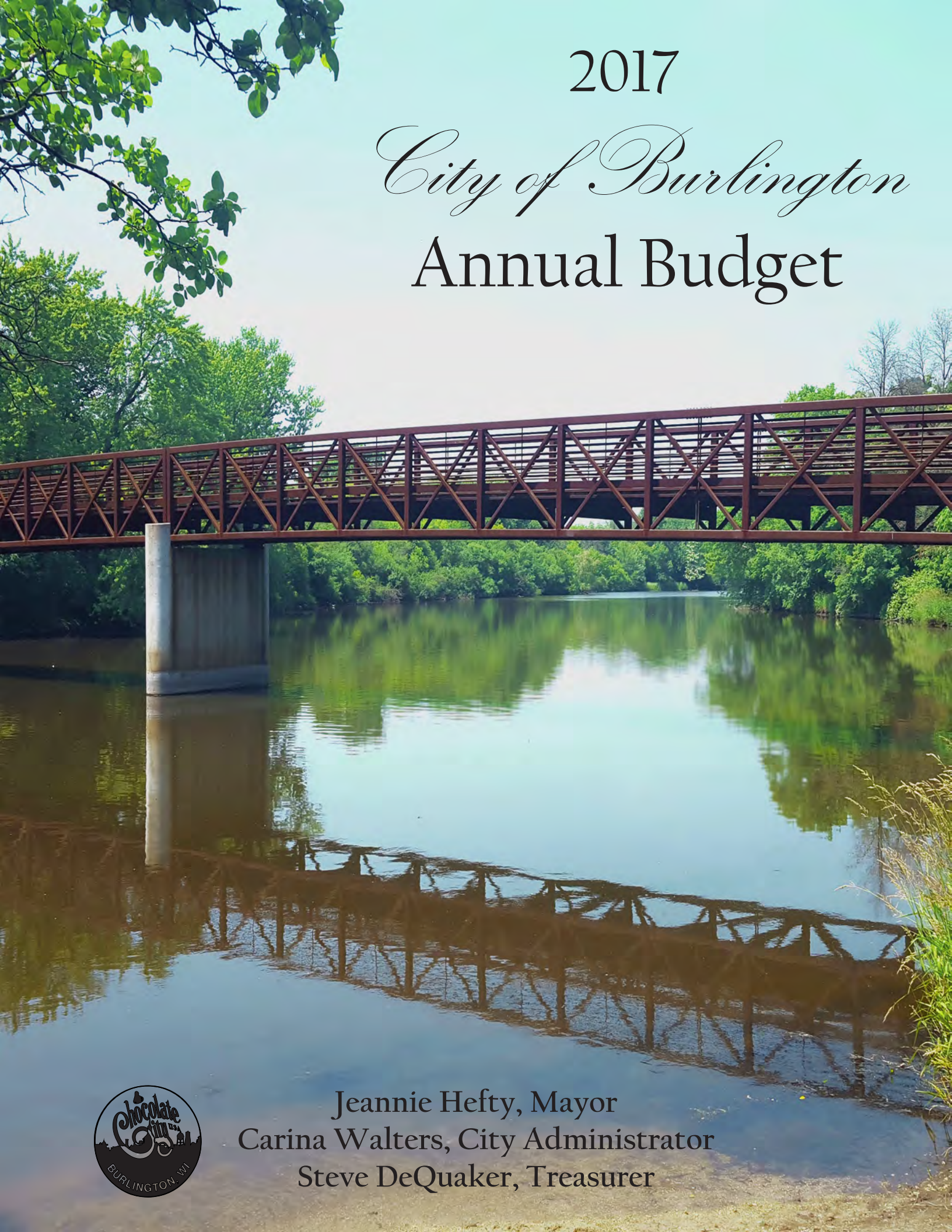


2017

City of Burlington

Annual Budget

Jeannie Hefty, Mayor
Carina Walters, City Administrator
Steve DeQuaker, Treasurer

Overall picture of the City from a budgetary view as seen by the City Administrator and compiled by the Budget Officer/Treasurer.

City of Burlington
2017 Annual Budget

Executive Summary

CITY OF BURLINGTON, WISCONSIN

PROPOSED ANNUAL BUDGET EXECUTIVE SUMMARAY

MANAGEMENT DISCUSSION AND ANALYSIS

January 1, 2017 – December 31, 2017

Jeannie Hefty

District 1

John Ekes	**Edward Johnson**
Alderman	**Alderman**

District 2

Ruth Dawidziak	**Bob Grandi**
Alderman	**Alderman**

District 3

Jon Schultz	**Tom Vos**
Alderman,	**Alderman, Council President**

District 4

Todd Bauman	**Tom Preusker**
Alderman	**Alderman**

Carina G. Walters	**Steven DeQuaker**
City Administrator	**City Budget Officer/Treasurer**

THE HONORABLE MAYOR AND MEMBERS OF THE COMMON COUNCIL
JANUARY 1, 2017

Introduction

On behalf of the entire Burlington City staff, I am pleased to present you the proposed FY 17 (January 1, 2017 – December 31, 2017) Annual Operating and Capital Budget totaling $ 28,473,564. The proposed FY 17 budget is balanced with all operating expenditures and the equipment fund covered from current revenues, and capital expenditures coming from the reserves of the General Fund or the Wisconsin State Loan Fund.

The operating expenditures in the proposed budget are aligned with available revenues and prepared consistent with legislative directives and our modified zero based budgeting. The total City budget will increase 6.01%, compared to the FY 16 estimated actual. The following provides an overview of the City's proposed budget and financial outlook.

Financial Outlook

In January 2016, the Common Council approved the Strategic Plan outlining the city's five highest priority issues the City would be facing over the next three fiscal years (2016 through 2019) and beyond. The five strategic priorities included:

1. **Long Term Financial Stability** of the city that support operations, long term revenue strategies that also support growth and overall expenditures.
2. **Economic Development** that will create thriving retail areas, increasing quality jobs that ultimately lead to an expanded tax base.
3. **Infrastructure Maintenance and Expansion** which includes a comprehensive equipment (funded) and capital infrastructure improvement program (unfunded) of city-owned facilities that will allow staff and Council to understand all needs; therefore, guiding staff to appropriately budget and prioritize capital expenses based on Council approval.
4. **A competitive workforce** the Common Council has stated employees are the most important asset of the city. High quality employees that recognize and adhere to the overall mission of building and enhancing our community by safely, respectfully, proudly and effectively executing daily work activities. As an organization we are committed to continuous improvement.
5. **Citizen Engagement** to include better two-way communication and more citizen involvement which may lead to increased volunteerism at city functions and services.

A complete listing of the Strategic Plan summary may be found within the City's budget document.

Of the five strategic priorities, the following strategic initiatives have been completed and/or should be implemented by the time the budget is approved. This shows the community the city is aggressively and thoughtfully moving towards being a proactive community that hits such priority issues head on, versus the phrase of "this is the way it has always been."

1. Long Term Financial Stability- As the future closing of Tax Increment District (TID) Number Three, which comprises approximately 24% of the equalized value of the City, is projected to close prior to 2018, the City's levy authority will be impacted in 2019. The City retained Ehlers to develop a Financial Management Plan to guide future budgeting and financial decisions. The report focuses on the General Fund, Debt Service Fund, Water Utility, and Sewer Utility. The plan accomplished several goals of examining existing financial strengths and weaknesses, identifying the potential financial impact to tax payers to fund operation and capital needs, and established financial guidelines related to debt management. This financial plan is a fluid document allowing for annual review in conjunction with the budget.

2. Economic Development – The City has seen a flurry of new businesses open and/or blighted properties that have been purchased. The businesses that have located or relocated within the city include Musicology, Rugan's, Great Clips, AT&T, Athletico Physical Therapy, MPC Property Management expansion, B-Town Tanning Salon, Nobius Press, Jimmy Johns and Oriental Healing Oasis increasing our overall assessed value to $943,561,600 from $822,137,100 in 2015.

   The Community Development Authority finalized an offer to purchase with Burlington Core, LLC for the Dodge and Chestnut Street property. A developer agreement will be completed prior to January 31, 2017, which is the closing of said property.

3. Infrastructure Maintenance – Staff completed the initial steps of selecting a comprehensive Capital Improvement (unfunded) and Equipment Replacement (funded) software program that will allow the Common Council to prioritize and identify long term funding strategies.

4. A competitive workforce – the Common Council commissioned staff to hire Carlson Dettmann to complete a comprehensive employee compensation study in addition to evaluating employee benefits. The purpose of the study was to understand where the City of Burlington employees compare to both public and private sector companies with respect to pay and benefits where possible and make any adjustments as necessary. As a result of the study, staff will be placed on a competitive pay plan, as well as decrease overall city contribution to employee benefits, resulting in a $33,678 savings to the self-insurance fund. Additional savings will also be realized in an overall premium rate decrease of $143,691 due to a stop loss carrier change.

The above outcomes of the Strategic Plan will also allow staff to demonstrate how the 2017 Budget and beyond serves the four priorities:

1. Provide a basis of accountability to the taxpayers for the investment of their tax dollars
2. Reflect Common Council policies as the elected representatives of the citizens of Burlington, and,
3. Provide fiscal policy direction to the city staff

1. **Provide a basis of accountability to the taxpayers for the investment of their tax dollars.**

The 2017 Budget Document, budget process, and related data provide an extremely high level of transparency to the City of Burlington citizens and stakeholders. The budget process included several budget workshops with the elected officials identifying revenues, expenditures, the performance of individual funds and the impact of unfunded state mandates that all impact the city's budget.

2. **Reflect Common Council policies as the elected representatives of the citizens of Burlington**

The Common Council's policies are reflected throughout the budget document. As stated above, the budget reflects the strategic goals and initiatives outlined in the City's Strategic Plan. The adopted budget will create an additional .986% or $55,469 increase in the operating levy due to net new construction. An additional levy amount of $11,167 for Town Annexation is also added.

In 2016, the City began levying its full debt levy capacity, eventually leading towards complete dependency from the State of Wisconsin's Expenditure Restraint Program and financial sustainability. This will lead the city to a stronger financial position, upholding community traditions and values, leading towards a higher resident satisfaction rating.

3. Provide fiscal policy direction to the city staff

The Common Council continues to approve policies which reflect a conservative approach and a focus on the essential city services. As a result of the financial management plan, the Council will strive to develop and incorporate the following financial policy initiatives that will be reviewed annually as part of the overall budget process:

- Fund Balance
  - When possible, strive to maintain a minimum of 25% of annual operating revenues in reserve for the General Fund
  - Maintain a minimum of six months of operating expenses, including depreciation plus the following years debt service in each utility
  - Define use of excess reserve use policy
- Debt Issuance
  - Define what is the general policy of how long to finance a project/item for to meet the expected life of the asset
  - Limit debt issuance to not greater than 65% of General Obligation borrowing authority as defined by state statute.
- Financial and Capital Planning
  - Annually update plans to address changing assumptions and initiatives
- Utilities
  - Annually evaluate the utility cash flows to determine debt service coverage on both a revenue debt and all debt basis
  - Annually evaluate the utility cash flows to determine need of increasing rates.

FY 16 Capital Initiatives

1) Jefferson Street Bridge - The City selected DAAR Corp for Phase 1 to perform the engineering design work related to the replacement of the Jefferson Street Bridge.

2) 256 W. State Street - Recognizing the aforementioned property is an eyesore into one of the City's gateways that leads to the downtown business district, the City petitioned Racine County to convey the property to the City to identify its future. In June, the property was conveyed, staff completed the environmental work to close the open Leaking Underground Storage Tank Site (LUST) and has raised the old gas station.

3) Storm Water Management Plan - The City of Burlington is a permitted storm water community bound by a Municipal Separate Storm Sewer System (MS4). A MS4 Permit is required for municipalities located within a federally-designated Urbanized Area or with a population of 10,000 or more based on the latest decennial census. The MS4 permit is similar in nature to the discharge permit for our waste water treatment plant, but not as narrowly defined. This permit will require guidelines for eliminating pollutants in our storm water discharge, but will not specify the treatment methods used. The first part of compliance is the City assessing its existing storm water system and then to develop a Storm Water Management Plan to meet MS4 discharge requirements required by the Department of Natural Resources.

4) Pool Feasibility Study – The four service groups (Jaycees, Kiwanis, Rotary, Lions) operates one outdoor pool, which offers recreational swimming activities and swimming lessons throughout the summer months. The existing pool was built in 1965. Due to the age and condition of the Burlington Community swimming pool, the City's has commissioned a feasibility study that is in process, which has identified location, costs, and design for a new pool. The citizens of Burlington voted in a non-binding referendum to support the construction of the pool. *Of the total 5,968 registered voters, 3,383 voted in favor of the pool and 1,468 voted against the construction of the pool.*

5) Community Center including the Library – Burlington City Hall, built in the early 1900s, has served the community as a municipal building since construction. Originally a multi-department space, it currently houses administrative and finance staff. Upgrades and slight interior modifications have been made over the years; however, there are several inefficiencies including a lack of ADA compliance with the building. Similarly, the Western Racine County building, which houses a variety of county departments, as well as the Senior Center, has had several renovations to the facility since it was constructed in the 1950s. The Burlington Public Library was built in the early 1900s and was retrofitted to house the library in the 1960s. All three entities have deteriorating buildings and lack ADA compliance. A feasibility study was commissioned in March 2016 to identify if a Community Center to include all three agencies could save tax dollars and identify if greater efficiencies can be had.

FY17 Capital Initiatives

1) Jefferson Street Bridge - DAAR Corp will continue to work on Design and Engineering work for a 2019 replacement of the Jefferson Street Bridge.

2) Storm Water Management Plan - The City of Burlington is a permitted storm water community bound by a Municipal Separate Storm Sewer System (MS4). A MS4 Permit is required for municipalities located within a federally-designated Urbanized Area or with a population of 10,000 or more based on the latest decennial census. The MS4 permit is similar in nature to the discharge permit for our waste water treatment plant, but not as

narrowly defined. This permit will require guidelines for eliminating pollutants in our storm water discharge but will not specify the treatment methods used. The first part of compliance is the City assessing its existing storm water system and then to develop a Storm Water Management Plan to meet MS4 discharge requirements required by the Department of Natural Resources.

3) Pool Feasibility Study – Upon completion of the Pool Management Plan, the Common Council will need to approve a sustainable pool management and vote to construct the Burlington Community Pool for an anticipated fall 2017 construction start. The City would be responsible for the construction of the Pool and the Pool Board would continue to manage and run the daily operations.

4) Community Center including the Library – The City, County, School District approved an initial feasibility study with the PSG Group to identify current and future needs, space needs and potential test site locations. Next steps of the process, if approved, by the Council will be to further refine and possibly design a building.

5) Lewis Street Wall – The Common Council recognizes the retaining wall on Lewis Street is failing. Staff will examine the options from restoration to total replacement of the wall.

6) Pine Street Sanitary Sewer Extension - In the late 1980's and early 1990's when the water and sewer was extended along Pine Street south to the water treatment plant, the east side of the street was not included as it was in the Town of Burlington. The utility extension at that time was only to connect the old wastewater plant to the new plant. It was not until Packaging Corporation approached the City for annexation that utility connections were discussed. When Packaging Corp. annexed, they brought in the five properties located on the east side of S. Pine Street from 928 S. Pine Street to 1008 S. Pine Street. The city recognizes the need to provide sanitary sewer to the east side of the street allowing the five remaining properties to connect to the sewer system.

7) Beaumont Field – This field is an asset of the City; however, there is a maintenance agreement with Baseball 2000 with respect to capital improvements to the field. Recognizing the field backstop and netting has deteriorated, the City and Baseball 2000 have agreed the City will pay for the infrastructure improvements upfront; however, Baseball 2000 will pay the loan back within 5 years.

8) Congress Street and Hintz Field Diamond Bathrooms – As of 2017, all park assets will be included in the City's capital improvement program in order to ensure appropriate maintenance and replacement of city assets. As a part of the 2017 projects, both bathrooms will be rebuilt and/or remodeled.

9) Kendall Street Rebuild – Kendall Street will be resurfacing and/or reconstructed from West State Street to West Chestnut Street. The water replacement will include approximately 600 ft. of 4" water main on Kendall Street from Lewis Street to West Chestnut Street. Wastewater replacement will include approximately 2700 ft. of sanitary sewer on Kendall Street from West State Street to West Chestnut Street.

10) Well 11 – According to the Environmental Protection Agency (EPA), the City has elevated levels (over the recommended amount) of radium in Well 11. As a result, the City was mandated to shut off Well 11. The City is in the process of placing Well 11 back on-line.

11) K9 Program – In 2015 the City's K9 dog was placed into retirement. Recognizing the importance and public safety components of the dog, the City will be reinvigorating the K9 Program.

FY 17 Planning and Preparation

The City thoroughly examines aspects of our operations to determine if there are more efficient or cost-effective ways of providing service to residents. Planning and preparation is a crucial component ensuring that we end up in a positive place. This organization does not want to subscribe to "business as usual" or "that is the way we have always done it". This type of thinking can handcuff creativity or blind us from potentially restructuring operations, forming partnerships, or developing other strategies that control costs and maintain desired service levels. Tradition dictates that we achieve consistent progress through thoughtful planning and community engagement.

FINAL THOUGHTS

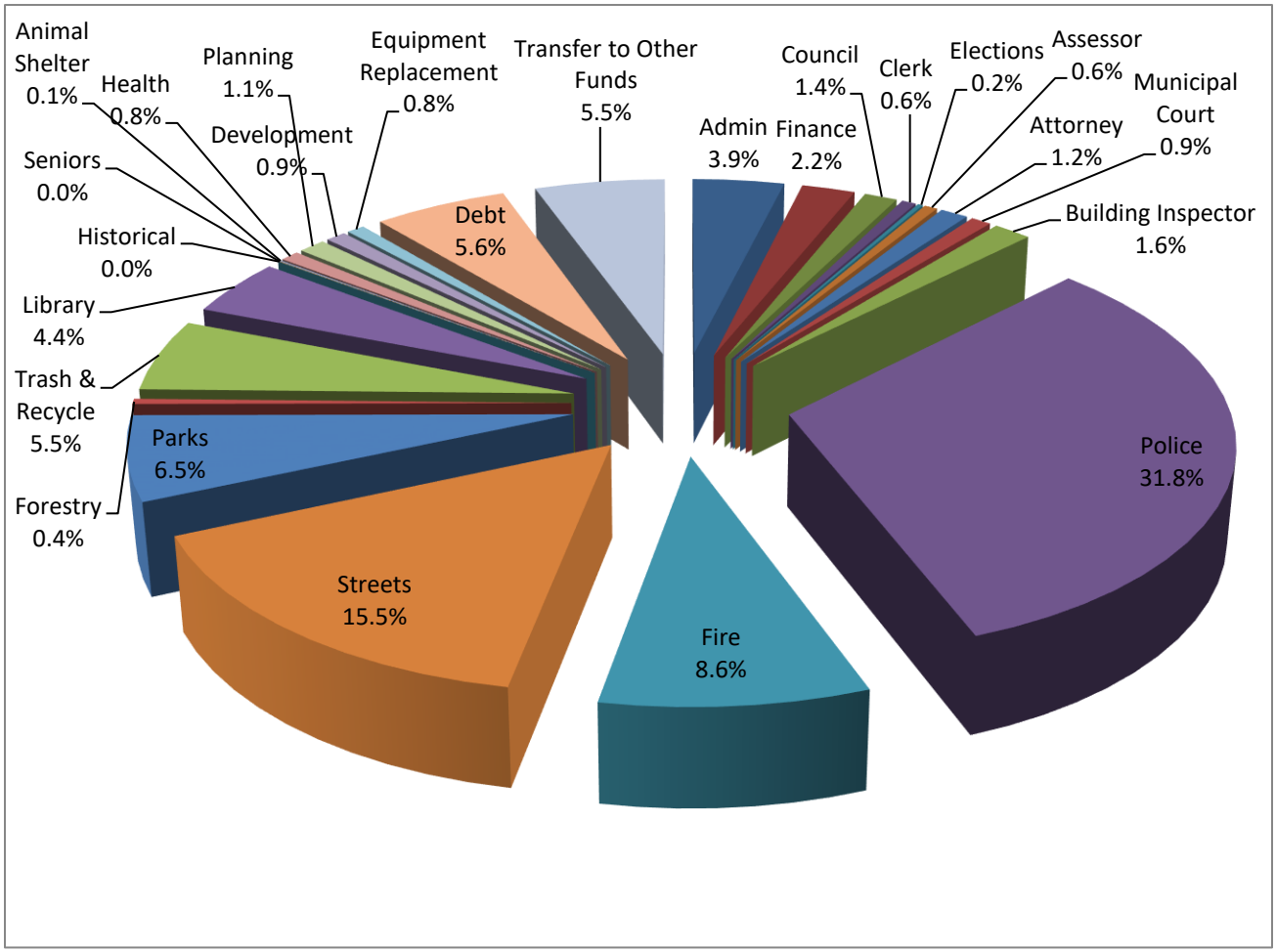
There has been so much change within the City, including staff, policies and best practices, which show a robust and steadfast cultural change. Such changes continue to show the City's commitment and strive to surpass the prior year's goals. The Council must continue to be engaged in Accountability, transparency, and include its constituencies to be civic minded as public service is the methodology to a better Burlington.

The Common Council over the next several years will have tough decisions that need to be made. This means to continue to objectively and equitably differentiate between community/individual "wants" and "needs", and rationally allocate available resources to achieve the greatest common good. There is no question that some residents may feel impacted by our "belt-tightening" and question efforts to control operational costs. But they can never say that we did not take timely and responsible steps to address difficult budget situations. Staff and Council should continue to promote new thinking, new relationships and structures, and more realistic expectations in our delivery of services. Where the new leadership in the White House will take us is anyone's guess, but the City must continue to act conservatively to further position us to thrive, react responsibly and objectively plan for our future.

General Fund Revenues

The General Fund accounts for the vast majority of City services (Police, Fire, Public Works, etc.). The total FY17 projected revenue of $8,165,863 for the general fund includes a total levy including debt service of $6,123,556. The question that comes from Burlington residents is where do my property taxes go? The average assessed value in 2015 is $172,300. The following charts illustrate where the City of Burlington tax dollars went for the average home in 2015:

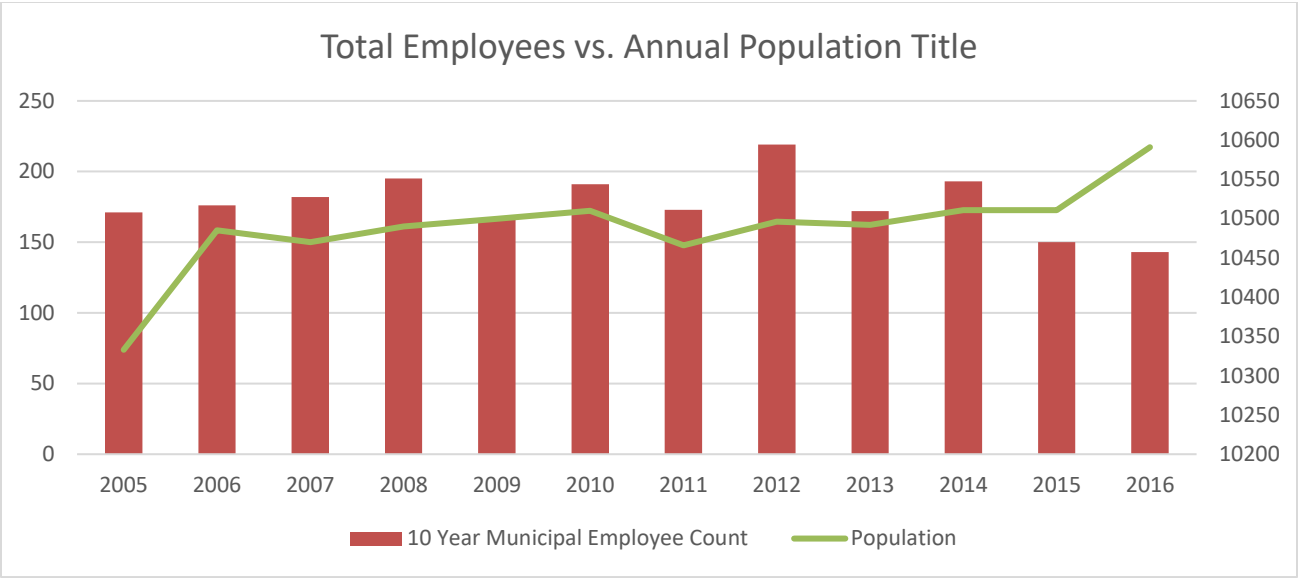
Average Assessed Value:	**$172,300**
City Portion of Tax Bill	$1,571.38 ($9.12 per $1,000 of assessed value)



General Fund revenue highlights include:

- Last Budget, the Common Council approved a tax levy for all City functions.
- Council also approved a full General Obligation Debt Levy for principal and interest payments in 2017. Full General Obligation Debt Levy relieves General Fund dollars that were being used in previous years to pay for debt prior to 2016.

In an effort to show the community the City is performing more work with less employees and still trying to maintain a high quality of customer service, below depicts an overall reduction of 15 employees from 2005 through 2015. 2016 staffing levels remain about the same as 2015.



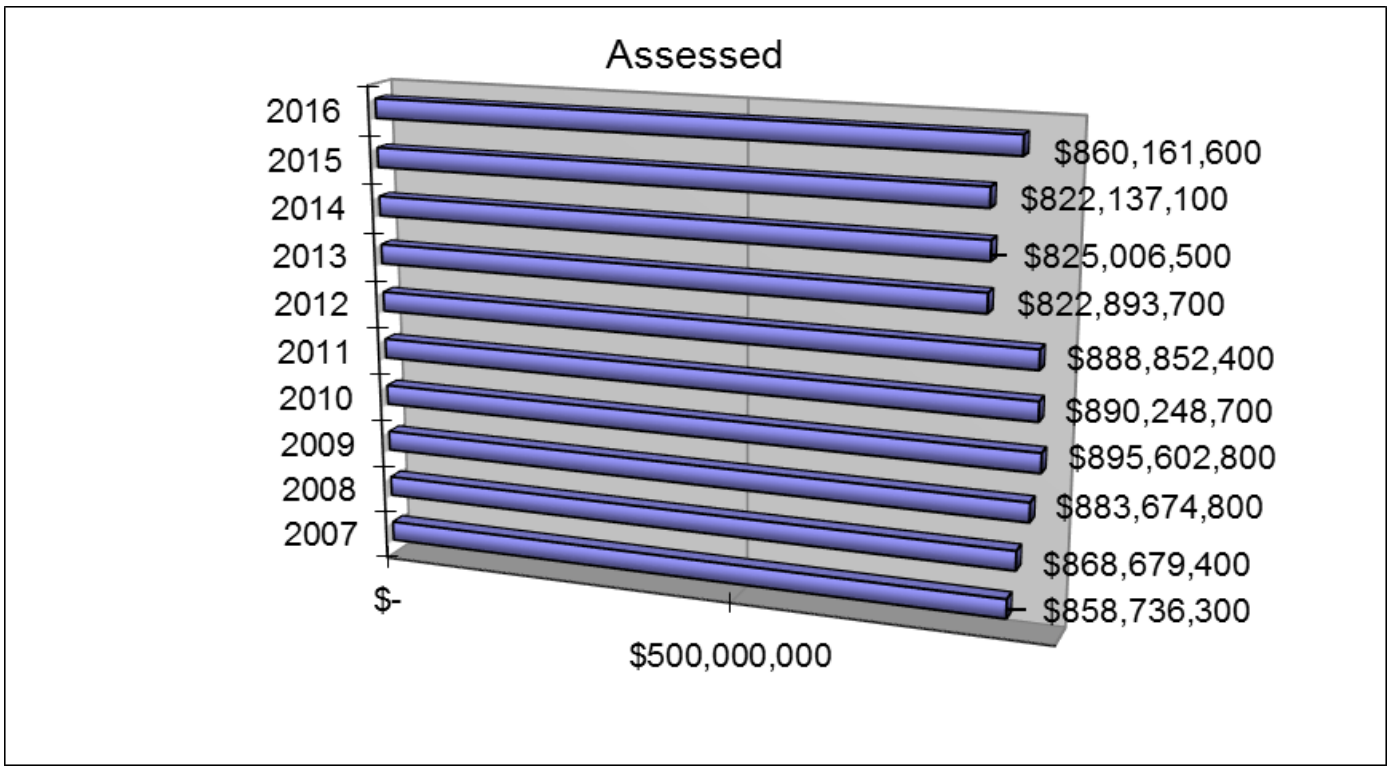
The top ten taxpayers in the City continue to be primarily a mix of retail projects and multifamily projects. While large industrial projects provide significant employment for the City, due to the way industrial properties are assessed by the state, commercial and multifamily projects provide more balance to the tax base.

Top Ten Taxpayers

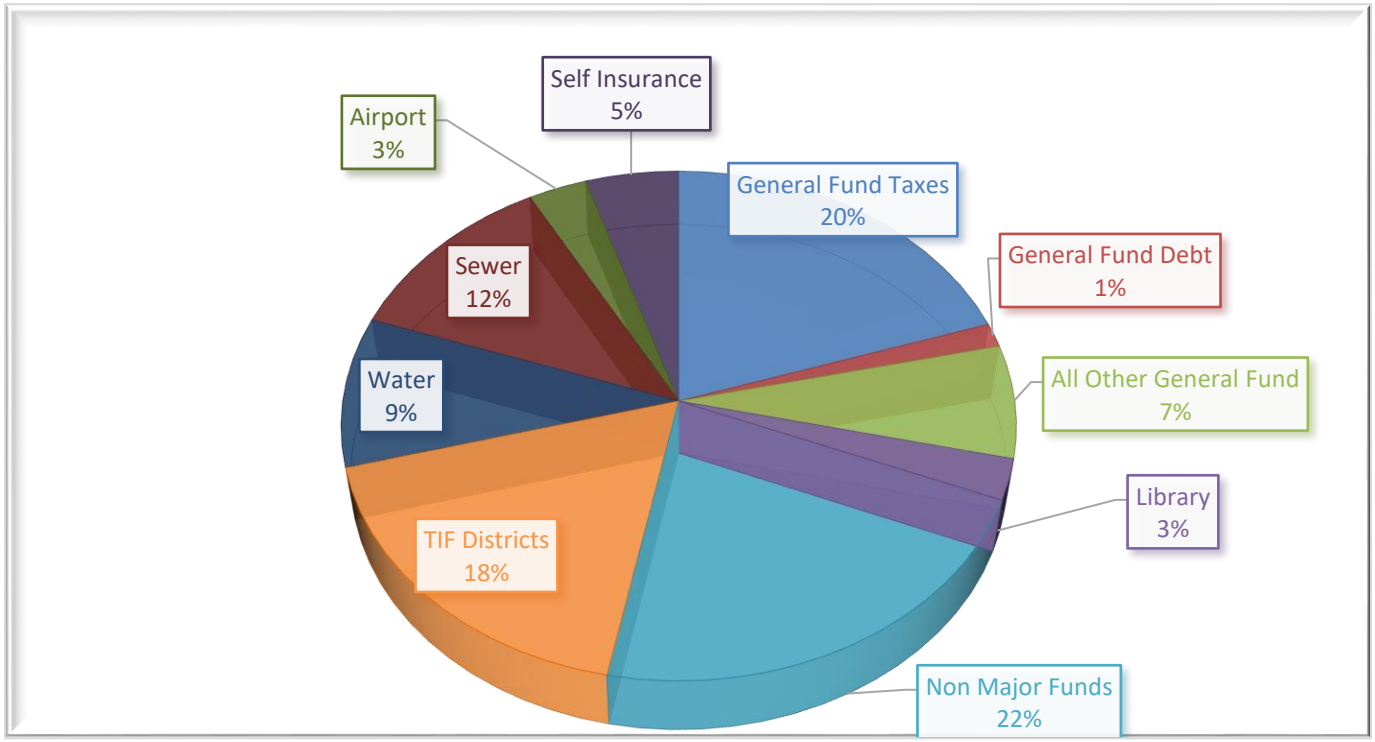
Walmart	$12,614,000
Nestle	$12,203,200
Burlington Boardwalk	$10,243,300
JW Westridge	$ 9,340,000
Menards	$ 8,729,400
Echo Lake Farm Produce	$ 6,879,100
Aurora Medical Group	$ 6,792,400
Memorial Hospital	$ 6,673,700
Inland Diversified	$ 5,612,800
Lynch Ventures	$ 5,114,000

City of Burlington Property Values

The chart below reflects the current trends for the City's Equalized property values. The City's Equalized Value this year is approximately $858 million, up from $826million a year ago. The market reassessment continued through 2016 with the fourth year of reassessment scheduled for 2017. The large increase in equalized and assessed values has much to do with the Aurora project and TIF District #5.



Breakdown of 2016 Revenues All Funds: $28,567,844 including loans



Reading the Proposed Budget

2017 Budget Format

The 2017 budget format remains similar to the format adopted in 2011. On the second page of each department's section, we have included a list of employees, the position's annual salary, and the percentage of that salary charged to that department. Additionally we have included a "Budget Notes" section which indicates changes, clarifications or amendments made to this particular department's budget. Finally, we have added color and included an Executive Summary to help explain big picture items and provide a quick reference on major policy issues and program changes.

In governmental accounting the resources of the government are accounted for in funds.

Explanation of Fund Accounting
"Funds" are defined as an independent accounting entity with a self-balancing set of accounts. Funds are categorized into fund types each of which is associated with major services provided by the governmental unit. The equity accounts in governmental accounting are referred to as fund balance. The fund balance accounts can be divided into unreserved fund balance accounts and reserved fund balance accounts. Unreserved fund balance is the difference between assets, liabilities and fund reserves. "Reserved" indicates that a portion of the fund balance is not available for appropriation or is legally separated for a specific future use.

- Fund balance "designations" may be established to indicate managerial plans or intent. For example, a portion of the unreserved fund balance may be "designated" for future capital equipment replacement.

There are basically three groups of funds in governmental accounting: governmental funds, proprietary funds, and fiduciary funds. The City of Burlington does not operate a fiduciary fund.

- Governmental funds are often referred to as "source and use" funds. These are the funds through which most governmental functions typically are financed. The fund types included in this category are general, special revenue, capital projects, and debt service funds.

- Proprietary funds are used to account for a government's ongoing organizations and activities which are similar to those often found in the private sector. The fund types included in this category are enterprise and internal service funds. For example, the City utilizes the following enterprise funds: Water and Wastewater Utility, Airport, and Self Insurance funds.

City of Burlington

2017 Budget Timeline

DEPARTMENT HEAD DEADLINES
CITIZEN BUDGET PARTNERS
COMMON COUNCIL DATES
BUDGET OFFICER DEADLINES

June-July		Budget Binder Prep and Update 2016 to 2017
July 5	6:30pm	Council Advised on Citizen Budget Partners Selection
July 15	5:00pm	Preliminary 2017 Budget Numbers and 2016 Anticipated to Steve
July 29	5:00pm	Final Citizen Budget Partners Selected
August 5	by 5pm	Budget Binder Prep for Dept. Heads and Budget Partners
August 8	by 5pm	Budget Binder Prep for Dept. Heads and Budget Partners
August 11*	6:00pm	Budget Partners Orientation (Mayor, Carina, Steve)
August 18*	6:00pm	Budget Partners Department Presentations (Admin, Fire, Library, Police)
August 25*	6:00pm	Budget Partners Department Presentations (DPW & Budget Priorities)
September 1*	6:00pm	Budget Partners Budget Priorities Exercise
September 7	9:00am	Budget Kick off with Department Heads/Budget Partners Priorities (after or during Staff Meeting)
September 15	by 5pm	Dept. Head Budget data to Steve
September 16	10:00am	Dept. Head Budget Meetings with Carina/Steve (Library, Admin, Fire)
September 20	10:00am	Dept. Head Budget Meetings with Carina/Steve (Public Works, Police)
September 30	by 5pm	Budget Binders to Council
October 6**	6:30pm	COW Budget Workshops with Dept. Heads (Fire, Library, Police)
October 13**	6:30pm	COW Budget Workshops with Dept. Heads (Admin, DPW)
October 18	NOON	BUDGET PUBLIC HEARING NOTICE TO PAPER
October 20**	6:30pm	FINAL COW Budget Review with Steve/Carina (Misc. Items)
October 27**	6:30pm	IF NEEDED Budget Review with Steve/Carina (Misc. Items)
November 11	by 5pm	Final Budget Adjustments prior to Public Hearing
November 15	6:30pm	Council Meeting - Public Hearing on Budget
November 23	by 5pm	Final Budget Pages to Dept. Heads & Council prior to Adoption
December 6	6:30pm	Council Meeting - Budget Adoption (COW/Council same night)
December 9	by 5pm	Levy & Data provided to Racine & Walworth County for Tax Bill Prep
December 12	by 5pm	Verification of Levy and Tax Data Racine & Walworth Counties
December 15		Approximate Date Tax Bills will be received by property owners

*Dinner will be provided
** Snacks will be provided

City of Burlington, Racine and Walworth Counties, Wisconsin

Notice is hereby given that on TUESDAY, November 15, 2016 at or shortly after 6:30 p.m. in the Council Chambers of the Police Department, the Common Council for the City of Burlington will hold a PUBLIC HEARING on the Proposed 2017 Budget for the City of Burlington. The Proposed Budget in detail is available for inspection at the City Clerk's Office and at the Burlington Public Library during regular hours. The following is a summary of the Proposed 2017 Budget and is likely to change based upon State budgetary input until the Proposed 2017 Budget is adopted by the Common Council.

BUDGET SUMMARY FOR THE CITY OF BURLINGTON

GENERAL FUND	Budget 2016	Proposed Budget 2017	Percent Change
Revenues			
General Levy Taxes	$ 5,625,640	$ 5,681,109	0.99%
Debt Levy Taxes	$ 406,157	$ 431,280	6.19%
Other Taxes	$ 140,150	$ 143,650	2.50%
Intergovernmental Revenues	$ 1,372,270	$ 1,171,677	-14.62%
Licenses and Permits	$ 432,480	$ 387,980	-10.29%
Fines and Forfeitures	$ 195,000	$ 186,000	-4.62%
Charges for Services	$ 61,000	$ 99,120	62.49%
Special Assessments	$ 15,000	$ 15,000	0.00%
Property Sales and Recoveries	$ 10,000	$ 10,000	0.00%
Investment Income	$ 12,500	$ 12,500	0.00%
Other	$ 18,600	$ 14,200	-23.66%
Total Revenues	$ 8,288,797	$ 8,152,516	-1.64%
Expenditures			
General Government	$ 936,802	$ 980,515	4.67%
Public Safety	$ 3,677,172	$ 3,856,158	4.87%
Public Works	$ 1,947,975	$ 1,969,461	1.10%
Health and Human Services	$ 80,917	$ 81,561	0.80%
Culture, Recreation and Education	$ 583,067	$ 644,200	10.48%
Conservation and Development	$ 176,461	$ 186,655	5.78%
Total Expenditures	$ 7,402,394	$ 7,718,550	4.27%
Excess Revenues Over (Under) Expenditures	$ 886,403	$ 433,966	
Other Financing Sources (Uses)			
Special Capital Outlay	$ -	$ -	
Operating Transfers In	$ 864,000	$ 524,000	-39.35%
Operating Transfers Out	$ (473,647)	$ (849,195)	79.29%
Total Other Financing Sources (Uses)	$ 390,353	$ (325,195)	-183.31%
Excess Revenues and Other Financing Sources Over (Under) Expenditures & Other Uses			
Net Change in Fund Balance	$ 1,276,756	$ 108,771	
Fund Balances - January 1	$ 2,077,218	$ 2,088,164	
Fund Balances - December 31	$ 3,353,973	$ 2,196,935	

		Fund Balance 1/1/2017	Total Revenues	Total Expenditures	Fund Balance 12/31/2017
Governmental:					
General Fund	$	$ 2,088,164	$ 7,171,821	$ 7,718,550	$ 1,541,435
Library		$56,535	$ 736,711	$ 764,336	$ 28,910
Block Grant		$ 114,169	$ 65,000	$ 1,900	$ 177,269
TIF 3 RLF Loan		$ (4,000)	$ 4,000	$ -	$ (0)
Wehmoff Trust		$ 51,997	$ 1,500	$ -	$ 53,497
Park Development		$ 135,860	$ 50,226	$ 156,184	$ 29,902
Library Trust		$ 119,991	$ 7,050	$ 10,600	$ 116,441
Police Donations		$11,549	$ 5,003	$ 5,000	$ 11,552
Debt Service		$ -	$ 524,595	$ 524,595	$ (0)
TIF District 3		$ 1,813,818	$ 4,182,000	$ 2,970,961	$ 3,024,857
TIF District 5		$47,727	$ 797,092	$ 783,582	$ 61,238
ER TIF District 1		$ (1,487)	$ 147,621	$ 146,134	$ 0
Capital Projects Infrast.		$ (1,148,646)	$ 6,254,511	$ 6,253,311	$ (1,147,446)
Storm Water Mgmt		$ (393)	$ 3	$ -	$ (390)
Façade Grants		$ 1,060	$ 50,014	$ 50,000	$ 1,074
Downtown Redevelop		$ -	$ -	$ -	$ -
Equipment Replacement		$ 1,281,145	$ 265,000	$ 310,937	$ 1,235,208

Enterprise:	Net Position 1/1/2017	Total Inflows	Total Outflows	Net Position 12/31/2017
Sewer	$ 14,127,046	$ 3,317,050	$ 3,892,138	$ 13,551,958
Water	$ 16,087,416	$ 2,724,670	$ 2,354,733	$ 16,457,353
Airport	$ 1,963,130	$ 879,090	$ 859,495	$ 1,982,725

Internal Service:	Fund Balance 1/1/2017	Total Revenues	Total Expenditures	Fund Balance 12/31/2017
Self Insurance	$66,488	$ 1,406,000	$ 1,308,300	$ 164,188

Government Wide	$	$ 36,823,119	$ 28,593,960	$ 28,115,755	$ 37,301,325

Date: October 20, 2016
Submitted by: Steven J. DeQuaker, Budget Officer/Treasurer

2017 Carlson Dettman Pay Grade Step Plan

Grade	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11
Q	$40.18	$41.33	$42.48	$43.62	$44.77	$45.92	$47.07	$48.22	$49.36	$50.51	$51.66
P	$38.34	$39.44	$40.53	$41.63	$42.72	$43.82	$44.92	$46.01	$47.11	$48.20	$49.30
O	$36.51	$37.56	$38.60	$39.64	$40.69	$41.73	$42.77	$43.82	$44.86	$45.90	$46.95
N	$34.68	$35.67	$36.66	$37.65	$38.64	$39.63	$40.62	$41.61	$42.60	$43.59	$44.58
M	$32.85	$33.79	$34.72	$35.66	$36.60	$37.54	$38.48	$39.42	$40.36	$41.29	$42.23
L	$31.01	$31.90	$32.78	$33.67	$34.55	$35.44	$36.33	$37.21	$38.10	$38.98	$39.87
K	$29.18	$30.02	$30.85	$31.68	$32.52	$33.35	$34.18	$35.02	$35.85	$36.69	$37.52
J	$27.34	$28.13	$28.91	$29.69	$30.47	$31.25	$32.03	$32.81	$33.59	$34.38	$35.16
I	$25.52	$26.24	$26.97	$27.70	$28.43	$29.16	$29.89	$30.62	$31.35	$32.08	$32.81
H	$23.68	$24.35	$25.03	$25.71	$26.38	$27.06	$27.74	$28.41	$29.09	$29.77	$30.44
G	$21.85	$22.47	$23.10	$23.72	$24.35	$24.97	$25.59	$26.22	$26.84	$27.47	$28.09
F	$20.01	$20.58	$21.15	$21.73	$22.30	$22.87	$23.44	$24.01	$24.59	$25.16	$25.73
E	$18.18	$18.70	$19.22	$19.74	$20.26	$20.78	$21.30	$21.82	$22.34	$22.86	$23.38
D	$16.35	$16.81	$17.28	$17.75	$18.21	$18.68	$19.15	$19.61	$20.08	$20.55	$21.02
C	$15.14	$15.57	$16.00	$16.44	$16.87	$17.30	$17.73	$18.17	$18.60	$19.03	$19.46
B	$14.02	$14.42	$14.82	$15.22	$15.62	$16.02	$16.42	$16.82	$17.22	$17.62	$18.02
A	$12.98	$13.35	$13.72	$14.09	$14.46	$14.83	$15.20	$15.57	$15.94	$16.31	$16.68

SALARY & BENEFITS OVERALL SUMMARY

Legislative Payroll: General Fund								Projected (% comp to Propsed)		
Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	2018 -12.80%	2019 1.58%	2020 8.11%
Elected Position Wages & FICA	$ 19,345	$ 19,345	$ 19,345	$ 19,345	$ 19,350	$ 19,350	$ 19,350	$ 19,350	$ 19,350	$ 19,350
Staff Positions Salaries & Wages	$ 102,120	$ 74,544	$ 71,975	$ 66,715	$ 84,212	$ 82,900	$ 79,979	$ 82,307	$ 83,375	$ 92,809
Staff Positions Benefits	$ 28,986	$ 26,659	$ 22,531	$ 21,676	$ 23,173	$ 43,001	$ 45,458	$ 24,601	$ 25,523	$ 26,492
Legislative TOTAL	**$ 150,451**	**$ 120,548**	**$ 113,852**	**$ 107,736**	**$ 126,735**	**$ 145,251**	**$ 144,787**	**$ 126,257**	**$ 128,248**	**$ 138,651**

Administration & Finance Payroll: General Fund								Projected (% comp to Propsed)		
Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	2018 1.01%	2019 0.00%	2020 2.51%
Staff Positions Salaries & Wages	$ 273,562	$ 221,311	$ 219,692	$ 205,239	$ 202,019	$ 203,762	$ 234,041	$ 226,540	$ 229,932	$ 233,376
Staff Positions Benefits	$ 143,816	$ 119,706	$ 121,030	$ 112,250	$ 119,715	$ 117,029	$ 128,568	$ 130,773	$ 136,329	$ 142,080
Admin & Finance TOTAL	**$ 417,378**	**$ 341,017**	**$ 340,722**	**$ 317,489**	**$ 321,735**	**$ 320,791**	**$ 362,609**	**$ 366,262**	**$ 366,262**	**$ 375,455**

Public Safety Payroll: General Fund								Projected (% comp to Propsed)		
Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	2018 0.05%	2019 0.05%	2020 0.05%
Staff Positions Salaries & Wages	$ 2,002,853	$ 2,123,359	$ 2,156,318	$ 2,134,804	$ 2,162,429	$ 2,200,419	$ 2,284,911	$ 2,318,304	$ 2,347,199	$ 2,381,601
Staff Positions Benefits	$ 1,039,839	$ 1,103,767	$ 1,054,981	$ 939,380	$ 1,004,242	$ 1,010,015	$ 1,086,159	$ 1,137,842	$ 1,177,093	$ 1,219,538
Police & Fire TOTAL	**$ 3,042,692**	**$ 3,227,126**	**$ 3,211,299**	**$ 3,074,185**	**$ 3,166,671**	**$ 3,210,434**	**$ 3,371,070**	**$ 3,456,147**	**$ 3,524,291**	**$ 3,601,139**

Public Works Payroll: General Fund								Projected (% comp to Propsed)		
Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	2018 0.05%	2019 0.05%	2020 0.05%
Staff Positions Salaries & Wages	$ 699,565	$ 721,928	$ 729,032	$ 727,292	$ 739,451	$ 706,885	$ 687,610	$ 697,374	$ 706,979	$ 716,729
Staff Positions Benefits	$ 378,375	$ 399,639	$ 365,681	$ 279,768	$ 365,103	$ 319,516	$ 350,236	$ 371,157	$ 385,873	$ 401,272
Streets & Parks TOTAL	**$ 1,077,940**	**$ 1,121,567**	**$ 1,094,712**	**$ 1,007,060**	**$ 1,104,554**	**$ 1,026,401**	**$ 1,037,846**	**$ 1,068,531**	**$ 1,092,852**	**$ 1,118,001**

Library Payroll								Projected (% comp to Propsed)		
Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	2018 -100.00%	2019 #DIV/0!	2020 #DIV/0!
Staff Positions Salaries & Wages	$ 428,362	$ 405,071	$ 404,867	$ 397,464	$ 422,482	$ 422,500	$ 420,995	$ -	$ -	$ -
Staff Positions Benefits	$ 131,675	$ 148,005	$ 146,542	$ 140,093	$ 148,507	$ 149,507	$ 145,356	$ -	$ -	$ -
Library TOTAL	**$ 560,037**	**$ 553,076**	**$ 551,409**	**$ 537,557**	**$ 570,989**	**$ 572,007**	**$ 566,351**	**$ -**	**$ -**	**$ -**

Waste Water Payroll: Enterprise								Projected (% comp to Propsed)		
Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	2018 6.18%	2019 8.28%	2020 12.15%
Staff Positions Salaries & Wages	$ 522,809	$ 553,157	$ 525,642	$ 517,443	$ 615,000	$ 571,610	$ 610,172	$ 619,085	$ 628,131	$ 637,313
Staff Positions Benefits	$ 291,247	$ 324,163	$ 311,606	$ 277,576	$ 310,537	$ 317,047	$ 318,495	$ 366,929	$ 439,529	$ 560,054
Waste Water TOTAL	**$ 814,057**	**$ 877,319**	**$ 837,248**	**$ 795,019**	**$ 925,537**	**$ 888,657**	**$ 928,668**	**$ 986,014**	**$ 1,067,661**	**$ 1,197,367**

Water Payroll: Enterprise								Projected (% comp to Propsed)		
Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	2018 2.37%	2019 2.40%	2020 14.89%
Staff Positions Salaries & Wages	$ 324,880	$ 347,139	$ 373,443	$ 327,742	$ 426,400	$ 416,550	$ 420,057	$ 425,396	$ 430,817	$ 436,320
Staff Positions Benefits	$ 205,264	$ 221,704	$ 258,446	$ 246,005	$ 259,831	$ 270,382	$ 270,088	$ 281,096	$ 292,644	$ 394,876
Water TOTAL	**$ 530,144**	**$ 568,842**	**$ 631,889**	**$ 573,747**	**$ 686,231**	**$ 686,932**	**$ 690,144**	**$ 706,493**	**$ 723,461**	**$ 831,196**

RECAP

General Fund Payroll Summary								Projected (% comp to Propsed)		
Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	2018 1.87%	2019 2.06%	2020 2.38%
Staff Positions Salaries & Wages	$ 3,097,445	$ 3,160,487	$ 3,196,362	$ 3,153,395	$ 3,207,461	$ 3,213,316	$ 3,305,891	$ 3,343,875	$ 3,386,835	$ 3,443,865
Staff Positions Benefits	$ 1,591,017	$ 1,649,772	$ 1,564,223	$ 1,353,075	$ 1,512,233	$ 1,489,561	$ 1,610,421	$ 1,664,373	$ 1,724,818	$ 1,789,382
Subtotal General Fund	**$ 4,688,461**	**$ 4,810,259**	**$ 4,760,585**	**$ 4,506,470**	**$ 4,719,694**	**$ 4,702,877**	**$ 4,916,311**	**$ 5,008,248**	**$ 5,111,653**	**$ 5,233,246**

Library Payroll Summary								Projected (% comp to Propsed)		
Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	2018 -100.00%	2019 #DIV/0!	2020 #DIV/0!
Staff Positions Salaries & Wages	$ 428,362	$ 405,071	$ 404,867	$ 397,464	$ 422,482	$ 422,500	$ 420,995	$ -	$ -	$ -
Staff Positions Benefits	$ 131,675	$ 148,005	$ 146,542	$ 140,093	$ 148,507	$ 149,507	$ 145,356	$ -	$ -	$ -
Subtotal Library Fund	**$ 560,037**	**$ 553,076**	**$ 551,409**	**$ 537,557**	**$ 570,989**	**$ 572,007**	**$ 566,351**	**$ -**	**$ -**	**$ -**

Water / Waste Water Payroll Summary								Projected (% comp to Propsed)		
Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	2018 4.55%	2019 5.83%	2020 13.26%
Staff Positions Salaries & Wages	$ 847,689	$ 900,296	$ 899,085	$ 845,185	$ 1,041,400	$ 988,160	$ 1,030,229	$ 1,044,481	$ 1,058,948	$ 1,073,633
Staff Positions Benefits	$ 496,511	$ 545,866	$ 570,052	$ 523,581	$ 570,368	$ 587,429	$ 588,583	$ 648,026	$ 732,173	$ 954,930
Subtotal Enterprise Funds	**$ 1,344,200**	**$ 1,446,162**	**$ 1,469,137**	**$ 1,368,766**	**$ 1,611,768**	**$ 1,575,589**	**$ 1,618,812**	**$ 1,692,507**	**$ 1,791,122**	**$ 2,028,563**

Special District (TIF 3, TIF 5, ERTIF 1)								Projected (% comp to Propsed)		
Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	2018 1.50%	2019 1.50%	2020 1.50%
Staff Positions Salaries & Wages	$ 9,777.56	$ 9,799	$ 9,967	$ 7,548	$ 9,098	$ 9,098	$ 16,322	$ 16,567	$ 16,816	$ 17,068
Staff Positions Benefits	$ 4,845	$ 3,587	$ 3,470	$ 2,978	$ 3,768	$ 3,578	$ 6,362	$ 6,458	$ 6,555	$ 6,653
Subtotal Enterprise Funds	**$ 14,623**	**$ 13,385**	**$ 13,437**	**$ 10,526**	**$ 12,866**	**$ 12,676**	**$ 22,685**	**$ 23,025**	**$ 23,370**	**$ 23,721**
Total Payroll	**$ 4,383,273**	**$ 4,475,652**	**$ 4,510,281**	**$ 4,403,592**	**$ 4,680,441**	**$ 4,633,074**	**$ 4,773,437**	**$ 4,404,923**	**$ 4,462,599**	**$ 4,534,566**
Total Benefits	**$ 2,224,049**	**$ 2,347,229**	**$ 2,284,287**	**$ 2,019,727**	**$ 2,234,876**	**$ 2,230,076**	**$ 2,350,721**	**$ 2,318,856**	**$ 2,463,545**	**$ 2,750,964**
Total Payroll & Benefits	**$ 6,607,322**	**$ 6,822,881**	**$ 6,794,568**	**$ 6,423,319**	**$ 6,915,317**	**$ 6,863,149**	**$ 7,124,159**	**$ 6,723,780**	**$ 6,926,145**	**$ 7,285,530**

The capital improvement projects show 5 years of future capital needs with expected expenditures and funding sources. A 5 year FMP is detailed showing projected revenues and estimated annual borrowings along with a Utility rate strategy.

City of Burlington
2017 Annual Budget

Future Forecasting

5 Year Capital Improvement Plan

5 Year Financial Management Plan

City of Burlington, Wisconsin

5 Year Capital Improvement Plan
2017 Budget Year

Years: **2017-2020**

Project #	LIBRARY 1
Project Name	Stair Facing Pine Street

Contact	
Department	Library
Type	Building
Useful Life	10 yrs
Category	Repairs
Priority	High
Total Project Cost	$5,200

Description

Replace cracked stairs and loose railings. Replace cracked sidewalk and ramp at bottom.

Justification

Safety issues

Expenditures	FY '17	FY '18	FY '19	FY '20	FY '21	Total
	5,200	0	0	0	0	5,200
Total	5,200	0	0	0	0	5,200

For the Funding Sources noted below, date funding needs to be applied for: _____

	Funding Sources	FY '17	FY '18	FY '19	FY '20	FY '21	Total
Source 1	**Bond**	0	0	0	0	0	0
Source 2	**Loan**	0	0	0	0	0	0
Source 3	**Equipment Replace**	5,200	0	0	0	0	5,200
Source 4	**Line Item Budget**	0	0	0	0	0	0
	Total	5,200	0	0	0	0	5,200

Operational Impact/Other Information

Equipment replacement fund expenditure. No contributions in.

City of Burlington, Wisconsin

5 Year Capital Improvement Plan Years: **2017-2020**

2017 Budget Year

Project #	LIBRARY 2
Project Name	Stairs Facing Parking Lot

Contact	
Department	Library
Type	Building
Useful Life	10 yrs
Category	Repairs
Priority	High
Total Project Cost	$3,560

Description

Remove & Replace concrete stoop cap and treads. Remiove & reset railings then paint

Justification

Safety issues

Expenditures	FY '17	FY '18	FY '19	FY '20	FY '21	Total
	3,560	0	0	0	0	3,560
Total	3,560	0	0	0	0	3,560

For the Funding Sources noted below, date funding needs to be applied for: _____

	Funding Sources	FY '17	FY '18	FY '19	FY '20	FY '21	Total
Source 1	**Bond**	0	0	0	0	0	0
Source 2	**Loan**	0	0	0	0	0	0
Source 3	**Equipment Replace**	0	0	0	0	0	0
Source 4	**Line Item Budget**	3,560	0	0	0	0	3,560
	Total	3,560	0	0	0	0	3,560

Operational Impact/Other Information

Equipment replacement fund expenditure. No contributions in.

City of Burlington, Wisconsin

5 Year Capital Improvement Plan Years: **2017-2020**

2017 Budget Year

Project #	LIBRARY 3
Project Name	Sidewalk Replacement

Contact	
Department	Library
Type	Building
Useful Life	10 yrs
Category	Repairs
Priority	High
Total Project Cost	$1,560

Description

Remove & Replace Concrete sidewalk. Or Add Detectable warning fields as a $650 option.

Justification

Safety issues

Expenditures	FY '17	FY '18	FY '19	FY '20	FY '21	Total
	1,560	0	0	0	0	1,560
Total	1,560	0	0	0	0	1,560

For the Funding Sources noted below, date funding needs to be applied for: _____

	Funding Sources	FY '17	FY '18	FY '19	FY '20	FY '21	Total
Source 1	**Bond**	0	0	0	0	0	0
Source 2	**Loan**	0	0	0	0	0	0
Source 3	**Equipment Replace**	0	0	0	0	0	0
Source 4	**Line Item Budget**	1,560	0	0	0	0	1,560
	Total	1,560	0	0	0	0	1,560

Operational Impact/Other Information

City of Burlington, Wisconsin

5 Year Capital Improvement Plan
2017 Budget Year

Years: **2017-2020**

Project #	LIBRARY 1
Project Name	Ramp Repair

Contact	
Department	Library
Type	Building
Useful Life	10 yrs
Category	Repairs
Priority	High
Total Project Cost	$4,830

Description

Remove & replace the first stone of concrete ramp. Remove, repair, reset railings as needed to reconstruct rusted posts, pain

Justification

Safety issues

Expenditures	FY '17	FY '18	FY '19	FY '20	FY '21	Total
	4,830	0	0	0	0	4,830
Total	4,830	0	0	0	0	4,830

For the Funding Sources noted below, date funding needs to be applied for: _____

	Funding Sources	FY '17	FY '18	FY '19	FY '20	FY '21	Total
Source 1	**Bond**	0	0	0	0	0	0
Source 2	**Loan**	0	0	0	0	0	0
Source 3	**Equipment Replace**	4,830	0	0	0	0	4,830
Source 4	**Line Item Budget**	0	0	0	0	0	0
	Total	4,830	0	0	0	0	4,830

Operational Impact/Other Information

Equipment replacement fund expenditure. No contributions in.

City of Burlington, Wisconsin

5 Year Capital Improvement Plan Years: **2017-2021**

2017 Budget Year

Contact	Jim Bergles
Department	Streets, Water, Sewer, MS4
Type	Improvement
Useful Life	20 to 50 years
Category	Capital
Priority	1 urgent
Total Project Cost	$2,190,854

Project #	Street 2017
Project Name	Kendall Street Reconstruction

Description

Street/Strom: Resurfacing and or reconstruction of Kendall St., from W State St. to West Chestnut St. Water: Replacement od approximatley 600 ft of 4" water main on Kendall St., from Lewis St to W Chestnut St. Wastwater: Replacement of 2700 ft of sanitary sewer on Kendall St., from W. State St. to W. Chestnut St.

Justification

Streets ; Section of Kendall St were paved in 1977, 1981 and 1983. All sections have reached their life span. Resurfacingand/or reconstruction in nessesary, with storm sewer replacement. The street is selected based upon the Citys Pavement Management (Passerware) Priority Ratings and Condition ratings. Water; The DNR mandates that all 3' and 4" water mians be replaced at the time of resurfacing. Lead services need to be replaced with copper or PVC to hel preduce the amount of lead in the City water. Wastewater; The sanitary sewer main is in very poor condition with cracked pipes, poor alignment and off set joints. The sanitary sewer is 1909 era vitrified clay pipe. We have recently televised the mains and the reports conform that the sewer needs to be re-laid.

Expenditures	FY '17	FY '18	FY '19	FY '20	FY '21	Total
Street Storm	603,311	0	0	0	0	603,311
Water	281,280	0	0	0	0	281,280
Wastewater	1,306,263	0	0	0	0	1,306,263
total	2,190,854	0	0	0	0	2,190,854

For the Funding Sources noted below, date funding needs to be applied for. _____

	Funding Sources	FY '17	FY '18	FY '19	FY '20	FY '21	Total
Source 1	**Bond**	0	0	0	0	0	0
Source 2	**Loan**	2,190,854			0	0	2,190,854
Source 3	**Grant**	0	0	0	0	0	0
Source 4	**Line Item Budget**	0	0	0	0	0	0
	Total	2,190,854	0		0	0	2,190,854

Operational Impact/Other Information

Water; The new water main will improve overall water pressure throughout the City as well as help reduce ongoing maintenance costs and energy repairs. Each year year consttruction and operation costs will be reviewed to determine the impact on water rates. Wastewater; This sanitary sewer main needs to be replaced due to tis condition and it is at risk for failure, backups and leaks. Each year the capital items in Wastewater will be evaluated for their impact on rates.

City of Burlington, Wisconsin

5 Year Capital Improvement Plan Years: **2017-2021**

2017 Budget Year

Contact	Jim Bergles
Department	Streets, Water, WWTP, MS4
Type	Improvement
Useful Life	20 to 80 years
Category	Capital
Priority	1 urgent
Total Project Cost	$1,543,731

Project #	Street 2018
Project Name	E Jefferson, Maryland and S Sperkins Recosntruction

Description

Street/Storm Resurfacing and or reconstruction of E Jefferson St from N Pine St to the Railroad; Maryland Ave., from Milwaukee Ave, to the north line of the Original Plat; and S Sperkins Blvd., from Chandler Blvd. to Highland Ave. Water: Replacement of approx 600 ft of 6 inch water main on E Jefferson St., from North Pine St. to the railroad. Possibly 6 lead services need to be replaced on S Perkins Blvd., from E Chandler Blvd to E Highland ave. Wastewater; Replacement of 600 ft of sanitary sewer on E Jefferson St from N Pine St., to the Railroad and replacment of 545 ft of sanitary sewer on S Perkins Blvd., from E. Chandler Blvd to E Highland Ave.

Justification

Streets ; The streets are selected based upon the Citys Pavement Management (Paserware) Priority and Condition Ratings. All are in poor range Water; The water main in this area of Jefferson ST is all 8" in size, except for this portion. It has been stubbed out to the 8" size at each intersection, preparing to make this final conversion from 6" to 8" water main, for better flow, pressure and fire protection. The lead service on S Perkins BLvd. may need to be replaced to assist in reduction in lead levels in City Water. (As it is unclear for certain if the services on S Perkins are lead or not, it is included in the budget to replace them.) Watsewater; The sanitary sewer mains on East Jefferson St. and on S. Perkins Blvd are old vertified clay pipe and in very poor condition with multiple cracks, poor alignment and offset joints. The mains have been televised and the reports confirm that they need to be re-laid.

Expenditures	FY '17	FY '18	FY '19	FY '20	FY '21	Total
Street Storm	0	609,640		0	0	609,640
Water	0	369,531	0	0	0	369,531
Wastewater	0	595,435	0	0	0	595,435
total		1,574,606				1,574,606

For the Funding Sources noted below, date funding needs to be applied for: _____

	Funding Sources	FY '17	FY '18	FY '19	FY '20	FY '21	Total
Source 1	**Bond**	0	0	0	0	0	0
Source 2	**Loan**	0	1,574,606		0	0	1,574,606
Source 3	**Grant**	0	0	0	0	0	0
Source 4	**Line Item Budget**	0		0	0	0	0
	Total	0	1,574,606		0	0	1,574,606

Operational Impact/Other Information

Water; The new water main will improve overall water pressure throughout the City as well as help reduce ongoing maintenance costs and energy repairs. Each year year consttruction and operation costs will be reviewed to determine the impact on water rates. Wastewater; This sanitary sewer main needs to be replaced due to tis condition and it is at risk for failure, backups and leaks. Each year the capital items in Wastewater will be evaluated for their impact on rates.

City of Burlington, Wisconsin

5 / 10 Year Capital Improvement Plan Years: **2017-2021**

2017 Budget Year

Project #	Pine Street Sewer Installation
Project Name	Pine Street Sewer Installation

Contact	Jim Bergles
Department	Streets/Sewer
Type	New Sewer Main
Useful Life	50 years
Category	Loan
Priority	medium
Total Project Cost	$104,088

Description

This project will involve the installation of a sewer main at 988 South Pine St. The sewer main will connect 5 parcells of land on the east side of Pine Street with the Marina being the center point of the installation. The main will connect to a manhole on the east side of Pine St that will have a City installed main that is to go under Pine Street to the existing City collection system.

Justification

The 5 parcells were annexed from the Town but no utility service were offered at that time. Presently, the Marina wants to expand into a new building and needs sewer to accommodate the expansion. The City has determined it is best to serve all 5 unsewered parcells on the east side of Pine Street instead of one.

Expenditures	FY '17	FY '18	FY '19	FY '20	FY'21		Total
	104,088	0		0	0	$	104,088.00
Total	104,088	0	0	0	0	$	104,088.00

For the Funding Sources noted below, date funding needs to be applied _____

	Funding Sources	FY '17	FY '18	FY '19	FY '20	FY'21		Total
Source 1	**Bond**	0	0	0	0	0	$	-
Source 2	**Loan**	0	0	0	0	0	$	-
Source 3	**Grant**	0	0	0	0	0	$	-
Source 4	**Line Item Budget**	104,088	0	0	0	0	$	104,088.00
	Total	104,088	0	0	0	0	$	104,088.00

Operational Impact/Other Informatio

The 5 parcells who were annexed but not given sewer or water will be a continuing problem. Eventually their septics or wells will fail and they will then need to connect to City utilities. By not doing this project you will only be delaying the problem to a future date.

City of Burlington, Wisconsin

5 Year Capital Improvement Plan Years: **2017-2021**

2017 Budget Year

Project #	Jefferson Street Sewer Relay
Project Name	Jefferson Street Sewer Relay

Contact	Jim Bergles
Department	DPW
Type	
Useful Life	20 - 80 years
Category	Capital
Priority	needed during bridge project
Total Project Cost	$300,000

Description

Install new sewer on Jefferson St east of the Jefferson St Bridge

Justification

Cracked, crooked and will be in the construction zone during the bridge rebuild in 2019

Expenditures	FY '17	FY '18	FY '19	FY '20	FY '21	Total
	0	0	300,000	0	0	300,000
Total	0	0	300,000	0	0	300,000

For the Funding Sources noted below, date funding needs to be applied _____

	Funding Sources	FY '17	FY '18	FY '19	FY '20	FY '21	Total
Source 1	**Bond**	0	0	0	0	0	0
Source 2	**Loan**	0	0	300,000	0	0	
Source 3	**Grant**	0	0	0	0	0	0
Source 4	**Line Item Budget**	0	0		0	0	0
	Total	0	0	300,000	0	0	0

Operational Impact/Other Informatio

During the Jefferson St Bridge installation project it will be best to relay the sewer on the East side of the bridge. Traffic will be stopped which will make thi sproject easy to do.

City of Burlington, Wisconsin

5 Year Capital Improvement Plan Years: **2017-2021**

2017 Budget Year

Project #	Lewis Street Wall Rebuild
Project Name	Lewis Street Wall Rebuild

Contact	Jim Bergles
Department	Parks
Type	
Useful Life	40 years
Category	
Priority	high
Total Project Cost	$250,000

Description

The wall that borders Lewis Street below the Water tower is failing. The wall needs to be replaced or removed depending on what coarse is chosen.

Justification

Structural Deficiency and noticable failure of concrete. It is now a saftey concern due to falling concrete.

Expenditures	FY '17	FY '18	FY '19	FY '20	FY '21	Total
	250,000	0		0	0	250,000
Total	250,000	0	0	0	0	250,000

For the Funding Sources noted below, date funding needs to be applied for: _____

	Funding Sources	FY '17	FY '18	FY '19	FY '20	FY '21	Total
Source 1	**Bond**	0	0	0	0	0	0
Source 2	**Loan**	250,000	0	0	0	0	250,000
Source 3	**Grant**	0	0	0	0	0	0
Source 4	**Line Item Budget**	0	0	0	0	0	0
	Total	250,000	0	0	0	0	250,000

Operational Impact/Other Information

I suggest pulling down the tower and cutting the hill back so no wall is needed.

City of Burlington, Wisconsin

5 Year Capital Improvement Plan Years: **2017-2021**

2017 Budget Year

Project #	Netting Replacement
Project Nar	Netting Replacement

Contact	Jim Bergles
Department	Parks
Type	Repair
Useful Life	10 years
Category	Repair
Priority	high
Total Project Cost	$60,000

Description

The netting and backstop at Beaumont Field needs replacement due to its deteriorated condition.

Justification

The current netting has been an issue in 2016 where two foul balls each broke a cars windshield on Milwaukee ave. The City and Baseball 2000 work together in maintaining the field. Baseball 2000 plans to pay the City back with installments over 5 years with the City funding the project.

Expenditures	FY '17	FY '18	FY '19	FY '20	FY '21	Total
	60,000	0	0	0	0	60,000
Total	60,000	0	0	0	0	60,000

For the Funding Sources noted below, date funding needs to be applied f _____

	Funding Sources	FY '17	FY '18	FY '19	FY '20	FY '21	Total
Source 1	**Bond**	0	0	0	0	0	0
Source 2	**Loan**	0	0	0	0	0	0
Source 3	**Grant**	0	0	0	0	0	0
Source 4	**Park Dev. Fund Budget**	60,000	0	0	0	0	60,000
	Total	60,000	0	0	0	0	60,000

Operational Impact/Other Information

The baseball netting needs to be replaced so a safer condition will exist around the ball field next to Milwaukee Avenue. Baseball 2000 is planning on moving the netting closer to the field so the existing trees that interfered with the old net will no longer be an issue.

September 15, 2016

Ryan Hoffman
Burlington Baseball 2000
PO BOX
Burlington WI 53105

Carina Walters
City Administrator
City of Burlington
300 N. Pine St.
Burlington WI 53105

Dear Mrs. Walters,

Thank you for taking the time to review the attached proposals for an updated and enhanced protection system at Beaumont Field. We feel confident that these proposals accomplish the goals set forth by baseball 2000 and the City of Burlington. With the installation of a new backstop and netting system, we feel this will dramatically reduce the number of balls entering Milwaukee Ave.

We have researched this project along with City staff and have received bids from three separate vendors. All three vendors have concluded that moving the backstop up 15-20 feet will reduce the number of balls leaving the playing field. In addition, adding a 7th pole down the right field line will give added protection from line drives hooked into Milwaukee Ave. This combination will serve as a great benefit to passing vehicles. All three vendors were given the same specs and all have relatively similar proposals. It is also worth noting that all three vendors pointed out various code violations that exist with our current backstop situation. This enhanced netting system will eliminate those violations.

Our recommendation is to work with Midwest Netting Solutions. They are the low bid and have outstanding references and a reliable background.

Midwest Netting Solutions Proposal:

- 7 pole netting system $55,184 including instillation
- Additional 3ft fence around new backstop $6,000
- Additional Concrete $5,000 (Needed due to moving backstop up to hold more balls)

Total Cost $66,184

Baseball 2000 Contribution:
We are committed to this project similarly to the lighting project we worked with the City to complete in 2011. Baseball 2000 worked with the City on a payment plan over 10 years to payback over 25% of the total project costs. Also please note Baseball 2000 was able to pay off this project in 5 years. Using that model, Burlington Baseball 2000 would request the city budget for the entire $66,184 to complete this project in the 2017 fiscal year, prior to the start of baseball games. Baseball 2000 would pay the city $16,546 over the course of 5 years (starting in 2017) to fulfill covering 25% of the project.

If you have any questions on this project, please feel free to contact Ryan Hoffman or Tyson Fettes. I appreciate your time and willingness to consider this project.

Best Regards,

Ryan Hoffman

Tyson Fettes

Baseball 2000

Midwest Netting Solutions, LLC

To: Ryan Hoffman – Beaumont Field

From: Matt Jacobs

Date: August 24, 2016

Ryan:

It was a pleasure speaking with you. As a follow up to our conversation, below is pricing for a 250' long x 40' AGL backstop netting system to be supplied and installed at your baseball field:

SPECS

- (6) 51' Long x 10 ¾" OD Black weather treated heavy duty steel poles will be secured in the ground 11' deep utilizing 24" boring and 4,000 psi concrete to attain a 405' above ground level.

- The 2 poles behind home plate will be approximately 50' OC with the poles angled toward 1st and 3rd base at 50' OC. There will be an additional pole placed further down the first base line at 50' OC, approximately 10' beyond the dugout with an additional pole placed further down the first baseline at 50' OC.

- A 150' long x 3' or 4' high Black chain link fence will be installed in between or directly in front of the 4 backstop poles. *(Fencing to be supplied and installed by others).*
- (5/16") 1 x 7 Galvanized steel strand cable will be secured to the top of each pole utilizing galvanized oval eye bolts and strandvises. Vertical face cables will be installed on each pole.

- (# 36), 1 ¾" Black, weather treated, rope bordered, on the square baseball netting will be secured to the cables and fence top rail utilizing spring loaded snaps, weather treated twine and heavy duty tie wraps.

Project Cost: $47,718.00

The pricing shown reflects a delivered and installed cost. The turnaround time for completion of this project is 3 weeks from receipt of your approval. There may be an additional charge should we encounter rock or very poor soil conditions prior to reaching the necessary depths. Spoils to be disbursed onsite. (3) Progress payment are to be made upon delivery of the poles, installation of the poles and installation of the cable and netting.

We can supply and install an additional 40' AGL pole with netting 50' OC further down the rightfield line for an additional $7,466.00.

I will follow up with you later today.

Thank you,
Matt Jacobs

MIDWEST™ COVER

6463 Waveland St. – Unit A
Hammond, Indiana 46320
847-277-1140 • 800-594-0744 • FAX 847-277-1137
www.midwestcover.com

Date: 9/14/16

To: Ryan Hoffman

Description: Beaumont Net System

Thank you for the opportunity to quote on your project. We can supply and installed the requested 40' high x 250' long backstop netting system as follows:

(6) Heavy duty steel poles installed in the ground 9' – 11' deep, pending soil quality with 20" – 24" boring, poles not to exceed 50' on center.

We will utilize 3,500 psi concrete.

3' High chain link fence to be supplied and installed by your local fence contractor

Cable will be installed at the top of each pole with turnbuckles and cable clamps. We will determine if cables are needed down each pole.

250 Linear ft of 37' high # 36 baseball netting will be connected to the cables and fence with snaps and tie wraps.

Project Cost: $55,900.00 (6) Pole System * $64,000.00 (7) Pole System

Spoils to be left onsite.

Additional charge for bad soil conditions or rock.

Lead Time: 6 Weeks

Quote

Beacon Athletics
8233 Forsythia Street, #120
Middleton, WI 53562

(800) 747-5985

visit our website at beaconathletics.com

Order Number: 0266722
Order Date: 6/24/2016
Salesperson: EH
Customer Number: B53105I

Sold To:

BASEBALL 2000
DAVE HALLENBECK
6187 RAVEN CT
BURLINGTON, WI 53105

Ship To:

RYAN HOFFMAN
BURLINGTON BASEBALL 2000
30105 MOCCASIN DR
BURLINGTON, WI 53105

Project name: CITY OF BURLINGTON BASEBALL BACKSTOP RENOVATIONS

Customer P.O.	Ship VIA	F.O.B.	Terms
	COMMERCIAL FRT		ADVANCE PAYMENT

Item Number	Unit	Ordered	Shipped	Back Order	Price	Amount
QUOTE-BACKSTOP		1.0	0.0	0.0	23,527.0000	23,527.00

CUSTOM BACKSTOP SYSTEM #N5038A

APPROXIMATE COVERAGE AREA: 144'L X UP TO 40'T ABOVE GRADE (BACKSTOP WALL OR SIMILAR BY OTHERS TBD)

NETTING MATERIAL: #36 TWISTED KNOTTED NYLON - BLACK
MESH: 1-3/4" SQUARE
EDGING: SEWN HEMS AND GROMMETS TOP AND SIDES WITH MACHINE SEWN ROPE BOTTOM

SYSTEM INCLUDES:
- NETTING AS NOTED ABOVE
- FOUR (4) 40' ABOVE GRADE STEEL SUPPORT POLES
- ALL HARDWARE TO FACILITATE A HOISTABLE BACKSTOP NET SYSTEM

*** SEE DRAWINGS #N5038-SR-1 AND SR-2 FOR PROPOSED DIMENSIONS AND LAYOUT ***

*** INSTALLATION NOT INCLUDED ***

FREIGHT FOR BACKSTOP SYSTEM: $1,300.00

QUOTE-NETSYS		1.0	0.0	0.0	35,674.0000	35,674.00

CUSTOM BARRIER NET SYSTEM #N5038B

APPROXIMATE COVERAGE AREA: THREE (3) 66'-0"L X 35'-0"T NET PANELS AS PART OF A 40'-0" ABOVE GRADE SYSTEM COVERING 198'-0" DOWN THE RIGHT FIELD FOUL LINE

NETTING MATERIAL: #36 TWISTED KNOTTED NYLON - BLACK
MESH: 1-3/4" SQUARE
EDGING: SEWN HEMS AND GROMMETS TOP AND SIDES WITH MACHINE SEWN ROPE BOTTOM

SYSTEM INCLUDES:
- NETTING AS NOTED ABOVE
- SEVEN (7) 40'-0" ABOVE GRADE STEEL SUPPORT POLES
- ALL HARDWARE TO FACILITATE A HOSITABLE BARRIER NET SYSTEM

*** SEE DRAWING #N5038-SR-1 AND SR-2 FOR PROPOSED DIMENSIONS AND LAYOUT ***

*** INSTALLATION NOT INCLUDED ***

FREIGHT FOR BARRIER NET SYSTEM: $1,300.00

Sign up for the Beacon Newsletter to receive product information, sales and specials, field tips, demonstration videos and more.

Go to http://beaconathletics.com/beacon-newsletter/ to sign up.

Net Order:	59,201.00
Discount	0.00
Freight:	2,600.00
Sales Tax:	0.00
Order Total:	61,801.00

City of Burlington, Wisconsin

5 Year Capital Improvement Plan Years: **2017-2021**

2017 Budget Year

Project #	Portable Generators
Project Name	Portable Generators

Contact	Glenn Harjis
Department	Water
Type	reserve power
Useful Life	5 to 10 years
Category	Emergency use
Priority	high
Total Project Cost	$4,950

Description

The Burlington Water Department would like to equip all 3 water trucks with gas generators for on site power. The generator would be used to power lights, water pumps, freeze machine, power tools and any other item needed at a water main break or in an area where no power is available. Currently the water department has one generator that is 20 yaers old.

Justification

During water main breaks or any other trench repair, water in the trench is a main concern. Electric pumps are easier to operate and more controllable. On a bad break, 2 to 3 electric pumps are needed which the generator can handle 2. For night time repair, the generators will be used to run lights. Having portable power brings in a higher security during power outages. The generators can also be used in emergencys for other departments. Currently DPW has one small generator.

Expenditures	FY '17	FY '18	FY '19	FY '20	FY '21	Total
	1,675	1,675	1,675	0	0	5,025
Total	1,675	1,675	1,675	0	0	5,025

For the Funding Sources noted below, date funding needs to be applied for: _____

	Funding Sources	FY '17	FY '18	FY '19	FY '20	FY '21	Total
Source 1	**Bond**	0	0	0	0	0	0
Source 2	**Loan**	0		0	0	0	0
Source 3	**Grant**	0	0	0	0	0	0
Source 4	**Line Item Budget**	1,675	1,675	1,675	0	0	5,025
	Total	1,675	1,675	1,675	0	0	5,025

Operational Impact/Other Information

I have split the generators into one a year for the next three years. The generator would be an 8000 watt, electric start, multi voltage gas generator. By spliting the purchase into three years, we lower the risk of having a problem year of three bad generators. If we do not purchase the generators we will stay at a less prepared state in the event of an emergency.

City of Burlington, Wisconsin

5 Year Capital Improvement Plan Years: **2017-2021**

2017 Budget Year

Project #	Standby Generators
Project Name	Standby Generators

Contact	Glenn Harjis
Department	Water
Type	Repair
Useful Life	20 to 30 years
Category	Maintenance
Priority	medium
Total Project Cost	$600,000

Description

500KW Generator set for each remaining building site in our water system for stand by power. The generators cost approximately 200,000 per unit. This program will place one a year over 3 years.

Justification

We currently have three sites without backup power. By having all sites with backup power, our stress level during power outages or natural emergencies is greatly decreased. Our ability to continually supply the City with drinkable water also increases with the addition of the generators.

Expenditures	FY '17	FY '18	FY '19	FY '20	FY '21	Total
	200,000	200,000	200,000	0	0	600,000
Total	200,000	200,000	200,000	0	0	600,000

For the Funding Sources noted below, date funding needs to be applied for: _____

	Funding Sources	FY '17	FY '18	FY '19	FY '20	FY '21	Total
Source 1	**Bond**	0	0	0	0	0	0
Source 2	**Loan**	200,000	200,000	200,000	0	0	600,000
Source 3	**Grant**	0	0	0	0	0	0
Source 4	**Line Item Budget**	0	0	0	0	0	0
	Total	200,000	200,000	200,000	0	0	600,000

Operational Impact/Other Information

Backup generators are becoming a needed necessity with the onset of extreme weather patterns. With all wells supplied with backup power, our crisis level is greatly lowered. It will be best practice to have all wells supplied by backup power.

City of Burlington, Wisconsin

5 Year Capital Improvement Plan Years: **2017-2021**

2017 Budget Year

Project #	Reservoir Inspection
Project Name	Reservoir Inspection

Contact	Glenn Harjis
Department	Water
Type	Maintenance
Useful Life	5 years
Category	Maintenance
Priority	high
Total Project Cost	$20,000

Description

Inspect and clean water storage reservoirs and storage tanks. This has a 5 year life cycle as noted by the WI DNR

Justification

Mandated by the Wisconsin DNR. This service is to be conducted every 5 years

Expenditures	FY '17	FY '18	FY '19	FY '20	FY '21	Total
	20,000		0	0	0	
Total	20,000	0	0	0	0	0

For the Funding Sources noted below, date funding needs to be applied for:

	Funding Sources	FY '17	FY '18	FY '19	FY '20	FY '21	Total
Source 1	**Bond**	0	0	0	0	0	0
Source 2	**Loan**	0		0	0	0	0
Source 3	**Grant**	0	0	0	0	0	0
Source 4	**Line Item Budget**	20,000	0	0	0	0	20,000
	Total	20,000	0	0	0	0	20,000

Adding Error

Operational Impact/Other Information

The is a requirement by the Wisconsin DNR for all water utilities. Every 5 years tanks and towers must be inspected and a full report submitted to the DNR

City of Burlington, Wisconsin

5 Year Capital Improvement Plan Years: **2017-2021**

2017 Budget Year

Contact	Glenn Harjiss
Department	Water
Type	Repair
Useful Life	20 - 30 years
Category	Repair
Priority	
Total Project Cost	$20,000

Project #	Roof Rebuild
Project Name	Roof Rebuild

Description

Replace roof at Well 10 and Standpipe control building on Dunford Drive

Justification

The roofs at both locations are showing signs of age and should be replaced. The roofs are getting close to a 30 year life span.

Expenditures	FY '17	FY '18	FY '19	FY '20	FY '21	Total
	20,000	0	0	0	0	20,000
Total	20,000	0	0	0	0	20,000

For the Funding Sources noted below, date funding needs to be applied fo _____

	Funding Sources	FY '17	FY '18	FY '19	FY '20	FY '21	Total
Source 1	**Bond**	0	0	0	0	0	0
Source 2	**Loan**	0	0	0	0	0	0
Source 3	**Grant**	0	0	0	0	0	0
Source 4	**Line Item Budget**	20,000	0	0	0	0	20,000
	Total	20,000	0	0	0	0	20,000

Operational Impact/Other Information

Currently roof leaks are not present. When a leak does start, it will lead into the control room where multiple electric panels, control equipment and pumps are located. This is why it is best to maintain the roofs at our wells.

City of Burlington, Wisconsin

5 Year Capital Improvement Plan Years: **!017-2021**

2017 Budget Year

Contact	Glenn Harjiss
Department	Water
Type	Repair
Useful Life	20 - 30 years
Category	Repair
Priority	
Total Project Cost	$20,000

Project #	Well Roof Rebuild
Project Name	Well Roof Rebuild

Description

Install custom fabricated hinged roof door to access well pump at Well 8

Justification

The current panel system has deteriorated and can only be removed with a crane. Installing a hinged roof door would give contractors and water operators safer roof access to the pump. During any repair work, the doors can be closed easier for securitry.

Expenditures	FY '17	FY '18	FY '19	FY '20	FY '21	Total
		16,000	0	0	0	16,000
Total		16,000	0	0	0	16,000

For the Funding Sources noted below, date funding needs to be applied j _____

	Funding Sources	FY '17	FY '18	FY '19	FY '20	FY '21	Total
Source 1	**Bond**	0	0	0	0	0	0
Source 2	**Loan**	0	0	0	0	0	0
Source 3	**Grant**	0	0	0	0	0	0
Source 4	**Line Item Budget**		16,000	0	0	0	16,000
	Total	0	16,000	0	0	0	16,000

Operational Impact/Other Information

The installation of the new roof door will be advantageous for well operation. Having a secure access that is easier to use, limits the chance of injury during removal of the current door. At any time during repair, the hinged door can be closed to prevent weather elements from entering. The old style will require more labor to close. Well repairs average about once every 6 years but every 10 years a full inspection is needed. At these times the door is used.

City of Burlington, Wisconsin

5 Year Capital Improvement Plan Years: **2017-2021**

2017 Budget Year

Contact	Jim Bergles
Department	Water
Type	Repair
Useful Life	20 to 30 years
Category	Maintenance
Priority	high
Total Project Cost	$1,100,000

Project #	Dunford Tank Repair/Repaint
Project Name	Tank Repair/Repaint

Description

Repair, update and paint standpipe.

Justification

DNR requirement. A recent inspection has revealed issues with the coating insdie and out. Along with the general overall condition of the standpipe.

Expenditures	FY '17	FY '18	FY '19	FY '20	FY '21	Total
	0	1,100,000	0	0	0	1,100,000
Total	0	1,100,000	0	0	0	1,100,000

For the Funding Sources noted below, date funding needs to be applied for: _____

	Funding Sources	FY '17	FY '18	FY '19	FY '20	FY '21	Total
Source 1	**Bond**	0	0	0	0	0	0
Source 2	**Loan**	0	1,100,000	0	0	0	1,100,000
Source 3	**Grant**	0	0	0	0	0	0
Source 4	**Line Item Budget**	0	0	0	0	0	0
	Total	0	1,100,000	0	0	0	1,100,000

Operational Impact/Other Information

With the repainting of the tower, the structure will last longer. If we let the tower degrade, we will possibly be forced to install a new tower.

City of Burlington, Wisconsin

5 Year Capital Improvement Plan Years: **2017-2021**

2017 Budget Year

Project #	Tank Repair/Repaint
Project Name	Tank Repair/Repaint

Contact	Glenn Harjis
Department	Water
Type	Repair
Useful Life	20 to 30 years
Category	Maintenance
Priority	high
Total Project Cost	$700,000

Description

Repair, Paint, Origen Street Tank.

Justification

The Origen Street water tank is starting to weather and needs to be repainted

Expenditures	FY '17	FY '18	FY '19	FY '20	FY '21	Total
	0	700,000	0	0	0	700,000
Total	0	700,000	0	0	0	700,000

For the Funding Sources noted below, date funding needs to be applied for: _____

	Funding Sources	FY '17	FY '18	FY '19	FY '20	FY '21	Total
Source 1	**Bond**	0	0	0	0	0	0
Source 2	**Loan**	0	700,000	0	0	0	700,000
Source 3	**Grant**	0	0	0	0	0	0
Source 4	**Line Item Budget**	0	0	0	0	0	0
	Total	0	700,000	0	0	0	700,000

Operational Impact/Other Information

The longer we wait to repaint the water tank, more rust will appear which drives the cost up higher. The tank needs to be maintained so it has a longer shelf life before any major repairs are needed.

City of Burlington, Wisconsin

5 Year Capital Improvement Plan Years: **2017-2021**

2017 Budget Year

Project #	Hydrant Flow Test
Project Name	Hydrant Flow Test

Contact	Jim Bergles
Department	Water
Type	Flow Test of Hydrants
Useful Life	5 years
Category	Capitol
Priority	high
Total Project Cost	$ 50,000.00

Description

Flow Test all fire hydrants in the City of Burlington

Justification

DNR requirement every 5 years

Expenditures	FY '17	FY '18	FY '19	FY '20	FY '21	Total
		$ 50,000.00			$ -	
Total		$ 50,000.00		$ -	$ -	$ 50,000.00

For the Funding Sources noted below, date funding needs to be applied for _____

	Funding Sources	FY '17	FY '18	FY '19	FY '20	FY '21	Total
Source 1	**Bond**	0	0	0		0	0
Source 2	**Loan**	0	0	0		0	0
Source 3	**Grant**	0	0	0	0	0	0
Source 4	**Line Item Budget**	0	50,000	0	0	0	50,000
	Total	0	50,000	0	0	0	50,000

Operational Impact/Other Informatio

Flow testing is a requirement by the Wisconsin DNR

Final Report: Financial Management Plan

September 30, 2016

Section 1 – Background

The City of Burlington being cognizant of the near future closing of Tax Increment District (TID) Number Three, which comprises approximately 24% of the equalized value of the City. With the projected closure of the TID prior to May 15, 2018 the City's levy authority will be impacted in 2019. To provide some future guidance and assist in developing a plan for the impact of the TID closure, the City of Burlington retained Ehlers to develop a Financial Management Plan to guide future budgeting and financing decisions. The report focuses on the City's General Fund, Debt Service Fund, Water Utility, and Sewer Utility. This plan has accomplished several objectives including examining existing financial strengths and weaknesses, identifying the potential financial impact to taxpayers to fund operational and capital needs, and establishing financial guidelines related to debt management.

This document summarizes the results of the City's Financial Management Plan. The spreadsheet model developed as part of the process is intended to be used as an analytical framework for making future decisions with respect to annual budgets, service levels, and capital expenditures. Because conditions can change rapidly, and assumptions may or may not be borne out over time, it is recommended that this plan be updated annually as part of the annual budget process, or at other key times prior to making long-term financing commitments.

Section 2 – Process

Ehlers met with staff on several occasions to discuss the formulation of the plan that was presented to the Common Council Committee of the Whole (COW) on August 30, 2016. The results of the staff meetings and presentation to the Common Council COW are the drivers of the content of this plan.

Section 3 – Current Financial Position of the City

3.1 General Obligation (G.O.) Debt Schedule

G.O. debt is secured by the "full faith and credit" of the issuer, meaning the City has an irrevocable duty to levy annually a property tax in an amount sufficient to ensure timely repayment of the debt. While the debt is ultimately secured by the ability to levy a property tax, the City can abate portions of the levy if other sources of revenue are available for debt payments. **Table 1** provides a schedule of existing City G.O. debt. **Table 2** summarizes this debt, and identifies sources of revenue other than the tax levy used to make debt payments in order to determine the actual annual levy requirement and associated tax rate impact. The Wisconsin State Constitution limits the amount of G.O. debt principal that a municipality may have outstanding to 5% of its equalized value. The City's equalized value as of January 1, 2016 is $858,346,500 (including TIDs) with a corresponding debt principal limit of $41,382,345. The City's outstanding debt principal as of December 31, 2016 will be$25,725,000 which is 61.1% of the limit.

Table 1: Existing General Obligation Debt

	Refunding Bonds			Refunding Bonds		Refunding Bonds Series 2011A		Street Improvement Bonds Series 2012A		Taxable GO Refunding Bonds Series 2012B		GO Refunding Bonds Series 2014A		GO Refunding Bonds Series 2015A		Taxable GO Promissory Notes Series 2015B			GO Bank Note - Fox River Bank 2016							
Dated	9/20/2007			5/12/2010		11/15/2011		5/23/2012		6/12/2012		6/10/2014		5/13/2015		5/13/2015			2/1/2016							
Amount	$1,500,000			$4,290,000		$9,120,000		$3,155,000		$1,460,000		$6,200,000		$4,215,000		$4,500,000			$300,000							
Maturity	4/1			5/1		4/1		4/1		4/1		5/1		4/1		4/1			4/1							
Fiscal Year Ending	Principal		Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal		Interest	Principal	Interest	Total Principal	Total Interest	Principal & Interest	Principal Outstanding	Principal %Paid	Year
2016			63,975	680,000	8,075	875,000	116,609	50,000	75,335	145,000	13,370	480,000	117,875	1,400,000	77,300			69,829		1,988	3,630,000	544,361	4,174,361	22,095,000	20.59%	2016
2017	100,000	4.375%	61,788			905,000	97,131	50,000	74,335	145,000	11,709	485,000	114,978	1,405,000	42,250	700,000	0.70%	67,379		6,844	3,790,000	476,412	4,266,412	18,305,000	34.21%	2017
2018	110,000	4.100%	57,345			940,000	75,200	50,000	73,335	150,000	9,678	245,000	112,055	1,410,000	14,100	715,000	1.10%	60,995	60,000	6,463	3,680,000	409,170	4,089,170	14,625,000	47.44%	2018
2019	120,000	4.150%	52,600			970,000	48,900	165,000	71,185	145,000	7,248	245,000	109,299			735,000	1.40%	51,918	60,000	5,550	2,440,000	346,699	2,786,699	12,185,000	56.21%	2019
2020	130,000	4.200%	47,380			1,145,000	17,175	170,000	67,835	155,000	4,354	255,000	105,855			755,000	1.70%	40,355	60,000	4,346	2,670,000	287,300	2,957,300	9,515,000	65.80%	2020
2021	140,000	4.250%	41,675					120,000	64,785	55,000	2,133	340,000	101,053			780,000	2.00%	26,138	60,000	2,811	1,495,000	234,594	1,733,594	8,020,000	71.18%	2021
2022	150,000	4.250%	35,513					125,000	62,029	60,000	750	360,000	94,743			815,000	2.25%	9,169	60,000	986	1,570,000	203,188	1,773,188	6,450,000	76.82%	2022
2023	150,000	4.250%	29,138					165,000	58,766			370,000	87,438								685,000	175,341	860,341	5,765,000	79.28%	2023
2024	150,000	4.300%	22,725					200,000	54,660			380,000	79,163								730,000	156,568	886,568	5,035,000	81.90%	2024
2025	150,000	4.300%	16,275					190,000	50,273			390,000	69,938								730,000	136,485	866,485	4,305,000	84.53%	2025
2026	150,000	4.350%	9,788					195,000	45,844			410,000	59,528								755,000	115,159	870,159	3,550,000	87.24%	2026
2027	150,000	4.350%	3,263					200,000	41,103			425,000	47,936								775,000	92,301	867,301	2,775,000	90.03%	2027
2028								205,000	36,039			435,000	35,355								640,000	71,394	711,394	2,135,000	92.33%	2028
2029								215,000	30,576			450,000	21,855								665,000	52,431	717,431	1,470,000	94.72%	2029
2030								220,000	24,758			465,000	7,440								685,000	32,198	717,198	785,000	97.18%	2030
2031								385,000	16,494												385,000	16,494	401,494	400,000	98.56%	2031
2032								400,000	5,600												400,000	5,600	405,600	0	100.00%	2032
2033																										
	1,500,000		505,438	1,275,000	30,175	5,680,000	489,372	3,155,000	929,285	1,000,000	64,000	6,200,000	1,284,533	4,215,000	171,332	4,500,000		352,546	300,000	28,987	27,825,000	3,855,667	31,680,667			

Table 2: Tax Rate Impact of Existing G.O. Debt

Fiscal Year	Debt Payments	TID #3	TID #5	ER TID #1	Sewer	Water	Misc. Adjustments	Net Debt Payments	Equalized Value	Tax Rate	Fiscal Year
2016	4,174,361	(3,449,655)	(69,828)	(145,419)	(61,918)	(39,398)	(1,701)	406,444	666,283,100	0.61	2016
2017	4,266,412	(2,815,659)	(767,378)	(144,326)	(61,678)	(39,248)		438,124	686,712,400	0.64	2017
2018	4,089,170	(2,439,300)	(775,995)	(272,358)	(61,338)	(34,060)		506,120	699,588,258	0.72	2018
2019	2,786,698	(1,018,900)	(786,918)	(264,333)	(60,888)	(38,804)		616,857	881,872,337	0.70	2019
2020	2,957,300	(1,162,175)	(795,355)	(265,720)	(60,338)	(38,460)		635,253	898,407,444	0.71	2020
2021	1,733,594		(806,138)	(167,653)	(79,528)	(52,933)		627,344	915,252,583	0.69	2021
2022	1,773,188		(824,169)	(170,265)	(83,400)	(57,165)		638,190	932,413,569	0.68	2022
2023	860,341			(172,513)	(87,048)	(56,265)		544,516	991,896,324	0.55	2023
2024	886,568			(174,375)	(85,508)	(55,275)		571,410	1,010,494,380	0.57	2024
2025	866,485			(175,833)	(83,828)	(59,133)		547,693	1,029,441,149	0.53	2025
2026	870,159			(176,865)	(91,873)	(57,833)		543,589	1,048,743,171	0.52	2026
2027	867,301			(172,564)	(94,581)	(61,374)		538,783	1,068,407,105	0.50	2027
2028	711,394			(172,955)	(97,020)	(59,765)		381,654	1,088,439,738	0.35	2028
2029	717,431			(172,998)	(94,275)	(63,010)		387,149	1,108,847,984	0.35	2029
2030	717,198			(172,720)	(91,440)	(66,040)		386,998	1,129,638,883	0.34	2030
2031	401,494							401,494	1,150,819,612	0.35	2031
2032	405,600							405,600	1,172,397,480	0.35	2032
2033								0	1,194,379,933	0.00	2033
2034								0	1,216,774,557	0.00	2034
2035								0	1,239,589,079	0.00	2035
2036								0	1,262,831,375	0.00	2036
	29,084,693	(10,885,689)	(4,825,779)	(2,820,894)	(1,194,656)	(778,760)	(1,701)	8,577,215			

Equalized Value based on average 0.88% plus 1.00% inflationary growth

Section 4 – Financial Plan Data Tables

4.1 General Fund Operating Projections

Projections were developed for the City's General Fund. A separate **Appendix A** contains line item level detail for the projections. **Table 3** summarizes the assumptions used for forecasting annual increases or decreases within major revenue categories. **Table 4** provides the same information as it relates to major expenditure categories.

Table 3: Revenue Forecast Assumptions

Revenues	Assumptions
Tax Levy	• Increasing based on projected Levy Limit calculations, including increases in net new construction and TID closures
Intergovernmental Aids	• No increase in State Shared Revenues. • No increase in Transportation Aids. • Library Aid from County increasing 2% per year.
Licenses and Permits	• Increasing 2% per annum.
Fines and Penalties	• Increasing 2% per annum.
Public Charges for Services	• Increasing 2% per annum.
Transfers	• No increase. • No surplus funds applied.

Table 4: Expenditure Forecast Assumptions

Expenditures	Assumptions
Salaries & Wages	Increase 1.50% per year.
Health Insurance	Health insurance premiums increase 5% annually.
Supplies and Contractual Items	Increase 1% per year.
Equipment Replacement Fund	Increase funding from $400,000 to $600,000 annually

4.2 Capital Improvements Financing Plan Scenarios

The City produced a Capital Improvement Plan (CIP) that identified total project costs of $11,468,000 from 2016 – 2020, including utility projects. This list reflects project costs associated with the City's capital initiatives. Over the course of the staff discussions, the construction of a aquatic facility was reviewed separately.

Table 5, below, summarizes the proposed financing plan for the City's CIP projects, summarized into broad categories. For planning purposes, projects are generally financed the year which the expenditure will occur. However, in 2017 it is anticipated that the City would issue Sewer Revenue Bonds that finance projects in both 2017 and 2018. Similarly, in 2018, the City would issue general obligation debt to finance projects for both 2018 and 2019. As the City proceeds towards implementation the timing and phasing of the projects should be revisited annually as part of the budgeting process.

Capital Plan	2016	2017		2018		2019	2020
		GO	Sewer REV	GO	Sewer REV		GO
General	0						
Police Department	0						
Fire Department	153,000						3,500,000
Public Works		1,280,000		850,000		520,000	510,000
Parks							
Miscellaneous							
Sewer			1,720,000		585,000		180,000
Water	1,400,000	270,000		335,000			165,000
Refunding 2007 GO Bonds							
Offsetting Funds	(153,000)						(1,000,000)
Capital Needs	1,400,000	1,550,000	2,305,000	1,705,000		520,000	3,355,000
Borrowing Costs	43,500	48,000	344,500	52,800			103,800
Funds Needed	1,443,500	1,598,000	2,649,500	1,757,800			3,458,800
Rounding	6,500	2,000	500	2,200			1,200
Total Borrowing	**1,450,000**	**1,600,000**	**2,650,000**	**1,760,000**			**3,460,000**

The estimated allocation of debt service for each of the proposed financings is shown in **Table 6.** Whenever general obligation debt is issued for utility purposes, the cost is anticipated to be offset by revenues of the particular utility. While this plan does not contemplate economic development initiatives, it is assumed that any said initiative would be part of a tax increment district and the costs offset by the revenues of the TID. For the purposes of the plan, we have attempted to use a predominantly level principal structure for debt amortization. As the City moves into the financing stage of projects, it is anticipated that a further evaluation of the amortization structure will occur.

Table 7 illustrates the impact of the construction of an approximate $5.0 M aquatic center that would be constructed in 2017. For the purposes of the analysis, a level payment structure was utilized

Table 8 provides a projection of the City's tax rate and tax levy requirement for debt service considering the existing debt structure of the City as well as the proposed new issues to finance all project costs within the CIP as shown in Table 5. The City's present equalized tax rate for debt service is $0.64/$1,000 of value. The maximum debt service tax rate is projected to be $1.50/$1,000 of equalized value.

As the developed plan only includes five years of capital projects, we have averaged the annual issuance, less utility and facility projects, and projected a continuation of an average level of borrowing. **Table 9** projects the continuation of annual projects on an averaged basis (approximately $790,000 borrowed annually indexed at 3%). The added impact of the annual borrowings maximizes the tax rate at $1.55/$1,000 of equalized value.

The chart included below is a projection of the City's G.O. debt limit including the proposed 2015 and 2017 G.O. Bonds. The City's G.O. debt limit is equal to 5% of the total equalized value of the community. Based upon the capital plan, not including the aquatic facility, the City will maintain a more than adequate reserve of borrowing capacity to address additional infrastructure or facility needs and any economic development initiatives in the future.

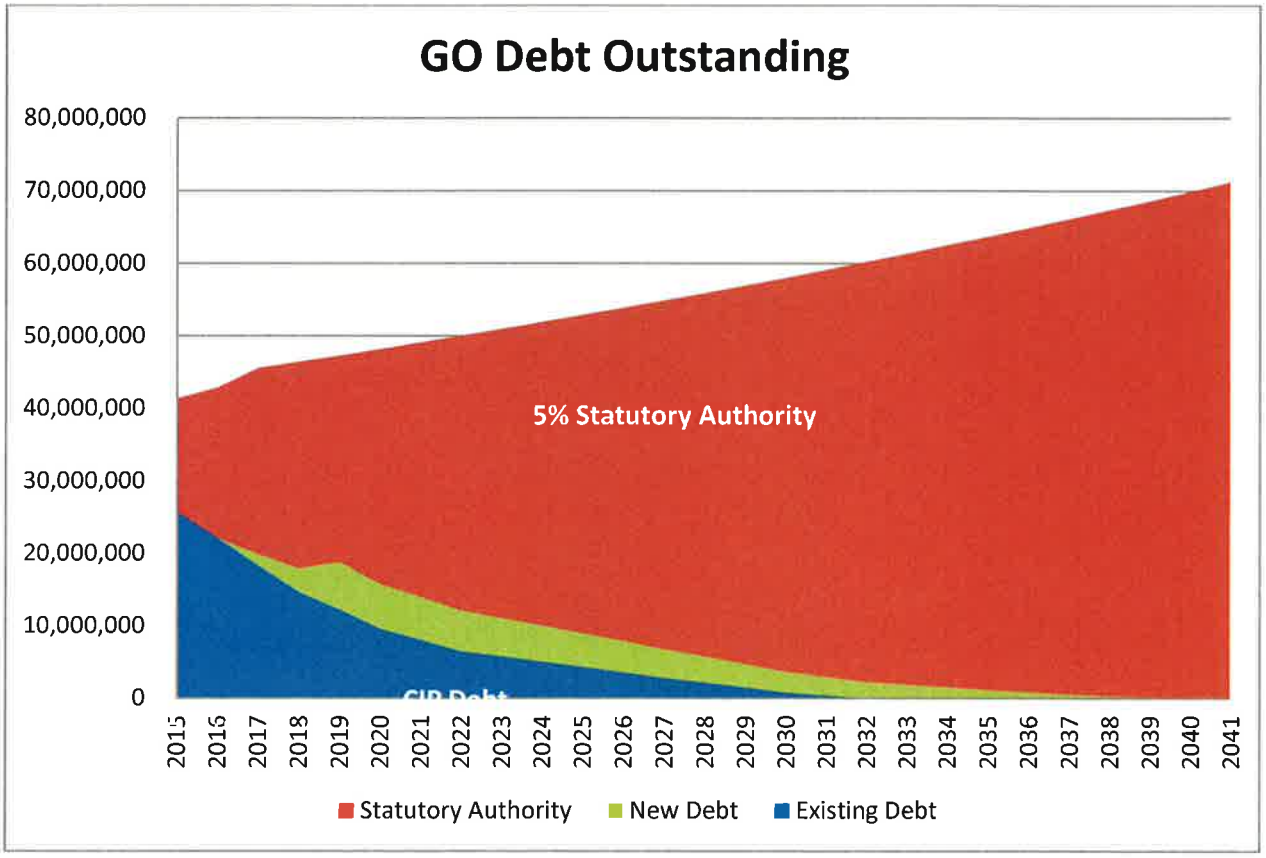

GO Debt Outstanding
80,000,000
70,000,000
60,000,000
50,000,000
40,000,000
30,000,000
20,000,000
10,000,000
0
5% Statutory Authority
2015
2016
2017
2018
2019
2020
2021
2022
2023
2024
2025
2026
2027
2028
2029
2030
2031
2032
2033
2034
2035
2036
2037
2038
2039
2040
2041
Statutory Authority
New Debt
Existing Debt

Table 6.1: Allocation of 2017 Debt Issue

Table 6.1

Allocation of 2017 Issue - By Payment Authority

			Issue Size	Rounded	
			1,600,000		
General	1,280,000	82.58%	1,321,290	1,320,000	
Sewer	0	0.00%	0		
Water	270,000	17.42%	278,710	280,000	
				1,600,000	TRUE

Year	General Principal	General Rate	General Interest	Sewer Principal	Sewer Rate	Sewer Interest	Water Principal	Water Rate	Water Interest	Total Principal	Total Interest	Total
2017												
2018	50,000	3.25%	63,538		3.25%	0	25,000	3.25%	13,244	75,000	76,781	151,781
2019	75,000	3.25%	40,056		3.25%	0	25,000	3.25%	7,881	100,000	47,938	147,938
2020	125,000	3.25%	36,806		3.25%	0	25,000	3.25%	7,069	150,000	43,875	193,875
2021	50,000	3.25%	33,963		3.25%	0	25,000	3.25%	6,256	75,000	40,219	115,219
2022	45,000	3.25%	32,419		3.25%	0	30,000	3.25%	5,363	75,000	37,781	112,781
2023	45,000	3.25%	30,956		3.25%	0	30,000	3.25%	4,388	75,000	35,344	110,344
2024	45,000	3.25%	29,494		3.25%	0	30,000	3.25%	3,413	75,000	32,906	107,906
2025	45,000	3.25%	28,031		3.25%	0	30,000	3.25%	2,438	75,000	30,469	105,469
2026	45,000	3.25%	26,569		3.25%	0	30,000	3.25%	1,463	75,000	28,031	103,031
2027	45,000	3.25%	25,106		3.25%	0	30,000	3.25%	488	75,000	25,594	100,594
2028	75,000	3.25%	23,156		3.25%	0		3.25%	0	75,000	23,156	98,156
2029	75,000	3.25%	20,719		3.25%	0		3.25%	0	75,000	20,719	95,719
2030	75,000	3.25%	18,281		3.25%	0		3.25%	0	75,000	18,281	93,281
2031	75,000	3.25%	15,844		3.25%	0		3.25%	0	75,000	15,844	90,844
2032	75,000	3.25%	13,406		3.25%	0		3.25%	0	75,000	13,406	88,406
2033	75,000	3.25%	10,969		3.25%	0		3.25%	0	75,000	10,969	85,969
2034	75,000	3.25%	8,531		3.25%	0		3.25%	0	75,000	8,531	83,531
2035	75,000	3.25%	6,094		3.25%	0		3.25%	0	75,000	6,094	81,094
2036	75,000	3.25%	3,656		3.25%	0		3.25%	0	75,000	3,656	78,656
2037	75,000	3.25%	1,219	0	3.25%	0	0	3.25%	0	75,000	1,219	76,219
	1,320,000		468,813	0		0	280,000		52,000	1,600,000	520,813	2,120,813

Table 6.2: Allocation of 2018 Debt Issue

Table 6.2

Allocation of 2018 Issue - By Payment Authority

			Issue Size	Rounded	
			1,760,000		
General	1,370,000	80.35%	1,414,194	1,415,000	
Sewer	0	0.00%	0		
Water	335,000	19.65%	345,806	345,000	
				1,760,000	TRUE

Year	General Principal	General Rate	General Interest	Sewer Principal	Sewer Rate	Sewer Interest	Water Principal	Water Rate	Water Interest	Total Principal	Total Interest	Total
2018												
2019	50,000	3.75%	78,656		3.75%	0	25,000	3.75%	18,938	75,000	97,594	172,594
2020	120,000	3.75%	48,938		3.75%	0	30,000	3.75%	11,438	150,000	60,375	210,375
2021	45,000	3.75%	45,844		3.75%	0	30,000	3.75%	10,313	75,000	56,156	131,156
2022	45,000	3.75%	44,156		3.75%	0	30,000	3.75%	9,188	75,000	53,344	128,344
2023	45,000	3.75%	42,469		3.75%	0	30,000	3.75%	8,063	75,000	50,531	125,531
2024	45,000	3.75%	40,781		3.75%	0	30,000	3.75%	6,938	75,000	47,719	122,719
2025	45,000	3.75%	39,094		3.75%	0	30,000	3.75%	5,813	75,000	44,906	119,906
2026	45,000	3.75%	37,406		3.75%	0	30,000	3.75%	4,688	75,000	42,094	117,094
2027	45,000	3.75%	35,719		3.75%	0	30,000	3.75%	3,563	75,000	39,281	114,281
2028	55,000	3.75%	33,844		3.75%	0	30,000	3.75%	2,438	85,000	36,281	121,281
2029	75,000	3.75%	31,406		3.75%	0	25,000	3.75%	1,406	100,000	32,813	132,813
2030	75,000	3.75%	28,594		3.75%	0	25,000	3.75%	469	100,000	29,063	129,063
2031	75,000	3.75%	25,781		3.75%	0		3.75%	0	75,000	25,781	100,781
2032	75,000	3.75%	22,969		3.75%	0		3.75%	0	75,000	22,969	97,969
2033	75,000	3.75%	20,156		3.75%	0		3.75%	0	75,000	20,156	95,156
2034	100,000	3.75%	16,875		3.75%	0		3.75%	0	100,000	16,875	116,875
2035	100,000	3.75%	13,125		3.75%	0		3.75%	0	100,000	13,125	113,125
2036	100,000	3.75%	9,375		3.75%	0		3.75%	0	100,000	9,375	109,375
2037	100,000	3.75%	5,625		3.75%	0		3.75%	0	100,000	5,625	105,625
2038	100,000	3.75%	1,875	0	3.75%	0	0	3.75%	0	100,000	1,875	101,875
	1,415,000		622,688	0		0	345,000		83,250	1,760,000	705,938	2,465,938

Table 6.3: Allocation of 2020 Debt Issue

Table 6.3

Allocation of 2018 Issue - By Payment Authority

			Issue Size	Rounded	
			3,460,000		
General	3,010,000	89.72%	3,104,203	3,105,000	
Sewer	180,000	5.37%	185,633	185,000	
Water	165,000	4.92%	170,164	170,000	
				3,460,000	TRUE

Year	Principal	General Rate	Interest	Principal	Sewer Rate	Interest	Principal	Water Rate	Interest	Principal	Total Interest	Total
2020												
2021	130,000	4.25%	195,181	15,000	4.25%	11,475	15,000	4.25%	10,519	160,000	217,175	377,175
2022	145,000	4.25%	123,356	15,000	4.25%	6,906	15,000	4.25%	6,269	175,000	136,531	311,531
2023	145,000	4.25%	117,194	15,000	4.25%	6,269	15,000	4.25%	5,631	175,000	129,094	304,094
2024	140,000	4.25%	111,138	20,000	4.25%	5,525	15,000	4.25%	4,994	175,000	121,656	296,656
2025	140,000	4.25%	105,188	20,000	4.25%	4,675	15,000	4.25%	4,356	175,000	114,219	289,219
2026	140,000	4.25%	99,238	20,000	4.25%	3,825	15,000	4.25%	3,719	175,000	106,781	281,781
2027	160,000	4.25%	92,863	20,000	4.25%	2,975	20,000	4.25%	2,975	200,000	98,813	298,813
2028	160,000	4.25%	86,063	20,000	4.25%	2,125	20,000	4.25%	2,125	200,000	90,313	290,313
2029	160,000	4.25%	79,263	20,000	4.25%	1,275	20,000	4.25%	1,275	200,000	81,813	281,813
2030	160,000	4.25%	72,463	20,000	4.25%	425	20,000	4.25%	425	200,000	73,313	273,313
2031	175,000	4.25%	65,344		4.25%	0		4.25%	0	175,000	65,344	240,344
2032	175,000	4.25%	57,906		4.25%	0		4.25%	0	175,000	57,906	232,906
2033	175,000	4.25%	50,469		4.25%	0		4.25%	0	175,000	50,469	225,469
2034	175,000	4.25%	43,031		4.25%	0		4.25%	0	175,000	43,031	218,031
2035	175,000	4.25%	35,594		4.25%	0		4.25%	0	175,000	35,594	210,594
2036	150,000	4.25%	28,688		4.25%	0		4.25%	0	150,000	28,688	178,688
2037	150,000	4.25%	22,313		4.25%	0		4.25%	0	150,000	22,313	172,313
2038	150,000	4.25%	15,938		4.25%	0		4.25%	0	150,000	15,938	165,938
2039	150,000	4.25%	9,563		4.25%	0		4.25%	0	150,000	9,563	159,563
2040	150,000	4.25%	3,188	0	4.25%	0	0	4.25%	0	150,000	3,188	153,188
	3,105,000		1,413,975	185,000		45,475	170,000		42,288	3,460,000	1,501,738	4,961,738

Table 7: Impact of Proposed $5.0 M Aquatic Facility

Table 7

Impact of $5.0 M Aquatic Facility

Fiscal Year	Existing Debt Payments	2017 GO Pool Bonds			Future Debt Issues	Sewer	Water	Misc. Adjustments	Net Debt Payments	Equalized Value	Tax Rate	Fiscal Year
2016	406,444								406,444	666,283,100	0.61	2016
2017	438,124								438,124	686,712,400	0.64	2017
2018	696,145	105,000	3.25%	242,044					1,043,189	699,588,258	1.49	2018
2019	1,014,207	190,000	3.25%	156,000					1,360,207	881,872,337	1.54	2019
2020	1,113,009	195,000	3.25%	149,744					1,457,753	898,407,444	1.62	2020
2021	1,374,456	200,000	3.25%	143,325					1,717,781	915,252,583	1.88	2021
2022	1,308,571	210,000	3.25%	136,663					1,655,233	932,413,569	1.78	2022
2023	1,198,835	215,000	3.25%	129,756					1,543,591	991,896,324	1.56	2023
2024	1,214,560	220,000	3.25%	122,688					1,557,248	1,010,494,380	1.54	2024
2025	1,174,568	230,000	3.25%	115,375					1,519,943	1,029,441,149	1.48	2025
2026	1,154,189	235,000	3.25%	107,819					1,497,008	1,048,743,171	1.43	2026
2027	1,162,470	245,000	3.25%	100,019					1,507,489	1,068,407,105	1.41	2027
2028	968,091	255,000	3.25%	91,894					1,314,985	1,088,439,738	1.21	2028
2029	966,449	260,000	3.25%	83,525					1,309,974	1,108,847,984	1.18	2029
2030	948,973	270,000	3.25%	74,913					1,293,885	1,129,638,883	1.15	2030
2031	833,463	280,000	3.25%	65,975					1,179,438	1,150,819,612	1.02	2031
2032	824,881	290,000	3.25%	56,713					1,171,594	1,172,397,480	1.00	2032
2033	406,594	300,000	3.25%	47,125					753,719	1,194,379,933	0.63	2033
2034	418,438	310,000	3.25%	37,213					765,650	1,216,774,557	0.63	2034
2035	404,813	320,000	3.25%	26,975					751,788	1,239,589,079	0.61	2035
2036	366,719	330,000	3.25%	16,413					713,131	1,262,831,375	0.56	2036
2037	354,156	340,000	3.25%	5,525					699,681	1,286,509,463	0.54	2037
2038	267,813								267,813	1,310,631,515	0.20	2038
2039	159,563								159,563	1,335,205,856	0.12	2039
2040	153,188								153,188	1,360,240,966	0.11	2040
2041	0								0	1,385,745,484	0.00	2041
	19,328,715	5,000,000		1,909,700		0	0	0	26,238,415			

Equalized Value based on average 0.88% plus

Pool Only Impact		
2018	347,044	0.50
2019	346,000	0.39
2020	344,744	0.38
2021	343,325	0.38
2022	346,663	0.37
2023	344,756	0.35
2024	342,688	0.34
2025	345,375	0.34
2026	342,819	0.33
2027	345,019	0.32
2028	346,894	0.32
2029	343,525	0.31
2030	344,913	0.31
2031	345,975	0.30
2032	346,713	0.30
2033	347,125	0.29
2034	347,213	0.29
2035	346,975	0.28
2036	346,413	0.27
2037	345,525	0.27
Average		0.33

Table 8: Tax Rate Projection for Capital Plan (2016-2020)

Table 8

EHLERS
LEADERS IN PUBLIC FINANCE

Option 1

Fiscal Year	Existing Debt Payments	2017 GO Bonds			2018 GO Bonds			2020 GO Bonds			Future Debt Issues	Sewer	Water	Misc. Adjustments	Net Debt Payments	Equalized Value	Tax Rate	Fiscal Year
2016	406,444														406,444	666,283,100	0.61	2016
2017	438,124														438,124	686,712,400	0.64	2017
2018	506,120	75,000	3.25%	76,781								0	(38,244)		696,145	699,588,258	1.00	2018
2019	616,857	100,000	3.25%	47,938	75,000	3.75%	97,594					0	(76,819)		1,014,207	881,872,337	1.15	2019
2020	635,253	150,000	3.25%	43,875	150,000	3.75%	60,375					0	(73,506)		1,113,009	898,407,444	1.24	2020
2021	627,344	75,000	3.25%	40,219	75,000	3.75%	56,156	160,000	4.25%	217,175		(26,475)	(97,088)		1,374,456	915,252,583	1.50	2021
2022	638,190	75,000	3.25%	37,781	75,000	3.75%	53,344	175,000	4.25%	136,531		(21,906)	(95,819)		1,308,571	932,413,569	1.40	2022
2023	544,516	75,000	3.25%	35,344	75,000	3.75%	50,531	175,000	4.25%	129,094		(21,269)	(93,081)		1,198,835	991,896,324	1.21	2023
2024	571,410	75,000	3.25%	32,906	75,000	3.75%	47,719	175,000	4.25%	121,656		(25,525)	(90,344)		1,214,560	1,010,494,380	1.20	2024
2025	547,693	75,000	3.25%	30,469	75,000	3.75%	44,906	175,000	4.25%	114,219		(24,675)	(87,606)		1,174,568	1,029,441,149	1.14	2025
2026	543,589	75,000	3.25%	28,031	75,000	3.75%	42,094	175,000	4.25%	106,781		(23,825)	(84,869)		1,154,189	1,048,743,171	1.10	2026
2027	538,783	75,000	3.25%	25,594	75,000	3.75%	39,281	200,000	4.25%	98,813		(22,975)	(87,025)		1,162,470	1,068,407,105	1.09	2027
2028	381,654	75,000	3.25%	23,156	85,000	3.75%	36,281	200,000	4.25%	90,313		(22,125)	(54,563)		968,091	1,088,439,738	0.89	2028
2029	387,149	75,000	3.25%	20,719	100,000	3.75%	32,813	200,000	4.25%	81,813		(21,275)	(47,681)		966,449	1,108,847,984	0.87	2029
2030	386,998	75,000	3.25%	18,281	100,000	3.75%	29,063	200,000	4.25%	73,313		(20,425)	(45,894)		948,973	1,129,638,883	0.84	2030
2031	401,494	75,000	3.25%	15,844	75,000	3.75%	25,781	175,000	4.25%	65,344		0	0		833,463	1,150,819,612	0.72	2031
2032	405,600	75,000	3.25%	13,406	75,000	3.75%	22,969	175,000	4.25%	57,906		0	0		824,881	1,172,397,480	0.70	2032
2033		75,000	3.25%	10,969	75,000	3.75%	20,156	175,000	4.25%	50,469		0	0		406,594	1,194,379,933	0.34	2033
2034		75,000	3.25%	8,531	100,000	3.75%	16,875	175,000	4.25%	43,031		0	0		418,438	1,216,774,557	0.34	2034
2035		75,000	3.25%	6,094	100,000	3.75%	13,125	175,000	4.25%	35,594		0	0		404,813	1,239,589,079	0.33	2035
2036		75,000	3.25%	3,656	100,000	3.75%	9,375	150,000	4.25%	28,688		0	0		366,719	1,262,831,375	0.29	2036
2037		75,000	3.25%	1,219	100,000	3.75%	5,625	150,000	4.25%	22,313		0	0		354,156	1,286,509,463	0.28	2037
2038					100,000	3.75%	1,875	150,000	4.25%	15,938		0	0		267,813	1,310,631,515	0.20	2038
2039								150,000	4.25%	9,563		0			159,563	1,335,205,856	0.12	2039
2040								150,000	4.25%	3,188		0			153,188	1,360,240,966	0.11	2040
2041															0	1,385,745,484	0.00	2041
	8,577,215	1,275,000		352,219	1,535,000		547,969	3,460,000		1,501,738		(230,475)	(972,538)	0	19,328,715			

Equalized Value based on average 0.88% plus 1.00% inflationary growth

Table 9: Tax Rate Projection for Capital Plan (2016-2020 + Average Annual Debt Issuance thereafter)

Table 9

EHLERS
LEADERS IN PUBLIC FINANCE

Option 1a

Fiscal Year	Existing Debt Payments	2017 GO Bonds			2018 GO Bonds			2020 GO Bonds			Future Debt Issues	Sewer	Water	Misc. Adjustments	Net Debt Payments	Equalized Value	Tax Rate	Fiscal Year
2016	406,444														406,444	666,283,100	0.61	2016
2017	438,124														438,124	686,712,400	0.64	2017
2018	506,120	75,000	3.25%	76,781								0	(38,244)		696,145	699,588,258	1.00	2018
2019	616,857	100,000	3.25%	47,938	75,000	3.75%	97,594					0	(76,819)		1,014,207	881,872,337	1.15	2019
2020	635,253	150,000	3.25%	43,875	150,000	3.75%	60,375					0	(73,506)		1,113,009	898,407,444	1.24	2020
2021	627,344	75,000	3.25%	40,219	75,000	3.75%	56,156	160,000	4.25%	217,175		(26,475)	(97,088)		1,374,456	915,252,583	1.50	2021
2022	638,190	75,000	3.25%	37,781	75,000	3.75%	53,344	175,000	4.25%	136,531	78,216	(21,906)	(95,819)		1,386,786	932,413,569	1.49	2022
2023	544,516	75,000	3.25%	35,344	75,000	3.75%	50,531	175,000	4.25%	129,094	158,293	(21,269)	(93,081)		1,357,128	991,896,324	1.37	2023
2024	571,410	75,000	3.25%	32,906	75,000	3.75%	47,719	175,000	4.25%	121,656	240,234	(25,525)	(90,344)		1,454,794	1,010,494,380	1.44	2024
2025	547,693	75,000	3.25%	30,469	75,000	3.75%	44,906	175,000	4.25%	114,219	324,036	(24,675)	(87,606)		1,498,604	1,029,441,149	1.46	2025
2026	543,589	75,000	3.25%	28,031	75,000	3.75%	42,094	175,000	4.25%	106,781	409,701	(23,825)	(84,869)		1,563,890	1,048,743,171	1.49	2026
2027	538,783	75,000	3.25%	25,594	75,000	3.75%	39,281	200,000	4.25%	98,813	497,228	(22,975)	(87,025)		1,659,698	1,068,407,105	1.55	2027
2028	381,654	75,000	3.25%	23,156	85,000	3.75%	36,281	200,000	4.25%	90,313	586,617	(22,125)	(54,563)		1,554,708	1,088,439,738	1.43	2028
2029	387,149	75,000	3.25%	20,719	100,000	3.75%	32,813	200,000	4.25%	81,813	677,869	(21,275)	(47,681)		1,644,317	1,108,847,984	1.48	2029
2030	386,998	75,000	3.25%	18,281	100,000	3.75%	29,063	200,000	4.25%	73,313	770,982	(20,425)	(45,894)		1,719,955	1,129,638,883	1.52	2030
2031	401,494	75,000	3.25%	15,844	75,000	3.75%	25,781	175,000	4.25%	65,344	865,958	0	0		1,699,421	1,150,819,612	1.48	2031
2032	405,600	75,000	3.25%	13,406	75,000	3.75%	22,969	175,000	4.25%	57,906	962,797	0	0		1,787,678	1,172,397,480	1.52	2032
2033		75,000	3.25%	10,969	75,000	3.75%	20,156	175,000	4.25%	50,469	1,061,497	0	0		1,468,091	1,194,379,933	1.23	2033
2034		75,000	3.25%	8,531	100,000	3.75%	16,875	175,000	4.25%	43,031	1,162,060	0	0		1,580,498	1,216,774,557	1.30	2034
2035		75,000	3.25%	6,094	100,000	3.75%	13,125	175,000	4.25%	35,594	1,264,486	0	0		1,669,298	1,239,589,079	1.35	2035
2036		75,000	3.25%	3,656	100,000	3.75%	9,375	150,000	4.25%	28,688	1,368,773	0	0		1,735,492	1,262,831,375	1.37	2036
2037		75,000	3.25%	1,219	100,000	3.75%	5,625	150,000	4.25%	22,313	1,396,707	0	0		1,750,863	1,286,509,463	1.36	2037
2038					100,000	3.75%	1,875	150,000	4.25%	15,938	1,424,641	0	0		1,692,454	1,310,631,515	1.29	2038
2039								150,000	4.25%	9,563	1,452,575	0			1,612,138	1,335,205,856	1.21	2039
2040								150,000	4.25%	3,188	1,480,510	0			1,633,697	1,360,240,966	1.20	2040
2041											1,508,444				1,508,444	1,385,745,484	1.09	2041
	8,577,215	1,275,000		352,219	1,535,000		547,969	3,460,000		1,501,738	17,691,624	(230,475)	(972,538)	0	37,020,338			

Equalized Value based on average 0.88% plus 1.00% inflationary growth

Section 5: Operational and Debt Levy Forecasts

Development of the forecasts discussed in the previous sections allows for a projection of the future tax levy and corresponding tax rates needed to support City operations and debt service. Since 2005, the amount that the City is permitted to increase its tax levy by has been limited by State law. The current version of State levy limits allows the City to increase its levy over the preceding year's actual levy by a percentage equal to its prior year net new construction increase. The City will also be allowed to increase its levy above the net new construction factor associated with the closure of the City's tax increment districts. Additionally, any amounts needed to pay General Obligation debt service authorized after July 1, 2005 is exempted from the limits. Because the City uses utility, TIF, and other revenues to abate a large portion of its annual debt service payment, the City could, but does not, levy to its maximum amount.

The General Fund and Debt Service levies are projected based on the methodology and capital finance models included in this report.

Equalized value projections for calculating the estimated property tax rates were based on the following assumptions:

- TID-OUT Value as of 1/1/2016 for the 2017 budget is based on the actual value.
- TID-OUT Value projection for 1/1/2017 for the 2018 budget is based on adding the remaining value associated with the Aurora Development
- TID OUT Value thereafter is based on the average net new construction factor of 0.88% plus 1% for inflation.

Table 10 illustrates the impact of the equalized value projections.

Table 11 projects the impact of levy limits and allowable growth in the overall tax levy of the City. Of note, the City's is positioned to utilize base levy for the majority of Post July 1, 2005 debt adjustments, leaving the City flexibility to address future budget considerations.

Table 12 includes a summary the City's overall budget and projected tax levy for levy years 2016-2025, covering budget years 2017-2026. This projection includes the levy authority that will be available with the closure of the TIDs, includes the operational increase indicated in the report and includes funding of the capital plan. Not included is the impact of the aquatic facility. The total levy is projected to increase an average of 3.76% per year from 2016-2025 for operations and debt service.

Due to the increased levy authority through the closure of the TIDs, the operational projection shows a surplus of funds each year moving forward, averaging $330,000. These additional

funds are the "discretionary" funds that the City has to use to address additional operational initiatives.

Also included in the Table is the projected impact that the tax levy will have on an average home of $200,000, indexed at the same inflationary growth rate of 1.00%. Based on those assumptions, the tax burden for the average homeowner remains relatively stable through the planning period.

Table 10: Equalized Value Projection

Table 10

Equalized Value

Historical	EV TID Out	Change	Change %	Net New Construction		TID #3	TID #5	ER TID #1	Total EV TID In
2010	690,669,600					165,341,900			856,011,500
2011	694,541,000	3,871,400	0.56%	1.56%		190,874,000		2,098,300	887,513,300
2012	662,417,800	(32,123,200)	-4.63%	0.49%		170,311,700		1,913,400	834,642,900
2013	638,322,700	(24,095,100)	-3.64%	0.52%		179,358,700		2,508,000	820,189,400
2014	639,419,400	1,096,700	0.17%	0.26%		167,826,200		1,362,500	808,608,100
2015	666,283,100	26,863,700	4.20%	1.43%		159,771,500		1,592,300	827,646,900
2016	686,712,400	20,429,300	3.07%	0.99%		167,411,200	4,222,900	1,755,600	858,346,500
		(3,957,200)		0.88%					
	Net New Construction	0.88%	Inflation	1.00%					
2017	692,721,134		699,588,258				37,777,100		912,217,597
2018	867,949,243		881,872,337		24.18%	167,411,200		1,755,600	929,321,677
2019	875,543,799		898,407,444						946,746,458
2020	883,204,808		915,252,583						964,497,954
2021	890,932,850		932,413,569						982,582,291
2022	940,728,512		991,896,324		4.50%		42,000,000		1,001,005,709
2023	948,959,887		1,010,494,380						1,019,774,566
2024	957,263,286		1,029,441,149						1,038,895,339
2025	965,639,339		1,048,743,171						1,058,374,627
2026	974,088,683		1,068,407,105						1,078,219,151
2027	982,611,959		1,088,439,738						1,098,435,760
2028	991,209,814		1,108,847,984						1,119,031,431
2029	999,882,900		1,129,638,883						1,140,013,270
2030	1,008,631,875		1,150,819,612						1,161,388,519
2031	1,017,457,404		1,172,397,480						1,183,164,553
2032	1,026,360,157		1,194,379,933						1,205,348,889
2033	1,035,340,808		1,216,774,557						1,227,949,180
2034	1,044,400,040		1,239,589,079						1,250,973,228
2035	1,053,538,540		1,262,831,375						1,274,428,976
2036	1,062,757,003		1,286,509,463						1,298,324,519
2037	1,072,056,126		1,310,631,515						1,322,668,104
2038	1,081,436,617		1,335,205,856						1,347,468,131
2039	1,090,899,188		1,360,240,966						1,372,733,158
2040	1,100,444,556		1,385,745,484						1,398,471,905
2041	1,110,073,446		1,411,728,212						1,424,693,253

Table 11: Levy Limit Projection

Table 11

	Levy	2014		2015		2016		2017		2018		2019		2020		2021
	Budget	2015		2016		2017		2018		2019		2020		2021		2022
		Actual		Actual		Pending		Pending		Pending		Pending		Pending		Pending
Prior Year Levy		5,531,616		5,746,109		6,031,797		6,144,491		6,294,697		7,080,610		7,191,531		7,277,786
Less Prior Year Non-Base Levy		0		(200,000)		(406,444)		(438,124)		(506,120)		(616,857)		(635,253)		(627,344)
Base Levy		5,531,616		5,546,109		5,625,353		5,706,367		5,788,577		6,463,753		6,556,279		6,650,442
Growth plus terminated TID		5,531,616		0	0	0	0	0	12.09%	699,865	0	0	0	0	0	0
Net New Construction (Populated by DOR)	0.26%	5,546,109	1.43%	5,625,640	0.99%	5,681,044	4.40%	5,957,513	0.88%	5,839,227	0.88%	6,520,311	0.88%	6,613,646	0.88%	6,708,634
Base Levy Prior to Adjustments		5,546,109		5,625,640		5,681,044		5,957,513		6,539,092		6,520,311		6,613,646		6,708,634
Adjustments																
Misc Adjustments		0														
Pre 2005 Debt																
Post 2005 Debt		200,000		406,444		438,124		506,120		616,857		635,253		627,344		638,190
Net Levy		5,746,109		6,032,084		6,119,168		6,463,633		7,155,949		7,155,563		7,240,990		7,346,823
Actual Levy		5,746,109		6,031,797		6,144,491		6,294,697		7,080,610		7,191,531		7,277,786		7,346,823

	Levy	2022		2023		2024		2025		2026		2027		2028		2029
	Budget	2023		2024		2025		2026		2027		2028		2029		2030
		Pending		Pending		Pending		Pending		Pending		Pending		Pending		Pending
Prior Year Levy		7,346,823		7,462,944		7,550,374		7,587,722		7,645,218		7,702,552		7,608,106		7,676,832
Less Prior Year Non-Base Levy		(638,190)		(544,516)		(571,410)		(547,693)		(543,589)		(538,783)		(381,654)		(387,149)
Base Levy		6,708,634		6,918,427		6,978,964		7,040,029		7,101,630		7,163,769		7,226,452		7,289,683
Growth plus terminated TID	2.25%	151,093	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Net New Construction (Populated by DOR)	0.88%	6,767,334	0.88%	6,978,964	0.88%	7,040,029	0.88%	7,101,630	0.88%	7,163,769	0.88%	7,226,452	0.88%	7,289,683	0.88%	7,353,468
Base Levy Prior to Adjustments		6,918,427		6,978,964		7,040,029		7,101,630		7,163,769		7,226,452		7,289,683		7,353,468
Adjustments																
Misc Adjustments																
Pre 2005 Debt																
Post 2005 Debt		544,516		571,410		547,693		543,589		538,783		381,654		387,149		386,998
Net Levy		7,462,944		7,550,374		7,587,722		7,645,218		7,702,552		7,608,106		7,676,832		7,740,466
Actual Levy		7,462,944		7,550,374		7,587,722		7,645,218		7,702,552		7,608,106		7,676,832		7,740,466

Table 12: Summary Budgetary Projection, Fund Balance, Tax Levy, Tax Rate and Average Impact

City of Burlington Wisconsin

Table 12

EHLERS
LEADERS IN PUBLIC FINANCE

Base Finance Plan		2016 Budget	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
							Projection					
Revenues												
General Taxes	Levy Sheet	5,625,640	5,681,044	5,957,513	6,539,092	6,520,311	6,613,646	6,708,634	6,918,427	6,978,964	7,040,029	7,101,630
Debt Levy taxes	Debt	406,444	438,124	696,145	1,014,207	1,113,009	1,374,456	1,308,571	1,198,835	1,214,560	1,174,568	1,154,189
Other Taxes		140,150	140,150	140,150	140,150	140,150	140,150	140,150	140,150	140,150	140,150	140,150
Intergovernmental Revenues		1,372,270	1,372,270	1,372,270	1,372,270	1,372,270	1,372,270	1,372,270	1,372,270	1,372,270	1,372,270	1,372,270
Licenses and Permits	2.00%	382,480	390,130	397,932	405,891	414,009	422,289	430,735	439,349	448,136	457,099	466,241
Fines & Forfeitures	2.00%	195,000	198,900	202,878	206,936	211,074	215,296	219,602	223,994	228,474	233,043	237,704
Charges for Service	2.00%	51,000	52,020	53,060	54,122	55,204	56,308	57,434	58,583	59,755	60,950	62,169
Special Assessments	2.00%	25,000	25,500	26,010	26,530	27,061	27,602	28,154	28,717	29,291	29,877	30,475
Property Sales & Recoveries	2.00%	10,000	10,200	10,404	10,612	10,824	11,041	11,262	11,487	11,717	11,951	12,190
Intvestment Income	2.00%	12,500	12,750	13,005	13,265	13,530	13,801	14,077	14,359	14,646	14,939	15,237
Other	2.00%	68,600	69,972	71,371	72,799	74,255	75,740	77,255	78,800	80,376	81,983	83,623
Library Revenues	2.00%	332,496	339,146	345,929	352,847	359,904	367,102	374,444	381,933	389,572	397,363	405,311
Transfers												
Airport		25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
CDBG		24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000
Water PILOT		474,000	480,000	480,000	480,000	480,000	480,000	480,000	480,000	480,000	480,000	480,000
TID Fund Balance Transfer (after close)				342,417				267,751				
Total Revenues		9,144,580	9,259,205	10,158,084	10,737,721	10,840,601	11,218,701	11,539,337	11,395,904	11,496,909	11,543,222	11,610,188
Expenditures												
General Government		849,317	862,485	875,965	889,769	903,907	918,394	933,242	948,463	964,073	980,087	996,519
Public Safety		3,669,185	3,735,502	3,803,585	3,873,500	3,945,319	4,019,114	4,094,963	4,172,945	4,253,145	4,335,650	4,420,552
Public Works		2,619,693	2,657,281	2,695,687	2,734,937	2,775,060	2,816,089	2,858,055	2,900,992	2,944,935	2,989,920	3,035,987
Health, Education & Recreation		846,718	860,358	874,318	888,611	903,249	918,243	933,606	949,353	965,496	982,052	999,035
Planning & Development		196,261	198,224	200,206	202,208	204,230	206,272	208,335	210,418	212,523	214,648	216,794
Total Expenditures		8,181,174	8,313,850	8,449,761	8,589,025	8,731,766	8,878,113	9,028,201	9,182,171	9,340,172	9,502,357	9,668,888
Debt Payments		406,444	438,124	696,145	1,014,207	1,113,009	1,374,456	1,308,571	1,198,835	1,214,560	1,174,568	1,154,189
Transfers												
Transfer to Equipment Replacement Fund		400,000	450,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000
Park Development		25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Façade Grants		20,000			30,000							
Total w/ CIP Debt		9,032,618	9,226,974	9,770,906	10,258,232	10,469,774	10,877,569	10,961,772	11,006,006	11,179,732	11,301,924	11,448,076
Over/Under Budget		111,962	32,231	387,179	479,489	370,826	341,132	577,566	389,897	317,177	241,298	162,112
Fund Balance January 1		2,063,448	2,175,410	2,207,641	2,594,820	3,074,309	3,445,135	3,786,267	4,363,833	4,753,730	5,070,907	5,312,205
Surplus/(Deficit)		111,962	32,231	387,179	479,489	370,826	341,132	577,566	389,897	317,177	241,298	162,112
Fund Balance December 31		2,175,410	2,207,641	2,594,820	3,074,309	3,445,135	3,786,267	4,363,833	4,753,730	5,070,907	5,312,205	5,474,317
		23.79%	23.84%	25.54%	28.63%	31.78%	33.75%	37.82%	41.71%	44.11%	46.02%	47.15%
Calendar Year		2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Operating Levy		5,625,640	5,681,044	5,957,513	6,539,092	6,520,311	6,613,646	6,708,634	6,918,427	6,978,964	7,040,029	7,101,630
Debt Levy (Including CIP & Future)		406,444	438,124	696,145	1,014,207	1,113,009	1,374,456	1,386,786	1,357,128	1,454,794	1,498,604	1,563,890
Total Levy		6,032,084	6,119,168	6,653,658	7,553,299	7,633,320	7,988,102	8,095,420	8,275,556	8,433,757	8,538,633	8,665,519
EV (TID Out)		666,283,100	686,712,400	699,588,258	881,872,337	898,407,444	915,252,583	932,413,569	991,896,324	1,010,494,380	1,029,441,149	1,048,743,171
Tax Rate		9.05	8.91	9.51	8.57	8.50	8.73	8.68	8.34	8.35	8.29	8.26
Taxes on a home valued at	200,000	1,811	1,800	1,940	1,765	1,768	1,835	1,843	1,789	1,808	1,814	1,825
Change in City Taxes			(11)	140	(175)	3	66	9	(54)	19	7	11

Section 6 - Tax Incremental Finance Districts

Updates to the cash flow projections for each Tax Incremental Finance District were prepared to monitor the performance of each TID. Increment values as of 1/1/2016 are included in each projection. The cash flow projections should be monitored and updated annually.

Table 13: Tax Incremental Finance District #3 Increment Projections

City of Burlington, Wisconsin

Tax Increment District #3

Tax Increment Projection Worksheet

Valuation Date	Jan 1,	2011
Max Remaining Life (Years)	8	
Expenditure Periods/Termination	3	9/29/2014
Remaining Revenue Periods/Final Year	8	2020
Extension Eligibility/Years	N/A	0
Recipient District	No Longer	

Base Tax Rate	$24.43
Rate Adjustment Factor	0.00%
Tax Exempt Discount Rate	N/A
Taxable Discount Rate	N/A

	Construction Year	Value Added/(De-creased)	Valuation Year	Inflation Increment	Total Increment	Revenue Year	Tax Rate	Tax Increment
1	2011		2012	0	170,311,700	2013	$24.43	4,161,342
2	2012	9,047,000	2013	0	179,358,700	2014	$25.45	4,565,540
3	2013	(11,532,500)	2014	0	167,826,200	2015	$24.73	4,150,548
4	2014	(8,054,700)	2015	0	159,771,500	2016	$24.68	3,943,827
5	2015	7,639,700	2016	0	167,411,200	2017	$24.68	4,132,407
6	2016	0	2017	0	167,411,200	2018	$24.68	4,132,407
7	2017	0	2018	0	167,411,200	2019	$24.68	4,132,407
8	2018	0	2019	0	167,411,200	2020	$24.68	4,132,407
	Totals	(2,900,500)		0			Future Value of Increment	33,350,883

Notes:

Actual results will vary depending on development, inflation & overall tax rates.

Table 14: TID #3 Cash Flow Projection

City of Burlington, Wisconsin

Tax Increment District #3

Cash Flow Projection - TID 3 2014 TID DONATED 2 YEARS

	Cash Inflows					Cash Outflows														Balances			
						CDA Lease Revenue Refunding Bond 11,810,000		Taxable G.O. Bond (BAB) 1,055,000		G.O. Refunding Bond 2,840,000		G.O. Refunding Bond 7,270,000		G.O. Refunding Bond 1,075,000									
Year	Tax Increments	Interest Earnings/ (Cost)	BAB Rebates on 2010 Taxable G.O.	Other Revenue	Total Revenues	Dated Date: Principal	05/26/05 Interest	Dated Date: Principal	05/12/10 Interest	Dated Date: Principal	05/12/10 Interest	Dated Date: Principal	11/15/11 Interest	Dated Date: Principal	03/06/14 Interest	Other & Admin	Donation to LR-TID	Total Cash Outflows	Annual	Cumulative	Principal Outstanding	Year
																					18,630,000	
2013	**4,161,342**	36,735	14,989	16,630	4,229,695	1,050,000	341,125		42,825	780,000	51,306	780,000	166,806			452,587		3,664,650			16,020,000	2013
2014	**4,565,540**	36,735	14,989	16,630	4,633,894	1,100,000	302,950		42,825	915,000	34,356	810,000	150,906			315,500		3,671,538			13,205,000	2014
2015	**4,150,548**	6,927	0	16,630	4,174,104	1,100,000	262,525			530,000	19,906	845,000	134,356	345,000	5,020	2,500		3,244,308		3,436,062	10,385,000	2015
2016	**3,943,827**	3,791	0	16,630	3,964,248	1,400,000	77,300			615,000	7,303	875,000	116,609	355,000	3,443	5,000		3,454,655	509,593	3,945,655	7,140,000	2016
2017	4,132,407	4,810	0	16,630	4,153,847	1,405,000	42,250					905,000	97,131	365,000	1,278		1,400,000	4,215,659	(61,812)	3,883,843	4,465,000	2017
2018	4,132,407	4,686	0	16,630	4,153,723	1,410,000	14,100					**940,000**	**75,200**				2,504,931	4,944,231	(790,508)	3,093,335	2,115,000	2018
2019	4,132,407	3,105	0	16,630	4,152,142							**970,000**	**48,900**					1,018,900	3,133,242	6,226,577	1,145,000	2019
2020	4,132,407	9,372	0	16,630	4,158,409							**1,145,000**	**17,175**					1,162,175	2,996,234	9,222,811	0	2020
Total	33,350,883	106,161	29,978	133,040	33,620,062	7,465,000	1,040,250	0	85,650	2,840,000	112,872	7,270,000	807,084	1,065,000	9,740	775,587	3,904,931	25,376,115				Total

Notes:

- 2013 & 2014 per PC-202s. 2015 based on 8/15/14 values & forcast tax rate decrease of 0.89 mills for technical college. Assume no change in value or tax rate after that.
- ignores reductions Went away when 2010 Taxable G.O. Bond was refunded.
- Use 2013 actual
- May be prepaid or current refunded 4/1/15. Shown as Refunding with the 2015A GO Refunding Bonds, dated May 13, 2015 in the amount of $4,215,000
- Refunded by 2014 G.O. Refunding Bonds
- May NOT be called (prepaid)
- May be prepaid 4/1/18
- Refunded 2010 BABs
- Expenditure period ends 9/29/14
- Make Donation after providing for remaining debt
- As of 12/31/13 Audit includes Net Advances to Other Funds of $1,771,462

Table 15: Tax Incremental Finance District #5 Increment Projections

City of Burlington, Wisconsin

Tax Increment District # 5

Tax Increment Projection Worksheet

Type of District	Mixed Use	
Creation Date	November 4, 2014	
Valuation Date	Jan 1,	2015
Max Life (Years)	7	
Expenditure Periods/Termination	2	10/1/2016
Revenue Periods/Final Year	6	2022
Extension Eligibility/Years	No	3
Recipient District	No	

Base Value	121,197
Appreciation Factor	1.00%
Base Tax Rate	$25.30
Rate Adjustment Factor	0.00%
Tax Exempt Discount Rate	1.50%
Taxable Discount Rate	3.00%

x Apply to Base Value

	Construction Year	Value Added	Valuation Year	Inflation Increment	Total Increment	Revenue Year	Tax Rate	Tax Increment	Tax Exempt NPV Calculation	Taxable NPV Calculation
1	2015	4,222,900	2016	1,212	4,224,112	2017	$24.68	104,269	102,728	101,232
2	2016	37,777,100	2017	43,453	42,044,665	2018	$24.68	1,037,838	1,110,117	1,079,493
3	2017	0	2018	421,659	42,466,324	2019	$24.68	1,048,246	2,112,573	2,038,787
4	2018	0	2019	425,875	42,892,199	2020	$24.68	1,058,758	3,110,118	2,979,480
5	2019	0	2020	430,134	43,322,333	2021	$24.68	1,069,376	4,102,777	3,901,933
6	2020	0	2021	434,435	43,756,768	2022	$24.68	1,080,100	5,090,574	4,806,499
Totals		42,000,000		7,816,020			Future Value of Increment	5,398,586		

Notes:

Actual results will vary depending on development, inflation of overall tax rates.

NPV calculations represent estimated amount of funds that could be borrowed (including project cost, capitalized interest and issuance costs).

Table 16: TID #5 Cash Flow Projection

City of Burlington, Wisconsin

Tax Increment District # 5

Cash Flow Projection

Year	Projected Cash Inflows				Projected Cash Outflows					Balances			Year
					Taxable G.O. Note 4,500,000								
	Tax Increments	Interest Earnings/ (Cost)	Other Revenue (Note 1)	Total Revenues	Dated Date: Principal	05/13/15 Est. Rate	Interest	Admin.	Total Expenditures	Annual	Cumulative (Note 2)	Principal Outstanding	
		0.15%			6/1								
2015			230,000	230,000			26,721		26,721	203,279	203,279	4,500,000	2015
2016		305		305			69,828	1,500	71,328	(71,023)	132,256	4,500,000	2016
2017	104,269	198		104,467	700,000	0.70%	67,378	1,500	768,878	(664,410)	(532,154)	3,800,000	2017
2018	1,037,838	(798)		1,037,039	715,000	1.10%	60,995	1,500	777,495	259,544	(272,610)	3,085,000	2018
2019	1,048,246	(409)		1,047,837	735,000	1.40%	51,918	1,500	788,418	259,420	(13,190)	2,350,000	2019
2020	1,058,758	(20)		1,058,739	755,000	1.70%	40,355	1,500	796,855	261,884	248,693	1,595,000	2020
2021	1,069,376	373		1,069,749	780,000	2.00%	26,138	1,500	807,638	262,111	510,805	815,000	2021
2022	1,080,100	766		1,080,866	815,000	2.25%	9,169	2,500	826,669	254,197	765,002	0	2022
Total	5,398,586	416	230,000	5,629,002	4,500,000		352,500	11,500	4,864,000				Total

Notes:

Projected TID Closure

Note 1 Reimbursement for non-TIF-eligible project costs

Note 2 City will receive approximately 35% of cumulative fund balance at close.

Section 7 – Water and Sewer Utilities Analysis

7.1 Water Utility Analysis

Historical water utility revenues and expenditures were analyzed from 2013-2015. An estimate of 2016 revenues and expenditures was also developed based upon current water rates and 2016 budgeted expenditures. The water utility has generally experienced break-even to positive cash flow on an annual basis historically, and has realized low rates of return between 2013 and 2015 that range from 0.09% to 0.49%.

The City anticipates Water Utility capital expenditures over the next 5-year of $1.0 million in 2017 and $165,000 in 2020 as is shown on **Table 17**. The City has applied for a Safe Drinking Water Fund Loan to fund the in 2017 planned expenditures and anticipates financing the $1650,000 of water projects in 2020 as part of a larger City-wide borrowing. The preliminary financing plan for these capital expenditures is shown on **Table 18**.

Table 19 shows the projection of revenues, expenditures and future rate increases for the water utility through the year 2025. Under the expenses, the Utility's existing annual debt service payments are shown as well as future annual payments related to the capital expenditures described above. As is shown in the table, it is anticipated that the City will need to increase user rates by 5% in 2018. It is further anticipated that the City will need to increase water rates by 3% every other year starting in 2020. Water rates are regulated by the Wisconsin Public Service Commission (PSC). To increase water rates initially in 2018 the City will need to complete an Application to Increase Water Rates through the PSC and go through a conventional rate case process, which can take upwards of 9 months to complete. It is recommended that the City start this process in early to mid-2017 to ensure rates are in place by the beginning of 2018. The 3% rate increases can be completed with the PSC through a process known as a "simplified rate increase". The estimated impact of the recommended rate increases shown in the cash flow analysis are listed on **Table 20**.

Table 17: Water and Sewer Utilities Capital Improvement Plan (2016-2020)

City of Burlington, WI

EHLERS
LEADERS IN PUBLIC FINANCE

2016-2020 Water and Sewer Utility Capital Improvement Plan

Project	Department	2016	2017	2018	2019	2020	Totals
Water	Water	0	1,000,000	0	0	165,000	1,165,000
Sewer	Sewer	0	1,720,000	585,000	0	180,000	2,485,000
Total Project Costs		**0**	**2,720,000**	**585,000**	**0**	**345,000**	**3,650,000**
Funding Sources							
CIP Water Borrowing		**0**	**1,000,000**	**0**	**0**	**165,000**	**1,165,000**
CIP Sewer Borrowing		**0**	**1,720,000**	**585,000**	**0**	**180,000**	**2,485,000**
Water Fund Balance		**0**	**0**	**0**	**0**	**0**	**0**
Sewer Fund Balance						**0**	**0**
Total Funding Sources		**0**	**2,720,000**	**585,000**	**0**	**345,000**	**3,650,000**

[1]CIP project totals and categories taken from 2016-2020 Capital Improvement Plan document.

Table 18: Water and Sewer Utilities Preliminary Funding Plan

City of Burlington, WI

2016-2020 Capital Improvments Financing Plan

EHLERS

LEADERS IN PUBLIC FINANCE

For Discussion Only

	Debt To Be Issued in 2017		Debt To Be Issued in 2020	
	Safe Drinking Water Fund Loan	Sewer Revenue Bond	Sewer G.O. Bond	Water G.O. Bond
	2017 Water Project	2017-18 Sewer Projects	2020 Sewer Projects	2020 Water Projects
CIP Projects[1]	**1,000,000**	**2,305,000**	**180,000**	**165,000**
Less Other Available Revenues				
Sewer Utility Cash On Hand	0	0	0	0
Water Utility Cash On Hand	0	0	0	0
Net Borrowing Requirement	**1,000,000**	**2,305,000**	**180,000**	**165,000**
Debt Service Reserve				
Debt Service Reserve Funds On Hand		0		
New Debt Service Reserve Requirement		172,366		
Subtotal Reserve Fund Requirement	0	172,366	0	0
Estimated Issuance Expenses				
Subtotal Issuance Expenses	17,500	95,163	5,633	5,164
TOTAL TO BE FINANCED	**1,017,500**	**2,572,529**	**185,633**	**170,164**
Estimated Interest Earnings	0	(1,275)	0	
Rounding	-	3,747	(633)	(164)
NET BOND SIZE	**1,017,500**	**2,575,000**	**185,000**	**170,000**

NOTES:

[1]CIP project totals and categories taken from Capital Improvement Plan document provided by City staff on 2-15-16.

[3]Discount allowance of 1.25% for utility revenue bonds, and 0.5% for RBAN.

Water Utility Cash Flow Analysis - Projected 2016-2025
City of Burlington

EHLERS
LEADERS IN PUBLIC FINANCE

	Actual 2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Revenues											
Total Revenues from User Rates	$2,230,719	$2,230,719	$2,230,719	$2,342,255	$2,342,255	$2,412,523	$2,412,523	$2,484,898	$2,484,898	$2,559,445	$2,559,445
Percent Increase to User Rates Required			**0.00%**	**5.00%**	**0.00%**	**3.00%**	**0.00%**	**3.00%**	**0.00%**	**3.00%**	**0.00%**
Cumulative Percent Rate Increase			**0.00%**	**5.00%**	**5.00%**	**8.00%**	**8.00%**	**11.00%**	**11.00%**	**14.00%**	**14.00%**
Dollar Amount Increase to Revenues Required			**$0**	**$111,536**	**$0**	**$70,268**	**$0**	**$72,376**	**$0**	**$74,547**	**$0**
Other Revenues											
Interest Income	$8,304	$8,000	$1,438	$2,038	$2,695	$6,473	$7,685	$8,483	$9,396	$11,224	$13,190
Other Income	$15,090	$15,090	$15,090	$15,090	$15,090	$15,090	$15,090	$15,090	$15,090	$15,090	$15,090
Total Other Revenues	$23,394	$23,090	$16,528	$17,128	$17,785	$21,563	$22,775	$23,573	$24,486	$26,314	$28,280
Total Revenues	**$2,254,113**	**$2,253,809**	**$2,247,247**	**$2,359,382**	**$2,360,040**	**$2,434,086**	**$2,435,298**	**$2,508,471**	**$2,509,385**	**$2,585,759**	**$2,587,726**
Expenses											
Operating and Maintenance	$1,015,950	$1,046,145	$1,077,240	$1,109,262	$1,142,239	$1,176,200	$1,211,173	$1,247,189	$1,284,279	$1,322,475	$1,361,810
PILOT Payment	$507,989	$518,149	$528,512	$539,082	$549,864	$560,861	$572,078	$583,520	$595,190	$607,094	$619,236
Net Before Debt Service and Capital Expenditures	$730,174	$689,515	$641,495	$711,038	$667,937	$697,025	$652,047	$677,763	$629,916	$656,190	$606,679
Debt Service											
Existing Debt P&I	$393,326	$394,561	$393,764	$387,779	$391,574	$394,847	$407,334	$414,004	$184,141	$183,125	$186,957
New (2016-2025) Debt Service P&I		$0	$7,928	$60,223	$59,755	$59,749	$85,261	$81,005	$80,361	$79,717	$79,073
Total Debt Service	$393,326	$394,561	$401,692	$448,002	$451,329	$454,596	$492,596	$495,009	$264,502	$262,843	$266,030
Transfer Out	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Cash Funded Capital Improvements	$176,380	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Net Annual Cash Flow	$160,468	$294,954	$239,803	$263,036	$216,608	$242,430	$159,452	$182,754	$365,414	$393,347	$340,650
Restricted and Unrestricted Cash Balance											
Balance at first of year		$280,261	$575,215	$815,019	$1,078,055	$1,294,663	$1,537,093	$1,696,544	$1,879,298	$2,244,712	$2,638,059
Net Annual Cash Flow Addition/(subtraction)		$294,954	$239,803	$263,036	$216,608	$242,430	$159,452	$182,754	$365,414	$393,347	$340,650
Balance at end of year	$280,261	$575,215	$815,019	$1,078,055	$1,294,663	$1,537,093	$1,696,544	$1,879,298	$2,244,712	$2,638,059	$2,978,709
Target Min Restricted and Unrestricted Cash Balance[1]	$1,207,668	$1,229,897	$1,291,754	$1,311,093	$1,330,848	$1,385,828	$1,405,727	$1,193,229	$1,210,114	$1,232,400	$1,232,400

Notes:
1. Includes 6 month's operating expenses including depreciation plus next year's debt service payment.

City of Burlington

EHLERS
LEADERS IN PUBLIC FINANCE

Projected Impact of CIP on Typical Residential Property

Year	Water User Charge	Water Service Charge + PFP	Utility Bill (Annual)	Change Over Prior Year
	CCF	Gen Service		
2016	2.15	53.93	$ 353.69	
2017	2.15	53.93	$ 353.69	$ -
2018	2.26	56.63	$ 371.37	$ 17.68
2019	2.26	56.63	$ 371.37	$ -
2020	2.33	58.33	$ 382.51	$ 11.14
2021	2.33	58.33	$ 382.51	$ -
2022	2.39	60.08	$ 393.99	$ 11.48
2023	2.39	60.08	$ 393.99	$ -
2024	2.47	61.88	$ 405.81	$ 11.82
2025	2.47	61.88	$ 405.81	$ -

NOTES:

2. The water user charges include a volumetric rate of 2.15 per 100 cubic feet plus a quarterly charge of 28.69 and $25.24 for public fire protection for a 5/8 inch meter. The usage is assumed to be 4,000 gallons per month or 535 cubic feet.

2. 2020 is the final year of the City's Capital Improvement Plan.

Table 20 Projected Impact of Water CIP on a Typical Residential Property

7.2 Sewer Utility Analysis

The City of Burlington retained Ehlers to perform a comprehensive Sanitary Sewer User Rate Study that was independent of the Financial Management Plan. As part of that study detailed sewer user rates were developed for 2017 based upon a cost of service study. The results of that study were incorporated into the cash flow projections in this Financial Management Plan.

The Capital Improvement Plan and preliminary financing plan for sewer utility capital expenditures over the next five year period is shown above on **Tables 5** and **6**. The primary debt issue for the utility is planned in 2017 for 2017 and 2018 capital projects, with a more minor debt issuance planned in 2020 as part of a larger overall City-wide borrowing. It is also possible that the utility will have sufficient cash on hand in 2020 to pay for the recommended projects in cash in lieu of borrowing.

The long range cash flow analysis through the year 2025 for the utility is shown on **Table 21**. The results of the Sewer User Rate Study recommend an approximate 12.50% increase to revenues from user rates for 2017. The increase to user rates will allow for the utility to generate sufficient revenues to all operations expenses, as well as take on the proposed financing in 2017.

Beyond 2017 it is recommended that the City consider increasing sewer user rates by 3% every other year starting in 2019. This is opposite the years that water rates are recommended to increase by the same percentage. It is further recommended that the City continue to monitor the projected net annual cash flow to the utility to determine if the future increases to user rates are necessary and at what level.

Table 21: Sewer Utility Cash Flow Analysis (2016-2025)

Sewer Utility Cash Flow Analysis - Projected 2016-2025
City of Burlington

EHLERS
LEADERS IN PUBLIC FINANCE

	Year End Est 2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Revenues											
Total Revenues from User Rates	$2,934,820	$2,934,820	$3,221,748	$3,221,748	$3,318,401	$3,318,401	$3,417,953	$3,417,953	$3,520,491	$3,520,491	$3,626,106
Percent Increase to User Rates Required			**12.52%**	**0.00%**	**3.00%**	**0.00%**	**3.00%**	**0.00%**	**3.00%**	**0.00%**	**3.00%**
Cumulative Percent Rate Increase			**12.52%**	**12.52%**	**15.89%**	**15.89%**	**19.37%**	**19.37%**	**22.95%**	**22.95%**	**26.64%**
Dollar Amount Increase to Revenues Required			**$286,928**	**$0**	**$96,652**	**$0**	**$99,552**	**$0**	**$102,539**	**$0**	**$105,615**
Total Other Revenues	$31,228	$17,995	$93,803	$95,478	$96,686	$103,715	$106,097	$108,480	$110,589	$112,885	$114,874
Total Revenues	**$2,966,048**	**$2,952,815**	**$3,315,551**	**$3,317,227**	**$3,415,087**	**$3,422,116**	**$3,524,050**	**$3,526,432**	**$3,631,080**	**$3,633,376**	**$3,740,980**
Expenses											
Operating and Maintenance	$1,529,223	$1,727,246	$1,778,669	$1,831,627	$1,886,165	$1,942,331	$2,000,174	$2,059,744	$2,121,092	$2,184,272	$2,249,338
Net Before Debt Service and Capital Expenditures	$1,436,825	$1,225,569	$1,536,882	$1,485,600	$1,528,922	$1,479,784	$1,523,875	$1,466,688	$1,509,988	$1,449,104	$1,491,643
Debt Service											
Existing Debt P&I	$974,991	$835,333	$834,916	$834,395	$833,759	$833,018	$852,012	$855,684	$859,125	$857,373	$855,476
New (2016-2025) Debt Service P&I		$0	$31,784	$167,964	$166,720	$170,365	$195,355	$189,163	$191,667	$193,825	$195,682
Total Debt Service	$974,991	$835,333	$866,700	$1,002,359	$1,000,479	$1,003,383	$1,047,367	$1,044,847	$1,050,792	$1,051,198	$1,051,158
Net Annual Cash Flow	$461,834	$390,236	$670,182	$483,241	$528,443	$476,402	$476,509	$421,841	$459,196	$397,907	$440,484
Restricted and Unrestricted Cash Balance											
Balance at first of year		$210,914	$601,150	$1,271,332	$1,754,572	$2,283,015	$2,759,417	$3,235,926	$3,657,767	$4,116,963	$4,514,870
Net Annual Cash Flow Addition/(subtraction)		$390,236	$670,182	$483,241	$528,443	$476,402	$476,509	$421,841	$459,196	$397,907	$440,484
Balance at end of year	$210,914	$601,150	$1,271,332	$1,754,572	$2,283,015	$2,759,417	$3,235,926	$3,657,767	$4,116,963	$4,514,870	$4,955,354
Target Min Restricted and Unrestricted Cash Balance[1]	$2,433,321	$2,530,323	$2,691,694	$2,716,292	$2,746,465	$2,818,532	$2,844,934	$2,880,664	$2,911,744	$2,943,294	$2,943,294

Notes:
1. Includes 6 month's operating expenses including depreciation plus next year's debt service payment.

Section 8 – Financial Policy Initiatives

As part of the development of the financial management plan, a key area that will aid the City in managing finances, as well as maintaining the City's rating is the development of a variety of financial policies that guide decision making. These policies should be incorporated annually to the budget process to ensure that they remain understood and acknowledged by the Common Council, Staff and also the general citizen.

Polices that Ehlers would recommend be developed and incorporated into the 2017 Budget document are as follows:

- Fund Balance:
  - Maintain a minimum 25% of annual operating revenues in reserve for the General Fund
  - Maintain a minimum six months of operating expenses, including depreciation plus following years debt service in each of the utilities
  - Define use of excess reserve use policy – recommend to be used for non-recurring expenditures (purchases of land, etc. that will have a permanent asset value)
- Debt Issuance
  - Define what is and what is not considered a capital project
  - Define general policy of how long to finance a project/item over to meet the expected life of the asset
  - Limit debt issuance to not greater than 65% of General Obligation borrowing authority as defined by statute
    - Consider exception to rule by super majority vote of council
    - Consider exception to rule for economic development projects that have an offsetting revenue source (i.e. TID)
- Financial and Capital Planning
  - Annually update plans to address changing assumptions and initiatives
- Utilities
  - Annually evaluate the utility cash flows to determine debt service coverage on both a revenue debt and all debt basis
  - Annually evaluate the utility cash flows to determine need of increasing rates

Section 9 – Conclusions & Recommendations

The following is a summary of key conclusions and recommendations developed as a result of the modeling and development of the Financial Management Plan:

1. The primary challenges going forward will be:
   - Managing the levy authority granted through the closure of the tax increment districts.
   - Maintaining revenue sources available to abate the property tax levy from debt service include TIF revenues, utilities, and special assessment revenues. Particular focus on how the City applies potential special assessment revenue to abate the tax levy is important to ensure anticipated revenues are available to abate the levy if that is the expectation at the time of debt issuance.
   - Planning for the anticipated civic infrastructure initiatives.
   - Eliminating the negative fund balance in the capital projects fund.

2. Update the CIP annually so that it maintains a planning horizon, and accurately reflects planned projects and associated costs. As capital needs continue to mount, maintaining an updated CIP will be crucial to the City's ability to manage and allocate resources.

3. The City should assign a workgroup to review updates to the models developed in conjunction with the Financial Management Plan annually to review the impact of adjustments to the City's capital improvement plan and changes in equalized values.

4. Utilize a portion of the anticipated annual surpluses in the budget to eliminate the capital projects fund negative fund balance.

5. Implement a rate action process for the Water Utility in mid-2017 to increase rates approximately 5%. Implement simplified increases every other year thereafter.

6. Implement a rate increase as part of the 2016 budgeting process of approximately 12.5%. Implement a 3% increase every other year thereafter.

The strategic plan of the City of Burlington shows policy issues that were discussed in a Strategic Planning session. Key points and future concerns and solutions are presented. Budget data is designed to reflect the Strategic Plan each year .

City of Burlington
2017 Annual Budget

Strategic Plan

THE CITY OF BURLINGTON, WISCONSIN STRATEGIC PLAN

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CENTER FOR GOVERNMENTAL STUDIES
NORTHERN ILLINOIS UNIVERSITY
DEKALB, ILLINOIS 60115

NORTHERN ILLINOIS UNIVERSITY
Center for Governmental Studies
Outreach, Engagement, and Information Technologies

NORTHERN ILLINOIS UNIVERSITY
Center for
Governmental Studies
Outreach, Engagement, and Information Technologies

November 30, 2015

RE: 2016-2019 Strategic Plan—City of Burlington

Dear Mayor Miller,

On behalf of the Center for Governmental Studies at Northern Illinois University, I am pleased to present this 2016-2019 Strategic Plan and Summary Report to the City of Burlington.

The plan reflects the organization's commitment to strategic planning, and to delivering measurable results. I appreciate the dedicated effort put forth by you, the City Council, and senior staff.

I also want to thank City Administrator Walters for her assistance and support during the process.

Yours truly,

Craig R. Rapp
Senior Associate
President, Craig Rapp LLC

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Executive Summary

The City of Burlington engaged in a strategic planning process over three meetings during October and November 2015. The sessions yielded a draft strategic plan for the three-year period 2016-2019.

The strategic plan consists of five *strategic priorities*, which are the highest priority issues for the next three years; a series of *desired outcomes*, which provide a vision of success, *key outcome indicators,* which will be monitored to determine success; and a set of *performance targets*, which define the successful outcome.

The Council engaged in two major efforts to examine their operations, and the needs and expectations of their customers. The first, an environmental scan, conducted by staff, examined the current conditions of City operations and the external influences affecting those operations. The second was a strategic planning retreat held October 16-17, 2015.

On October 16, the Council began the process of developing the strategic plan. The group reviewed the environmental scan, and also examined the organization's strengths, weaknesses, opportunities and threats (SWOT analysis). They identified the major challenges facing the City.

On October 17, the group reviewed the challenges facing the community, and adopted a set of five strategic priorities. They then developed a set of desired outcomes, key indicators and performance targets for each priority, which established the desired performance for the next three years.

On November 12, the senior management team met and developed a set of strategic initiatives. The initiatives are the projects and programs that will be necessary to achieve the outcomes identified.

The strategic priorities, key outcome indicators, targets and initiatives are summarized on the following page.

City of Burlington-Strategic Plan Summary 2016-19

Strategic Priority	Desired Outcome	Key Outcome Indicator (KOI)	Target	Strategic Initiatives
Financial Sustainability **FINANCE**	A stable system that supports operations	--Fund balance --Bond Rating --Policies	- Compliance w/ all financial policies - >/= AA-	a) Monthly reporting system b) Long-term, comprehensive financial plan-all funds c) Develop financial policies
	Long-term revenue strategy that supports intended growth	-- Financial Plan --Fund balance	- Long-term revenue strategy in place	
	Expenditure system that supports growth	Expenses	Meet state req. exp. restraint	
Economic Development **FINANCE**	Increase quality jobs	Jobs above median income	200	a) Focused business dev program b) Develop business retention program c) Create a business incentive policy
	Thriving retail areas	Empty storefronts/vacancies	Decrease to 35	
	Expanded tax base	New A/V	$20 million	
Infrastructure Maintenance and Expansion **OPERATIONS**	Meet current infrastructure needs	Plans and funding	Funded plan for each system	a) Dev vehicle, equipment, facilities replacement schedule & funding strategy b) Create plan for moving General Transportation Aid for intended purpose c) Create stormwater utility d) Limit water & wastewater treatment Limits e) Complete schedules and strategy for major facilities
	Meet the managed mandated requirements for ater/storm/wastewater systems	--Water requirements --Stormwater reqs. --Wastewater reqs.	100% compliance	
	Clear direction on facility needs/wants	Feasibility	Council decision: --City Hall, Pool, Library, Police Dept.	
A Competitive Workforce **WORKFORCE**	Retention of high quality employees	Turnover rate	Reduce turnover rate	a) Total compensation study b) Succession plan for organization c) Employee survey d) Exit interviews
	Trained workforce to assume leadership positions	Internal hires	Increase % internal candidates or > hired	
	Consistently attaining higher # of qualified applicants for openings	Qualified applicants	50% increase in qual. applicants	
Citizen Engagement **CUSTOMER**	Improved two-way communication	Responses to communication from city	Increase feedback 10% annually @sponsored events	a) Develop community engagement & education program b) Citizen Survey c) Recruitment & application process
	More citizen involvement	Participation	Increase 10% annually	
	Increased volunteerism at city functions & services	Volunteers for City functions & services	Full pool of volunteers-all functions	

City of Burlington Strategic Planning Process

Overview

Strategic planning is a process that helps leaders examine the current state of the organization, determine a desired future state, establish priorities, and define a set of actions to achieve specific outcomes. The process followed by the City was designed to answer four key questions: (1) Where are we now? (2) Where are we going? (3) How will we get there? (4) What will we do?

Environmental Scan—Assessing the Current Environment

To begin the strategic planning process, the senior staff conducted an environmental scan, which is a review of elements in the external and internal environments that impact performance. Included in the scan was a detailed review and summary of finance, operations, staffing, facilities and equipment. The scan revealed the most difficult challenges facing the City overall, as well as in each of the departments. The scan was presented to the Council on October 5th, and used as foundation and background for the strategic planning retreat.

Strategic Plan Development—SWOT, Setting Priorities, Defining Outcomes

On October 16, the leadership team held a retreat for the purpose of developing a strategic plan. As part of the exploration of "Where are we now?" the group was challenged to define the current organizational culture and its value proposition—understanding that an organization's culture, and the value proposition it puts forth provide the foundation for the way in which services are delivered and strategic direction is set.

The three value propositions and core cultures are summarized below:

<u>Three Value Propositions</u>

Operational Excellence (Wal-Mart, Southwest Airlines)

- ❑ They adjust to us (command and control)

Product/Service Leadership (Apple, Google)

- ❑ They 'ooh and 'ah' over our products/services (competence)

Customer Intimacy (Nordstrom, Ritz-Carlton)

- ❑ We get to know them and solve their problems/satisfy their needs (collaborative)

<u>Four Core Cultures</u>

Control Culture (Military - command and control)

- ❑ Systematic, clear, conservative
- ❑ Inflexible, compliance more important than innovation

Competence Culture (Research Lab – best and brightest)

- ❑ Results oriented, efficient, systematic

- ❑ Values can be ignored, human element missing, over planning

Collaboration Culture (Family-teams)
- ❑ Manages diversity well, versatile, talented
- ❑ Decisions take longer, group think, short-term oriented

Cultivation Culture (Non-profit/religious group-mission/values)
- ❑ Creative, socially responsible, consensus oriented
- ❑ Lacks focus, judgmental, lack of control

The group engaged in an extended discussion regarding the value proposition and the relationship to the culture. While there were a variety of different perceptions regarding the value proposition, it was generally believed that while the customer intimacy reflects the current approach, operational excellence is important and will continue to be important for operational stability, therefore it should be the primary value proposition, with customer intimacy as a secondary focus.

The team then conducted a brief review of their Mission, Vision and Values. In the case of the mission statement and the organizational values, the team felt that each needed slight adjustments to reflect current reality. The group worked on new ideas for each. Because there was no City vision statement, the group brainstormed key vision concepts, which were used to create a draft statement. The proposed statements are listed below:

Mission Statement:
The mission of the City of Burlington is to build and enhance our community by safely, respectfully, proudly and effectively executing our daily work activities. As an organization we are committed to continuous improvement.

Vision Statement (draft)**:**
The vision of the City of Burlington is to be a location of choice and a great place to call home. We achieve our vision by offering a welcoming, safe environment and a strong sense of community. Our diverse business sector and multi-generational population provides a sound foundation for our future.

Values:
Our organizational values are:
1. Communication
2. Teamwork
3. Integrity
4. Continuous Learning
5. Positive Work Environment.

Following the mission, vision and values discussion, the group conducted an assessment of the environment within which the City operates. This was done via a SWOT (Strengths, Weaknesses,

Opportunities, and Threats) analysis: a process that examines the organization's internal strengths and weaknesses, as well as the opportunities and threats in the external environment. To facilitate this, a SWOT questionnaire was distributed to the Council and senior management team in advance of the planning session. The SWOT process revealed the most frequently mentioned characteristics in each area:

STRENGTHS

- Staff, quality of life, fiscal, citizens

WEAKNESSES

- Levy limits/funding, expenditure restraint, aging infrastructure/facilities, employee retention/benefits/compensation, lack of comprehensive financial plan, slow residential/business growth

OPPORTUNITIES

- Economic development/growth, attraction/charm, collaboration/community involvement, location/communication/friendly-helpful, emergency services

THREATS

- Capital concerns, mandates, slow population/business growth, employee issues, crises/disasters, uninformed populace, community members unable to improve financially, cyber security

The group then engaged in an exercise using the summarized SWOT data. They compared strengths with opportunities and weaknesses with threats, to determine which opportunities would maximize strengths, and which weaknesses would be exacerbated by the threats. This effort helped to crystalize the current challenges and opportunities facing the community. The results of this analysis are listed below:

STRENGTHS-OPPORTUNITIES
(Make good things happen)

- Economic development and growth
- Attraction, having an attractive and charming city
- Collaboration of staff and joint services and community involvement

WEAKNESSES-THREATS
(Keep bad things from happening)

- Long-term financial health
- Finding and retaining employees
- Slow population and business growth
- Economic development

This led to the identification of a broad set of issues and challenges facing the community:

ISSUES/CHALLENGES

- Financial
- Economic development
- Competitive workforce
- Beautifying city
- Branding-telling story "why"
- Aging infrastructure
- Mandates-unfunded
- Population growth
- Volunteers-recruiting
- Succession planning
- Citizen engagement
- Keep and attract young families
- Housing options

On October 17, the group discussed the strategic challenges and the issues that were most important to the success of the City in the next three years. From that discussion, a set of five Strategic Priorities emerged. They are:

STRATEGIC PRIORITIES

1. Financial Sustainability
2. Economic Development
3. Maintain and Expand Infrastructure
4. A Competitive Workforce
5. Citizen Engagement

Defining the Strategic Priorities

In order to clarify the meaning of each priority in the context of Burlington, the group identified key concepts for each. These will be used for the development of final definitions.

Financial Sustainability

Revenue/expenditure balance, plan-long-term, depreciation funds, less reliance on state-aid, funding operations/core services robustly

Economic Development

New business (C/I) jobs, redevelopment (Commercial and residential), expansion-industrial parks, annexation, residential expansion (housing)

Maintain and Expand Infrastructure

Underground/in-ground, facilities, fixed assets, ROW improvements, maintain integrity

A Competitive Workforce
Attraction, retention, mentoring, succession planning, training, total competitive compensation

Citizen Engagement
Volunteers, communication (two-way, outward/inward), branding, transparency, new forms-social media, plan needs and expectations, know the customer

Determining Success: Defining the Desired Outcomes, Indicators, Targets

After identifying strategic priorities, the group focused on developing a set of desired outcomes. Once the outcomes were established, Key Outcome Indicators (KOI's) were defined and Performance Targets were developed. KOI's are indicators of the desired outcomes that were established. Performance Targets define successful outcomes, expressed in measureable terms.

Clarifying outcomes provides organizational focus by establishing a limited set of desired outcomes and performance targets for achievement for each strategic priority. The alignment created between outcomes and strategic priorities is important, not only for clarity, but also for maintaining a disciplined focus on the desired results.

Key Outcomes, Indicators, and targets by priority are:

Financial Sustainability

Outcome: A stable system that supports operations; **KOI**: Fund balance, Bond Rating, Policies; **Target**: Compliance with all financial policies, >/= AA-,

Outcome: Long-term revenue strategy that supports intended growth; **KOI**: Financial Plan, Fund balance; **Target**: Long-term revenue strategy in place

Outcome: Expenditure system that supports growth; **KOI**: Expenses; **Target**: Meet State required expenditure restraint

Economic Development

Outcome: Increase quality jobs; **KOI**: Jobs above median income; **Target**: 200

Outcome: Thriving retail areas; **KOI**: Empty storefronts/vacancies; **Target**: __#__Decrease

Outcome: Expanded tax base; **KOI**: New A/V; **Target**: $20 million

Maintain and Expand Infrastructure

Outcome: Meet current infrastructure needs; **KOI**: Plans and funding; **Target**: Funded plan for each system

Outcome: Meet the managed mandated requirements for water/storm/wastewater systems; **KOI**: Water requirements, Stormwater requirements, Wastewater requirements; **Target**: 100% compliance

Outcome: Clear direction on facility needs/wants; **KOI**: Feasibility; **Target**: Council decision:
City Hall, Pool, Library, Police Dept.

A Competitive Workforce

Outcome: Retention of high quality employees; **KOI:** Turnover rate; **Target:** Reduce rate from _ to __

Outcome: Trained workforce to assume leadership positions; **KOI:** Internal hires; **Target:** __% internal candidates or > hired

Outcome: Consistently attaining higher # of qualified applicants for openings; **KOI:** Qualified applicants; **Target:** 50% increase in qualified applicants

Citizen Engagement

Outcome: Improved two-way communication; **KOI:** Responses to communication from city; **Target:** Increase feedback 10% annually

Outcome: More citizen involvement **KOI:** Participation; **Target:** Increase participation 10% annually at sponsored events

Outcome: Increased volunteerism at city functions & services; **KOI:** Volunteers for City functions & services; **Target:** Full pool of volunteers-all functions

Implementing the Vision: Developing Strategic Initiatives and Action Plans

To successfully address the strategic priorities and achieve the intended outcomes expressed in the KOI's, it is necessary to have a focused set of actions, including detailed implementation steps to guide organizational effort. The City of Burlington accomplished this through development of strategic initiatives for each priority—listed below. Strategic initiatives are broadly described, but narrowly focused activities that are aligned with the priorities, and targeted to the achievement of outcomes expressed in the KOI's.

1. Financial Sustainability
   a. Monthly reporting system
   b. Long-term, comprehensive financial plan-all funds
   c. Develop financial policies

2. Economic Development
   a. Focused business development program
   b. Develop business retention program
   c. Create a development incentive policy

3. Maintain and Expand Infrastructure
   a. Develop vehicle, equipment, and facilities replacement schedules and funding strategy
   b. Create plan for moving General Transportation Aid to its intended purpose
   c. Create a Stormwater Utility
   d. Commit efforts to limit water and wastewater treatment limits
   e. Comprehensive schedules and strategy for major facilities

4. A Competitive Workforce
   a. Total Compensation Study
   b. Succession plan for organization
   c. Employee survey
   d. Exit interviews

5. Citizen Engagement
   a. Develop community engagement and education program
   b. Citizen survey
   c. Recruitment and application process

Strategic Planning Participants

The strategic plan was developed with the hard work and dedication of many individuals. The Council led the way, defining a direction and a set of outcomes that are important to the community. The Trustees and senior staff all spent time engaged in new ways of thinking to come up with a set of plans that will help the Council successfully measure and achieve the outcomes they defined.

Mayor and City Council

Mayor	Robert Miller
Alderman	Ed Johnson
Alderman	John Ekes
Alderman	Ruth Dawidziak
Alderman	Bob Grandi
Alderman	Tom Vos
Alderman	Jon Schultz
Alderman	Tom Preusker
Alderman	Todd Bauman

Administrative Staff

City Administrator	Carina Walters
Director of Administrative Services	Megan Watkins
City Treasurer & Budget Officer	Steve DeQuaker
Police Chief	Mark Anderson
Fire Chief	Perry Howard
Public Works Supervisor	Dan Jensen
Library Director	Gayle Falk

Strategic Priority: Financial Sustainability **Strategic Initiative: Financial Reporting System**

Desired Outcome: A stable system that supports operations

Target: Compliance with all financial policies: Greater or equal to AA-

Initiative:	**Measure of Success**	**Who's Responsible**	**Target Date**
Financial Tracking/Monthly Reporting System	Upgraded Accounting Software and Excel Access	Steve	12/31/2015
Develop Budget To Actual spreadsheets for each department with links to Financial Data	Working spreadsheets	Steve	3/31/2016
Upgrade Departmental and Department head desktops to Clarity Icon and Excel plug in to read data	Add-In implementation and successful Inquiry Access to Clarity software	Steve	3/31/2016
Distribute Excel sheets to Department Heads for testing	Worksheets work as planned	Steve	4/15/2016
Final modifications if needed on Excel sheets	No Modifications	Steve	4/22/2016
Training for department heads on Clarity "Inquiry Access"	Departmental Meetings	Steve	4/29/2016
Department heads pulling own budget to actual and accessing data in Clarity as needed	Implementation	Steve	5/1/2016

Strategic Priority: Financial Sustainability **Strategic Initiative: 5 Year Financial Plan**

Desired Outcome: Long-term revenue strategy that supports intended growth

Target: Long-term revenue strategy in place

Initiative:	**Measure of Success**	**Who's Responsible**	**Target Date**
5 Year Financial Plan 2016 Budgeted expenditure	Council Approved/Adopted Expenditure	Steve	12/31/2015
Meeting with Ehlers to discuss process and identify all areas of 5 year plan and data collection needed	Written plan of action going forward	Steve, Ehlers	2/28/2016
Coordinate data collection for plan review	Review of data collection with rough draft of plan	Steve, Ehlers, Dept. Heads	4/15/2016
Coordinate final draft of 5 year plan	Dept head approval, City Administrator approval	Steve	4/30/2016
Draft Resolution and Cover Sheet for Council	Accepted resolution by City Administrator	Steve	5/6/2016
Submission of 5 year plan to COW	Final form of plan to COW with Ehlers presentation	Steve Ehlers	5/17/2016
Approval of 5 year plan by Common Council	Final approval/resolution	Council	6/7/2016

Strategic Priority: Financial Sustainability **Strategic Initiative: Develop Financial Policies**

Desired Outcome: Expenditure system that supports growth

Target: Meet state required expenditure restraint

Initiative:	**Measure of Success**	**Who's Responsible**	**Target Date**
Review and check current financial policy	Docs on hand and implemented currently	Steve	3/31/2016
Review for changes/corrections	Acceptance by City Administrator	Steve	4/30/2016
Cover Sheet and Resolution to COW	Questions answered	Steve	6/6/2016
COW worksheets move on to Council	Approved by Council	Steve	6/20/2016
Implementation and issuance of policy to Ehlers and Ehlers Investment Partners	Docs on File	Steve	6/30/2016
Incorporate financial policies as part of 2017 and beyond budget process	Approved 2017 Budget	Steve	12/15/2016

Strategic Priority: Economic Development **Strategic Initiative: Create a Focused Business Development Program**
Desired Outcome: Jobs Above Median Income
Target: 200 New Quality Jobs

Initiative:	Measure of Success	Who's Responsible	Target Date
Work with Racine County Economic Development Corporation (CORP) to update Downtown Strategic Plan from 2009	Meet with Business and Building owners to identify what resulted of downtown economic development assessment to including overall assessment on City services	Administration & RCEDC	December 2015
Contract with Racine County Economic Development Corporation to complete Gap Analysis of Retail leakage	Deliver a copy to the Common Council for review and approval. Findings should also be presented to the downtown merchants	Administration & RCEDC	February/ March 2016
Review and Discuss the chamber published community wide survey of summer 2015	Findings should also be presented to the downtown merchants	Chamber of Commerce & RCEDC	February/ March 2016
Work with Racine County Economic Development Corporation (CORP) to Interview larger businesses within City	Findings should be presented and/or incorporated into the overall Economic Development Profile	Administration & RCEDC	November 2016
Identify action plan for downtown economic development	Downtown revitalization begins to occur	Administration & RCEDC	2017-2018
Identify action plan for overall City wide economic development	City wide revitalization begins to occur	Administration & RCEDC	2017-2018

Strategic Priority: Economic Development **Strategic Initiative: Develop Business Retention program**

Desired Outcome: Reduction of Empty Store Fronts

Target: 42 Decrease to 35 by 2018

Initiative:	**Measure of Success**	**Who's Responsible**	**Target Date**
Create and Adopt a Resolution by the Common Council to identify parameters for business Attraction and Retention Plan	Elected Body approves Strategic Plan and approves resolution to assist with sustainability of existing business within the City and new businesses	Administration	March 2016
Work with Racine County Economic Development Corporation (CORP) update downtown strategic plan	Identify Action Plans from Downtown work groups	Administration & RCEDC	April 2016
Partner with Code Enforcement Consultant to create a program that educates commercial and retail businesses and residential home owners that improves overall community services and aesthetics to attract and retain businesses	Contract with consultant to support building inspector, reviews and update property maintenance and nuisance codes where necessary.	Administration & Building Inspector	October 2016
Continue to Strengthen City/ Chamber Relationships to promote and enhance marketing tools for City	Continue to partner on City/Chamber Board, support Chamber Programs and implementation, provide necessary support for marketing etc.	Administration	On-Going
Work with RCEDC and Chamber of Commerce to quarterly update vacant storefronts master document	Continue to maintain a solid data base of empty storefronts allowing staff to track and reduce number	Administration & RCEDC Staff	September 2016

Strategic Priority: Economic Development **Strategic Initiative: Create a Focused Business Incentive Policy**
Desired Outcome: Expanded tax base
Target: $20 Million

Initiative:	**Measure of Success**	**Who's Responsible**	**Target Date**
Work with Racine County Economic Development Corporation (CORP) to create a Business Incentive Program that incorporates Retail Market Analysis.	Meet with Business and Building owners to identify what resulted of downtown economic development assessment to including overall assessment on City services	Administration & RCEDC	December 2015
Identify all possible funding mechanisms that the City of Burlington uses as Economic Development Incentives and incorporate in a marketing pamphlet	Utilize the Marketing Pamphlet for potential businesses that could and/or may want to relocate to the City of Burlington	Administration	October 2016
Identify all possible funding mechanisms that the City of Burlington uses as Economic Development Incentives and incorporate in a marketing pamphlet	Formally Adopt (if it hasn't been adopted) funding mechanisms and incentives by Common Council.	Administration	August 2016

Strategic Priority: Infrastructure Maintenance & Expansion

Strategic Initiative: Develop Vehicle, Equipment, Facilities Replacement Schedule & Funding Strategy

Desired Outcome: Meet current infrastructure/equipment needs

Target: Funding plan for each system

Initiative	Measure of Success	Who's Responsible	Target Date
Identify comprehensive Capital Improvement Plan to include current Equipment Replacement Fund.	Variables and needs are identified with associated funding needs	Department Heads	August 2016
Keep vehicle replacement needs.	Schedule for vehicle equipment replacement for each department	Department Heads	August 2016
Determine current life cycles of existing equipment	Defined methods used to justify replacement	Department Heads	August 2016
Construct a life cycle/cost of existing equipment and vehicles	Create spreadsheet showing costs, projections, and life cycles	Department Heads	October 2016
Determine best financing options for Capital Improvement Plan	Provide options for capitol purchases	Department Heads	October 2016
Calculate yearly funding cost for equipment and capital needs	Set number for annual budget	Department Heads	Ongoing

Strategic Priority: Infrastructure Maintenance & Expansion

Strategic Initiative: Create Plan for Moving General Transportation Aid for Intended Purpose

Desired Outcome: Meet current infrastructure needs

Target: Funded plan

Initiative:	**Measure of Success**	**Who's Responsible**	**Target Date**
Move General Transportation Aid (GTA) funds to intended purpose	Identify projects for GTA funds in 2017 and show the impact on the 2017 budget	City Admin, Treasurer and Staff	August 1, 2016
Complete GTA yearly	Grant Awarded	DPW	annual
Develop 5year right of way plan	Developed 5year right of way plan	DPW	annual

Strategic Priority: Infrastructure Maintenance & Expansion **Strategic Initiative: Create Stormwater Utility**

Desired Outcome: Meet the managed requirements for stormwater systems

Target: 100% compliance

Initiative:	**Measure of Success**	**Who's Responsible**	**Target Date**
Start investigative work and mapping existing storm water system	Identified and mapped all known storm water components	Kapur	Jan 2017
Submit data to DNR for future MS4 permit	DNR accepts data with no modifications	Kapur, DPW	Ongoing
Implement best management practices dictated by the DNR	Plan for installing best management practices in place	Kapur, DNR, DPW	Ongoing
Create Storm Water Utility, MS4	Revenue for Utility received from users	Kapur and Associates, Council. Mayor, City Admin, Treasurer and Staff	Ongoing
Create storm water division out of DPW that will maintain the storm water system to the new MS4 permit	Maintenance crew funded by MS4 Utility	DPW	Ongoing

Strategic Priority: Infrastructure Maintenance & Expansion **Strategic Initiative: Limit water & wastewater treatment limits**
Desired Outcome: Meet the mandated requirements for water/wastewater systems
Target: 100% compliance

Initiative	Measure of Success	Who's Responsible	Target Date
List all required treatment limits and concentrations for wastewater and water as stated in each user permit as directed by the DNR	Completed list of water and wastewater discharge and use concentration requirements	DPW Director, Supervisor. Departments heads Water/Sewer	August 2016
Determine our efficiency in meeting all state requirements and identify any possible problem areas in water use	A list of our strengths and weaknesses against current water use requirements	DPW Director Supervisor, Departments heads Water/Sewer	August 2016
Compile list of future mandates and possible mandates for all water and wastewater processes	Future vision of possible changes in water use	DPW Director Supervisor, Departments heads Water/Sewer	Dec 2016
Seek out groups who challenge the State/Federal mandates/changes through data and analysis of facts	Becoming an active member and contribute to the success of the chosen group	DPW Director Supervisor, Departments heads Water/Sewer	ongoing
Meet current mandate limits for water and wastewater regulations	No violations against existing water use	DPW Director Supervisor, Departments heads Water/Sewer	current

Strategic Priority: Infrastructure Maintenance & Expansion **Strategic Initiative: Complete Schedules & Strategy for Major Facilities**
Desired Outcome: Clear direction on facility needs/wants for City Hall, Library, Police Department
Target: Council Direction on City Hall, Library Police Department

Initiative:	**Measure of Success**	**Who's Responsible**	**Target Date**
Meeting with School District, Racine County, Library for possible joint use facility	One or all stakeholders agree to explore the feasibility of study	Administration	2016
Conduct Feasibility to identify individual stake holder needs & possible Location	Stakeholders Agree and Adopt Recommendation of Feasibility Study	Administration	2016
Catalog all City facilities and build date	Completed list of all buildings/building	Department Heads	2016
Identify current condition of each building	List of deficiencies with financial costs	Department Heads	2016
Develop facilities replacement schedule and funding strategy	Priority list of which facilities need replacement first and funding needed for 2017 budget cycle	Administration	2016
Possible Design and Build	One or all stakeholders move forward with joint use facility	Administration	2017/2018

Strategic Priority: Infrastructure Maintenance & Expansion **Strategic Initiative: Complete Schedules & Strategy for Major Facilities**
Desired Outcome: Clear direction on facility needs/wants for Community Pool
Target: Council Direction on Community Pool

Initiative:	**Measure of Success**	**Who's Responsible**	**Target Date**
Release Pool RFP	Receive qualified RFP proposals	Administration & Public Works	February 2016
Identify and interview vendor (s) meeting RFP guidelines with 4 service groups and Common Council	Identify vendor for City to negotiate contract with Common Council approval to begin phases of feasibility study	Common Council & 4 Service Groups (Pool Board, Kiwanis, JayCees and Rotary)	March 2016
Consultant to complete Phase 1 Site Assessment	Site Assessment that identifies suitability of the current and/or adjacent sites to support the construction of an aquatic facility. Recommendations to be brought forth to 4 Service Groups and Common Council for approval	Administration & Public Works	April 2016
Consultant to complete Phase 2 Preliminary Design	Consultant to develop a preliminary plan for a new aquatics facility, including an opinion of probable cost for demolition and removal of the existing pool (if necessary) and construction/rehabilitation of the facility. The City may determine whether or not to proceed with the project.	Administration & Public Works	
Consultant to complete Phase 3 Pool Management Plan	The consultant will provide a pool management plan that will provide a guide for the sustainable operations of the pool. The plan will provide recommendations on a staffing model, fees, revenue-generating programming opportunities, concessions operations and other required information that will demonstrate the feasibility of the pool. At the conclusion of this Phase, the City will determine whether or not to proceed with the project.	Consultant, Administration & Public Works	

Consultant to complete Phase 4 Referendum Education and Assistance	The consultant will provide necessary educational tools to the City in order to educate the public about the proposed pool design. The City intends to educate the public regarding the cost estimates and proposed pool design in anticipation of a referendum on the proposed pool construction. The referendum results will determine if Phases IV through VI are completed. At the conclusion of this Phase, the City will determine whether or not to proceed with the project.	Consultant	November 2016 Referendum
Consultant to complete Phase 5 Design and Bid	TBD The consultant will provide all necessary services to complete the design plans and specifications required to secure competitive construction bids. This Phase shall include, but not be limited to, completion of all sketches, drawings, documents, publications, meetings, and notifications necessary for the City to secure competitive bids. This Phase shall also include the consultant's review and tabulation of bids received, as well as a recommendation for contract award.	Consultant & Administration	2017
Consultant to complete Phase 6 Construction Management and Inspection	TBD The consultant shall provide construction management services to ensure that the contractor implements and performs all project construction related activities as planned and designed. The consultant is expected to assist the City to resolve any disputes that may arise during construction.	Consultant & Administration	2017

Strategic Priority: A Competitive Workforce **Strategic Initiative: Total Employee Compensation Study**

Desired Outcome: Retention of high quality employees

Target: Reduced rate of turnover

Initiative:	**Measure of Success**	**Who's Responsible**	**Target Date**
Determine variables for study	Collect job descriptions and current compensation package	Department Heads	February 1, 2016
Create and issue RFP to conduct study	Distribute to various consultants able to conduct study	Department Heads	Mid-February 2016
RFP due from consultants	Select consultant to recommend to the Council	Department Heads	Mid-March 2016
Present contract with consultant to Council	Council to consider contract	Department Heads	April 2016
Consultant to conduct Employee Compensation Study	City Administrator to be updated throughout study	Administration	July-August 2016
Present results of study to the Council	Council to be updated and consider recommended changes to current policy	Administration	August 2016
Implement policy and plan changes if desired by Council	Implement changes and notify affected employees	Administration	September-December 2016

Strategic Priority: A Competitive Workforce **Strategic Initiative: Create a Succession Plan for Entire Organization**

Desired Outcome: Trained workforce to assume leadership positions

Target: Increase in internal candidates hired

Initiative:	**Measure of Success**	**Who's Responsible**	**Target Date**
Define and develop components of succession plan for the organization	Plan is established and presented to the City Administrator	Department Heads	January 2017
Compile a list of current job descriptions, qualifications, and required certifications	Job description packet is established	Department Heads	March 2016
Discuss training expectations with employees during performance review process	Meeting with employees during performance review process	Department Heads	Ongoing
Establish general career development and training needed for all employees. Separate mandatory and non-mandatory training	Create training manual for all positions	Department Heads	March 2017
Implement training program and succession plan	Budget for training opportunities and discuss with City Administrator on an ongoing basis	Department Heads	August 2017
Evaluate and monitor progress as defined in the plan to ensure no lapse in required training	Evaluation is part of annual performance review for employees.	Department Heads	Ongoing

Strategic Priority: A Competitive Workforce **Strategic Initiative: Conduct an Employee Satisfaction Survey**

Desired Outcome: Retention of high quality employees

Target: Reduction of turnover rate and increase of internal candidates hired

Initiative:	**Measure of Success**	**Who's Responsible**	**Target Date**
Develop a set of questions determining satisfaction criteria	Questions gathered and collated into a survey	Department Heads	March 2016
Distributing survey to employees	Survey is distributed to all employees both written and electronically	Department Heads	April/May 2016
Receive feedback	Projected goal of 75% return of surveys	Department Heads	July/August 2016
Compile results and review with City Administrator	City Administrator receives data compiled into easy to read reports	Department Heads	Sept/Oct 2016
Review results and reports with Council.	Council is updated on employee satisfaction	Department Heads	November 2016
Publish results with employees	Provide information to employees in various forms of media (written, electronic, other)	Department Heads	December 2016
Implement action plans based on feedback from survey	Provide updates to employees and Council about action plans in place	Department Heads	Ongoing
Redistribute survey to employees after action plans have taken place every year	Survey is distributed to all employees both written and electronically	Department Heads	Ongoing
Compile results of survey and implement action plans if necessary	Provide updates to employees and Council about action plans in place	Department Heads	Ongoing

Strategic Priority: A Competitive Workforce **Strategic Initiative: Conduct exit interviews for all positions**

Desired Outcome: Consistently attaining higher number of qualified applicants for openings

Target: 50% increase in qualified applicants

Initiative:	**Measure of Success**	**Who's Responsible**	**Target Date**
Determine perimeters to formulate exit questionnaire.	Perimeters determined	Administration	January 2016
Prepare standard exit questionnaire to conduct exit interviews	Questionnaire prepared	Administration	January 2016
Conduct exit interview with each employee that terminates employment with the City	Interview conducted	City Administrator	Ongoing
Review results annually and create action plans as necessary to better improve policies and procedures		Department Heads	Ongoing

Strategic Priority: Citizen Engagement **Strategic Initiative: Develop a Community Engagement and Education Program**

Desired Outcome: Improved two-way communication

Target: Increase feedback 10% annually

Initiative:	**Measure of Success**	**Who's Responsible**	**Target Date**
Review existing public information tools the City currently uses	Public information tools are identified	Administration	November 2016
Research what tools other communities are utilizing	Information gathered	Administration	Nov 2016 - Jan 2017
Review findings and recommendations with the City Administrator	City Administrator is provided a report outlining options for implementing a program	Administration	Feb 2017
Create Community Engagement and Education Program based around findings	Program is created	Administration	July 2017
Review program and projected outcome with Council.	Council is updated prior to program implementation	Administration	August 2017
Implement program and market to residents	Provide information to residents in various forms of media (written, electronic, other)	Administration	Ongoing
Communicate and update residents on current city events, programs and legislature	Provide information to residents in various forms of media (written, electronic, other)	Administration	Ongoing

Strategic Priority: Citizen Engagement **Strategic Initiative: Conduct a Citizen Survey**
Desired Outcome: More citizen involvement
Target: Increase 10% annually

Initiative:	**Measure of Success**	**Who's Responsible**	**Target Date**
Develop an RFP for conducting a community-wide survey	RFP created	Administration	2017
Marketing and communicating with residents of the importance of the survey	Marketing provided to residents about survey	Administration	2017
Hire consultant to assist with the survey	Council to approve contract with consultant	Administration	2017
Have residents complete the survey	Ensure there is a mechanism for all residents to complete the survey (electronic, written, other)	Administration	2017
Review the results with the Council	Discuss results with the Council	Administration	2017
Make recommendations for improvements based on the results of the survey	Council to review and approve the actions steps	Administration	Ongoing
Communicate with residents regarding results and actions that were taken	Provide updates to the residents through various media platforms	Administration	Ongoing

Strategic Priority: Citizen Engagement **Strategic Initiative:** Establish a citizen recruitment and application process

Desired Outcome: Increased volunteerism at city functions and services

Target: Full pool of volunteers – all functions

Initiative:	**Measure of Success**	**Who's Responsible**	**Target Date**
Research what methods other communities are utilizing	Information is identified	Administration	June 2016
Create citizen recruitment application for boards, committees and City volunteering opportunities	Application is created	Administration	July/Aug 2016
Review application process, projected outcome and methodology with Council.	Council is updated prior to program implementation	Administration	Sept/Oct 2016
Market application and opportunities on various forms of media	Provide information to residents in various forms of media (written, electronic, other)	Administration	Nov/Dec 2016
Communicate and update residents on current city opportunities and openings	Provide information to residents in various forms of media (written, electronic, other)	Administration	Ongoing
Update Council annual with citizen engagement data	Council to be updated annual with reports and/or statistically findings	Administration	Ongoing

Proposed New Programs or Staff additions for the upcoming budget year. Contains program descriptions, efficiency improvements and impacts to service. New Staff contains justification and estimated annual cost.

City of Burlington
2017 Annual Budget

New Programs & Staffing

City of Burlington, Wisconsin

NEW PROGRAM

Fiscal: 2017

Program Title:	K-9

Describe the Program/Project and its Purpose:

With their keen eyesight, speed and sense of smell, police dogs can perform some tasks faster and at a lower cost than human officers with less risk to officers and the public.

Initial Cost	$16,000
Anticipated Annual Cost of Operation	$1,000
TOTAL	$17,000

How will this improve our service level and efficiency?

Burlington Police can use a K-9 team to track lost persons or fleeing suspects, search for discarded or hidden evidence or contraband, detect illegal drugs, search buildings and help protect officers. A K-9 would be also used to enhance the Police Department's community outreach through public appearances and demonstrations.

How will NOT fullfilling this request impact your operations?

We would rely on the availablity of area department's K-9s when needed for drug detection, tracking, and searches.

City of Burlington, Wisconsin

EQUIPMENT REPLACEMENT FUND EXPENDITURE

Budget Year: 2017

Date Equipment will be replaced: 2017

Classification of Expenditure:	New Equipment/ Water

Addition or Replacement to Fleet?	Addition

Initial Cost	$6,000	This is a
Anticipated Annual Maintenance Cost/Cost of Operation	$50	Scheduled
Cost Over 5 years	$250	Replacement
		x New Item
TOTAL	$0	to be scheduled
	$6,300	
Est. Salvage Value of Former Capital Asset		
EST. INITIAL INVESTMENT	$6,300	

Justification for Equipment Replacement Fund Expenditure

The City of Burlington is required as being part of the Digger Hotline network, and for saftey of our utilities, to locate and mark all of our utilities when requested. To perform this task, we need to have an electronic pipe and cable locator.

How will this improve our service level and efficiency?

By having an additional locator, we can locate more efficiently by having two people locating. The instrument would not be rushed between vehicles or job sites. Locators are also prone to malfunctions due to batteries, moisture or rough handling.

How will NOT fullfilling this request impact your operations?

With only one locator, operations will stay the same. In the event our locator goes into error, we are then rushing to borrow a locator or purchase a new one.

Attach documentation & pictures

City of Burlington, Wisconsin

EMPLOYEE REQUEST

Fiscal: 2017

Employee Title:	Park Attendent Full Time

Describe the Program/Project and its Purpose:

During my first 9 months of employment I could easily see that our Parks staff is understaffed. We do have part time employees for the summer but come late spring, it is hard to keep up with the demands of the City. With the addition of the cemetery and the Sunset Bike Trail, Parks staff is over taxed. Parks has also seen a large demand for park rentals and concerns of weeds along the lake, river and railroad tracks. The Park Board will also be advertising in 2017 to bring in more rentals. With the increased demands of the City and the possibility of more Park rentals, I would like to hire one person to patrol the Riverwalk, all central city parks, garbage cans and for care of City plantings. Each one of our central city parks has a constant daily flow of trash dropped, dog feces left, over grown bushes and general upkeep such as painting needed. This will leave the remaining Park employees to cut all grass, weed all flowers beds, maintain the cemetery and bike trail, ball diamonds, and upkeep on other park buildings and bathrooms.

Initial Cost	$43,680	year est.
Anticipated Annual Cost of Operation	$17,472	.35% bennefits est.
TOTAL	$61,152	year

How will this improve our service level and efficiency?

By having this position created will give us the availability of monitoring our central City parks on a daily basis. Problems will be solved sooner, trees and bushes trimmed earlier, less trash will build up and maintenance will occur sooner. Currently time has to be made between the other Park tasks to address these building issues. As time allows, this position can be expanded to include other Parks or even the parking structure to help keep trash picked up. Using experienced street repair crews or tree trimmers to pick trash is not efficient.

How will NOT fullfilling this request impact your operations?

The operation will stay the same with Parks crew one step behind and mainly responding by complaints and never being fully proactive. By having the dedicated daily parks attendant, will place us into the proactive category for park maintenance.

City of Burlington, Wisconsin

EMPLOYEE REQUEST

Fiscal: 2017

Employee Title:	Dispatcher Part-Time

Describe the Program/Project and its Purpose:

A Part-Time Dispatcher to fill vacant dispatch shifts.

Initial Cost	$250
Anticipated Annual Cost of Operation	$15,000
TOTAL	$15,250

How will this improve our service level and efficiency?

To staff the Dispatch Center, the City needs to fill at least 9576 hours each year (8766 hours in a year + the 810 hours that the 5 Full-Time Dispatchers accumulate through Vacation and Leisure). A Full-Time Dispatcher works 1947 hours a year. Without accounting for Sick Time, Jury Duty, Funeral Leave, FMLA Leave, Comp Time Off, or Training, the City needs 5 Full-Time Equivalent employees (9576 hours that need to be filled / 1947 hours each Full Time employee works = 4.92). Mainly due to the loss of a Full Time Dispatcher in 2015, and the subsequent hiring process and the 14-week training of a new Full-Time Dispatcher, the City has paid $29,000 in Dispatch overtime. This Part-Time Dispatcher could move to the Full-Time Dispatcher position if the Full-Time position is vacated.

How will NOT fulfilling this request impact your operations?

Operations will still continue, but not as monetarily efficient.

This section contains the most recent Municipal Facts Report, which compares the City of Burlington to other cities in various revenue, expenditure areas with per capita data.

City of Burlington
2017 Annual Budget

Municipal Facts Report
10 Comparison Cities

A SERVICE OF THE WISCONSIN TAXPAYERS ALLIANCE

MunicipalFacts16

Finances & Demography in 245 Wisconsin Cities & Villages

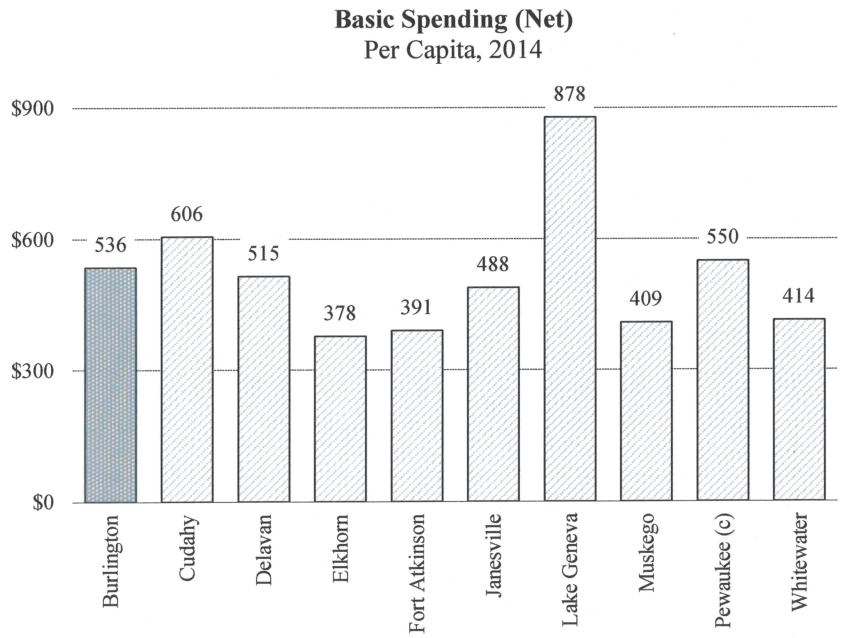
wistax

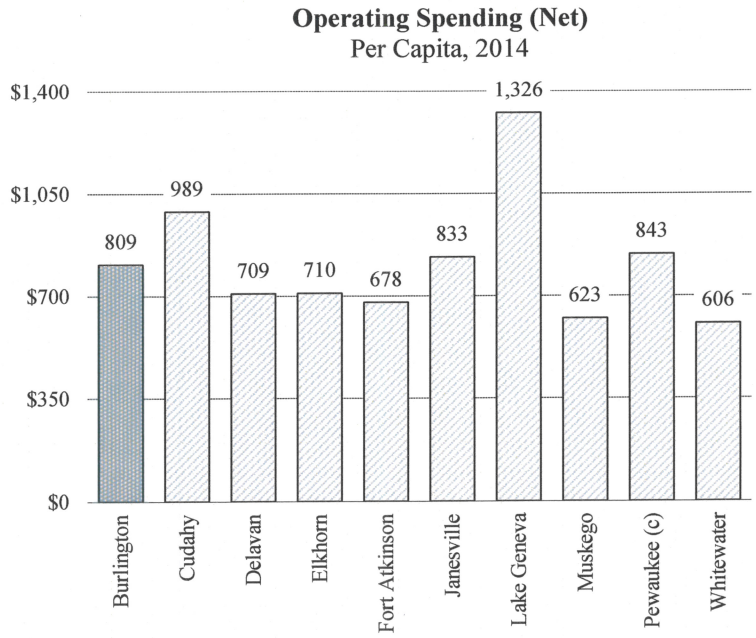
Burlington Customized Report

Per Capita Spending

Basic and Operating

Basic spending is a measure of what a community spends on core services: general government, street maintenance, fire-ambulance, and police. Operating spending is broader. It includes basic spending as well as other expenditures, such as those for health and human services, recreation, and public works. Only debt service and capital payments are excluded. For both measures, revenues received from other municipalities for fire or police services are netted out. Among the 245 cities and villages studied, 2014 basic spending averaged $567, while operating spending averaged $856.

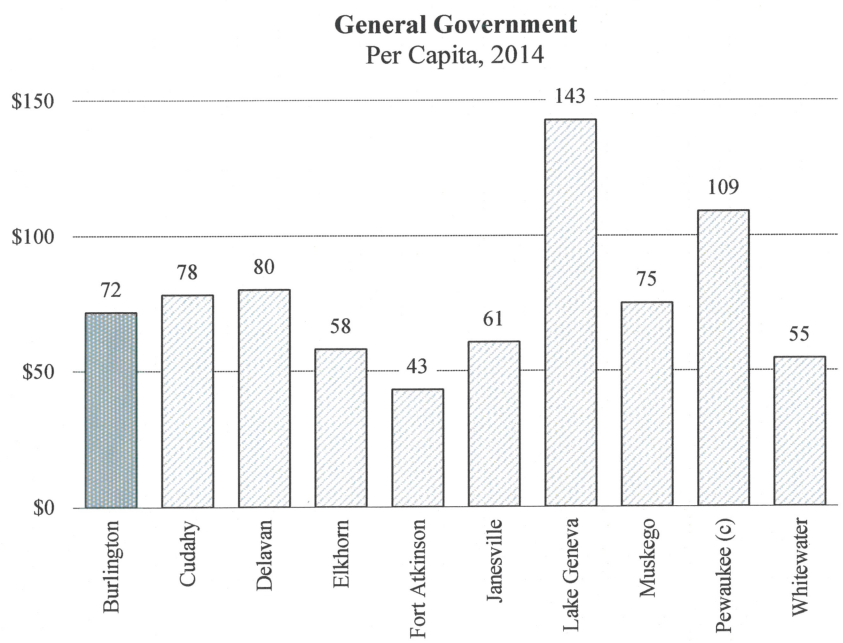


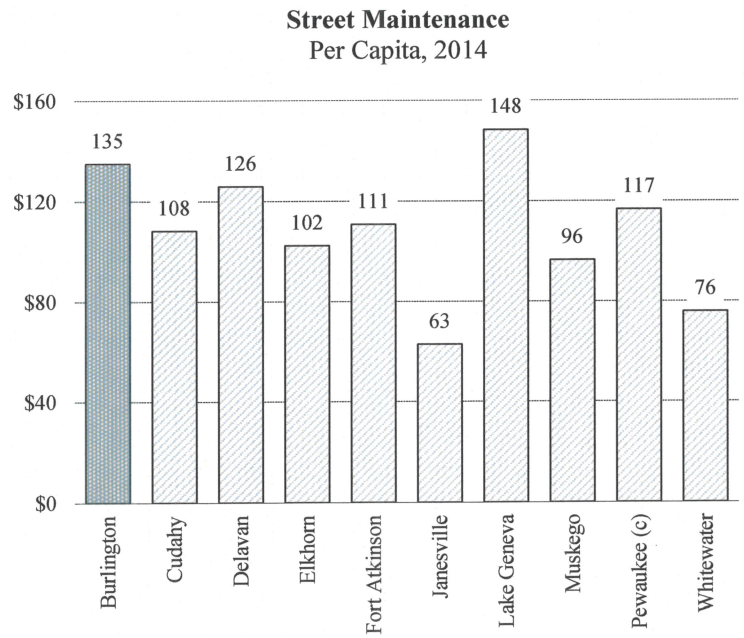


Per Capita Spending

General Government and Street Maintenance

General government spending includes expenditures for general and financial administration, legislative functions, legal services, and general buildings and plant. Street maintenance costs include road maintenance, street lighting, highway administration, and sewer. Among the 245 municipalities studied, general government averaged $83 per capita, street maintenance $116.

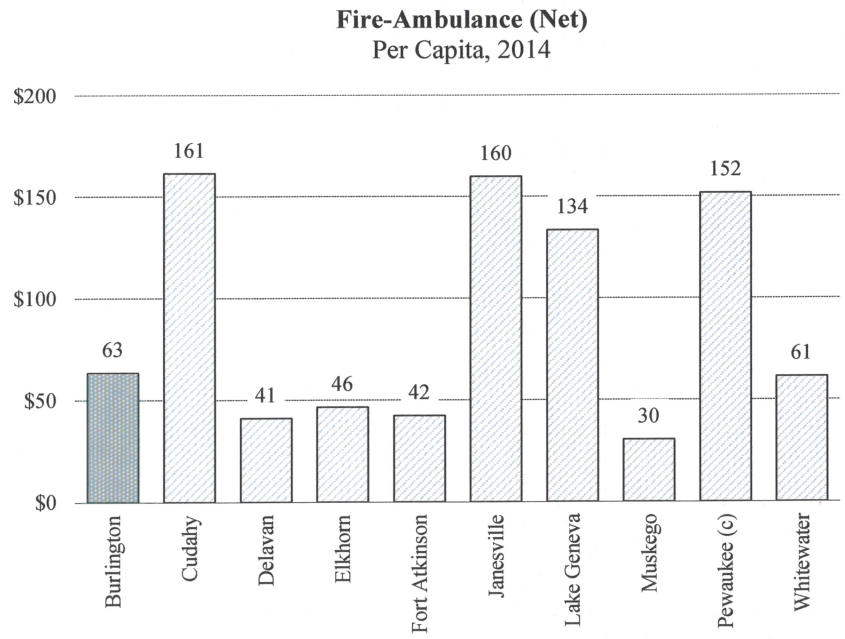


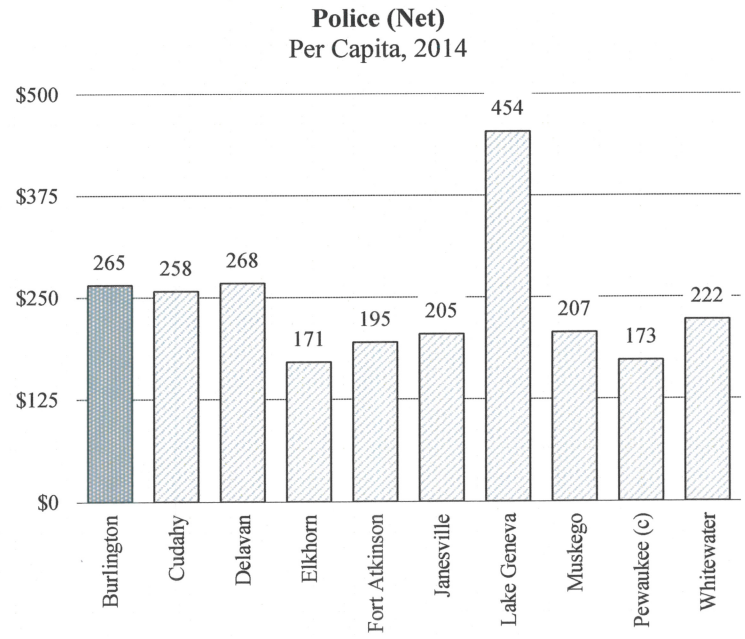


Per Capita Spending

Fire and Police

Fire-ambulance expenditures include the costs of operating a fire deparment and providing mobile emergency care. They can include payments to other municipalities or private companies if a municipality does not provide its own service. Revenues received for providing fire-ambulance service to other communities are subtracted. Police spending includes expenditures for traffic patrol, criminal investigation, and other police activities. Again, revenues for providing these services to other municipalities are subtracted. Fire-ambulance spending averaged $140 per capita among all municipalities studied; police spending, $228.



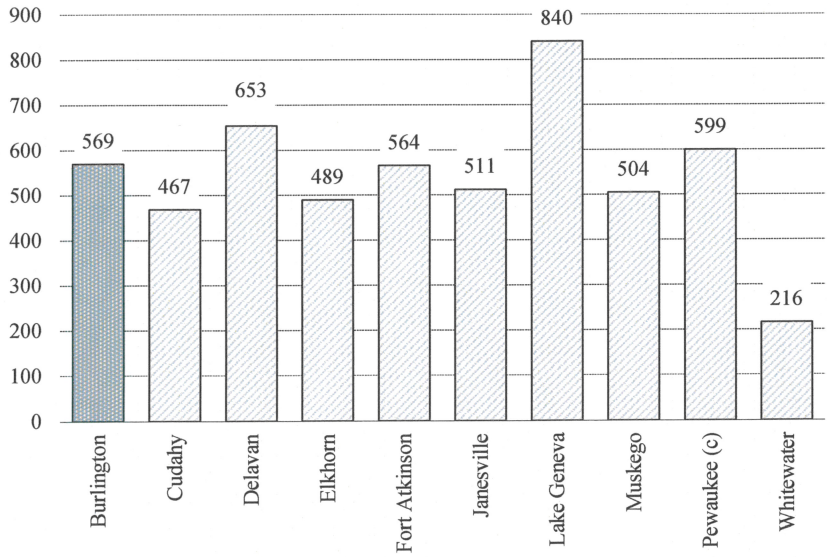


Property Taxes and Shared Revenues

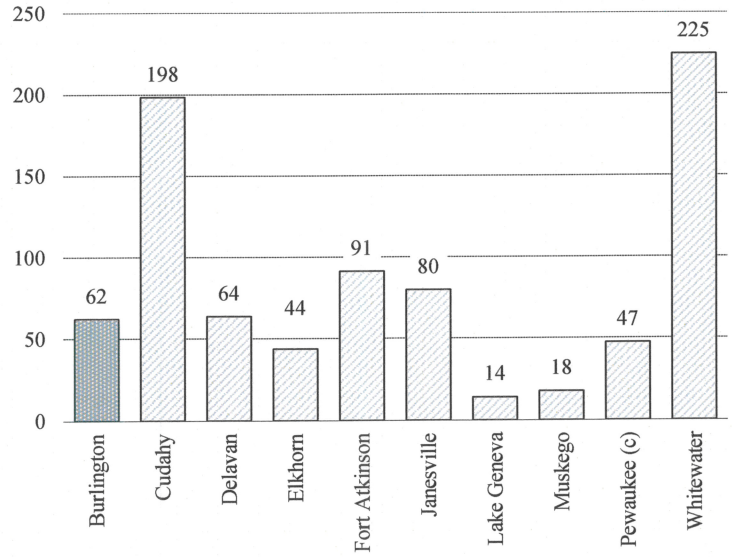
Per Capita

Property taxes are the largest revenue source for most Wisconsin municipalities. Since 2005, municipalities have been under state-imposed levy limits. The state shared revenue program distributes state taxes to local governments for discretionary use. Declines in shared revenues can sometimes be accompanied by property tax increases. Among 245 municipalities studied, property taxes averaged $565 per capita, shared revenues $126.

Property Tax Levy
Per Capita, 2015/16

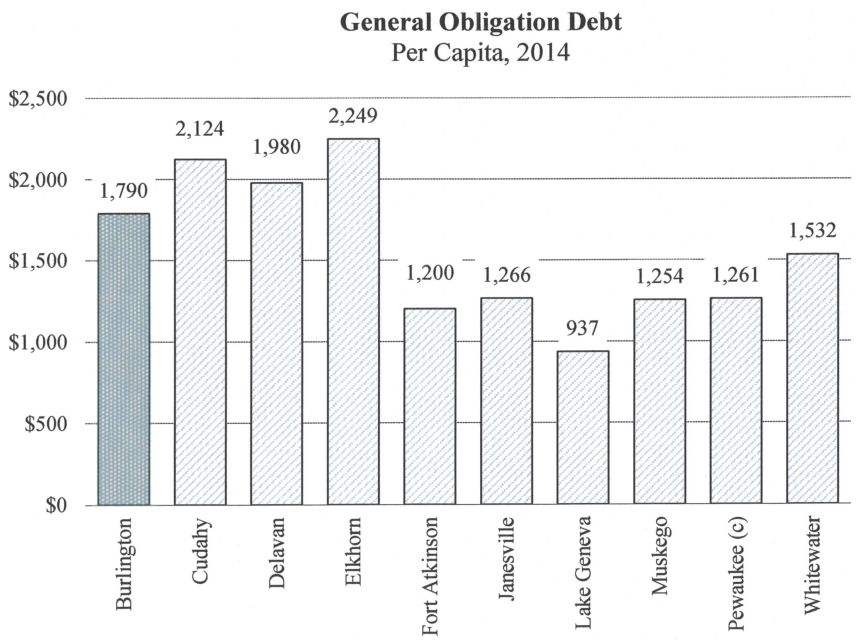


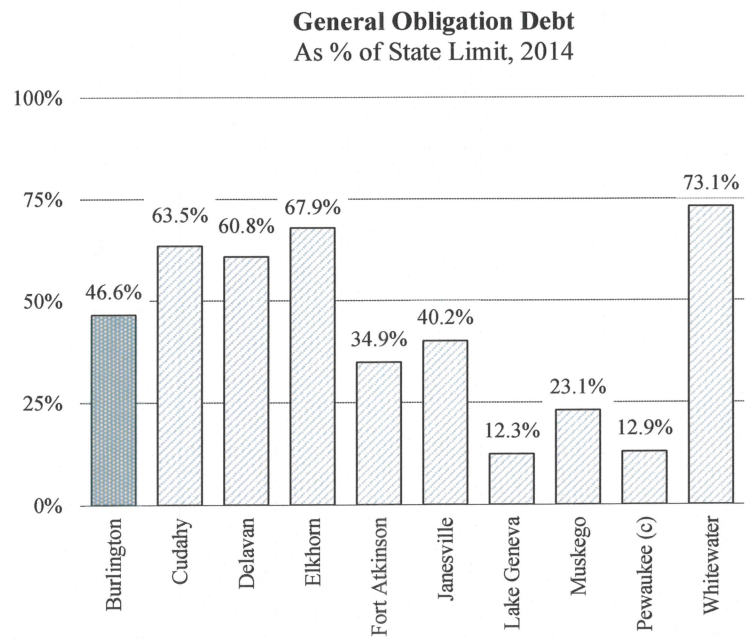
Shared Revenues
Per Capita, 2014



General Obligation Debt

General obligation debt is backed by the full faith, credit, and taxing power of the issuing government. Governments are legally obligated to levy the taxes necessary to meet the debt service payments. Under state law, general obligation debt is generally limited to 5.0% of total equalized value of real and personal property, including the value of property in tax incremental financing (TIF) districts. As a result, property-rich municipalities are able to assume more debt than property-poor ones. The charts below show general obligation debt per capita, and as a percentage of the state limit.

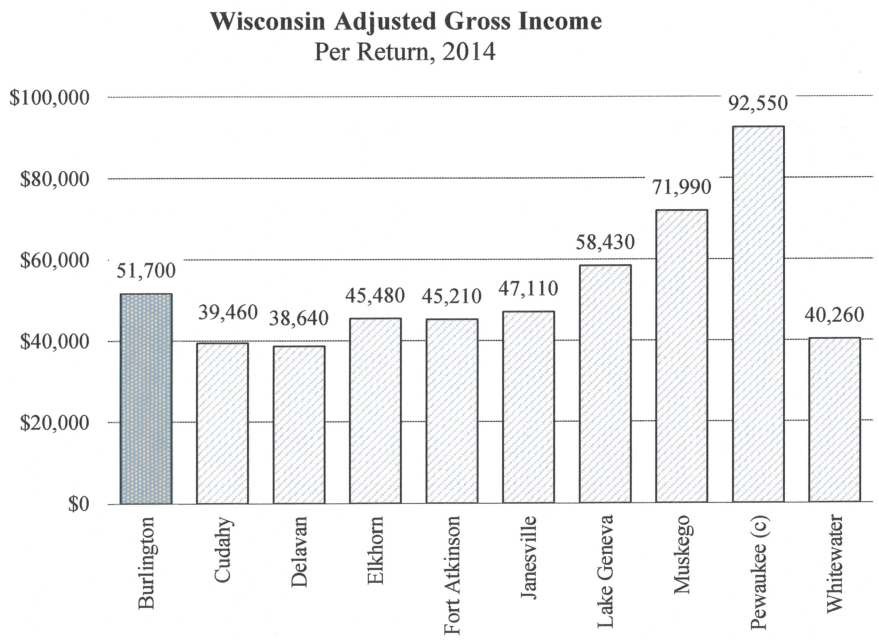


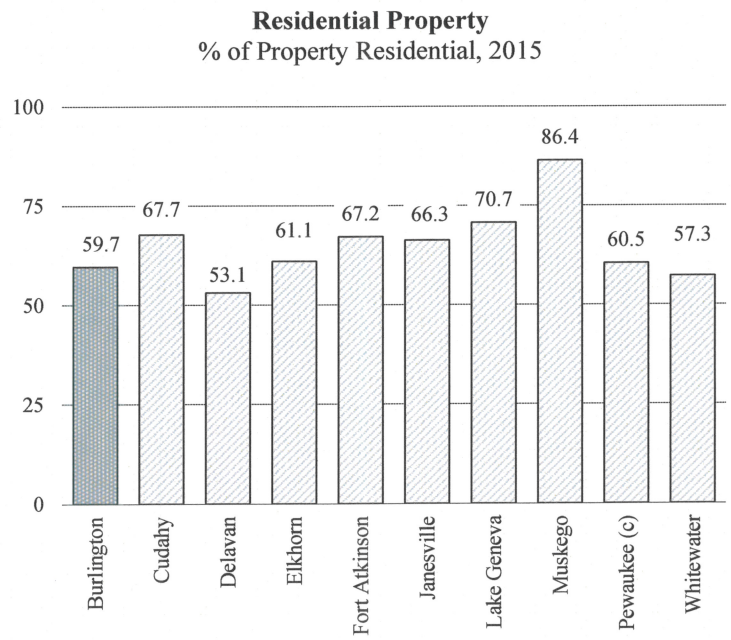


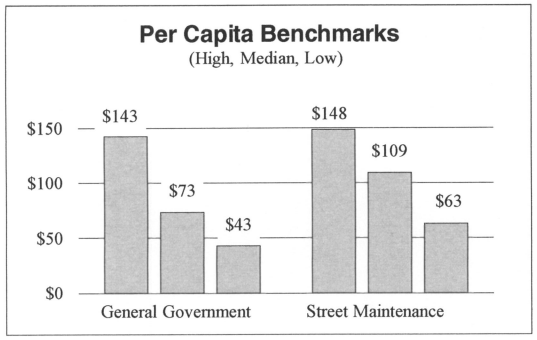
Miscellaneous Characteristics

Income and Percentage Residential

Average adjusted gross income from state tax returns is one measure of the economic well-being of a community. The residential share of the property tax base measures the share of the property tax burden borne by homeowners and renters. Statewide, about 70% of taxable property is residential.







Burlington Customized Report

General Government Per Capita

Per capita spending for legislative, legal, general and financial administration, and general buildings and plant.

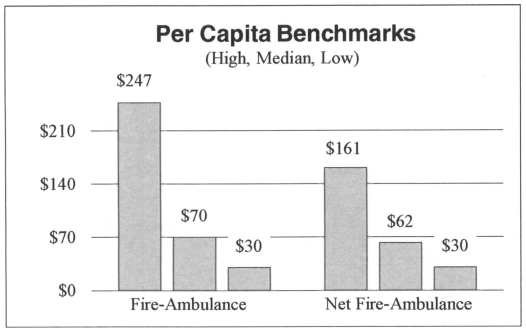
High: *$143* *Median:* *$73* *Low:* *$43*

Street Maintenance Per Capita

Per capita costs for highway, street, light, limited-purpose road, and sewer administration and maintenance.

High: *$148* *Median:* *$109* *Low:* *$63*

		General Government Per Capita					Average	Street Maintenance Per Capita					Average
'14 Pop.	**Municipality**	'10	'11	'12	'13	'14	% Chg.	'10	'11	'12	'13	'14	% Chg.
High		**$158.18**	**$133.18**	**$125.40**	**$130.98**	**$142.74**		**$153.25**	**$137.73**	**$169.65**	**$155.31**	**$148.41**	
Med.	[Average CPI chg.]	**$64.65**	**$66.55**	**$69.91**	**$72.25**	**$73.49**	[1.7%]	**$101.78**	**$102.68**	**$93.84**	**$103.11**	**$109.44**	[1.7%]
Low		**$46.42**	**$45.62**	**$43.76**	**$43.90**	**$43.04**		**$61.49**	**$53.52**	**$50.53**	**$62.35**	**$62.92**	
10,511	Burlington	65.61	63.53	75.85	76.03	71.82	2.3%	117.91	130.02	127.29	136.93	135.01	3.4%
18,224	Cudahy	81.86	72.87	82.23	77.48	78.30	-1.1%	124.47	126.90	103.27	110.61	108.19	-3.4%
8,433	Delavan	72.34	70.65	70.04	75.31	80.16	2.6%	129.06	126.29	131.28	127.88	125.90	-0.6%
9,956	Elkhorn	53.80	53.49	58.31	56.44	58.13	2.0%	80.47	82.91	75.36	95.61	102.25	6.2%
12,364	Fort Atkinson	46.42	45.62	43.76	43.90	43.04	-1.9%	109.72	106.46	106.61	115.35	110.68	0.2%
63,525	Janesville	57.60	57.86	57.64	53.09	60.68	1.3%	61.49	53.52	50.53	62.35	62.92	0.6%
7,696	Lake Geneva	158.18	133.18	125.40	130.98	142.74	-2.5%	153.25	137.73	169.65	155.31	148.41	-0.8%
24,304	Muskego	63.68	69.58	69.78	71.47	75.15	4.2%	93.85	98.89	78.01	91.30	96.44	0.7%
13,728	Pewaukee (c)	72.58	70.55	73.28	73.02	108.98	10.7%	86.54	88.40	84.41	85.89	116.63	7.7%
14,913	Whitewater	61.00	57.72	58.29	51.26	54.52	-2.8%	86.29	77.15	71.31	70.09	75.88	-3.2%



Burlington Customized Report

■ Fire-Ambulance Per Capita

Per capita costs for fire protection and ambulance services.

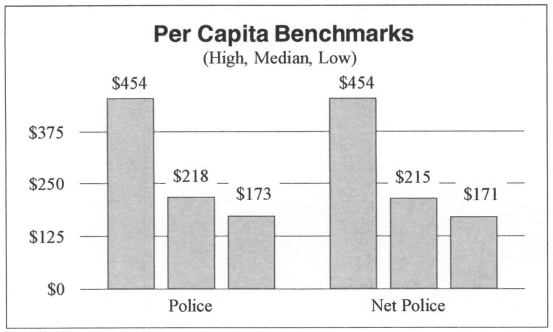
High: *$247* *Median:* *$70* *Low:* *$30*

■ Net Fire-Ambulance Per Capita

Per capita costs for fire protection and ambulance services minus offsetting revenues.

High: *$161* *Median:* *$62* *Low:* *$30*

		Fire-Ambulance Per Capita					Average	Net Fire-Ambulance Per Capita					Average
'14 Pop.	**Municipality**	'10	'11	'12	'13	'14	% Chg.	'10	'11	'12	'13	'14	% Chg.
High		**$189.93**	**$169.06**	**$172.19**	**$166.45**	**$246.58**		**$189.93**	**$166.77**	**$163.63**	**$160.92**	**$161.39**	
Med.	[Average CPI chg.]	**$61.89**	**$68.99**	**$58.58**	**$60.51**	**$70.26**	[1.7%]	**$61.89**	**$68.99**	**$54.19**	**$60.29**	**$62.40**	[1.7%]
Low		**$43.01**	**$46.71**	**$35.97**	**$31.15**	**$30.40**		**$26.30**	**$31.25**	**$35.97**	**$24.78**	**$30.40**	
10,511	Burlington	50.87	53.30	52.49	62.26	63.48	5.7%	50.87	53.30	52.49	62.26	63.48	5.7%
18,224	Cudahy	189.93	166.77	163.63	160.92	161.39	-4.0%	189.93	166.77	163.63	160.92	161.39	-4.0%
8,433	Delavan	70.04	76.07	47.12	38.67	40.99	-12.5%	70.04	76.07	47.12	38.67	40.99	-12.5%
9,956	Elkhorn	43.01	49.49	61.28	58.77	77.04	15.7%	26.30	31.25	43.44	24.78	46.47	15.3%
12,364	Fort Atkinson	53.08	52.55	51.75	51.90	55.76	1.2%	41.60	40.75	39.48	39.47	42.22	0.4%
63,525	Janesville	163.86	169.06	172.19	166.45	168.52	0.7%	155.62	160.30	163.61	157.85	159.82	0.7%
7,696	Lake Geneva	114.36	135.04	133.26	136.41	147.03	6.5%	114.36	124.73	122.03	124.40	133.51	3.9%
24,304	Muskego	45.85	46.71	35.97	31.15	30.40	-9.8%	45.85	46.71	35.97	31.15	30.40	-9.8%
13,728	Pewaukee (c)	133.03	126.84	149.57	142.52	246.58	16.7%	132.93	126.36	149.11	140.61	151.83	3.4%
14,913	Whitewater	53.73	61.91	55.89	58.33	61.32	3.4%	53.73	61.91	55.89	58.33	61.32	3.4%



Burlington Customized Report

■ Police Per Capita

Per capita expenses for law enforcement.

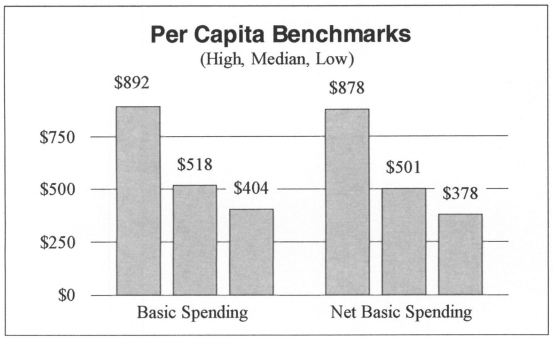
High: *$454* *Median:* *$218* *Low:* *$173*

■ Net Police Per Capita

Per capita expenses for law enforcement minus offsetting revenues.

High: *$454* *Median:* *$215* *Low:* *$171*

		Police Per Capita					Average	Net Police Per Capita					Average
'14 Pop.	**Municipality**	'10	'11	'12	'13	'14	% Chg.	'10	'11	'12	'13	'14	% Chg.
High		**$399.86**	**$447.37**	**$420.20**	**$460.62**	**$453.77**		**$386.51**	**$432.37**	**$406.57**	**$460.62**	**$453.77**	
Med.	[Average CPI chg.]	**$237.34**	**$239.57**	**$243.70**	**$244.94**	**$217.54**	[1.7%]	**$228.12**	**$237.05**	**$238.48**	**$240.37**	**$214.56**	[1.7%]
Low		**$168.82**	**$171.20**	**$183.88**	**$176.73**	**$172.52**		**$160.45**	**$162.32**	**$172.62**	**$167.61**	**$170.72**	
10,511	Burlington	270.60	265.30	268.30	275.41	265.21	-0.5%	270.60	265.30	268.30	275.41	265.21	-0.5%
18,224	Cudahy	296.40	255.46	259.58	266.30	257.94	-3.4%	296.40	255.46	259.58	266.30	257.94	-3.4%
8,433	Delavan	268.76	278.46	284.99	326.45	335.18	5.7%	260.84	270.81	276.98	258.73	267.59	0.6%
9,956	Elkhorn	168.82	171.20	183.88	176.73	180.20	1.6%	160.45	162.32	172.62	167.61	170.72	1.6%
12,364	Fort Atkinson	191.93	191.39	190.97	194.23	194.73	0.4%	191.93	191.39	190.97	194.23	194.73	0.4%
63,525	Janesville	196.29	201.44	206.62	205.55	207.79	1.4%	193.16	198.10	203.22	202.41	204.82	1.5%
7,696	Lake Geneva	399.86	447.37	420.20	460.62	453.77	3.2%	386.51	432.37	406.57	460.62	453.77	4.1%
24,304	Muskego	201.14	205.73	205.55	215.93	212.84	1.4%	195.68	200.24	200.15	210.32	206.90	1.4%
13,728	Pewaukee (c)	261.10	269.39	272.22	280.83	172.52	-9.8%	242.65	250.41	249.14	257.16	172.52	-8.2%
14,913	Whitewater	213.58	223.69	227.82	223.59	222.23	1.0%	213.58	223.69	227.82	223.59	222.23	1.0%



Burlington Customized Report

■ Basic Spending Per Capita

Per capita spending for general government, street maintenance, law enforcement, and fire-ambulance.

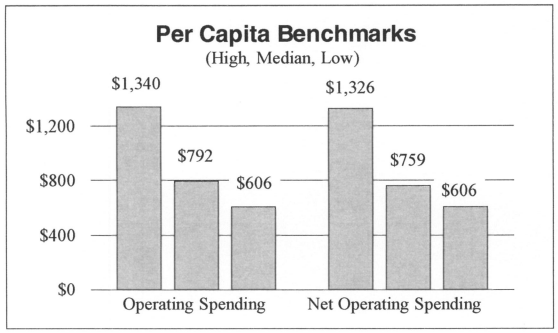
High: *$892* *Median:* *$518* *Low:* *$404*

■ Net Basic Spending Per Capita

Per capita basic spending minus offsetting police, fire, and ambulance revenues.

High: *$878* *Median:* *$501* *Low:* *$378*

		Basic Spending Per Capita					Average	Net Basic Spending Per Capita					Average
'14 Pop.	**Municipality**	'10	'11	'12	'13	'14	% Chg.	'10	'11	'12	'13	'14	% Chg.
High		**$825.65**	**$853.33**	**$848.51**	**$883.33**	**$891.96**		**$812.30**	**$828.01**	**$823.65**	**$871.31**	**$878.44**	
Med.	[Average CPI chg.]	**$492.12**	**$497.02**	**$505.45**	**$519.04**	**$517.71**	[1.7%]	**$486.43**	**$490.96**	**$499.47**	**$488.15**	**$501.45**	[1.7%]
Low		**$346.10**	**$357.09**	**$378.82**	**$387.55**	**$404.21**		**$321.02**	**$329.97**	**$349.73**	**$344.44**	**$377.57**	
10,511	Burlington	504.99	512.15	523.93	550.64	535.51	1.5%	504.99	512.15	523.93	550.64	535.51	1.5%
18,224	Cudahy	692.65	622.00	608.71	615.31	605.82	-3.3%	692.65	622.00	608.71	615.31	605.82	-3.3%
8,433	Delavan	540.21	551.47	533.43	568.32	582.23	1.9%	532.28	543.81	525.42	500.59	514.65	-0.8%
9,956	Elkhorn	346.10	357.09	378.82	387.55	417.62	4.8%	321.02	329.97	349.73	344.44	377.57	4.1%
12,364	Fort Atkinson	401.15	396.02	393.08	405.38	404.21	0.2%	389.68	384.22	380.82	392.95	390.67	0.1%
63,525	Janesville	479.25	481.89	486.97	487.44	499.91	1.1%	467.87	469.78	475.00	475.70	488.25	1.1%
7,696	Lake Geneva	825.65	853.33	848.51	883.33	891.96	1.9%	812.30	828.01	823.65	871.31	878.44	2.0%
24,304	Muskego	404.52	420.90	389.31	409.85	414.83	0.6%	399.06	415.41	383.91	404.24	408.88	0.6%
13,728	Pewaukee (c)	553.25	555.17	579.49	582.26	644.71	3.9%	534.69	535.72	555.95	556.68	549.95	0.7%
14,913	Whitewater	414.60	420.48	413.31	403.26	413.95	0.0%	414.60	420.48	413.31	403.26	413.95	0.0%



Burlington Customized Report

■ Operating Spending Per Capita

Per capita operating spending.

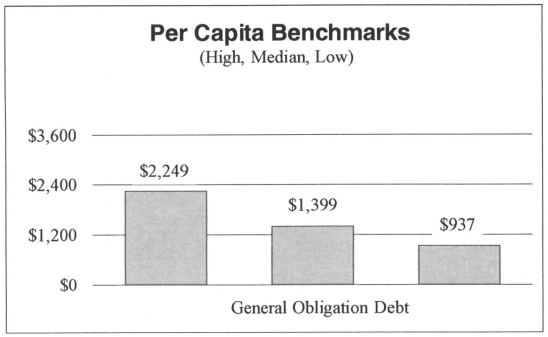
High: *$1,340* *Median:* *$792* *Low:* *$606*

■ Net Operating Spending Per Capita

Per capita operating spending minus offsetting police, fire, and ambulance revenues.

High: *$1,326* *Median:* *$759* *Low:* *$606*

		Operating Spending Per Capita					Average	Net Operating Spending Per Capita					Average
'14 Pop.	**Municipality**	'10	'11	'12	'13	'14	% Chg.	'10	'11	'12	'13	'14	% Chg.
High		**$1,195.51**	**$1,249.60**	**$1,263.27**	**$1,325.51**	**$1,339.74**		**$1,182.15**	**$1,224.29**	**$1,238.41**	**$1,313.50**	**$1,326.23**	
Med.	[Average CPI chg.]	**$736.12**	**$735.01**	**$738.34**	**$755.67**	**$792.42**	[1.7%]	**$722.88**	**$721.46**	**$722.56**	**$709.02**	**$759.41**	[1.7%]
Low		**$578.48**	**$610.27**	**$580.45**	**$581.63**	**$605.99**		**$553.41**	**$583.14**	**$575.06**	**$581.63**	**$605.99**	
10,511	Burlington	749.13	795.06	814.42	818.14	808.60	1.9%	749.13	795.06	814.42	818.14	808.60	1.9%
18,224	Cudahy	1,001.37	891.86	904.48	956.29	989.22	-0.3%	1,001.37	891.86	904.48	956.29	989.22	-0.3%
8,433	Delavan	741.92	738.25	723.70	753.81	776.24	1.1%	734.00	730.60	715.69	686.09	708.65	-0.9%
9,956	Elkhorn	578.48	610.27	695.99	629.58	750.27	6.7%	553.41	583.14	666.90	586.47	710.23	6.4%
12,364	Fort Atkinson	686.25	684.11	681.12	685.41	691.77	0.2%	674.78	672.30	668.86	672.97	678.23	0.1%
63,525	Janesville	818.32	851.99	848.42	809.46	844.33	0.8%	806.94	839.88	836.45	797.72	832.66	0.8%
7,696	Lake Geneva	1,195.51	1,249.60	1,263.27	1,325.51	1,339.74	2.9%	1,182.15	1,224.29	1,238.41	1,313.50	1,326.23	2.9%
24,304	Muskego	596.04	615.89	580.45	640.80	629.26	1.4%	590.57	610.40	575.06	635.19	623.32	1.4%
13,728	Pewaukee (c)	730.32	731.78	752.98	757.52	937.93	6.5%	711.77	712.33	729.44	731.94	843.17	4.3%
14,913	Whitewater	641.64	632.72	599.72	581.63	605.99	-1.4%	641.64	632.72	599.72	581.63	605.99	-1.4%



Burlington Customized Report

■ General Obligation Debt (In Thousands)

Amount of general obligation debt.

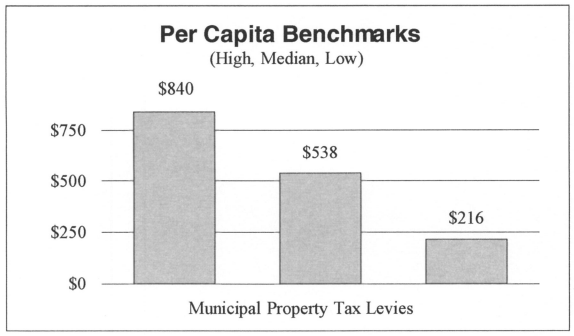
High: *$80,425* *Median:* *$20,599* *Low:* *$7,210*

■ Debt Per Capita / Debt as a % of Limit

General obligation debt per capita and debt as a share of the state limit.

High: *$2,249* *Median:* *$1,399* *Low:* *$937*
73.1% *43.4%* *12.3%*

		General Obligation Debt (In Thousands)					Average	Debt Per Capita			% of Limit		Point
'14 Pop.	**Municipality**	'10	'11	'12	'13	'14	% Chg.	'13	'14	% Chg.	'13	'14	Change
	High	**$76,914.5**	**$74,814.4**	**$74,190.0**	**$75,155.0**	**$80,425.0**		**$2,215.75**	**$2,248.67**		**66.2%**	**73.1%**	
	Med. [Average CPI chg.]	**$21,295.0**	**$21,448.4**	**$21,970.3**	**$19,701.6**	**$20,598.9**	[1.7%]	**$1,545.88**	**$1,399.13**		**46.0%**	**43.4%**	
	Low	**$5,079.3**	**$7,297.4**	**$6,385.1**	**$5,532.6**	**$7,210.0**		**$721.33**	**$936.85**		**9.9%**	**12.3%**	
10,511	Burlington	22,800.6	22,179.0	23,840.0	21,380.0	18,810.0	-4.7%	2,037.74	1,789.55	-12.2%	52.3%	46.6%	-5.7%
18,224	Cudahy	42,721.6	45,007.7	42,092.8	38,730.0	38,710.0	-2.4%	2,124.87	2,124.12	0.0%	65.8%	63.5%	-2.3%
8,433	Delavan	22,670.2	28,727.9	21,240.5	18,683.2	16,695.8	-7.4%	2,215.75	1,979.82	-10.6%	65.7%	60.8%	-4.9%
9,956	Elkhorn	19,887.8	20,717.8	19,927.8	18,172.8	22,387.8	3.0%	1,829.90	2,248.67	22.9%	57.6%	67.9%	10.3%
12,364	Fort Atkinson	18,078.6	17,489.3	16,498.4	16,000.9	14,838.7	-4.8%	1,293.84	1,200.16	-7.2%	38.8%	34.9%	-4.0%
63,525	Janesville	76,914.5	74,814.4	74,190.0	75,155.0	80,425.0	1.1%	1,181.68	1,266.04	7.1%	39.6%	40.2%	0.5%
7,696	Lake Geneva	5,079.3	7,297.4	6,385.1	5,532.6	7,210.0	9.2%	721.33	936.85	29.9%	9.9%	12.3%	2.4%
24,304	Muskego	22,180.0	35,510.0	33,900.0	32,540.0	30,481.1	8.3%	1,342.46	1,254.16	-6.6%	25.7%	23.1%	-2.6%
13,728	Pewaukee (c)	11,760.0	11,315.0	10,770.0	13,950.0	17,305.7	10.1%	1,708.30	1,260.61	-26.2%	31.0%	12.9%	-18.1%
14,913	Whitewater	20,410.0	19,777.0	22,700.0	20,720.0	22,850.0	2.9%	1,383.45	1,532.22	10.8%	66.2%	73.1%	6.9%



Burlington Customized Report

■ Municipal Property Tax Levies (In Thousands)

Property taxes levied by municipality.

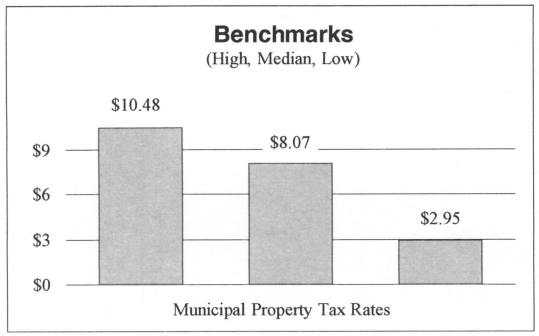
High: *$32,484* *Median:* *$6,731* *Low:* *$3,144*

■ Municipal Property Tax Levies Per Capita

Per capita municipal property tax levies.

High: *$840* *Median:* *$538* *Low:* *$216*

		Municipal Property Tax Levies (In Thousands)					Average	Municipal Property Tax Levies Per Capita					Average
'14 Pop.	Municipality	11/12	12/13	13/14	14/15	15/16	% Chg.	11/12	12/13	13/14	14/15	15/16	% Chg.
High		**$29,915.8**	**$30,454.9**	**$31,641.0**	**$31,641.0**	**$32,484.0**		**$804.75**	**$804.47**	**$808.75**	**$822.64**	**$839.59**	
Med.	[Average CPI chg.]	**$5,831.5**	**$5,860.9**	**$6,038.6**	**$6,038.6**	**$6,730.9**	[1.7%]	**$505.16**	**$510.17**	**$513.26**	**$516.94**	**$537.99**	[1.7%]
Low		**$2,955.0**	**$3,017.4**	**$3,071.7**	**$3,071.7**	**$3,143.8**		**$195.94**	**$200.24**	**$204.48**	**$205.98**	**$215.64**	
10,511	Burlington	5,505.7	5,531.6	5,746.1	5,746.1	6,031.8	2.3%	522.0	524.6	527.0	546.7	568.9	2.2%
18,224	Cudahy	7,980.4	8,059.7	8,270.2	8,270.2	8,526.5	1.7%	435.9	437.4	441.7	453.8	467.2	1.7%
8,433	Delavan	5,293.0	5,342.8	5,365.0	5,365.0	5,495.6	0.9%	619.7	627.0	632.9	636.2	653.1	1.3%
9,956	Elkhorn	4,029.7	4,041.5	4,788.4	4,788.4	4,849.8	4.7%	419.4	403.0	404.2	481.0	488.7	3.9%
12,364	Fort Atkinson	6,494.7	6,613.0	6,581.0	6,581.0	6,974.4	1.8%	516.5	524.6	534.2	532.3	564.5	2.2%
63,525	Janesville	29,915.8	30,454.9	31,641.0	31,641.0	32,484.0	2.1%	462.5	471.3	479.8	498.1	511.5	2.5%
7,696	Lake Geneva	6,157.4	6,190.2	6,331.1	6,331.1	6,487.5	1.3%	804.8	804.5	808.8	822.6	839.6	1.1%
24,304	Muskego	12,006.5	12,096.2	12,191.2	12,191.2	12,311.2	0.6%	493.9	495.8	499.5	501.6	504.4	0.5%
13,728	Pewaukee (c)	4,649.4	4,722.8	4,761.2	4,761.2	8,294.4	15.6%	552.0	568.5	577.5	583.9	599.2	2.1%
14,913	Whitewater	2,955.0	3,017.4	3,071.7	3,071.7	3,143.8	1.6%	195.9	200.2	204.5	206.0	215.6	2.4%



Burlington Customized Report

■ Municipal Property Tax Rates

Municipal property tax rates.

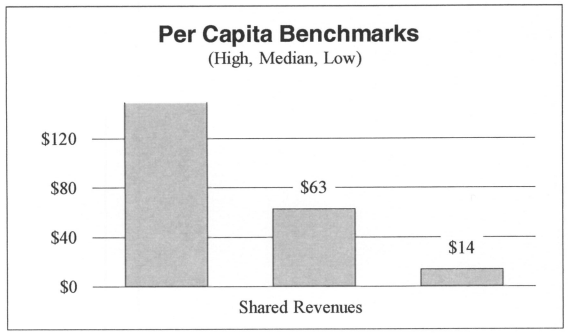
High: *$10.48* *Median:* *$8.07* *Low:* *$2.95*

■ Equalized Values (In Millions)

Equalized values including property in tax incremental financing (TIF) districts.

High: *$4,006* *Median:* *$1,010* *Low:* *$549*

		Municipal Property Tax Rates					Average	Equalized Values (In Millions)					Average
'14 Pop.	**Municipality**	11/12	12/13	13/14	14/15	15/16	% Chg.	'10	'11	'12	'13	'14	% Chg.
High		**$8.32**	**$9.32**	**$9.88**	**$10.18**	**$10.48**		**$3,940.8**	**$3,895.7**	**$3,793.4**	**$3,793.4**	**$4,005.9**	
Med.	[Average CPI chg.]	**$7.15**	**$7.29**	**$7.55**	**$7.89**	**$8.07**	[1.7%]	**$905.4**	**$889.8**	**$862.6**	**$862.6**	**$1,009.6**	[1.7%]
Low		**$4.63**	**$4.80**	**$4.91**	**$4.73**	**$2.95**		**$631.8**	**$588.3**	**$568.5**	**$568.5**	**$548.8**	
10,511	Burlington	7.89	8.34	8.70	9.01	9.07	3.6%	885.4	832.7	817.7	817.7	807.2	-2.3%
18,224	Cudahy	7.70	7.78	8.30	8.08	9.31	4.9%	1,250.9	1,226.7	1,177.4	1,177.4	1,219.2	-0.6%
8,433	Delavan	8.32	9.32	9.88	10.18	10.48	5.9%	652.3	588.3	568.5	568.5	548.8	-4.2%
9,956	Elkhorn	6.74	6.80	6.89	7.84	7.96	4.2%	667.5	637.5	630.7	630.7	659.0	-0.3%
12,364	Fort Atkinson	7.57	7.79	8.22	7.94	8.18	2.0%	868.3	854.6	824.0	824.0	850.9	-0.5%
63,525	Janesville	7.72	7.87	8.28	8.15	8.37	2.1%	3,940.8	3,895.7	3,793.4	3,793.4	4,005.9	0.4%
7,696	Lake Geneva	5.01	5.42	5.96	5.77	5.85	3.9%	1,313.4	1,220.1	1,112.5	1,112.5	1,168.4	-2.9%
24,304	Muskego	4.63	4.80	4.91	4.73	4.67	0.2%	2,634.3	2,566.5	2,534.5	2,534.5	2,644.3	0.1%
13,728	Pewaukee (c)	4.87	5.03	5.24	5.30	2.95	-11.7%	925.5	924.9	901.1	901.1	2,682.8	30.5%
14,913	Whitewater	5.15	5.44	5.49	5.63	5.58	2.0%	631.8	617.8	625.9	625.9	625.2	-0.3%



Burlington Customized Report

■ Shared Revenues (In Thousands)

State shared revenue payments received by municipality.

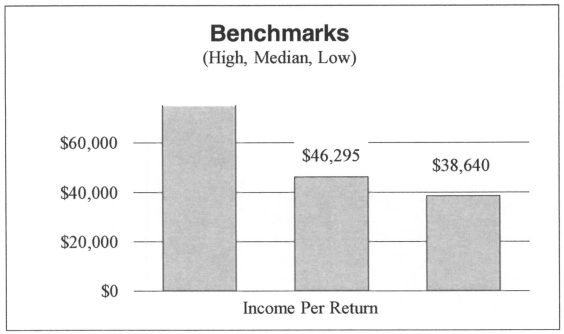
High: *$5,072* *Median:* *$652* *Low:* *$108*

■ Shared Revenues Per Capita

Per capita shared revenue payments.

High: *$225* *Median:* *$63* *Low:* *$14*

		Shared Revenues (In Thousands)					Average	Shared Revenues Per Capita					Average
'14 Pop.	**Municipality**	'10	'11	'12	'13	'14	% Chg.	'10	'11	'12	'13	'14	% Chg.
High		**$5,614.7**	**$5,777.0**	**$5,126.1**	**$5,116.4**	**$5,071.9**		**$245.68**	**$238.83**	**$228.30**	**$223.36**	**$224.60**	
Med.	[Average CPI chg.]	**$688.3**	**$673.8**	**$604.1**	**$589.0**	**$651.6**	[1.7%]	**$73.11**	**$71.53**	**$64.01**	**$62.24**	**$62.90**	[1.7%]
Low		**$127.4**	**$126.1**	**$115.3**	**$109.2**	**$107.5**		**$16.65**	**$16.46**	**$15.06**	**$14.23**	**$13.97**	
10,511	Burlington	727.5	719.6	651.2	653.8	653.7	-2.6%	69.52	68.75	62.05	62.31	62.19	-2.7%
18,224	Cudahy	3,909.0	3,894.2	3,664.2	3,618.9	3,615.1	-1.9%	213.99	213.35	200.81	198.55	198.37	-1.9%
8,433	Delavan	649.1	628.0	556.9	524.2	536.4	-4.7%	76.70	74.30	65.97	62.17	63.61	-4.6%
9,956	Elkhorn	458.2	480.6	442.4	443.8	434.1	-1.3%	45.44	47.92	44.25	44.69	43.61	-1.0%
12,364	Fort Atkinson	1,260.5	1,270.1	1,147.4	1,133.4	1,129.9	-2.7%	101.92	102.45	92.68	91.65	91.38	-2.7%
63,525	Janesville	5,614.7	5,777.0	5,126.1	5,116.4	5,071.9	-2.5%	88.32	90.96	80.75	80.45	79.84	-2.5%
7,696	Lake Geneva	127.4	126.1	115.3	109.2	107.5	-4.2%	16.65	16.46	15.06	14.23	13.97	-4.3%
24,304	Muskego	498.6	503.2	428.1	427.5	427.5	-3.8%	20.66	20.82	17.68	17.64	17.59	-3.9%
13,728	Pewaukee (c)	261.2	261.5	196.7	197.2	649.5	25.6%	31.99	32.05	24.06	24.15	47.31	10.3%
14,913	Whitewater	3,535.3	3,492.1	3,369.1	3,345.3	3,349.4	-1.3%	245.68	238.83	228.30	223.36	224.60	-2.2%



Burlington Customized Report

■ Income and Income Taxes

Wisconsin adjusted gross income, income per tax return, and individual income taxes paid.

Income/Return High: $92,550 Median: $46,295 Low: $38,640

■ Property Tax Base

Percentage of equalized value in residential, commercial, manufacturing, and other classes.

Residential High: 86.4% Median: 63.7% Low: 53.1%

'14 Pop.	Municipality	Income '14	Income/Return '14	Income Taxes '14	Property Tax Base (2014) Res.	Comm.	Mfg.	Other
High		**$1,606,186,030**	**$92,550**	**$66,469,030**	**86.4%**	**36.6%**	**6.4%**	**4.2%**
Med.		**$345,396,325**	**$46,295**	**$14,563,320**	**63.7%**	**28.0%**	**5.3%**	**3.0%**
Low		**$169,495,440**	**$38,640**	**$6,724,850**	**53.1%**	**9.2%**	**2.0%**	**2.0%**
10,511	Burlington	353,398,400	51,700	15,869,650	59.7	30.3	6.0	4.0
18,224	Cudahy	365,693,440	39,460	14,017,080	67.7	23.7	5.9	2.7
8,433	Delavan	203,918,470	38,640	7,339,560	53.1	36.6	6.0	4.2
9,956	Elkhorn	274,496,460	45,480	11,431,960	61.1	30.7	5.3	3.0
12,364	Fort Atkinson	324,320,910	45,210	12,924,180	67.2	24.7	5.4	2.7
63,525	Janesville	1,606,186,030	47,110	66,469,030	66.3	25.6	4.1	4.0
7,696	Lake Geneva	337,394,250	58,430	15,109,560	70.7	25.3	2.0	2.0
24,304	Muskego	875,358,010	71,990	41,174,650	86.4	9.2	2.2	2.1
13,728	Pewaukee (c)	800,832,790	92,550	40,407,320	60.5	32.0	3.7	3.8
14,913	Whitewater	169,495,440	40,260	6,724,850	57.3	33.4	6.4	3.0

This section contains the expected total General Fund revenues, total General Fund expenditures and anticipated fund balance. The General Fund pays for most City Services offered to property owners in the City. Expenditures are mainly funded by Taxes, State Aid and other fee based sources.

City of Burlington
2017 Annual Budget

General Fund
Fund Balance
Revenues

GENERAL GOVERNMENT

GENERAL FUND

Revenues

Line Item	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017	Projection 2018	2019	2020
All Taxes	$ 4,686,193	$ 5,063,222	$ 5,202,966	$ 4,977,601	$ 5,024,206	$ 5,743,300	$ 5,765,790	$ 5,835,926	1.6%	$ 5,938,091	$ 6,756,554	$ 6,581,558
Debt Levy Portion of Taxes	$ -	$ -	$ -	$ -	$ -	$ 406,157	$ 406,157	$ 431,280	6.2%	$ 439,658	$ 557,057	$ 570,906
Intergovernmental Revenue	$ 1,418,923	$ 1,219,655	$ 1,291,220	$ 1,427,096	$ 1,407,282	$ 1,372,270	$ 1,396,295	$ 1,171,677	-14.6%	$ 1,168,772	$ 1,201,532	$ 1,406,942
Licenses & Permits	$ 283,705	$ 321,130	$ 365,091	$ 362,435	$ 471,345	$ 432,480	$ 484,530	$ 389,980	-9.8%	$ 395,640	$ 398,599	$ 402,475
Fines & Forfeitures	$ 250,298	$ 194,179	$ 160,704	$ 175,122	$ 181,183	$ 195,000	$ 182,000	$ 186,000	-4.6%	$ 207,000	$ 210,000	$ 213,000
Public Charges for Services	$ 53,072	$ 54,267	$ 50,768	$ 35,124	$ 97,159	$ 61,000	$ 86,010	$ 99,120	62.5%	$ 53,339	$ 55,478	$ 57,518
Special Assessments	$ 10,639	$ 11,373	$ 27,970	$ 22,665	$ 17,906	$ 15,000	$ 11,970	$ 15,000	0.0%	$ 15,000	$ 15,000	$ 15,000
Property Sales & Recovery	$ 39,092	$ 22,360	$ 64,468	$ 27,069	$ 13,767	$ 10,000	$ 20,000	$ 10,000	0.0%	$ 10,000	$ 10,000	$ 10,000
Interest/ Investment Income	$ 13,183	$ 8,497	$ 4,945	$ 14,187	$ 36,171	$ 12,500	$ 10,700	$ 12,500	0.0%	$ 12,500	$ 12,500	$ 12,500
Other Miscellaneous Income (Less TID TRFR's)	$ 9,959	$ 15,073	$ 21,831	$ 16,117	$ 12,158	$ 18,600	$ 14,200	$ 14,200	-23.7%	$ 17,350	$ 17,500	$ 18,150
Transfer in From TIF	$ 430,000	$ 100,000	$ 294,415	$ -	$ -	$ -	$ -	$ -				
Total Revenues	**$ 7,195,064**	**$ 7,009,756**	**$ 7,484,378**	**$ 7,057,417**	**$ 7,261,177**	**$ 8,266,307**	**$ 8,377,652**	**$ 8,165,683**	**-1.2%**	**$ 8,257,350**	**$ 9,234,220**	**$ 9,288,049**
Alternative Revenue Sources	$ -	$ -	$ -	$ -		$ -	$ -			$ -	$ -	$ -
Total with Alternative Revenue	**$ 7,195,064**	**$ 7,009,756**	**$ 7,484,378**	**$ 7,057,417**	**$ 7,261,177**	**$ 8,266,307**	**$ 8,377,652**	**$ 8,165,683**	**-1.2%**	**$ 8,257,350**	**$ 9,234,220**	**$ 9,288,049**

Expenditures

Line Item	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	% Change Chg fr 2017	Projection 2018	2019	2020
General Government Total	***$ 738,151***	***$ 922,674***	***$ 915,747***	***$ 867,200***	***$ 873,268***	***$ 936,802***	***$ 931,948***	***$ 1,016,402***	**8.5%**	***$ 920,267***	***$ 938,488***	***$ 971,803***
Salaries	$ 365,557	$ 393,051	$ 313,864	$ 291,753	$ 291,299	$ 305,581	$ 306,012	$ 333,370	9.1%	$ 325,447	$ 330,007	$ 342,885
Benefits	$ 167,069	$ 167,852	$ 141,797	$ 151,920	$ 133,926	$ 142,888	$ 160,030	$ 174,026	21.8%	$ 156,724	$ 163,102	$ 169,822
Operating Expenses	$ 205,525	$ 361,772	$ 460,085	$ 423,527	$ 448,043	$ 488,333	$ 465,906	$ 509,006	4.2%	$ 438,096	$ 445,379	$ 459,097
Public Safety Total	***$ 3,555,401***	***$ 3,561,189***	***$ 3,724,366***	***$ 3,714,195***	***$ 3,576,700***	***$ 3,677,172***	***$ 3,720,935***	***$ 3,914,170***	**6.4%**	***$ 4,003,318***	***$ 4,071,574***	***$ 4,159,226***
Salaries	$ 1,991,141	$ 2,006,888	$ 2,124,031	$ 2,164,901	$ 2,134,804	$ 2,162,429	$ 2,200,419	$ 2,284,911	5.7%	$ 2,319,913	$ 2,348,822	$ 2,383,233
Benefits	$ 1,028,333	$ 1,035,805	$ 1,109,989	$ 1,068,319	$ 939,380	$ 1,004,242	$ 1,010,015	$ 1,086,159	8.2%	$ 1,136,233	$ 1,175,470	$ 1,217,906
Operating Expenses	$ 535,927	$ 518,497	$ 490,346	$ 480,975	$ 502,515	$ 510,501	$ 510,501	$ 543,100	6.4%	$ 547,171	$ 547,282	$ 558,087
Public Works Total	***$ 1,996,859***	***$ 1,990,849***	***$ 2,132,117***	***$ 2,014,267***	***$ 1,845,564***	***$ 1,947,975***	***$ 1,804,660***	***$ 1,960,701***	**0.7%**	***$ 1,930,680***	***$ 1,971,723***	***$ 2,017,609***
Salaries	$ 421,089	$ 429,782	$ 448,374	$ 409,114	$ 416,691	$ 424,791	$ 420,602	$ 407,291	-4.1%	$ 412,800	$ 418,392	$ 424,068
Benefits	$ 217,517	$ 246,858	$ 265,288	$ 252,612	$ 202,029	$ 232,817	$ 230,984	$ 236,727	1.7%	$ 252,290	$ 262,966	$ 274,213
Operating Expenses	$ 1,905,156	$ 1,314,209	$ 1,418,455	$ 1,352,541	$ 1,226,845	$ 1,290,367	$ 1,153,074	$ 1,316,683	2.0%	$ 1,265,590	$ 1,290,365	$ 1,319,328
Health & Human Services	***$ 80,160***	***$ 72,779***	***$ 74,614***	***$ 72,806***	***$ 82,106***	***$ 80,917***	***$ 81,617***	***$ 81,561***	**0.8%**	***$ 83,122***	***$ 84,714***	***$ 86,337***
Culture, Recreation & Education (Incl Parks)	***$ 550,395***	***$ 578,137***	***$ 587,125***	***$ 616,289***	***$ 583,067***	***$ 583,067***	***$ 578,247***	***$ 645,104***	**10.6%**	***$ 657,596***	***$ 668,575***	***$ 679,775***
Conservation & Development	***$ 169,803***	***$ 313,158***	***$ 186,752***	***$ 222,186***	***$ 176,461***	***$ 176,461***	***$ 185,668***	***$ 186,667***	**5.8%**	***$ 198,726***	***$ 189,015***	***$ 199,397***
Total Expenditures	**$ 7,090,770**	**$ 7,438,787**	**$ 7,620,722**	**$ 7,506,943**	**$ 7,137,165**	**$ 7,402,394**	**$ 7,303,074**	**$ 7,804,604**	**5.4%**	**$ 7,793,709**	**$ 7,924,089**	**$ 8,114,147**
						Allowed ERP>>	1.49%	Act ERP->>	7.36%			

SPECIAL OUTLAY & DEBT SERVICE										Projection 2018	2019	2020
Special Capital Fund (Memo Posting ONLY)	$ 300,000		$ -							$ -	$ -	$ -
Total Expenditures with Special Outlay	**$ 7,090,770**	**$ 7,438,787**	**$ 7,620,722**	**$ 7,506,943**	**$ 7,137,165**	**$ 7,402,394**	**$ 7,303,074**	**$ 7,804,604**	**5.4%**	**$ 7,793,709**	**$ 7,924,089**	**$ 8,114,147**
Revenue Over (under) Expenditures	**$ 104,295**	**$ (429,030)**	**$ (136,344)**	**$ (449,526)**	**$ 124,012**	**$ 863,913**	**$ 1,074,578**	**$ 361,079**	**-58.2%**	**$ 463,641**	**$ 1,310,131**	**$ 1,173,901**

OTHER FINANCING SOURCES/(USES)										Projection 2018	2019	2020
Operating Transfer In - Airport (623)		$ -	$ 15,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	0.0%	$ 25,000	$ 25,000	$ 25,000
Operating Transfer In - Other (ERF)		$ -	$ 297,787	$ 300,000	$ -	$ 150,000	$ -			$ -	$ -	$ -
Operating Transfer Out - Stormwater Mgmt (462)							$ (51,000)	$ -				$ (50,000)
Operating Transfer Out - TIF 3 RLF (468)							$ (158,914)			$ (75,000)		$ (83,914)
Operating Transfer Out - Cap Proj Infra (470)		$ 219,831	$ 22,628	$ (9,309)	$ -			$ (430,000)		$ -	$ -	$ (1,080,000)
Operating Transfer Out - Park Development (820)	$ (50,000)	$ (25,000)	$ (25,000)	$ (25,000)	$ (25,000)	$ (25,000)	$ (25,000)	$ (30,000)	20.0%	$ (25,000)	$ (25,000)	$ (25,000)
Operating Transfer Out - Original Debt Service (313)	$ (418,213)	$ (428,459)	$ (465,000)	$ (73,543)	$ (165,229)	$ (406,157)	$ (498,573)	$ (524,195)	29.1%	$ (500,000)	$ (700,000)	$ (900,000)
Operating Transfer Out - Library(251)			$ -			$ (405,500)	$ (405,500)	$ (405,500)	0.0%	$ (405,500)	$ (500,000)	$ (500,000)
Operating Transfer Out - Equip Replacement(465)						$ (400,000)	$ (400,000)	$ (70,000)	-82.5%	$ (300,000)	$ (500,000)	$ (500,000)
Operating Transfer In - CDBG Loan Repay		$ 20,654	$ 39,675	$ 24,000	$ 111	$ 24,000	$ -	$ 24,000	0.0%	$ 24,000	$ 24,000	$ 24,000
Tax Equivalent from Water Utility		$ 301,890	$ 456,625	$ 480,294	$ 472,392	$ 460,000	$ 479,000	$ 475,000	3.3%	$ 480,000	$ 480,000	$ 480,000
Other Transfer In				$ -	$ -	$ 205,000	$ -			$ 150,000	$ -	$ -
Operating Transfer Out - Façade Grants Fund			$ -	$ (30,000)	$ (20,000)	$ (20,000)	$ (30,000)	$ (50,000)	150.0%			$ (30,000)
100-484831-Sale of Capital Assets	$ 890	$ 366,449	$ 1,401	$ 116,260	$ 86	$ -	$ (250)	$ -		$ 1,500	$ 1,500	$ 1,500
Subtotal	$ (467,323)	$ 455,365	$ 343,116	$ 807,702	$ 287,360	$ (392,657)	$ (1,065,237)	$ (985,695)	**151.0%**	$ (625,000)	$ (1,194,500)	$ (2,638,414)
Net Expenditure & Other Sources	**$ (363,028)**	**$ 26,335**	**$ 206,772**	**$ 358,176**	**$ 411,371**	**$ 471,256**	**$ 9,341**	**$ (624,617)**	**-232.5%**	**$ (161,359)**	**$ 115,631**	**$ (1,464,513)**
Fund Balance Begin 01/01	**$ 1,469,641**	**$ 1,210,907**	**$ 1,237,242**	**$ 1,307,671**	**$ 1,665,846**	**$ 2,077,218**	**$ 2,077,218**	**$ 2,086,559**	**% Change**	**$ 1,461,942**	**$ 1,764,223**	**$ 3,189,986**
Revenue In	**$ 6,832,036**	**$ 7,036,091**	**$ 7,691,150**	**$ 7,865,119**	**$ 7,548,537**	**$ 7,873,650**	**$ 7,312,415**	**$ 7,179,988**	-8.8%	**$ 8,095,991**	**$ 9,349,851**	**$ 7,823,536**
Expenditure Out	**$ (7,090,770)**	**$ (7,438,787)**	**$ (7,620,722)**	**$ (7,506,943)**	**$ (7,137,165)**	**$ (7,402,394)**	**$ (7,303,074)**	**$ (7,804,604)**	5.4%	**$ (7,793,709)**	**$ (7,924,089)**	**$ (8,114,147)**
Fund Balance End 12/31	**$ 1,210,907**	**$ 1,237,242**	**$ 1,307,671**	**$ 1,665,846**	**$ 2,077,218**	**$ 2,548,473**	**$ 2,086,559**	**$ 1,461,942**	**-42.6%**	**$ 1,764,223**	**$ 3,189,986**	**$ 2,899,375**
Fund Balance as a Percent of Expenditures*	***17.08%***	***16.63%***	***17.16%***	***22.19%***	***29.10%***	***34.43%***	***28.57%***	***18.73%***		***22.64%***	***40.26%***	***35.73%***

GENERAL GOVERNMENT

GENERAL FUND REVENUE

Revenue Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017	Projected 2018	% Chg	2019	% Chg	2020	% Chg	
	TAXES															
100-414111-000	General Property Tax Levy	$ 5,115,730	$ 5,358,295	$ 5,531,616	$ 5,376,055	$ 5,625,640	$ 5,625,640	$ 5,692,276	1.185%	$ 5,749,199	1.0%	$ 6,466,691	12.5%	$ 6,531,358	1.0%	
	Debt Service Levy				$ 200,000	$ 406,157	$ 406,157	$ 431,280	6.19%	$ 439,658	2.1%	$ 557,057	26.7%	$ 570,906	2.5%	
100-565643-399	Tax to Revenue Sharing: Town of Burl.	$ (45,009)	$ (55,071)	$ (43,686)	$ (33,036)	$ (22,490)					#DIV/0!		#DIV/0!		#DIV/0!	Reduction in Annexation
	Taxes to Airport					$ -	$ -	$ -								
251-414111-000	Taxes to Library	$ (405,500)	$ (405,500)	$ (405,500)	$ (405,500)						#DIV/0!		#DIV/0!		#DIV/0!	
465-494926-000	Taxes to Equipment Rep Fund	$ (500,000)	$ (250,000)	$ (250,000)	$ (250,000)						#DIV/0!		#DIV/0!		#DIV/0!	
100-414135-000	Ag Use Penalty				$ -	$ -	$ -	$ -								
100-414134-000	Occupational Taxes	$ 881	$ 881	$ 881	$ -	$ -	$ -	$ -		$ -		$ -		$ -		
100-414131-000	Tax Equivalent from Water Utility	$ 390,230			$ -	$ -	$ -	$ -		$ -		$ -		$ -		
100-414-133-000	Room Tax	$ 47,042	$ 51,829	$ 108,736	$ 98,342	$ 105,000	$ 102,000	$ 105,000	0.00%	$ 50,000	-53.9%	$ 50,000	0.0%	$ 50,000	0.0%	
100-414132-000	Payments in lieu of Taxes - PILOT	$ 31,340	$ 34,524	$ 35,321	$ 38,161	$ 35,000	$ 38,000	$ 38,500	10.00%	$ 138,693	263.7%	$ 239,663	72.8%		-100.0%	
100-414199-000	Other Taxes/Interest on PP/RE Taxes	$ 49	$ 3,009	$ 234	$ 184	$ 150	$ 150	$ 150	0.00%	$ 200	33.3%	$ 200	0.0%	$ 200	0.0%	
	Subtotal	$ 4,634,763	$ 4,737,967	$ 4,977,601	$ 5,024,206	$ 6,149,457	$ 6,171,947	$ 6,267,206	1.9%	$ 6,377,749	1.8%	$ 7,313,611	14.7%	$ 7,152,464	-2.2%	
	INTERGOVERNMENTAL REVENUE									2018	%	2019	%	2020	%	
100-424221-000	Shared Revenue from State	$ 651,233	$ 653,804	$ 653,659	$ 663,764	$ 671,003	$ 671,003	$ 453,997	-32.34%	$ 455,000	0.1%	$ 475,000	4.4%	$ 670,000	41.1%	
100-424239-000	Exempt Computer Aid	$ 25,106	$ 21,556	$ 15,801	$ 38,018	$ 17,534	$ 17,534	$ 17,534	0.00%	$ 17,885	2.0%	$ 17,885	0.0%	$ 18,300	2.3%	
100-424223-000	Fire Insurance from State	$ 33,528	$ 31,965	$ 36,011	$ 33,238	$ 36,000	$ 36,000	$ 36,000	0.00%	$ 33,000	-8.3%	$ 36,000	9.1%	$ 34,000	-5.6%	
100-424242-000	Municipal Services	$ 1,759	$ 1,839	$ 1,812	$ 1,907	$ 1,787	$ 1,787	$ 1,913	7.05%	$ 1,900	-0.7%	$ 1,900	0.0%	$ 1,900	0.0%	
100-424240-000	General Transportation Aids	$ 450,081	$ 510,292	$ 546,811	$ 587,837	$ 602,933	$ 602,933	$ 589,312	-2.26%	$ 588,000	-0.2%	$ 599,760	2.0%	$ 611,755	2.0%	
100-424244-000	Connecting Highway Aids	$ 2,782	$ 2,787	$ 2,792	$ 2,811	$ 2,832	$ 2,832	$ 2,840	0.28%	$ 2,787	-1.9%	$ 2,787	0.0%	$ 2,787	0.0%	
100-424243-000	Other Transportation Aids	$ -	$ -	$ 137	$ -	$ -	$ -									
100-424270-000	Recycling Grants	$ 30,271	$ 30,311	$ 30,277	$ 30,271	$ 24,000	$ 24,000	$ 24,000	0.00%	$ 30,000	25.0%	$ 30,000	0.0%	$ 30,000	0.0%	
100-424249-000	Sidewalk Grants		$ -	$ -	$ -	$ -	$ -									
100-424247-000	LRIP/TRIP		$ 270	$ 15,787	$ 13	$ -	$ 13									
100-424276-000	Clean Sweep Grant		$ 12,750	$ 13,301	$ 12,965	$ 13,000	$ 13,000	$ 13,000	0.00%	$ 13,000	0.0%	$ 13,000	0.0%	$ 13,000	0.0%	
100-424246-000	State Forestry Grant				$ 25,000	$ -	$ 22,027	$ 25,000		$ 24,000	-4.5%	$ 22,000	-8.3%	$ 22,000	0.0%	
100-424275-000	State Aid for Police Training	$ 3,040	$ 2,880	$ 3,200	$ 3,200	$ -	$ 985	$ 1,000								
100-424241-000	Miscellaneous Grants		$ -	$ 96,000	$ 2,907	$ -	$ -	$ 2,900								
100-424272-000	State Safety Aid	$ 20,572	$ 12,026	$ 9,729	$ 3,633	$ 2,500	$ 2,500	$ 2,500	0.00%	$ 2,500	0.0%	$ 2,500	0.0%	$ 2,500	0.0%	
100-424277-000	State Historical Society Funding/Grant	$ 613	$ 9,077	$ 1,099	$ -	$ -	$ -									
100-424271-000	Contract Reimbursement		$ 984	$ -	$ 1,040	$ -	$ 1,000	$ 1,000								
100-424366-000	DNR Aids In Lieu of Tax	$ 670	$ 681	$ 679	$ 679	$ 681	$ 681	$ 681	0.00%	$ 700	2.8%	$ 700	0.0%	$ 700	0.0%	
	Subtotal	$ 1,219,655	$ 1,291,220	$ 1,427,096	$ 1,407,282	$ 1,372,270	$ 1,396,295	$ 1,171,677	-14.6%	$ 1,168,772	-0.2%	$ 1,201,532	2.8%	$ 1,406,942	17.1%	
	ALTERNATIVE REVENUE SOURCES									2018		2019	0.0%	2020	0.0%	
	ARRA Stimulus Funding	$ -	$ -	$ -		$ -	$ -	$ -								
	Gen Obligation. Bond Proceeds	$ -	$ -	$ -		$ -	$ -	$ -								
	Subtotal	$ -	$ -	$ -	$ -	$ -	$ -	$ -		$ -		$ -		$ -		
	LICENSES & PERMITS									2018		2019	0.0%	2020	0.0%	
100-434310-000	Business and Occupational Permits	$ 23,353	$ 22,260	$ 19,772	$ 21,641	$ 23,000	$ 23,000	$ 23,000	0.00%	$ 23,460	2.0%	$ 23,929	2.0%	$ 24,408	2.0%	
100-434311-000	Soda License	$ 9,157	$ -	$ -	$ -	$ -	$ -	$ -								
100-434312-000	Operator License		$ 11,005	$ 11,707	$ 11,273	$ 11,000	$ 11,000	$ 11,000	0.00%	$ 11,220	2.0%	$ 11,444	1.0%	$ 11,673	1.0%	
100-434313-000	Cigarette License		$ 1,850	$ 2,100	$ 2,000	$ 1,900	$ 2,200	$ 1,900	0.00%	$ 1,938	1.7%	$ 1,977	1.0%	$ 2,016	1.0%	
100-434314-000	Jukebox License		$ 90	$ 90	$ 80	$ 80	$ 90	$ 80	0.00%	$ 82	1.8%	$ 83	1.0%	$ 85	1.0%	
100-434315-000	Taxi License		$ -	$ -	$ -	$ -	$ -									
100-434316-000	Auction License		$ -	$ -	$ -	$ -	$ -									
100-434317-000	Sundry License		$ 530	$ 600	$ 630	$ 400	$ 640	$ 400	0.00%	$ 400	0.0%	$ 400	0.0%	$ 400	0.0%	
100-434319-000	WI Cable TV License	$ 134,355	$ 132,244	$ 129,674	$ 133,293	$ 135,000	$ 135,000	$ 135,000	0.00%	$ 135,000	0.0%	$ 135,000	0.0%	$ 135,000	0.0%	
100-434320-000	Parking Permits	$ 750	$ 290	$ 415	$ (105)	$ 700	$ 700	$ 700	0.00%	$ 1,000	42.9%	$ 1,100	10.0%	$ 1,100	0.0%	
100-434322-000	Right of Way Permits	$ 7,725	$ 15,139	$ 11,130	$ 8,717	$ 11,000	$ 7,000	$ 10,000	-9.09%	$ 8,000	-28.6%	$ 8,000	0.0%	$ 8,000	0.0%	
100-434326-000	Telecommunications Antennae Site Fee	$ 45,168	$ 61,776	$ 56,473	$ 53,252	$ 57,000	$ 50,000	$ 55,000	-3.51%	$ 47,000	-16.0%	$ 47,500	1.1%	$ 48,000	1.1%	
100-434318-000	Seals, Weights & Measures	$ 7,005	$ 7,440	$ 7,405	$ 7,420	$ 7,400	$ 7,400	$ 7,400	0.00%	$ 7,000	-5.4%	$ 7,000	0.0%	$ 7,000	0.0%	
100-434323-000	Electrical Permits	$ 2,440	$ 1,445	$ 5,616	$ 250	$ 5,000	$ -	$ -		$ 2,500	#DIV/0!	$ 2,600	4.0%	$ 2,700	3.8%	0
100-434321-100	Residential Building Permits New	$ 43,037	$ 29,478	$ 36,218	$ 33,915	$ 45,000	$ 30,000	$ 30,000	-33.33%	$ 30,300	1.0%	$ 30,452	0.5%	$ 30,604	0.5%	
100-434321-110	Residential Building Permits Remodel		$ 15,837	$ 14,024	$ 17,657	$ 14,000	$ 18,000	$ 14,000	0.00%	$ 14,140	0.8%	$ 14,211	0.5%	$ 14,282	0.5%	
100-434321-120	Residential Building Permits Misc		$ 7,137	$ 12,025	$ 9,607	$ 12,000	$ 8,000	$ 8,000	-33.33%	$ 8,080	1.0%	$ 8,120	0.5%	$ 8,161	0.5%	
100-434321-200	Commercial Building Permits New		$ 4,267	$ 22,027	$ 6,720	$ 25,000	$ 60,000	$ 20,000	-20.00%	$ 20,200	0.3%	$ 20,301	0.5%	$ 20,403	0.5%	
100-434321-210	Commercial Building Permits Remodel		$ 13,541	$ 16,210	$ 37,232	$ 17,000	$ 70,000	$ 15,000	-11.76%	$ 15,150	0.2%	$ 15,226	0.5%	$ 15,302	0.5%	
100-434321-220	Commercial Building Permits Misc		$ 11,341	$ 16,949	$ 22,183	$ 17,000	$ 20,000	$ 17,000	0.00%	$ 17,170	0.9%	$ 17,256	0.5%	$ 17,342	0.5%	
100-434324-000	Zoning Permits	$ 48,141	$ 29,421	$ -	$ -	$ -	$ -	$ -								
100-434325-000	Reimburse Bldg Inspector Fees		$ -	$ -	$ -	$ -	$ -	$ -		$ 33,000	#DIV/0!	$ 34,000	3.0%	$ 36,000	5.9%	
100-454519-000	Building Inspector				$ 68,292	$ -	$ 1,500	$ 1,500								
100-484847-000	Developer Reimbursement	$ -	$ -	$ -	$ 37,288	$ 50,000	$ 40,000	$ 40,000	-20.00%	$ 20,000		$ 20,000		$ 20,000		
	Subtotal	$ 321,130	$ 365,091	$ 362,435	$ 471,345	$ 432,480	$ 484,530	$ 389,980	-9.8%	$ 395,640	1.5%	$ 398,599	0.7%	$ 402,475	1.0%	

GENERAL FUND REVENUE

Revenue Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017	Projected 2018	% Chg	2019	% Chg	2020	% Chg
	FINES & FORFEITURES									2018		2019	0.0%	2020	0.0%
100-444411-000	Court Penalties	$ 135,035	$ 123,215	$ 124,452	$ 129,051	$ 135,000	$ 129,000	$ 131,000	-2.96%	$ 145,000	10.9%	$ 147,000	1.4%	$ 149,000	1.4%
100-444412-000	Parking Violations	$ 59,144	$ 37,489	$ 50,670	$ 52,132	$ 60,000	$ 53,000	$ 55,000	-8.33%	$ 62,000	13.2%	$ 63,000	1.6%	$ 64,000	1.6%
	Subtotal	$ 194,179	$ 160,704	$ 175,122	$ 181,183	$ 195,000	$ 182,000	$ 186,000	-4.6%	$ 207,000	11.3%	$ 210,000	1.4%	$ 213,000	1.4%
	PUBLIC CHARGES FOR SERVICES									2018		2019	0.0%	2020	0.0%
100-454511-000	Clerks Revenue	$ 7,506	$ 12,649	$ 5,398	$ 5,161	$ 6,000	$ 6,000	$ 6,000	0.00%	$ 7,500	25.0%	$ 7,600	1.3%	$ 7,600	0.0%
100-454518-000	Publication Fees				$ 960		$ 850	$ 850							
100-454521-000	Police Department	$ 4,108	$ 5,526	$ 5,678	$ 5,025	$ 5,500	$ 7,800	$ 7,800	41.82%	$ 7,839	0.5%	$ 7,878	0.5%	$ 7,918	0.5%
100-454521-001	Bond Fees				$ (350)		$ 970	$ 970							
100-454522-000	Fire Department	$ 10,177	$ 7,550	$ 424	$ 5,950	$ 12,500	$ 15,000	$ 16,000	28.00%	$ 15,000	-6.7%	$ 16,000	6.7%	$ 17,000	6.3%
100-454523-000	Fire-Sprinkler, Alarm Dev Reim				$ 14,450	$ -	$ 22,000	$ 26,000							
100-484847-000	Developer Reimnuirsements				$ 37,288		$ 18,390	$ 25,000							
100-454540-000	Street Department	$ 16,504	$ 13,809	$ 1,390	$ 5,820	$ 10,000	$ 1,300	$ 1,500	-85.00%	$ 7,000	423.1%	$ 7,500	7.1%	$ 8,000	6.7%
100-464612-000	Weed Cutting				$ 3,565	$ 4,000	$ 1,200	$ 1,500							
100-464613-000	Snow Plowing				$ 9,507	$ 6,000	$ 6,000	$ 6,000							
100-454591-000	Parks Department	$ 15,972	$ 11,234	$ 22,234	$ 9,784	$ 17,000	$ 6,500	$ 7,500	-55.88%	$ 16,000	130.8%	$ 16,500	3.1%	$ 17,000	3.0%
	Subtotal	$ 54,267	$ 50,768	$ 35,124	$ 97,159	$ 61,000	$ 86,010	$ 99,120	62.5%	$ 53,339	-46.2%	$ 55,478	4.0%	$ 57,518	3.7%
	SPECIAL ASSESSMENTS									2018		2019	0.0%	2020	0.0%
100-454544-000	Sidewalks	$ 11,373	$ 16,740	$ 22,665	$ 17,906	$ 15,000	$ 11,970	$ 15,000	0.00%	$ 15,000	0.0%	$ 15,000	0.0%	$ 15,000	0.0%
	Infrastructure - SH 36 Assessments		$ -	$ -		$ -									
	Subtotal	$ 11,373	$ 16,740	$ 22,665	$ 17,906	$ 15,000	$ 11,970	$ 15,000	0.0%	$ 15,000	0.0%	$ 15,000	0.0%	$ 15,000	0.0%
	PROPERTY SALES & RECOVERY									2018		2019	0.0%	2020	0.0%
100-484835-000	Insurance Recovery	$ 22,360	$ 64,468	$ 27,069	$ 13,681	$ 10,000	$ 14,000	$ 10,000	0.00%	$ 10,000	0.0%	$ 10,000		$ 10,000	
100-484831-000	Sale of General Property		$ -	$ -	$ 86	$ -	$ 250	$ -							
	Subtotal	$ 22,360	$ 64,468	$ 27,069	$ 13,767	$ 10,000	$ 14,250	$ 10,000	0.0%	$ 10,000	0.0%	$ 10,000		$ 10,000	
	INTEREST/INVESTMENT INCOME									2018		2019	0.0%	2020	0.0%
100-484811-000	Investment Income	$ 8,212	$ 1,785	$ 11,627	$ 35,394	$ 10,000	$ 10,000	$ 10,000	0.00%	$ 10,000	0.0%	$ 10,000	0.0%	$ 10,000	0.0%
100-484812-000	Interest Income from Airport Debt		$ -	$ -	$ -	$ -		$ -							
100-484819-000	Interest on Special Assessments	$ 285	$ 3,160	$ 2,559	$ 777	$ 2,500	$ 700	$ 2,500	0.00%	$ 2,500	0.0%	$ 2,500	0.0%	$ 2,500	0.0%
	Subtotal	$ 8,497	$ 4,945	$ 14,187	$ 36,171	$ 12,500	$ 10,700	$ 12,500	0.0%	$ 12,500	0.0%	$ 12,500	0.0%	$ 12,500	0.0%
	OTHER MISCELLANEOUS INCOME									2018		2019	0.0%	2020	0.0%
	Transfer in from TIF 4 - CLOSE		$ -	$ -		$ -									
100-484841-000	Donations	$ -	$ -	$ -	$ -	$ -									
100-484821-000	Rent - City Buildings	$ 12,000	$ 16,100	$ 16,100	$ 11,650	$ 16,000	$ 11,600	$ 11,600	-27.50%	$ 14,850	28.0%	$ 15,000	1.0%	$ 15,150	1.0%
	Agricultural Lease	$ -	$ -	$ -		$ -				$ -		$ -		$ -	#DIV/0!
	TIF Reimbursement/Deferred Advance	$ 100,000	$ 294,415	$ -		$ -									
	Bond Fees	$ -	$ -	$ -		$ -									
100-484840-000	Miscellaneous	$ 3,073	$ 5,729	$ 17	$ 508	$ 2,600	$ 2,600	$ 2,600	0.00%	$ 2,500	-3.8%	$ 2,500	0.0%	$ 3,000	20.0%
	Subtotal	$ 115,073	$ 316,244	$ 16,117	$ 12,158	$ 18,600	$ 14,200	$ 14,200	-23.7%	$ 17,350	22.2%	$ 17,500	0.9%	$ 18,150	3.7%
	TOTAL	$ 6,581,297	$ 7,008,147	$ 7,057,417	$ 7,261,177	$ 8,266,307	$ 8,371,902	$ 8,165,683	-1.2%	$ 8,257,350	1.1%	$ 9,234,220	11.8%	$ 9,288,049	0.6%
	TOTAL WITHOUT SPECIAL REVENUE	$ 6,581,297	$ 7,008,147	$ 7,057,417	$ 7,261,177	$ 8,266,307	$ 8,371,902	$ 8,165,683	-1.2%	$ 8,257,350	1.1%	$ 9,234,220	11.8%	$ 9,288,049	0.6%

This section contains expenditures for the Administrative and Legislative branches of the General Fund in City Government.

City of Burlington
2017 Annual Budget

Administrative & Legislative

Administration
Finance
Mayor & Council
City Clerk
Elections
Assessor
Municipal Court
Attorney

GENERAL GOVERNMENT

ADMINISTRATION

The Administration Department is responsible for the day to day activity of the City of Burlington, including all aspects of personnel mangement, customer service, public information, and collecting various license fees, permit fees, fines and forfeitures. This department contains the City Administrator who provides management to the other departments in the City as defined by the Mayor and Common Council.

MISSION

Deliver quality service in a cost effective and efficient manner through promoting collaborative leadership and teamwork throughout the City of Burlington.

2017 GOALS

Implement the Downtown Strategic Plan initiatives to increase economic growth and stability downtown
Implement and integrate a Capital Improvement Plan (CIP) with the city budget
Work with property owners to redevelop the Dodge/Chestnut and Kuper Merchantile properties.
Beautify the 256 W. State Street property
Complete joint feasibility study with City, County, School Board, Library and Senior Center for new facility
Complete the Burlington Community Pool Project
Refine the property maintenance program and update city codes
Implement the results of the comprehensive and benefit study.

2016 ACCOMPLISHMENTS

Worked with Racine County Economic Development Corporation, Burlington Chamber of Commerce and downtown business owners to complete the Downtown Strategic Plan
Updated a comprehensive Capital Improvement Plan
Completed the Aurora Medical Center project and related infrastructure
Completed the ER TID 1 redevelopment project by seeking out new proposals or working with current development interests to construct a new downtown property that meets the goal of the strategic plan
Completed the assessment, preliminary design and referendum for the Community Pool Project
Completed a downtown parking study to evaluate parking needs and discrepancies
Completed an employee compensation and benefit study
Updated the employee handbook
Began a property maintenance program with SafeBuilt

SALARIES CHARGED TO THIS DEPARTMENT

Position	Annual Salary	% Charged	2016 Actual	2017 Proposed
City Administrator	$115,500	41.50%	$47,933	$47,933
Director of Admin Services	$52,056	90.00%	$46,850	$61,495
PT Clerical	$21,015	35.00%	$7,247	$7,393
Facilities Maint. Sup.	$54,076	5.00%	$2,664	$2,727
FT Administrative Assist.	$36,733	75.00%	$27,144	$27,690
		TOTAL	**$131,837**	**$147,238**

GENERAL GOVERNMENT

ADMINISTRATION

BUDGET NOTES

2017 Budget Notes: Top 5 Expenses				
Line Item	**Dollars**	**% of Dept Exp**	**% of Tot Exp**	
Total Salaries & Wages	$ 152,439	42.48%	2.1%	
Contract Services	$ 43,124	12.02%	0.6%	
Health Insurance	$ 40,000	11.15%	0.5%	
Benefits (Not Incl Ins.)	$ 40,426	11.26%	0.6%	
Repairs & Maintenance IT	$ 28,000	7.80%	0.4%	
All Other	$ 54,876	15.29%	0.8%	
TOTAL	$ 358,865	100.00%	4.9%	

3 Year Projection	2018	PY % Inc	2019	PY % Inc	2020	PY % Inc
Total Salaries & Wages	$ 154,725	1.5%	$ 157,046	1.5%	$ 159,402	1.5%
Contract Services	$ 43,555	2.0%	$ 43,991	1.0%	$ 44,431	1.0%
Health Insurance	$ 40,400	1.0%	$ 40,804	1.0%	$ 41,212	1.0%
Benefits (Not Incl Ins.)	$ 41,234	1.0%	$ 41,647	1.0%	$ 42,063	1.0%
Repairs & Maintenance IT	$ 28,280	1.5%	$ 28,563	1.0%	$ 28,848	1.0%
All Other	$ 55,425	1.0%	$ 55,979	1.0%	$ 56,539	1.0%
TOTAL	$ 323,220	-9.9%	$ 327,226	1.2%	$ 331,283	1.2%

GENERAL GOVERNMENT

ADMINISTRATION

Expenditure Summary

Line Item	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017	2018	2019	2020
										3 Year Projection		
100-515132-111	Salaries and Wages	$ 210,762	$155,911	$148,170	$133,091	$131,537	$132,853	$152,038	15.6%	$154,318	$156,633	$158,982
100-515132-113	Overtime	$ 214	$ 200	$ 380	$ -	$ 150	$ 150	$ 401	167.5%	$ 401	$ 401	$ 401
100-515132-133	Longevity Pay	$ 166	$ -	$ -	$ -	$ -		$ -		$ -	$ 100	$ 100
100-515132-145	Employee Reimbursement	$ -	$ -	$ -	$ -	$ -		$ -		$ -	$ -	$ -
100-515132-151	FICA	$ 15,088	$ 11,111	$ 10,559	$ 10,000	$ 9,376	$ 9,470	$ 11,662	24.4%	$ 11,895	$ 12,133	$ 12,375
100-515132-152	Retirement	$ 13,752	$ 10,408	$ 11,292	$ 8,566	$ 8,812	$ 9,044	$ 10,366	17.6%	$ 10,469	$ 10,574	$ 10,680
100-515132-153	Employee Benefits Corp (125)	$ (2,269)	$ (1,201)	$ (1,029)	$ 2,111	$ (1,029)	$ (1,000)	$ (1,000)	-2.8%	$ (1,000)	$ (1,000)	$ (1,000)
100-515132-154	Health Insurance	$ 62,963	$ 39,455	$ 38,420	$ 37,190	$ 37,179	$ 37,179	$ 43,124	16.0%	$ 43,555	$ 46,168	$ 48,938
100-515132-155	Life Insurance	$ 668	$ 157	$ 133	$ 95	$ 150	$ 120	$ 123	-17.7%	$ 125	$ 127	$ 129
100-515132-156	Vision	$ 201	$ 165	$ 150	$ 146	$ 150	$ 150	$ 127	-15.4%	$ 128	$ 130	$ 133
100-515132-157	Tuituon Reimbursement/Training	$ 5,300	$ 5,850	$ 8,740	$ 3,425	$ 10,800	$ 10,800	$ 10,800	0.0%	$ 11,016	$ 11,236	$ 11,461
100-515132-158	Dental	$ 3,285	$ 2,119	$ 1,915	$ 1,740	$ 1,915	$ 1,750	$ 1,767	-7.7%	$ 1,785	$ 1,803	$ 1,821
100-515132-160	Workers Compensation Ins	$ 2,559	$ 3,728	$ 3,304	$ 2,896	$ 3,304	$ 3,000	$ 3,000	-9.2%	$ 3,030	$ 3,060	$ 3,091
100-515132-161	Unemployment	$ 40	$ 1,418	$ -	$ -	$ -	$ -	$ -		$ -	$ -	$ -
100-515132-162	EAP Service	$ 457	$ 457	$ 457	$ 457	$ 457	$ 457	$ 457	-0.1%	$ 462	$ 466	$ 471
100-515132-211	Physicals		$ 144	$ 96	$ 1,677	$ 100	$ 100	$ 100	0.0%	$ 102	$ 103	$ 105
100-515132-220	Utilities	$ 7,555	$ 6,839	$ 6,383	$ 5,163	$ 6,500	$ 5,000	$ 5,000	-23.1%	$ 5,300	$ 5,618	$ 5,955
100-515132-225	Telephone	$ 5,807	$ 5,656	$ 6,579	$ 8,411	$ 6,600	$ 2,100	$ 2,100	-68.2%	$ 2,184	$ 2,271	$ 2,362
100-515132-241	Repairs & Maintenance IT	$ -	$ -	$ 27,157	$ 26,720	$ 28,000	$ 28,000	$ 28,000	0.0%	$ 28,000	$ 28,000	$ 28,000
100-515132-242	Repairs & Maintenance Gen	$ -	$ 145	$ 377	$ 140	$ 100	$ 100	$ 100	0.0%	$ 100	$ 100	$ 100
100-515132-246	Repairs & Maint. Office Equip	$ 18,404	$ 11,628	$ 755	$ -	$ 200	$ 100	$ 200	0.0%	$ 204	$ 208	$ 212
100-515132-247	Repairs & Maint. Computer Equip	$ 1,689	$ 1,731	$ 490	$ 555	$ 900	$ 900	$ 1,500	66.7%	$ 1,545	$ 1,591	$ 1,639
100-515132-248	Repairs & Maint. Building	$ 1,972	$ 2,298	$ 4,064	$ 2,117	$ 2,500	$ 2,000	$ 2,000	-20.0%	$ 2,060	$ 2,122	$ 2,185
100-515132-298	Contract Services	$ 57,387	$ 64,151	$ 29,441	$ 63,891	$ 40,000	$ 40,000	$ 40,000	0.0%	$ 40,800	$ 41,616	$ 42,448
100-515132-310	Office Supplies & Postage	$ 12,703	$ 12,871	$ 12,691	$ 9,365	$ 12,000	$ 10,000	$ 11,000	-8.3%	$ 11,220	$ 11,444	$ 11,673
100-515132-311	Computer Software Maintenance	$ 24	$ 2,271	$ 308	$ -	$ 200	$ 200	$ 200	0.0%	$ 204	$ 208	$ 212
100-515132-324	Membership Dues	$ 3,920	$ 1,571	$ 2,485	$ 1,838	$ 1,500	$ 1,446	$ 1,500	0.0%	$ 1,515	$ 1,530	$ 1,545
100-515132-330	In-Service Training and Travel	$ 7,363	$ 5,903	$ 1,710	$ 6,624	$ 4,500	$ 3,000	$ 4,500	0.0%	$ 4,635	$ 4,774	$ 4,917
100-515132-344	Janitorial Supplies	$ 477	$ 320	$ 403	$ 502	$ 400	$ 250	$ 400	0.0%	$ 408	$ 416	$ 424
100-515132-390	Other Expenses	$ 200	$ 200	$ -	$ -	$ 100	$ 100	$ 100	0.0%	$ 101	$ 102	$ 103
100-515132-399	Sundries	$ 4,461	$ 4,472	$ 4,675	$ 887	$ 4,000	$ 2,000	$ 2,000	-50.0%	$ 2,040	$ 2,081	$ 2,122
100-515132-505	Legal Fees	$ 1,380	$ 3,993	$ 645	$ 6,257	$ 600	$ 2,000	$ 2,000	233.3%	$ 2,000	$ 2,000	$ 2,000
100-515132-520	Property & Liability Expense	$ 18,524	$ 20,660	$ 20,175	$ 24,477	$ 24,000	$ 24,780	$ 25,300	5.4%	$ 25,806	$ 26,322	$ 26,849
100-515132-533	Copy Machine Maintenance	$ -	$ -	$ -	$ -	$ -				$ -	$ -	$ -
100-515132-570	Echo Lake Fire Expenditures	$ -	$ 27,108	$ -	$ -	$ -				$ -	$ -	$ -
	Building Inspector Costs out	$(123,724)	$ -	$ -						$ -		
	TOTAL	**$ 331,328**	**$401,738**	**$340,926**	**$358,340**	**$335,002**	**$326,049**	**$358,865**	**7.1%**	**$364,408**	**$372,339**	**$380,437**

GENERAL GOVERNMENT

FINANCE

Finance is responsible for the proper administration of the City's financial planning and management functions including preparing the Annual City Budget; coordinating the establishment and review of departmental objectives; billing for services; collecting and recording City revenues; managing the City's cash flow and investments; tabulating and collecting taxes; and keeping the City's books of accounts in accordance with recognized governmental accounting standards.

MISSION

Effectively manage all city funds in regards to timely payment of bills, accuracy of payroll and safety of investments.

2017 GOALS

Develop CIP/ERF Plans based on data input in Facility Dude
Implement Web Based Payroll Management Module for employee access to pay stubs and w-2
Improve HR Needs & Training
Maintain or improve AA- rating
Monitor funding needs for programs and expenditures

2016 ACCOMPLISHMENTS

Revised Employee Handbook
Upgraded Monthly Reporting to Department Heads via Web Based System (MiViewPoint)
Continued to Improve Monthly water billing update to provide budget to actuals sooner than in previous years
5 Year Financial Management Plan reviewed and implemented
Capital Improvement and Equipment Replacement software put in place
Payable, Payroll & Water attended Clarity update training

SALARIES CHARGED TO THIS DEPARTMENT

Position	Annual Salary	% Charged	2016 Actual	2017 Proposed
Budget Officer/Treasurer	$64,726	46.50%	$30,098	$38,862
Payroll Clerk/Befits Coordinator	$41,316	50.00%	$20,658	$22,724
Full Time Accounts Payable Clerk/Deputy Clerk	$42,182	40.00%	$16,873	$17,289
Facilities Maintenance Supervisor	$54,076	5.00%	$2,664	$2,727
		TOTAL	**$70,292**	**$81,602**

GENERAL GOVERNMENT

FINANCE

BUDGET NOTES

2017 Budget Notes: Top 5 Expenses				
Line Item	**Dollars**	**% of Dept Exp**	**% of Tot Exp**	
Total Salaries & Wages	$ 81,602	39.0%	1.1%	
Health Insurance	$ 30,943	14.8%	0.4%	
Property and Liability Ins	$ 25,300	12.1%	0.3%	
Benefits not Incl Ins.	$ 17,199	8.2%	0.2%	
Accounting and Auditing	$ 13,800	6.6%	0.2%	
All Other	$ 40,505	19.3%	0.6%	
TOTAL	$ 209,349	100.0%	0.6%	

3 Year Projection	2018	PY % Inc	2019	PY % Inc	2020	PY % Inc
Total Salaries & Wages	$ 82,826	1.5%	$ 84,068	1.5%	$ 85,329	1.5%
Health Insurance	$ 31,252	1.0%	$ 31,565	1.0%	$ 31,881	1.0%
Property and Liability Ins	$ 25,553	1.0%	$ 25,809	1.0%	$ 28,389	10.0%
Benefits not Incl Ins.	$ 17,371	1.0%	$ 17,545	1.0%	$ 17,721	1.0%
Accounting and Auditing	$ 13,938	1.0%	$ 14,077	1.0%	$ 14,218	1.0%
All Other	$ 40,910	1.0%	$ 41,319	1.0%	$ 41,732	1.0%
TOTAL	$ 186,298	-11.0%	$ 188,575	1.2%	$ 190,881	1.2%

GENERAL GOVERNMENT

FINANCE

Expenditure Summary

Line Item	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017	2018	2019	2020
										3 Year Projection		
100-515141-111	Salaries	$ 62,120	$ 65,200	$ 71,142	$ 72,067	$ 70,332	$ 70,788	$ 81,602	16.0%	$ 71,850	$ 72,928	$ 74,022
100-515141-113	Overtime	$ 466	$ -	$ -	$ 82	$ -	$ (29)			$ (29)	$ (29)	$ (29)
100-515141-133	Longevity	$ 312	$ 12	$ -	$ -	$ 12	$ -	$ -				
100-515141-145	Employee Reimbursement	$ -	$ -	$ -	$ -	$ -	$ -	$ -		$ -	$ -	$ -
100-515141-151	FICA	$ 4,663	$ 4,764	$ 5,207	$ 5,360	$ 5,380	$ 5,380	$ 6,243	16.0%	$ 5,488	$ 5,597	$ 5,709
100-515141-152	Retirement	$ 5,486	$ 6,441	$ 7,475	$ 4,896	$ 7,685	$ 4,800	$ 5,549	-27.8%	$ 4,848	$ 4,896	$ 4,945
100-515141-153	Employee Benefits	$ 2	$ 2	$ 2	$ 5	$ 2	$ 2	$ 2	0.0%	$ 2	$ 2	$ 2
100-515141-154	Health Insurance	$ 25,769	$ 27,660	$ 29,255	$ 29,904	$ 30,493	$ 30,305	$ 30,943	1.5%	$ 33,335	$ 35,335	$ 37,455
100-515141-155	Life Insurance	$ 209	$ 144	$ 178	$ 186	$ 183	$ 210	$ 275	50.3%	$ 212	$ 215	$ 220
100-515141-156	Vision	$ 125	$ 81	$ 86	$ 86	$ 86	$ 86	$ 86	0.0%	$ 86	$ 88	$ 90
100-515141-157	Inservice Training	$ 1,123	$ 1,889	$ 345	$ 559	$ 250	$ 724	$ 600	140.0%	$ 739	$ 753	$ 769
100-515141-158	Dental	$ 1,290	$ 1,259	$ 1,346	$ 1,356	$ 1,350	$ 1,365	$ 1,370	1.5%	$ 1,379	$ 1,392	$ 1,406
100-515141-160	Workers Compensation	$ 2,559	$ 3,728	$ 3,136	$ 2,896	$ 3,100	$ 3,100	$ 3,000	-3.2%	$ 3,131	$ 3,162	$ 3,194
100-515141-161	Unemployment	$ 8	$ -	$ -	$ -	$ -	$ -	$ -		$ -	$ -	$ -
100-515141-162	EAP Program	$ 59	$ 59	$ 59	$ 377	$ 60	$ 88	$ 75	25.0%	$ 88	$ 89	$ 90
100-515141-163	Insurance Opt Out	$ -	$ -	$ -	$ -	$ -	$ -	$ -		$ -	$ -	$ -
100-515141-211	Physicals	$ -	$ -	$ -	$ -	$ -	$ -	$ -		$ -	$ -	$ -
100-515141-213	Accounting and Auditing	$ 9,210	$ 14,100	$ 13,060	$ 13,250	$ 21,200	$ 13,500	$ 13,800	-34.9%	$ 13,655	$ 13,812	$ 13,971
100-515141-215	Bond Rating Svcs	$ -	$ -	$ -	$ -	$ -	$ 1,500	$ 1,500		$ 1,508	$ 1,515	$ 1,523
100-515141-220	Utilities	$ 2,080	$ 3,610	$ 3,765	$ 3,128	$ 3,700	$ 3,442	$ 3,600	-2.7%	$ 3,648	$ 3,867	$ 4,099
100-515141-225	Telephone	$ 3,226	$ 4,055	$ 5,157	$ 6,404	$ 4,000	$ 2,958	$ 3,500	-12.5%	$ 3,076	$ 3,199	$ 3,327
100-515141-241	Repairs & Maint. IT	$ -	$ -	$ 900	$ 1,826	$ 700	$ 700	$ 1,000	42.9%			
100-515141-242	Repairs & Maint. Services Other	$ -	$ -	$ 6	$ -	$ -	$ -	$ -				
100-515141-246	Repairs & Maint. Services Office Equip	$ 427	$ 240	$ 309	$ 632	$ 250	$ 100	$ 250	0.0%	$ 101	$ 102	$ 103
100-515141-247	Computer Replacement	$ 450	$ 662	$ 490	$ -	$ 900	$ 791	$ 1,200	33.3%	$ 700	$ 1,500	$ 700
100-515141-248	Rep & Maint. Building	$ 965	$ 2,926	$ 1,149	$ 304	$ 700	$ 700	$ 500	-28.6%	$ 714	$ 728	$ 743
100-515141-298	Contract Services	$ 9,020	$ 14,332	$ 8,993	$ 8,119	$ 8,900	$ 10,750	$ 9,000	1.1%	$ 10,858	$ 10,966	$ 11,076
100-515141-310	Office Supplies & Postage	$ 7,834	$ 6,443	$ 10,478	$ 7,200	$ 6,700	$ 7,000	$ 7,100	6.0%	$ 7,140	$ 7,283	$ 7,428
100-515141-311	Computer Software Maintenance	$ 3,124	$ 6,674	$ 2,826	$ -	$ 250	$ 250	$ 500	100.0%	$ 255	$ 260	$ 265
100-515141-312	Computer Supplies & Maintenance	$ -	$ 71	$ 30	$ 31	$ 50	$ 50	$ 200	300.0%	$ 51	$ 52	$ 53
100-515141-313	Printing	$ -	$ -	$ -	$ -	$ -	$ -	$ -		$ -	$ -	$ -
100-515141-324	Membership Dues	$ 110	$ 65	$ 265	$ 265	$ 100	$ 160	$ 275	175.0%	$ 162	$ 165	$ 167
100-515141-330	Travel	$ 3,505	$ 2,403	$ 1,397	$ 1,612	$ 500	$ 1,400	$ 1,700	240.0%	$ 1,442	$ 1,485	$ 1,530
100-515141-344	Janitor Supplies	$ 277	$ 184	$ 263	$ 312	$ 250	$ 250	$ 300	20.0%	$ 253	$ 255	$ 258
100-515141-399	Misc. Exp/Publication	$ 4,586	$ 156	$ 358	$ 1,019	$ 300	$ 600	$ 800	166.7%	$ 606	$ 612	$ 618
100-515141-410	Bank Fees/Credit Cards	$ -	$ 2,670	$ 4,497	$ 4,822	$ 5,000	$ 6,500	$ 7,000	40.0%	$ 6,630	$ 6,763	$ 6,898
100-515141-505	Legal Fees	$ -	$ -	$ -	$ -	$ -	$ -	$ -				
100-515141-510	Insurance Bond	$ 1,400	$ 1,400	$ 1,400	$ 1,400	$ 1,400	$ 1,300	$ 1,400	0.0%	$ 1,307	$ 1,313	$ 1,320
100-515141-520	Property and Liability Ins	$ 18,275	$ 20,726	$ 20,175	$ 24,453	$ 24,500	$ 24,780	$ 25,300	3.3%	$ 25,276	$ 25,781	$ 26,297
100-515141-533	Copy Machine Rental	$ 527	$ 514	$ 563	$ 620	$ 560	$ 620	$ 680	21.4%	$ 620	$ 620	$ 620
	TOTAL	**$ 169,208**	**$ 192,471**	**$ 194,309**	**$ 193,171**	**$ 198,893**	**$ 194,169**	**$ 209,349**	**5.3%**	**$ 199,130**	**$ 204,709**	**$ 208,868**

GENERAL GOVERNMENT

LEGISLATIVE: Mayor & City Council

The Mayor and City Council exercises all legislative powers of the City; approves the City's financial plan; sets the tax rate, utility rates and other user fees and charges; sets policies, goals, and objectives to direct the City's growth and development; and adopts ordinances, rules, and regulations as necessary for the general welfare of the community and its visitors.

SALARIES CHARGED TO THIS DEPARTMENT

Position	Annual Salary	% Charged	2016 Actual	2017 Proposed
Mayor	$7,200	50.00%	$3,600	$3,600
Alderman	$3,600	50.00%	$1,800	$1,800
Alderman	$3,600	50.00%	$1,800	$1,800
Alderman	$3,600	50.00%	$1,800	$1,800
Alderman	$3,600	50.00%	$1,800	$1,800
Alderman	$3,600	50.00%	$1,800	$1,800
Alderman	$3,600	50.00%	$1,800	$1,800
Alderman	$3,600	50.00%	$1,800	$1,800
Alderman	$3,600	50.00%	$1,800	$1,800
		TOTAL	**$18,000**	**$18,000**

BUDGET NOTES

Mayor Supplies & Other: $1,000 Donation to Drug Program

2017 Budget Notes: Top 5 Expenses

Line Item	Dollars	% of Dept Exp	% of Tot Exp	
Total Salaries & Wages	$ 50,000	38.5%	0.7%	
Festival/Fireworks/Block Party	$ 18,000	13.9%	0.2%	
Publications	$ 16,000	12.3%	0.2%	
Printing	$ 12,000	9.2%	0.2%	
Membership Dues	$ 6,500	5.0%	0.1%	
All Other	$ 27,450	21.1%	0.4%	
TOTAL	$ 129,950	100.0%	1.8%	

3 Year Projection	2018	PY % Inc	2019	PY % Inc	2020	PY % Inc
Total Salaries & Wages	$ 18,000	-64.0%	$ 18,000	0.0%	$ 18,000	0.0%
Festival/Fireworks/Block Party	$ 18,180	1.0%	$ 18,362	1.0%	$ 18,545	1.0%
Publications	$ 16,160	1.0%	$ 16,322	1.0%	$ 16,485	1.0%
Printing	$ 12,120	1.0%	$ 12,241	1.0%	$ 12,364	1.0%
Membership Dues	$ 6,565	1.0%	$ 6,631	1.0%	$ 6,697	1.0%
All Other	$ 27,725	1.0%	$ 28,002	1.0%	$ 28,282	1.0%
TOTAL	$ 98,750	-24.0%	$ 99,557	0.8%	#######	0.8%

GENERAL GOVERNMENT

MAYOR & COUNCIL

Expenditure Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
100-515111-111	Regular Salaries	$ 17,997	$ 17,998	$ 17,998	$ 17,998	$ 18,000	$ 18,000	$ 18,000	0.0%
100-515111-151	Social Security	$ 1,348	$ 1,348	$ 1,348	$ 1,348	$ 1,350	$ 1,350	$ 1,350	0.0%
100-515111-241	Repairs & Maint IT		$ -	$ 300	$ 179	$ 200	$ 1,450	$ 1,500	650.0%
100-515111-246	Repairs & Maint Office Euipment	$ 1,039	$ 205	$ -	$ 75	$ 500	$ 100	$ 100	-80.0%
100-515111-247	Repairs & Maint Software	$ -	$ -	$ -	$ -	$ -	$ -	$ 12,000	
100-515111-248	Repairs & Maint Building	$ -	$ -	$ -	$ -	$ -	$ 200	$ 100	
100-515111-265	Festival/Fireworks/Block Party	$ 12,150	$ -	$ 15,346	$ 12,877	$ 16,000	$ 16,000	$ 16,000	0.0%
100-515111-298	Contract Services	$ 35,667	$ -	$ 72	$ 10,595	$ 17,000	$ 17,000	$ 6,000	-64.7%
100-515111-310	Office Supplies & Postage	$ 3,227	$ 1,765	$ 3,560	$ 3,466	$ 3,300	$ 2,500	$ 4,000	21.2%
100-515131-310	Mayor Office Supplies & Postage	$ 223	$ 10	$ 231	$ 14	$ 50	$ 50	$ 50	0.0%
100-515111-313	Printing	$ (270)	$ 2,403	$ 3,136	$ 5,383	$ 5,000	$ -	$ 5,600	12.0%
100-515111-324	Membership Dues	$ 2,943	$ 3,243	$ 3,217	$ 3,475	$ 3,350	$ 3,094	$ 3,350	0.0%
100-515111-330	Travel	$ 25	$ 528	$ 93	$ 478	$ 200	$ 500	$ 500	150.0%
100-515131-330	Mayor Travel	$ 25	$ -	$ -	$ -	$ 200	$ 200	$ 200	0.0%
100-515111-390	Supplies & Other Expenses	$ 6,328	$ 19,910	$ 305	$ 3,749	$ -	$ 100	$ 2,700	
100-515131-390	Mayor Supplies & Other Expenses	$ 6,328	$ -	$ 100	$ -	$ 1,000	$ 1,000	$ 2,000	100.0%
100-515111-399	Publications	$ 5,161	$ 4,671	$ 4,958	$ 2,870	$ 6,500	$ 4,500	$ 6,500	0.0%
100-515111-505	Legal Fees		$ -	$ -	$ -	$ -			
100-515111-800	Capital Outlay		$ -	$ -	$ -	$ -			
100-515131-800	Mayor Capital Outlay		$ -	$ -	$ -	$ 36,000	$ 36,000	$ 50,000	38.9%
100-515111-520	Property & Liability Insurance		$ -	$ -	$ -	$ -			
	TOTAL	**$ 92,192**	**$ 52,080**	**$ 50,663**	**$ 62,507**	**$ 108,650**	**$ 102,044**	**$ 129,950**	**19.6%**

GENERAL GOVERNMENT

LEGISLATIVE: CITY CLERK, ELECTIONS & ASSESSOR

The City Clerk is appointed by the Mayor and Council and is the custodian of official City records, ordinances, and Council proceedings. Elections maintains rolls of registered voters, polling places and absentee ballots. The City contracts with outside appraisal services to determine assessed values of properties located within the City limits and represent the City at the Board of Review.

SALARIES CHARGED TO THIS DEPARTMENT

Position	Annual Salary	% Charged	2016 Actual	2017 Proposed
CITY CLERK				
City Clerk	$46,797	50.00%	$23,399	$28,434
Deputy Clerk	$1,034	100.00%	$1,034	$1,044
ELECTIONS				
Poll Workers	$6,500	100.00%	$13,000	$7,000
		TOTAL	**$37,433**	**$36,478**

MISSION

To deliver the highest level of customer service and optimize citizen access to local government, ensuring compliance with state statutes and City ordinances

2017 GOALS

Complete data entry into License Manager and utilize for all license and permit renewals in 2017 (includes implementation of a business license to be issued to all new and existing businesses in the City of Burlington).
Implement AgendaQuick software with department heads for the preparation of Council meeting agendas and packets.
Coordinate with administration to help develop a Community Engagement Program for the City of Burlington.
Continue to work with Burlington High School and Catholic Central to educate and create interest among high school students to become more involved in the election process and volunteer their time during elections for community service hours.
Create interest among current election inspectors to begin the process of potentially assuming a future role as chief election inspector.

2016 ACCOMPLISHMENTS

Successfully ran four elections and provided inspector training courses for each election.
Thoroughly researched an alternate polling location for Wards 5-10. It was determined by both Council and Staff to retain United Methodist Church as the second polling location and continue to utilize this facility until a larger site becomes available.
Created an election inspector information application for election inspectors seeking reappointment. Updated all poll worker records that now include better contact information, preferred polling location, election availability, and preference of a split shift or full day; as well as training dates to ensure they are meeting the state qualifications.
Gave a presentation to the BHS Government AP students about elections and registration. Through this training, 8 high school student volunteers were recruited for the November 2016 election.
Acquired License Manager Software Program in order to keep better track of customer information, licenses, permits, and payments with the ability to print reports.
Acquired AgendaQuick in order to streamline the agenda process and enhance efficiencies throughout the various departments responsible for submitting agenda items and compiling meeting packets. Training was completed via phone sessions.
Attended Treasurer's Completion year in Green Bay and received the Treasurer's Completion Certificate.

BUDGET NOTES

Misc Expenses & Pubs 2017: Purchase 3 Reserve Licenses from surrounding communities and sell to new business. Budget Neutral - Rev & Exp in same line item.

2017 Budget Notes: Top 5 Expenses				
Line Item	**Dollars**	**% of Dept Exp**	**% of Tot Exp**	
Total Salaries & Wages	$ 29,928	53.1%	0.4%	
Health Insurance	$ 11,107	19.7%	0.2%	
General Code & Misc Publication	$ 8,000	14.2%	0.1%	
Benefits (not inc ins.)	$ 4,939	8.8%	0.1%	
Travel	$ 800	1.4%	0.0%	
All Other	$ 1,620	2.9%	0.0%	
TOTAL	$ 56,394	100.0%	0.8%	

3 Year Projection	2018	PY % Inc	2019	PY % Inc	2020	PY % Inc
Total Salaries & Wages	$ 30,377	1.5%	$ 30,833	1.5%	$ 31,295	1.5%
Health Insurance	$ 11,329	2.0%	$ 11,556	2.0%	$ 11,787	2.0%
General Code & Misc Publication	$ 8,080	1.0%	$ 8,161	1.0%	$ 8,242	1.0%
Benefits (not inc ins.)	$ 4,988	1.0%	$ 5,038	1.0%	$ 5,088	1.0%
Travel	$ 808	1.0%	$ 816	1.0%	$ 824	1.0%
All Other	$ 1,636	1.0%	$ 1,653	1.0%	$ 1,669	1.0%
TOTAL	$ 49,139	1.2%	$ 49,895	1.5%	$ 50,664	1.5%

GENERAL GOVERNMENT

CITY CLERK

Expenditure Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017	2018	2019	2020
										3 Year Projection		
100-515140-111	Salaries and Wages	$27,991	$22,993	$23,808	$24,175	$ 25,057	$ 25,057	$ 29,478	17.6%	$ 29,920	$ 30,369	$ 30,824
100-515140-113	Overtime	$ -	$ -	$ -	$ 427	$ 608	$ 608	$ 450	-26.0%	$ 450	$ 450	$ 450
100-515140-145	Employee Reimbursement	$ -	$ -	$ -	$ -	$ -	$ -	$ -		$ -		
100-515140-151	FICA	$ 1,833	$ 1,969	$ 1,804	$ 1,882	$ 1,917	$ 1,917	$ 2,289	19.4%	$ 2,324	$ 2,359	$ 2,394
100-515140-152	Retirement	$ 1,565	$ 1,640	$ 1,737	$ 1,673	$ 1,614	$ 1,614	$ 1,734	7.4%	$ 1,738	$ 1,743	$ 1,747
100-515140-153	Employee Benefits Corp (125)	$ -	$ -	$ -	$ -	$ -	$ -	$ -		$ -		
100-515140-154	Health Insurance	$11,619	$ 8,015	$10,611	$10,989	$ 11,170	$ 11,170	$ 11,107	-0.6%	$ 12,218	$ 12,951	$ 13,728
100-515140-155	Life Insurance	$ 240	$ 25	$ 32	$ 35	$ 35	$ 35	$ 22	-38.3%	$ 22	$ 22	$ 23
100-515140-156	Vision	$ 75	$ 2	$ 1	$ 1	$ 2	$ 2	$ 2	0.0%	$ 2	$ 2	$ 2
100-515140-157	Inservice Training	$ (48)	$ 1,093	$ -	$ 459	$ 650	$ 650	$ 650	0.0%	$ 657	$ 663	$ 670
100-515140-158	Dental	$ 390	$ 197	$ 219	$ 220	$ 220	$ 283	$ 224	1.6%	$ 226	$ 228	$ 230
100-515140-160	Workers Compensation	$ -	$ -	$ -	$ -	$ -	$ -	$ -		$ -		
100-515140-162	EAP Service	$ 18	$ 18	$ 18	$ 18	$ 18	$ 18	$ 18	0.0%	$ 18	$ 18	$ 18
100-515140-241	Repairs & Maint IT	$ -	$ -	$ 250	$ 383	$ 500	$ 500	$ 500	0.0%	$ 500		
100-515140-246	Repairs & Maint. Office Equip	$ 124	$ 1,103	$ -	$ 300	$ 200	$ 200	$ 200	0.0%	$ 202	$ 204	$ 206
100-515140-247	Repairs & Maint Computer	$ -	$ -	$ -	$ -	$ 900	$ 200	$ 200	-77.8%	$ 202	$ 204	$ 206
100-515140-248	Repairs & Maint Building	$ 154	$ 103	$ 109	$ 66	$ 50	$ 60	$ 60	20.0%	$ 60		
100-515140-310	Office Supplies & Postage	$ 604	$ 957	$ 882	$ 628	$ 700	$ 500	$ 500	-28.6%	$ 505	$ 510	$ 515
100-515140-324	Membership Dues	$ 90	$ 120	$ 100	$ 65	$ 110	$ 130	$ 150	36.4%	$ 152	$ 153	$ 155
100-515140-330	Travel	$ 763	$ 1,308	$ 2,743	$ 2,137	$ 1,100	$ 1,100	$ 800	-27.3%	$ 808	$ 816	$ 824
100-515140-344	Janitor Suplies	$ 38	$ 1	$ 2	$ -	$ 10	$ 10	$ 10	0.0%	$ 10		
100-515140-505	Legal Fees	$ -	$ -	$ -	$ -	$ -	$ -	$ -		$ -		
100-515140-399	General Code & Misc Publication	$10,658	$ 3,824	$ 6,487	$ 4,972	$ 8,000	$ 8,000	$ 8,000	0.0%	$ 8,160	$ 8,323	$ 8,490
100-515140-520	Property & Liability Expense	$ -	$ -	$ -	$ -	$ -	$ -			$ -		
	TOTAL	**$56,114**	**$43,368**	**$48,804**	**$48,429**	**$ 52,861**	**$ 52,054**	**$ 56,394**	**6.7%**	**$ 58,173**	**$ 59,015**	**$ 60,482**

GENERAL GOVERNMENT

ELECTIONS

Expenditure Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017	2018	2019	2020
										3 Year Projection		
100-515142-111	Salaries and Wages	$20,655	$4,154	$ 8,539	$ 2,215	$ 16,000	$ 15,268	$ 7,500	-53.1%	$ 8,500	$ 8,500	$16,000
100-515142-113	Overtime	$ 968	$ 99	$ 764	$ -	$ 1,000	$ 1,200	$ 500	-50.0%	$ 150	$ 150	$ 1,000
100-515142-145	Employee Reimbursement	$ -	$ -	$ -	$ -	$ -	$ -	$ -				
100-515142-151	FICA	$ 71	$ 23	$ 58	$ -	$ -	$ 100	$ 55		$ 56	$ 57	$ 58
100-515142-152	Retirement	$ 114	$ 43	$ 107	$ -	$ -	$ 80	$ 50		$ 51	$ 51	$ 52
100-515142-154	Health Insurance	$ 501	$ 189	$ 280	$ -	$ -	$ 325	$ 280		$ 308	$ 326	$ 346
100-515142-156	Vision Insurance				$ -		$ 2	$ 1				
100-515142-157	Training				$ -		$ -	$ -				
100-515142-158	Dental				$ -		$ 25	$ 12				
100-515142-160	Workers Comp				$ -		$ -	$ -				
100-515142-190	Personal Services				$ -		$ -	$ -				
100-515142-246	Voting Machine Maintenance	$ 1,080	$1,100	$ 600	$ 800	$ 1,200	$ 1,200	$ 1,500	25.0%	$ 600	$ 1,100	$ 1,200
100-515142-282	Poll Workers Wages	$20,655	$ -	$ -	$ -	$ -	$ -	$ -		$ -		
100-515142-310	Operation Supplies	$ 2,565	$1,037	$ 1,461	$ 505	$ 3,000	$ 3,000	$ 1,500	-50.0%	$ 1,500	$ 1,530	$ 3,200
100-515142-321	Ballots & Advertising	$12,144	$1,858	$ 8,844	$ 2,399	$ 15,000	$ 10,000	$ 8,000	-46.7%	$ 9,000	$ 8,840	$15,000
100-515142-330	Travel	$ 293	$ 94	$ 129	$ 23	$ 300	$ 300	$ 150	-50.0%	$ 150	$ 150	$ 300
100-515142-505	Legal Fees	$ -	$ -	$ -	$ -	$ -	$ -	$ -		$ -		
100-515142-532	Rent	$ 900	$ 300	$ 300	$ 150	$ 900	$ 900	$ 600	-33.3%	$ 300	$ 300	$ 900
	TOTAL	**$59,947**	**$8,897**	**$21,082**	**$ 6,092**	**$ 37,400**	**$ 32,400**	**$ 20,148**	**-46.1%**	**$20,614**	**$21,004**	**$38,055**

GENERAL GOVERNMENT

ASSESSOR

Expenditure Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017	2018	2019	2020
										3 Year Projection		
100-515154-111	Salaries and Wages	$15,633	$10,822	$ -	$ -	$ -				$ -	$ -	$ -
100-515154-133	Longevity Pay	$ -	$ -	$ -	$ -	$ -				$ -	$ -	$ -
100-515154-141	Board of Review	$ 742	$ 389	$ 1,050	$ 547	$ 600	$ 1,000	$ 1,000	66.7%	$ 1,000	$ 1,000	$ 1,000
100-515154-151	FICA	$ 1,218	$ 814	$ -	$ -	$ -				$ -	$ -	$ -
100-515154-152	Retirement	$ 1,464	$ 1,439	$ -	$ -	$ -				$ -	$ -	$ -
100-515154-154	Health Insurance	$ 2,964	$ 3,522	$ -	$ -	$ -				$ -	$ -	$ -
100-515154-155	Life Insurance	$ 34	$ 4	$ -	$ -	$ -				$ -	$ -	$ -
100-515154-158	Dental	$ 140	$ 125	$ -	$ -	$ -				$ -	$ -	$ -
100-515154-225	Telephone	$ -	$ -	$ -	$ -	$ -				$ -	$ -	$ -
100-515154-298	Contract Services-Assessor Fees	$19,850	$34,000	$44,500	$44,500	$44,500	$ 44,500	$ 44,500	0.0%	$ 44,500	$ 45,835	$ 45,390
100-515154-299	Contract Services-WIDOR (Manuf.)	$ 4,047	$ 3,584	$ 3,496	$ 4,186	$ 3,600	$ 4,000	$ 4,408	22.4%	$ 4,474	$ 4,541	$ 4,609
100-515154-310	Office Supplies & Postage	$ 339	$ 352	$ -	$ -	$ -				$ -	$ -	$ -
100-515154-330	Inservice Training and Travel	$ 67	$ -	$ -	$ -	$ -				$ -	$ -	$ -
100-515154-505	Legal Fees	$ -	$ -	$ -	$ -	$ -				$ -	$ -	$ -
100-515154-900	Assessor Error	$ -	$ 8,818	$ 6,066	$ 3,428	$ 2,000	$ 2,000	$ 2,000	0.0%	$ 2,000	$ 2,000	$ 2,000
	TOTAL	**$46,497**	**$63,868**	**$55,113**	**$52,660**	**$50,700**	**$ 51,500**	**$ 51,908**	**2.4%**	**$ 51,974**	**$ 53,376**	**$ 52,999**

GENERAL GOVERNMENT

LEGISLATIVE: Municipal Court & City Attorney

The City provides the Citizens of Burlington with a Municipal Court of the highest ethical and professional standards. The Municipal Court tries and determines all cases arising under the City's Code of Ordinances, and under other orders, rules, or regulataions of the City or it's Officials. The City Attorney provides legal advice to the Mayor, City Council, City departments,. boards and commissions, and represents the City in all legal proceedings.

2017 GOALS

obtain the Tipss interface for the State Debt. Collection so we can enhance our current process and improve the collection on past due accounts
*continue education in the UWM Certificate in Public Administration program
*provide a safe, efficient work environment for the court

2016 ACCOMPLISHMENTS

smooth transition from previous judge to newly elected judge: update judge on current and past court process; the duties of the court clerk and court office management
*implemented changes to court procedure to accommodate the instructions on process of the current judge
*completed UWM studies and achieved the certificate for the Professional Judicial Assistant in Administration
*held quarterly Indigency Hearings; went through recent "Time to Pay" cases, identified those that are in a past due status and set them for the hearing to allow the person to come before the judge and show "good cause"
*streamlined the payment plan process for individuals needing help making their payment by using the Tipss court payment plan program and additional mailings of payment plan forms

SALARIES CHARGED TO THIS DEPARTMENT

Position	Annual Salary	% Charged	2016 Actual	2017 Proposed
Municipal Court Judge	$8,000	100.00%	$8,000	$8,000
Municipal Court Clerk	$31,392	100.00%	$31,392	$32,676
		TOTAL	**$39,392**	**$40,676**

BUDGET NOTES

2017 Budget Notes: Top 5 Expenses				
Line Item	Dollars	% of Dept Exp	% of Tot Exp	
Total Salaries & Wages	$ 40,976	51.4%	0.56%	
Benefits (Not Incl Ins.)	$ 29,027	36.4%	0.40%	
Contract Services	$ 3,700	4.6%	0.05%	
Municipal Court Contract	$ 3,135	3.9%	0.04%	
Office Supplies & Postage	$ 3,000	3.8%	0.04%	
All Other	$ (50)	-0.1%	0.00%	
TOTAL	$ 79,788	100.0%	1.1%	

3 Year Projection	2018	PY % Inc	2019	PY % Inc	2020	PY % Inc
Total Salaries & Wages	$ 41,591	1.5%	$ 42,215	1.5%	$ 42,848	1.5%
Benefits (Not Incl Ins.)	$ 29,317	1.0%	$ 29,610	1.0%	$ 29,906	1.0%
Contract Services	$ 3,737	1.0%	$ 3,774	1.0%	$ 3,812	1.0%
Municipal Court Contract	$ 3,166	1.0%	$ 3,198	1.0%	$ 3,230	1.0%
Office Supplies & Postage	$ 3,030	1.0%	$ 3,060	1.0%	$ 3,091	1.0%
All Other	$ (50)	1.0%	$ (51)	1.0%	$ (51)	1.0%
TOTAL	$ 80,791	1.3%	$ 81,807	1.3%	$ 82,836	1.3%

GENERAL GOVERNMENT

MUNICIPAL COURT

Expenditure Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017	2018	2019	2020
										3 Year Projection		
100-515121-111	Salaries and Wages	$35,702	$36,231	$37,369	$39,024	$39,989	$ 39,392	$ 40,676	1.7%	$ 41,286	$ 41,906	$ 42,534
100-515121-113	Overtime	$ 65	$ 246	$ -	$ 291	$ 508	$ 300	$ 300	-40.9%	$ 600	$ 600	$ 600
100-515121-142	Witness Fees	$ 365	$ -	$ 445	$ 35	$ 450	$ 75	$ 75	-83.3%	$ 400	$ 400	$ 400
100-515121-151	FICA	$ 2,753	$ 2,814	$ 2,813	$ 3,053	$ 3,098	$ 3,100	$ 3,135	1.2%	$ 3,182	$ 3,229	$ 3,278
100-515121-152	Retirement	$ 3,368	$ 3,844	$ 4,167	$ 2,108	$ 4,374	$ 2,125	$ 2,242	-48.7%	$ 2,265	$ 2,287	$ 2,310
100-515121-153	Employee Benefits Corp (125)	$ -	$ 4	$ 4	$ -	$ -	$ -	$ -		$ -	$ -	$ -
100-515121-154	Health Insurance					$ -	$ 20,047	$ 22,215				
100-515121-157	Training	$ 625	$ 845	$ 645	$ 1,204	$ 35	$ 1,500	$ 1,400	3900.0%	$ 1,500	$ 1,550	$ 1,600
100-515121-161	Unemployment	$ 8	$ -	$ -	$ -	$ -	$ -	$ -		$ -	$ -	$ -
100-515121-162	EAP Service	$ 35	$ 35	$ 35	$ 35	$ 40	$ 35	$ 35	-12.5%	$ 36	$ 36	$ 37
100-515121-225	Telephone		$ 150	$ 120	$ 120	$ 120	$ 120	$ 120	0.0%	$ 122	$ 124	$ 125
100-515121-241	Repairs & Maint. IT		$ -	$ 200	$ 154	$ -	$ 800	$ 800		$ 800		
100-515121-243	Service Contracts	$ 950	$ 1,565	$ 166	$ 207	$ 1,200	$ 1,200	$ 200	-83.3%	$ 203	$ 206	$ 209
100-515121-246	Repairs & Maint. Office Equip	$ -	$ 259	$ -	$ -	$ 100	$ 100	$ 100	0.0%	$ 102	$ 103	$ 105
100-515121-248	Repairs & Maint. Office Bldg	$ -	$ 133	$ 109	$ 66	$ 100	$ 150	$ 150	50.0%	$ 152	$ 155	$ 157
100-515121-294	Jail Costs	$ 1,100	$ 690	$ 570	$ 50	$ 700	$ 100	$ 100	-85.7%	$ 102	$ 103	$ 105
100-515121-298	Contract Services	$ -	$ 2,787	$ 3,231	$ 3,327	$ 3,400	$ 3,500	$ 3,700	8.8%	$ 3,737	$ 3,774	$ 3,812
100-515121-310	Office Supplies & Postage	$ 2,658	$ 3,276	$ 2,653	$ 2,786	$ 2,700	$ 2,700	$ 3,000	11.1%	$ 3,060	$ 3,121	$ 3,184
100-515121-311	Computer Software Maintenance	$ 12	$ 719	$ 6	$ -	$ -	$ -			$ -	$ -	$ -
100-515121-330	Travel	$ 1,308	$ 1,346	$ 1,118	$ 648	$ 1,250	$ 1,250	$ 1,300	4.0%	$ 1,303	$ 1,305	$ 1,308
100-515121-344	Janitor Supplies	$ 36	$ 25	$ 33	$ 38	$ 33	$ 38	$ 40	21.2%	$ 40	$ 41	$ 41
100-515121-520	Property & Liability Expense	$ 100	$ 100	$ 200	$ 100	$ 200	$ 200	$ 200	0.0%	$ 204	$ 208	$ 212
100-515121-505	Legal Fees		$ -	$ -	$ -	$ -	$ -					
	TOTAL	**$49,084**	**$55,068**	**$53,883**	**$53,245**	**$58,297**	**$ 76,732**	**$ 79,788**	**36.9%**	**$ 59,093**	**$ 59,149**	**$ 60,017**

GENERAL GOVERNMENT

ATTORNEY: 100-515161

Expenditure Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017	2018	2019	2020
										3 Year Projection		
100-515161-220	Attorney Contract	$ 29,070	$36,518	$35,093	$44,824	$50,000	$ 50,000	$ 55,000	10.0%	$ 45,825	$ 46,512	$ 47,210
100-515161-272	Municipal Court	$ 42,210	$51,445	$24,915	$49,478	$42,000	$ 42,000	$ 50,000	19.0%	$ 50,750	$ 51,511	$ 52,284
100-515161-298	Contract Services	$ 47,025	$ 3,848	$ 2,967	$ 4,522	$ 3,000	$ 5,000	$ 5,000	66.7%	$ 5,075	$ 5,151	$ 5,228
100-515161-300	Judgement	$ -	$ -	$ -	$ -	$ -	$ -	$ -		$ -	$ -	$ -
	TOTAL	**$118,305**	**$91,811**	**$62,975**	**$98,823**	**$95,000**	**$ 97,000**	**$110,000**	15.8%	**$101,650**	**$103,175**	**$104,722**

This section contains the expenditures for the Public Safety (Police, Fire and Building Inspector) branch of the General Fund in City Government.

City of Burlington
2017 Annual Budget

Public Safety
Police
Fire
Building Inspector

GENERAL GOVERNMENT

PUBLIC SAFETY: POLICE

The Burlington Police Department provides patrol to all parts of the City, responds to calls for police service, conducts investigations in response to reported crimes, generates and maintains records of all reported crimes and police related incidents; provides emergency response to major accidents, natural disasters, civil disorders and other public emergencies, and community crime prevention services. Our Police Department is committed to employing the highest standards of performance, best practices in policing, and accountability, and reflecting the values of the city it serves.

MISSION

"It is the mission of the Burlington Police Department to protect life and property through fair and impartial enforcement of the law. We strive for excellence through our community partnerships to maintain and enhance a high quality of life in the City of Burlington."

2017 GOALS

- External Leadership Training for Field Training Officers
- Incident Command System Training
- K-9 Program
- Property Room Audit

2016 ACCOMPLISHMENTS

- Became members of the Wisconsin Internet Crimes Against Children Task Force (ICAC)
- Implemented a Case Management System
- In-squad GPS integration
- Introduce collaborative training with Racine County Sheriff's Department
- New Rifle Optics
- Web-Based TraCS

BUDGET NOTES

SALARIES CHARGED TO THIS DEPARTMENT

Position	Annual Salary	% Charged	2016 Actual	2017 Proposed
Chief of Police	$91,350	100.00%	$91,350	$93,122
Lieutenant	$81,999	100.00%	$81,999	$82,430
Sergeant	$72,203	100.00%	$72,203	$73,674
Sergeant Detective	$72,203	100.00%	$72,203	$73,674
Sergeant	$72,203	100.00%	$72,203	$73,674
Sergeant	$72,203	100.00%	$72,203	$73,674
Investigator	$65,521	100.00%	$65,521	$66,340
Admin. Services Mgr.	$71,473	100.00%	$71,473	$71,473
Crossing Guards	$7,733	100.00%	$7,733	$7,733
Crossing Guards	$7,733	100.00%	$7,733	$7,733
Crossing Guards	$7,733	100.00%	$7,733	$7,733
Crossing Guards	$7,733	100.00%	$7,733	$7,733
Crossing Guards	$7,733	100.00%	$7,733	$7,733
Crossing Guards	$7,733	100.00%	$7,733	$7,733
Crossing Guards	$7,733	100.00%	$7,733	$7,733
Crossing Guards	$7,733	100.00%	$7,733	$7,733

GENERAL GOVERNMENT

PUBLIC SAFETY: POLICE				
Dispatcher	$37,421	100.00%	$39,062	$38,959
Dispatcher	$37,421	100.00%	$35,969	$38,959
Dispatcher	$37,421	100.00%	$36,068	$38,959
PT Dispatcher	$13,306	100.00%	$30,487	$13,306
Dispatcher	$38,395	100.00%	$36,565	$38,959
Dispatcher	$31,717	100.00%	$36,565	$38,959
Patrol Officer	$57,208	100.00%	$60,632	$57,923
Patrol Officer	$64,986	100.00%	$60,528	$65,798
Patrol Officer	$64,236	100.00%	$60,528	$65,039
Patrol Officer	$64,236	100.00%	$61,852	$65,039
Patrol Officer	$57,208	100.00%	$61,852	$57,923
Patrol Officer	$64,236	100.00%	$61,956	$65,039
Patrol Officer	$64,236	100.00%	$61,956	$65,039
Patrol Officer	$64,236	100.00%	$63,176	$65,039
Patrol Officer	$50,421	100.00%	$56,456	$51,051
Patrol Officer	$64,236	100.00%	$54,984	$65,039
Patrol Officer	$50,421	100.00%	$54,984	$51,051
Patrol Officer	$50,421	100.00%	$48,935	$51,051
Patrol Officer	$50,421	100.00%	$10,166	$51,051
Facilities Maint. Sup.	$54,076	65.00%	$35,150	$35,449
TOTAL			**$1,628,890**	**$1,689,556**

2017 Budget Notes: Top 5 Expenses				
Line Item	**Dollars**	**% of Dept Exp**	**% of Tot Exp**	
Total Salaries & Wages	$ 1,850,801	62.4%	25.3%	
Benefits (Not Incl Ins.)	$ 446,638	15.1%	6.1%	
Health Insurance	$ 388,161	13.1%	5.3%	
Fuel, Oil and Lubricants	$ 40,800	1.4%	0.6%	
Utility Services	$ 40,000	1.3%	0.5%	
All Other	$ 199,020	6.7%	2.7%	
TOTAL	$ 2,965,420	100.0%	40.6%	

3 Year Projection	2018	PY % Inc	2019	PY % Inc	2020	PY % Inc
Total Salaries & Wages	$ 1,878,563	1.5%	$ 1,906,742	1.5%	$ 1,935,343	1.5%
Benefits (Not Incl Ins.)	$ 451,105	1.0%	$ 455,616	1.0%	$ 460,172	1.0%
Health Insurance	$ 392,042	1.0%	$ 395,963	1.0%	$ 399,922	1.0%
Fuel, Oil and Lubricants	$ 42,024	3.0%	$ 43,285	3.0%	$ 44,150	2.0%
Utility Services	$ 42,000	5.0%	$ 42,840	2.0%	$ 43,697	2.0%
All Other	$ 201,010	1.0%	$ 203,020	1.0%	$ 205,051	1.0%
TOTAL	$ 2,614,702	-11.8%	$ 2,651,503	1.4%	$ 2,688,413	1.4%

GENERAL GOVERNMENT

PUBLIC SAFETY - POLICE

Expenditure Summary

Line Item	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017	2018	2019	2020
										3 Year Projection		
100-525211-111	Salaries	$ 1,672,379	$ 1,689,377	$ 1,682,012	$ 1,645,443	$ 1,678,354	$ 1,690,000	$ 1,797,301	7.1%	$ 1,824,261	$ 1,851,625	$ 1,879,399
100-525211-113	Overtime	$ 42,240	$ 40,361	$ 49,567	$ 55,602	$ 35,000	$ 50,000	$ 40,000	14.3%	$ 40,000	$ 35,000	$ 35,000
100-525211-114	Holiday Pay-Bonuses	$ -	$ -	$ -	$ -	$ -	$ -	$ -		$ -		
100-525211-115	Shift Commander	$ 11,914	$ 12,174	$ 12,650	$ 13,659	$ 13,000	$ 12,000	$ 13,500	3.8%	$ 13,703	$ 13,908	$ 14,117
100-525211-133	Longevity	$ 3,161	$ -	$ -	$ 610	$ -	$ 600	$ 600		$ 609	$ 618	$ 627
100-525211-145	Employee Reimbursement	$ -	$ -	$ -	$ -	$ -				$ -	$ -	$ -
100-525211-151	FICA	$ 131,299	$ 133,135	$ 133,006	$ 130,722	$ 138,509	$ 138,500	$ 145,679	5.2%	$ 147,864	$ 150,082	$ 152,333
100-525211-152	Retirement	$ 262,748	$ 265,280	$ 224,991	$ 171,660	$ 159,380	$ 169,000	$ 182,914	14.8%	$ 184,743	$ 186,590	$ 188,456
100-525211-153	Employee Benefits Corp	$ 78	$ 126	$ 78	$ 63	$ 100	$ 100	$ 100	0.0%	$ 101	$ 103	$ 105
100-525211-154	Health Insurance	$ 378,783	$ 388,102	$ 375,352	$ 340,413	$ 379,322	$ 379,000	$ 388,161	2.3%	$ 426,977	$ 452,595	$ 479,751
100-525211-155	Life Insurance	$ 3,024	$ 2,090	$ 2,160	$ 2,241	$ 2,130	$ 2,130	$ 2,317	8.8%	$ 2,341	$ 2,376	$ 2,423
100-525211-156	Vision	$ 1,421	$ 1,147	$ 1,253	$ 1,178	$ 1,179	$ 1,179	$ 1,179	0.0%	$ 1,191	$ 1,209	$ 1,233
100-525211-158	Dental	$ 21,683	$ 21,784	$ 21,482	$ 19,881	$ 21,675	$ 20,000	$ 19,939	-8.0%	$ 20,138	$ 20,340	$ 20,543
100-525211-159	Clothing Allowance	$ 14,035	$ 11,184	$ 10,462	$ 12,908	$ 14,650	$ 14,650	$ 14,650	0.0%	$ 14,797	$ 14,944	$ 15,094
100-525211-160	Workers Compensation	$ 37,999	$ 57,675	$ 57,732	$ 56,604	$ 58,000	$ 57,000	$ 58,580	1.0%	$ 59,166	$ 59,757	$ 60,355
100-525211-161	Unemployment	$ 321	$ 84	$ 159	$ 51	$ 180	$ 180	$ 180	0.0%	$ 180	$ 300	$ 350
100-525211-162	EAP Service	$ 1,270	$ 1,270	$ 1,270	$ 953	$ 1,300	$ 1,300	$ 1,300	0.0%	$ 1,300	$ 1,500	$ 1,500
100-525211-163	Insurance Opt Out	$ 16,800	$ 16,800	$ 19,200	$ 19,200	$ 14,400	$ 19,200	$ 19,200	33.3%	$ 19,200	$ 16,800	$ 16,800
100-525211-211	Physicals/Testing	$ 7,346	$ 2,231	$ 4,816	$ 7,074	$ 3,000	$ 6,000	$ 4,000	33.3%	$ 4,000	$ 5,500	$ 6,000
100-525211-220	Utility Services	$ 34,893	$ 36,482	$ 36,062	$ 27,388	$ 36,720	$ 30,000	$ 38,900	5.9%	$ 41,234	$ 43,708	$ 46,331
100-525211-225	Telephone	$ 15,933	$ 18,619	$ 21,669	$ 23,905	$ 14,000	$ 15,000	$ 14,560	4.0%	$ 15,142	$ 15,748	$ 16,378
100-525211-226	Computer Equipment	$ 1,495	$ -	$ 654	$ 677	$ 1,500	$ 1,500	$ 1,500	0.0%	$ 1,500	$ 1,500	$ 1,500
100-525211-239	Equipment(Non-Capital)	$ 12,721	$ 9,137	$ 10,060	$ 11,536	$ 12,000	$ 12,000	$ 12,360	3.0%	$ 12,731	$ 13,113	$ 13,506
100-525211-240	Fuel, Oil and Lubricants	$ 48,536	$ 42,861	$ 36,303	$ 24,572	$ 40,000	$ 30,000	$ 40,800	2.0%	$ 41,616	$ 42,448	$ 43,297
100-525211-241	Rep. & Maint. IT		$ -	$ 16,250	$ 7,141	$ 17,000	$ 15,000	$ 17,000	0.0%	$ 17,000		
100-525211-242	Rep. & Maint. Vehicles	$ 16,943	$ 8,413	$ 10,955	$ 15,659	$ 22,000	$ 17,000	$ 21,000	-4.5%	$ 21,000	$ 21,000	$ 21,000
100-525211-244	Rep. & Maint. Equipment	$ 11,089	$ 15,777	$ 11,532	$ 9,328	$ 11,000	$ 11,000	$ 11,000	0.0%	$ 11,000	$ 11,000	$ 11,000
100-525211-246	Rep. & Maint. Office Equipment	$ -	$ -	$ -	$ -	$ -	$ -			$ -		
100-525211-248	Rep. & Maint. Building	$ 18,332	$ 61,628	$ 12,853	$ 15,495	$ 14,000	$ 14,000	$ 14,000	0.0%	$ 14,280	$ 14,566	$ 14,857
100-525211-294	Boarding of Prisoners	$ -	$ 4	$ 5	$ 10	$ 100	$ 100	$ 100	0.0%	$ 100	$ 100	$ 100
100-525211-299	Sundry Contract Services	$ 15,799	$ 21,769	$ 25,489	$ 27,864	$ 20,000	$ 28,000	$ 20,000	0.0%	$ 20,400	$ 20,808	$ 21,224
100-525211-310	Office Supplies and Postage	$ 17,857	$ 22,055	$ 22,852	$ 14,922	$ 15,000	$ 12,000	$ 15,000	0.0%	$ 15,300	$ 15,606	$ 15,918
100-525211-311	Computer Software Maintenance	$ 60	$ 18,712	$ 2,218	$ -	$ 10,000	$ 7,000	$ 10,000	0.0%	$ 10,000	$ 16,000	$ 16,000
100-525211-324	Publications, Subscriptions, Dues	$ 1,150	$ 1,680	$ 1,338	$ 2,173	$ 2,000	$ 1,500	$ 2,000	0.0%	$ 2,000	$ 2,000	$ 2,000
100-525211-330	Travel	$ 14,867	$ 14,011	$ 9,261	$ 11,524	$ 7,000	$ 7,000	$ 9,000	28.6%	$ 9,000	$ 11,000	$ 11,000
100-525211-344	Janitor Supplies	$ 2,600	$ 2,987	$ 2,671	$ 2,365	$ 2,300	$ 2,500	$ 2,300	0.0%	$ 2,323	$ 2,369	$ 2,441
100-525211-346	Uniform Repair Etc.	$ 3,548	$ 3,253	$ 917	$ 3,062	$ 2,500	$ 4,500	$ 2,500	0.0%	$ 2,525	$ 2,576	$ 2,627
100-525211-347	Firearm Supplies-Range	$ 5,305	$ 4,864	$ 8,524	$ 3,580	$ 4,000	$ 4,000	$ 4,000	0.0%	$ 4,040	$ 4,121	$ 4,203
100-525211-381	Investigations	$ 5,648	$ 7,722	$ 1,560	$ 3,580	$ 6,000	$ 5,000	$ 6,000	0.0%	$ 6,060	$ 6,121	$ 6,182
100-525211-382	Photo & Finger Printing	$ 22	$ 1,000	$ -	$ -	$ 500	$ 500	$ 500	0.0%	$ 500	$ 500	$ 500
100-525211-384	Crime Prevention	$ 3,400	$ 3,400	$ 2,801	$ 1,691	$ 2,000	$ 2,000	$ 2,000	0.0%	$ 2,000	$ 2,000	$ 2,000
100-525211-385	Parking Warrant Program	$ 4,075	$ -	$ 4,500	$ 4,090	$ 3,000	$ 3,000	$ 3,000	0.0%	$ 3,000	$ 3,000	$ 3,000
100-525211-505	Legal Fees		$ -	$ -	$ -	$ -	$ -	$ -		$ -		
100-525211-520	Property and Liability Ins	$ 19,876	$ 21,813	$ 11,151	$ 21,804	$ 23,460	$ 23,000	$ 23,500	0.2%	$ 23,970	$ 24,449	$ 24,938
100-525211-533	Copy Machine Rent	$ 3,795	$ 3,796	$ 4,447	$ 4,832	$ 3,800	$ 4,800	$ 4,800	26.3%	$ 4,800	$ 4,800	$ 4,800
	TOTAL	**$ 2,864,444**	**$ 2,962,804**	**$ 2,850,260**	**$ 2,715,457**	**$ 2,790,059**	**$ 2,811,239**	**$ 2,965,420**	**6.3%**	**$ 3,042,091**	**$ 3,091,780**	**$ 3,158,889**

GENERAL GOVERNMENT

PUBLIC SAFETY: FIRE

The Fire Department provides a comprehensive fire service program, inspects structures for fire code compliance, conducts public service information and fire prevention programs, provides a training program for the City Fire Fighters, and maintains all fire fighting equipment.

MISSION

The City of Burlington Fire Department exists to provide fire inspection, suppression, public education, and other related services to the Burlington community in a professional and cost effective manner. As a department, we are committed to continual improvement.

2017 GOALS

Complete high hazard occupancy Pre-Plans
Complete 2016 fire prevention activities with all elementary schools
Design the first fire prevention program for grades 5 – 12
Complete Automatic Automated Reciprocal Aid Agreements with Town of Burlington and Rochester FD's
Enhance Water Rescue Response Capabilities
Train additional CPR instructors
Apply for fire prevention grant to enhance Fire Prevention Life Safety Programs that will improve BCF by?
Review inspection fee schedule
Continue 5S Organizational Processes
Develop a "New Construction Packet"
Create and Create and implement the first the first Juvenile Fire Setter Program
Identify / hire the first Identify/ hire the first Fire Department Chaplain
Complete Racine County radio initiative program

2016 ACCOMPLISHMENTS

New Fire Inspector Promoted
New Fire Engineer Hired
New Fire Chief Hired
BRS Associate EMS Program Development
Applied for AFG FEMA Grant in conjunction with Town of Burlington (SCBA's)
Brought FD Equipment up to NFPA , DOT and NIOSH Standards
(41 SCBA Bottles Hydro-tested,4 Cascade System Storage Bottles Hydro-Tested, 31 SCBA's Flow Tested, Posi-Check Mask Fit Test for all FF's, Annual Pump Test on all Apparatus)
Live Fire Training per NFPA 1403 (Miller Motors House)
Began an 5S Lean Manufacturing Workplace Organizational Processes
Reviewed and Restructured MABAS Box Cards
Received Tank Inspector Certification
Burlington Area School District, inspections completed in cycle 1
Burlington Airport 80 Annual inspections completed
Over 100 special event inspections completed
Multiple public education/public relation activities
Ten new construction inspections completed, multiple visits associated with these projects
Over 300 General Fire Inspections completed
Granted full occupancy to the following: Aurora Health Care Center, Rugans, BASD Pac-House, Brusewitz Plumbing, Plymouth Church Remodel, Sears Outlet Store, Burlington Tanning Salon

GENERAL GOVERNMENT

PUBLIC SAFETY: FIRE

BUDGET NOTES

New Fire Chief July 2016

SALARIES CHARGED TO THIS DEPARTMENT

Position	Annual Salary	% Charged	2016 Actual	2017 Proposed
Fire Chief	$79,585	100.00%	$90,557	$83,574
PT Admin Assistant	$21,015	35.00%	$7,355	$7,393
Paid on Premisis	$12,736	100.00%	$12,736	$14,400
Deputy Fire Chief	$3,150	100.00%	$3,150	$3,150
Assistant Fire Chief	$2,368	100.00%	$2,368	$2,368
Assistant Fire Chief	$2,368	100.00%	$2,368	$2,368
Fire Safety Officer	$1,569	100.00%	$1,569	$1,569
Fire Dept. Secretary	$785	100.00%	$785	$785
Fire Dept. Treasurer	$785	100.00%	$740	$740
Fire Engineer	$62,271	100.00%	$62,271	$63,050
Fire Engineer	$48,828	100.00%	$48,828	$49,438
Fire Engineer	$46,400	100.00%	$46,400	$46,980
Fire Inspector	$61,351	100.00%	$61,351	$62,118
		TOTAL	**$340,478**	**$337,933**

2017 Budget Notes: Top 5 Expenses

Line Item	Dollars	% of Dept Exp	% of Tot Exp	
Total Salaries & Wages	$ 363,348	45.43%	5.0%	
Benefits (Not Incl Ins)	$ 106,196	13.28%	1.5%	
Health Insurance & Opt Out	$ 100,809	12.61%	1.4%	
Retirement	$ 48,159	6.02%	0.7%	
Rep. & Maint Equipment	$ 33,000	4.13%	0.5%	
All Other	$ 148,211	18.53%	2.0%	
TOTAL	$ 799,722	100.00%	11.0%	

3 Year Projection	2018	PY % Inc	2019	PY % Inc	2020	PY % Inc
Total Salaries & Wages	$ 368,799	1.5%	$ 374,331	1.5%	$ 379,945	1.5%
Benefits (Not Incl Ins)	$ 107,258	1.0%	$ 108,330	1.0%	$ 109,413	1.0%
Health Insurance & Opt Out	$ 101,817	1.0%	$ 102,835	1.0%	$ 103,863	1.0%
Retirement	$ 48,641	1.0%	$ 49,127	1.0%	$ 49,619	1.0%
Rep. & Maint Equipment	$ 33,330	1.0%	$ 33,997	2.0%	$ 34,677	2.0%
All Other	$ 149,693	1.0%	$ 151,190	1.0%	$ 152,701	1.0%
TOTAL	$ 809,536	1.2%	$ 819,809	1.3%	$ 830,219	1.3%

GENERAL GOVERNMENT

PUBLIC SAFETY - FIRE

Expenditure Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017	2018	2019	2020
										3 Year Projection		
100-525220-111	Salaries	$233,241	$237,607	$239,077	$294,820	$ 340,025	$ 354,344	$330,323	-2.9%	$335,278	$340,307	$345,412
100-525220-111	Intern Program							$ 7,000		$ 7,035	$ 7,070	$ 7,106
100-525220-113	Overtime	$ 15,636	$ 18,486	$ 9,300	$ 7,326	$ 14,000	$ 12,000	$ 14,000	0.0%	$ 14,000	$ 14,000	$ 14,000
100-525220-133	Longevity	$ 874	$ 672	$ 509	$ 1,035	$ 600	$ 1,000	$ 1,000	66.7%	$ 1,000	$ 1,005	$ 1,005
100-525220-143	Officers	$ 27,444	$ 65,693	$ 94,243	$ 62,764	$ 11,000	$ 11,025	$ 11,025	0.2%	$ 11,190	$ 11,358	$ 11,529
100-525220-145	Employee Reimbursement	$ -	$ -	$ -	$ -	$ -	$ -			$ -		
100-525220-151	FICA	$ 4,620	$ 5,059	$ 5,971	$ 7,101	$ 6,088	$ 7,900	$ 8,061	32.4%	$ 8,182	$ 8,304	$ 8,429
100-525220-152	Retirement	$ 47,702	$ 54,452	$ 52,867	$ 44,959	$ 44,000	$ 53,060	$ 48,159	9.5%	$ 48,400	$ 48,642	$ 48,885
100-525220-153	Employee Benefits	$ 96	$ 72	$ 44	$ 100	$ 180	$ 180	$ 140	-22.2%	$ 140	$ 180	$ 180
100-525220-154	Health Insurance & Opt Out	$ 60,981	$ 55,451	$ 54,797	$ 43,184	$ 68,582	$ 50,000	$100,809	47.0%	$106,857	$113,269	$120,065
100-525220-155	Life Insurance	$ 497	$ 478	$ 594	$ 640	$ 561	$ 640	$ 758	35.1%	$ 765	$ 777	$ 792
100-525220-156	Vision	$ 292	$ 214	$ 205	$ 235	$ 240	$ 240	$ 300	25.0%	$ 303	$ 308	$ 314
100-525220-157	Inservice Training	$ 8,736	$ 6,356	$ 11,374	$ 10,977	$ 11,500	$ 11,500	$ 11,500	0.0%	$ 11,730	$ 11,965	$ 12,204
100-525220-158	Dental	$ 2,975	$ 3,232	$ 3,910	$ 4,238	$ 4,328	$ 4,328	$ 4,328	0.0%	$ 4,371	$ 4,415	$ 4,459
100-525220-159	Clothing Allowance	$ 2,100	$ 3,650	$ 2,569	$ 2,338	$ 3,250	$ 3,250	$ 2,600	-20.0%	$ 2,626	$ 2,652	$ 2,679
100-525220-160	Workers Compensation	$ 7,850	$ 13,052	$ 11,660	$ 15,039	$ 10,500	$ 10,500	$ 11,000	4.8%	$ 11,220	$ 11,444	$ 11,673
100-525220-161	Unemployment	$ 48	$ 13,052	$ -	$ -	$ 200	$ 200	$ 200	0.0%	$ 200	$ 200	$ 200
100-525220-162	EAP Service	$ 141	$ 141	$ 141	$ 141	$ 160	$ 150	$ 150	-6.3%	$ 152	$ 153	$ 155
100-525220-163	LOSA	$ 18,375	$ 18,925	$ 19,190	$ 19,000	$ 19,000	$ 19,000	$ 19,000	0.0%	$ 19,285	$ 19,574	$ 19,868
100-525220-211	Physicals	$ 4,583	$ 4,663	$ 4,550	$ 3,233	$ 5,610	$ 4,500	$ 4,500	-19.8%	$ 4,590	$ 4,682	$ 4,775
100-525220-220	Utility Services	$ 14,150	$ 16,175	$ 18,486	$ 16,638	$ 22,000	$ 22,000	$ 22,000	0.0%	$ 23,320	$ 24,719	$ 26,202
100-525220-225	Telephone	$ 3,968	$ 3,994	$ 4,392	$ 5,637	$ 4,500	$ 4,500	$ 4,500	0.0%	$ 4,680	$ 4,867	$ 5,062
100-525220-240	Fuel, Oil, Lubricants	$ 4,507	$ 8,974	$ 11,830	$ 8,515	$ 9,500	$ 9,250	$ 9,800	3.2%	$ 9,996	$ 10,196	$ 10,400
100-525220-241	Rep. & Maint. IT		$ -	$ 1,087	$ 1,371	$ 1,200	$ 1,200	$ 1,200	0.0%	$ 1,200		
100-525220-242	Rep. & Maint. Vehicles	$ 15,079	$ 22,792	$ 23,453	$ 19,171	$ 24,000	$ 24,000	$ 24,000	0.0%	$ 24,240	$ 24,482	$ 24,727
100-525220-244	Rep. & Maint Equipment	$ 21,072	$ 29,071	$ 32,495	$ 30,125	$ 33,000	$ 33,000	$ 33,000	0.0%	$ 33,330	$ 33,663	$ 34,000
100-525220-246	Rep. & Maint. Office Equip	$ 1,888	$ 2,591	$ 3,174	$ 428	$ 3,500	$ 3,500	$ 3,500	0.0%	$ 3,553	$ 3,606	$ 3,660
100-525220-248	Rep. & Maint. Buildings	$ 11,869	$ 8,847	$ 5,885	$ 11,624	$ 19,500	$ 19,500	$ 19,500	0.0%	$ 19,890	$ 20,288	$ 20,694
100-525220-275	Volunteer Fire Dept.	$ 30,023	$ 33,528	$ 31,965	$ 30,100	$ 30,100	$ 30,100	$ 30,100	0.0%	$ 30,552	$ 31,010	$ 31,475
100-525220-275	2% Dues Expenditures						$ 5,900	$ 5,900				
100-525220-276	Arson Investigation	$ 446	$ 500	$ 218	$ 230	$ 475	$ 475	$ 475	0.0%	$ 475	$ 475	$ 475
100-525220-293	Fire Prevention	$ 1,070	$ 707	$ 1,170	$ 797	$ 900	$ 900	$ 1,500	66.7%	$ 1,515	$ 1,530	$ 1,545
100-525220-295	Medical Service/Supply	$ -	$ -	$ -	$ 1,642	$ 1,500	$ 1,500	$ 3,000	100.0%	$ 3,000	$ 3,000	$ 3,000
100-525220-296	Emergency Medical	$ -	$ -	$ -	$ 251	$ 12,000	$ 4,500	$ 12,000	0.0%	$ 12,000	$ 12,000	$ 12,000
100-525220-298	Contract Services	$ 3,983	$ 7,589	$ 11,699	$ 17,740	$ 14,200	$ 40,000	$ 20,000	40.8%	$ 20,300	$ 20,605	$ 20,914
100-525220-310	Office Supplies/Postage	$ 1,886	$ 3,400	$ 3,215	$ 2,284	$ 2,750	$ 2,750	$ 2,800	1.8%	$ 2,842	$ 2,885	$ 2,928
100-525220-324	Membership Dues	$ -	$ -	$ 1,593	$ 2,240	$ 600	$ 2,500	$ 2,300	283.3%	$ 2,300	$ 2,300	$ 2,300
100-525220-330	Travel	$ 2,212	$ 1,310		$ -	$ 300	$ 300	$ 500	66.7%	$ 510	$ 520	$ 531
100-525220-389	Protective Clothing	$ 10,493	$ 11,220	$ 15,931	$ 19,776	$ 16,000	$ 16,000	$ 16,000	0.0%	$ 16,320	$ 16,646	$ 16,979
100-525220-505	Legal Fees	$ -	$ -	$ -	$ -	$ -		$ -		$ -	$ -	$ -
100-525220-520	Property and Liability Insurance	$ 9,069	$ 11,374	$ 7,551	$ 12,094	$ 11,000	$ 12,544	$ 12,795	16.3%	$ 13,051	$ 13,312	$ 13,578
100-525220-800	Capital Outlay	$ -	$ -	$ -	$ -			$ -		$ -		
	TOTAL	**$567,904**	**$663,327**	**$685,144**	**$697,789**	**$ 746,849**	**$ 778,236**	**$799,722**	**7.1%**	**$810,397**	**$826,409**	**$844,198**

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GENERAL GOVERNMENT

PUBLIC SAFETY: BUILDING INSPECTOR

The Building Inspector is charged with the task of inspecting all plans and construction within the City limits to assure that all structures are constructed safely and in compliance with the City Codes and Ordinances.

MISSION

To effectively administer the building codes and ordinances of the City of Burlington in relation to construction and remodeling, and to maintain the public safety as it relates to those codes.

2017 GOALS

Implement an online permit application and inspection program to ease the application process for builders, homeowners and staff.
Simplify and revise the permit fee schedule to reflect the industry standards.
Work with SafeBuilt to review City ordinances and make possible changes where needed.
Implement an inspection program for change in tenant/business owners of commercial property prior to future occupancy
Create a calendar tickler system to track active permits nearing expiration

2016 ACCOMPLISHMENTS

Contracted with SafeBuilt to create a property maintenance program for commercial and residential properties
Provided inspection services for multiple new commercial and residential projects without the need to use independent contracting services
Worked with the ChocolateFest committee to determine a preventive plan regarding electrical needs and code compliance
Contracted with Graef to provide City Planner services
Investigated several web-based permit and inspection programs that fits the needs of the department, builders and patrons.

GENERAL GOVERNMENT

PUBLIC SAFETY: BUILDING INSPECTOR

SALARIES CHARGED TO THIS DEPARTMENT				
Position	**Annual Salary**	**% Charged**	**2016 Actual**	**2017 Proposed**
Building Inspector	$71,050	100.00%	$71,050	$71,864
		TOTAL	**$71,050**	**$71,864**

BUDGET NOTES

2016 Budget full year of full time building inspector. Also added ceritifcation costs to in-service training.
2016/2017 Added Memebership Dues Line Item #324

2017 Budget Notes: Top 5 Expenses				
Line Item	**Dollars**	**% of Dept Exp**	**% of Tot Exp**	
Salaries	$ 71,761	48.15%	1.0%	
Contract Services	$ 26,000	14.91%	0.3%	
Health Insurance	$ 22,215	17.45%	0.4%	
Benefits (Not including Ins.)	$ 8,856	4.29%	0.1%	
Sealers Weights & Measures	$ 6,400	5.94%	0.1%	
All Other	$ 13,795	9.26%	0.2%	
TOTAL	$ 149,027	100.00%	2.0%	

3 Year Projection	2018	PY % Inc	2019	PY % Inc	2020	PY % Inc
Salaries	$ 71,761	0.0%	$ 71,761	0.0%	$ 71,761	0.0%
Contract Services	$ 26,260	1.0%	$ 26,523	6.0%	$ 26,788	6.0%
Health Insurance	$ 22,659	2.0%	$ 23,112	2.0%	$ 23,574	2.0%
Benefits (Not including Ins.)	$ 8,944	1.0%	$ 9,034	1.0%	$ 9,124	1.0%
Sealers Weights & Measures	$ 6,400	0.0%	$ 6,400	0.0%	$ 6,400	0.0%
All Other	$ 13,933	1.0%	$ 14,073	1.0%	$ 14,213	1.0%
TOTAL	$ 149,957	0.6%	$ 150,902	0.6%	$ 151,861	0.6%

GENERAL GOVERNMENT

PUBLIC SAFETY - BUILDING INSPECTOR

Expenditure Summary

	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017	2018	2019	2020
										3 Year Projection		
100-525231-111	Salaries		$ 59,662	$ 69,303	$ 55,192	$ 71,050	$ 71,050	$ 71,761	1.0%	$ 72,837	$ 73,930	$ 75,039
100-525231-113	Overtime		$ -	$ -	$ -	$ -	$ -	$ -		$ -	$ -	$ -
100-525231-133	Longevity		$ 166	$ 166	$ -	$ -	$ -	$ -		$ -	$ -	$ -
100-525231-145	Employee Reimbursement		$ -	$ -	$ -	$ -	$ -	$ -		$ -		
100-525231-151	FICA		$ 4,449	$ 5,249	$ 3,798	$ 5,435	$ 5,435	$ 5,490	1.0%	$ 5,572	$ 5,572	$ 5,572
100-525231-152	Retirement		$ 3,979	$ 4,188	$ 3,753	$ 4,689	$ 4,689	$ 4,880	4.1%	$ 4,904	$ 4,929	$ 4,954
100-525231-153	Employee Benefits		$ -	$ -	$ -	$ -	$ -	$ -		$ -	$ -	$ -
100-525231-154	Health Insurance		$ 20,071	$ 23,594	$ 15,105	$ 22,339	$ 22,339	$ 22,215	-0.6%	$ 22,659	$ 24,018	$ 25,460
100-525231-155	Life Insurance		$ 438	$ 465	$ 82	$ 512	$ 164	$ 170	-66.8%	$ 173	$ 175	$ 179
100-525231-156	Vision		$ 61	$ 60	$ 50	$ 60	$ 60	$ 60	0.0%	$ 61	$ 62	$ 63
100-525231-157	Inservice Training		$ -	$ -	$ -	$ 1,500	$ 1,500	$ 1,500	0.0%	$ 1,500	$ 1,500	$ 1,500
100-525231-158	Dental		$ 1,118	$ 1,086	$ 721	$ 1,082	$ 541	$ 541	-50.0%	$ 546	$ 552	$ 557
100-525231-160	Workers Compensation		$ -	$ -	$ -	$ -	$ -	$ -		$ -	$ -	$ -
100-525231-161	Unemployment		$ -	$ -	$ -	$ -	$ -	$ -		$ -	$ -	$ -
100-525231-162	EAP Service		$ -	$ -	$ -	$ -	$ -	$ -		$ -	$ -	$ -
100-525231-211	Physicals		$ -	$ -	$ 96	$ -	$ -	$ -		$ -	$ -	$ -
100-525231-219	Sealers Weights & Measures		$ -	$ -	$ 6,400	$ 6,400	$ 6,400	$ 6,400	0.0%	$ 6,400	$ 6,400	$ 6,400
100-525231-220	Utilities		$ -	$ 666	$ 876	$ 600	$ 600	$ 700	16.7%	$ 714	$ 728	$ 743
100-525231-225	Telephone	$ 1,300	$ 2,236	$ 468	$ 410	$ 300	$ 300	$ 300	0.0%	$ 306	$ 312	$ 318
100-525231-241	Rep. & Maint. IT		$ -	$ -	$ 172	$ 700	$ 700	$ 100	-85.7%	$ 100		
100-525231-242	Rep. & Maint. Vehicles		$ -	$ -	$ -	$ -	$ 427	$ 100		$ 101	$ 102	$ 103
100-525231-246	Rep. & Maint. Office Equip		$ -	$ -	$ -	$ -	$ -	$ -		$ -	$ -	$ -
100-525231-247	Repairs & Maint Software	$ -	$ -	$ -	$ -	$ -	$ -	$ 5,500		$ 5,500	$ 5,500	$ 5,500
100-525231-248	Rep. & Maint. Buildings		$ -	$ -	$ -	$ 100	$ 100	$ 100	0.0%	$ 102	$ 104	$ 106
100-525231-298	Contract Services	$ 3,117	$ 12,715	$ 20,933	$ 11,299	$ 14,000	$ 14,000	$ 26,000	85.7%	$ 26,130	$ 26,261	$ 26,392
100-525231-310	Office Supplies/Postage		$ 279	$ 1,462	$ 1,363	$ 1,000	$ 1,000	$ 1,000	0.0%	$ 1,010	$ 1,020	$ 1,030
100-525231-324	Membership Dues		$ 279	$ 1,462	$ -	$ -	$ 145	$ 400		$ 404	$ 408	$ 412
100-525231-330	Travel		$ 1,641	$ 1,312	$ 1,199	$ 2,000	$ 1,600	$ 1,400	-30.0%	$ 1,400	$ 1,400	$ 1,400
100-525231-344	Janitor Supplies		$ -	$ 2	$ -	$ 10	$ 10	$ 10	0.0%	$ 10	$ 10	$ 11
100-525231-372	Auto Expense	$ 700	$ 1,107	$ 1,173	$ 435	$ 500	$ 400	$ 400	-20.0%	$ 400	$ 400	$ 400
100-525231-520	Property and Liability Insurance		$ -	$ -	$ -	$ -	$ -	$ -		$ -	$ -	$ -
100-525231-800	Capital Outlay	$123,724	$ -	$ -	$ -	$ -	$ -	$ -		$ -		
	TOTAL	**$128,841**	**$108,201**	**$131,588**	**$100,953**	**$132,278**	**$ 131,460**	**$149,027**	**12.7%**	**$150,830**	**$153,384**	**$156,139**

This section contains expenditures for the Department of Public Works (Streets, Parks, Trash, Recycling, and Forestry) branches of the General Fund of City Government; the Utility Section of Public Works is found under Tab 13.

City of Burlington
2017 Annual Budget

Public Works

Streets

Trash & Recycling

Parks

Forestry

GENERAL GOVERNMENT

DEPARTMENT OF PUBLIC WORKS: Streets, Solid Waste, Parks & Forestry

The Street Department provides maintenance of public street and drainage ways, and maintains public buildings. The Solid Waste program contracts to provide sanitation services including residential, commercial collection, bulky trash collection and recycling. The Parks program is responsible for maintaining public facilities, outdoor parks, and recreation facilities.

MISSION

The City of Burlington, Department of Public Works are dedicated servants of the community. It is our duty to provide the public with a clean, safe, pleasant and affordable place for our residents to live and raise their families. We will accomplish this through fair and equitable distribution of services, with an emphasis on continuous improvement of our organization. We are efficient, professional and fiscally responsible. We are an asset to our community.

2017 GOALS

1. Full rebuild of Kendal Street water, sewer, storm, curb and street.
2. Finish Storm Water management plan
3. Provide ADA accessibility from Veteran's Terrace Parking lot into Echo Park playground area
4. Increase park rentals
5. Hire one more park employee
6. Restart street crack filling and sealing program
7. Finish cutting down all infected Ash Trees
8. Start a Green Tier Program for environmental steward ship for industries
9. Start on a new canoe launch to add to the Historical Fox River Trail
10 Reapply for the Urban Forestry Grant
11 Assess and correct historical district trash issues
12 Remove broken bricks from pavement in downtown area

2016 ACCOMPLISHMENTS

1. Rebuild employee communication and direction
2. Grind all forgotten stumps from Urban Forest Program 2015
3. Revise 5-year comprehensive Outdoor Recreation Plan for 2015 -2019.
4. Finished grouping all departments under one safety program
5. Finished agreement with Johns on trash pickup and past due monies
6. Submitted Wehmhoff Jucker Grant
7. Implemented new City wide maintenance program (Facility Dude)

Salaries Charged to Streets & Solid Waste

Streets & Solid Waste	Annual Salary	% Charged	2016 Actual	2017 Proposed
Engineering Tech	$62,157	50.00%	$31,079	$31,079
DPW Supervisor	$73,606	50.00%	$11,055	$0
Mechanic	$53,012	65.00%	$34,458	$34,598
Streets Foreman	$59,261	100.00%	$59,261	$60,133
Maint. Worker III	$52,611	100.00%	$52,611	$53,518
Laborer 1	$0	100.00%	$0	$0
Laborer 1	$49,899	100.00%	$49,899	$49,941
Admin. Assist.	$38,107	50.00%	$19,054	$19,448
Seasonal Employee	$5,720	100.00%	$5,720	$5,460
Compost	$7,150	85.00%	$6,078	$6,078
Maint. Worker III	$52,611	100.00%	$52,611	$53,518
Maint. Worker III	$52,715	100.00%	$52,715	$53,518
		TOTAL	**$374,541**	**$367,291**

Salaries Charged to Parks				
Position	**Annual Salary**	**% Charged**	**2016 Actual**	**2017 Proposed**
DPW Supervisor	$73,606	50.00%	$11,055	$0
Mechanic	$53,012	35.00%	$18,554	$18,630
Admin. Assist.	$38,107	50.00%	$19,054	$19,448
Parks Foreman	$59,365	100.00%	$59,365	$60,133
Maint. Worker III	$52,611	100.00%	$52,611	$53,518
Maint. Worker III	$7,150	15.00%	$1,073	$1,073
Maint. Worker III	$12,100	100.00%	$12,100	$12,100
Maint. Worker II	$12,100	100.00%	$12,100	$12,100
Maint. Worker III	$52,611	100.00%	$52,611	$53,518
Night & Weekend Attendants	$5,500	100.00%	$5,500	$5,500
5 Seasonal Employees	$5,460	100.00%	$5,460	$27,300
		TOTAL	**$249,483**	**$263,320**

BUDGET NOTES

2017 Budget Notes: Top 5 Expenses				
Line Item	**Dollars**	**% of Dept Exp**	**% of Tot Exp**	
Total Salaries & Wages	$ 701,222	26.9%	9.6%	Streets & Parks
Health Insurance	$ 196,138	7.5%	2.7%	
Benefits Not Incl Ins.	$ 152,983	5.9%	2.1%	
Street Lighting	$ 260,000	10.0%	3.6%	Streets
Contract Services	$ 109,585	4.2%	1.5%	
Contract Services Refuse	$ 365,000	14.0%	5.0%	Garbage
Contract Services Recycling	$ 104,000	4.0%	1.4%	
Outside Services	$ 50,000	1.9%	0.7%	Parks
Repairs & Maint. Supplies	$ 46,000	1.8%	0.6%	
Contract Services	$ 22,500	0.9%	0.3%	Forestry
Spray/Fertilizer	$ 11,000	0.4%	0.2%	
All Other	$ 583,828	22.4%	8.0%	
TOTAL	$ 2,602,255	100.0%	35.6%	

3 Year Projection	2018	PY % Inc	2019	PY % Inc	2020	PY % Inc
Total Salaries & Wages	$ 711,740	1.5%	$ 722,416	1.5%	$ 733,252	1.5%
Health Insurance	$ 198,099	1.0%	$ 200,080	1.0%	$ 202,081	1.0%
Benefits Not Incl Ins.	$ 154,513	1.0%	$ 156,058	1.0%	$ 157,619	1.0%
Street Lighting	$ 262,600	1.0%	$ 267,852	2.0%	$ 273,209	2.0%
Contract Services	$ 110,681	1.5%	$ 112,894	2.0%	$ 115,152	2.0%
Contract Services Refuse	$ 368,650	2.0%	$ 376,023	2.0%	$ 383,543	2.0%
Contract Services Recycling	$ 105,040	2.0%	$ 107,141	2.0%	$ 109,284	2.0%
Outside Services	$ 50,500	1.0%	$ 51,005	1.0%	$ 51,515	1.0%
Repairs & Maint. Supplies	$ 46,460	1.0%	$ 46,925	1.0%	$ 47,394	1.0%
Contract Services	$ 22,725	1.5%	$ 22,952	1.0%	$ 23,182	1.0%
Spray/Fertilizer	$ 11,110	1.0%	$ 11,221	1.0%	$ 11,333	1.0%
All Other	$ 589,666	1.0%	$ 595,562	1.0%	$ 601,518	1.0%
TOTAL	$ 2,631,783	1.1%	$ 2,670,130	1.5%	$2,709,082	1.5%

GENERAL GOVERNMENT

STREETS and TRASH/RECYCLING

Expenditure Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017	2018	2019	2020
										3 Year Projection		
STREETS												
100-535321-111	Salaries	$ 415,101	$ 407,347	$ 397,864	$ 387,887	$ 388,791	$ 384,602	$ 367,291	-5.5%	$ 372,800	$ 378,392	$ 384,068
100-535321-113	Overtime	$ 14,681	$ 41,027	$ 40,220	$ 28,804	$ 36,000	$ 36,000	$ 40,000	11.1%	$ 40,000	$ 40,000	$ 40,000
100-535321-133	Longevity	$ 312	$ 312	$ 312	$ 24	$ 300	$ 300	$ 300	0.0%	$ 305	$ 309	$ 314
100-535321-145	Employee Reimbursement	$ -	$ -	$ -	$ -	$ -	$ 75	$ -		$ -	$ -	$ -
100-535321-151	FICA	$ 32,219	$ 34,424	$ 33,346	$ 31,461	$ 32,519	$ 32,519	$ 31,158	-4.2%	$ 31,625	$ 32,099	$ 32,581
100-535321-152	Retirement	$ 48,046	$ 56,325	$ 56,970	$ 28,495	$ 29,853	$ 29,853	$ 27,324	-8.5%	$ 27,488	$ 27,653	$ 27,819
100-535321-153	Employee Benefits	$ 92	$ 72	$ 72	$ -	$ 72	$ 72	$ 72	0.0%	$ 72	$ 100	$ 100
100-535321-154	Health Insurance	$ 133,735	$ 137,280	$ 120,714	$ 106,113	$ 133,548	$ 133,548	$ 145,199	8.7%	$ 159,719	$ 169,302	$ 179,460
100-535321-155	Life	$ 1,206	$ 974	$ 1,001	$ 1,067	$ 1,000	$ 1,000	$ 1,323	32.3%	$ 1,336	$ 1,356	$ 1,383
100-535321-156	Vision	$ 512	$ 383	$ 275	$ 211	$ 300	$ 300	$ 279	-7.0%	$ 282	$ 286	$ 292
100-535321-157	In Service Training	$ 299	$ 820	$ 1,544	$ 1,655	$ 3,000	$ 3,000	$ 3,000	0.0%	$ 3,000	$ 3,000	$ 3,000
100-535321-158	Dental	$ 8,687	$ 8,118	$ 7,103	$ 5,571	$ 8,000	$ 8,000	$ 6,247	-21.9%	$ 6,310	$ 6,373	$ 6,437
100-535321-159	Clothing Allowance	$ 6,834	$ 6,502	$ 6,774	$ 5,900	$ 5,700	$ 5,906	$ 5,700	0.0%	$ 5,757	$ 5,815	$ 5,873
100-535321-160	Workers Compensation	$ 9,277	$ 14,439	$ 14,046	$ 16,177	$ 13,000	$ 13,000	$ 13,000	0.0%	$ 13,260	$ 13,525	$ 13,796
100-535321-161	Unemployment	$ 80	$ -	$ -	$ -	$ -	$ -			$ -	$ -	$ -
100-535321-162	EAP Service	$ 323	$ 323	$ 323	$ 323	$ 325	$ 325	$ 325	0.0%	$ 328	$ 332	$ 335
100-535321-163	Insurance Opt Out	$ 4,800	$ 4,800	$ 4,800	$ 4,800	$ 4,800	$ 2,800	$ 2,400	-50.0%	$ 2,400	$ 2,400	$ 2,400
100-535321-211	Physicals	$ 435	$ 517	$ 113	$ 232	$ 400	$ 286	$ 400	0.0%	$ 408	$ 416	$ 424
100-535321-220	Utilities	$ 22,463	$ 21,281	$ 22,499	$ 18,323	$ 24,480	$ 15,000	$ 22,000	-10.1%	$ 22,880	$ 23,795	$ 24,747
100-535321-225	Telephone	$ 5,345	$ 4,292	$ 4,631	$ 5,464	$ 4,600	$ 5,076	$ 4,600	0.0%	$ 4,692	$ 4,786	$ 4,882
100-535321-234	Salt & Sand	$ 41,641	$ 109,522	$ 96,898	$ 73,117	$ 75,000	$ 76,826	$ 75,000	0.0%	$ 76,500	$ 78,030	$ 79,591
100-535321-240	Fuel, Oil and Lubricants	$ 43,553	$ 47,072	$ 42,935	$ 28,465	$ 45,000	$ 20,000	$ 45,000	0.0%	$ 45,900	$ 46,818	$ 47,754
100-535321-241	Rep & Maint. IT		$ -	$ 513	$ 2,203	$ 3,000	$ 1,000	$ 3,000	0.0%	$ 3,000		
100-535321-242	Rep & Maint. Vehicles	$ 39,307	$ 44,756	$ 44,857	$ 17,606	$ 40,000	$ 24,000	$ 35,000	-12.5%	$ 35,350	$ 35,704	$ 36,061
100-535321-244	Rep & Maint. Equipment	$ 15,459	$ 28,240	$ 10,623	$ 9,657	$ 17,500	$ 8,000	$ 15,500	-11.4%	$ 15,655	$ 15,812	$ 15,970
100-535321-246	Rep & Maint. Office Equip	$ 2,294	$ -	$ 1,066	$ -	$ 2,500	$ 2,500	$ 2,500	0.0%	$ 2,525	$ 2,550	$ 2,576
100-535321-248	Rep & Maint Building	$ 7,440	$ 6,325	$ 6,753	$ 1,724	$ 2,000	$ 2,000	$ 3,000	50.0%	$ 3,030	$ 3,060	$ 3,091
100-535321-249	Rep & Maint Grounds	$ 28	$ -	$ 90	$ -	$ -	$ -	$ -		$ -	$ -	$ -
100-535321-250	Rep & Maint Seal Coat	$ -	$ -	$ 46,500	$ 24,000	$ 40,560	$ -	$ 40,560	0.0%			
100-535321-251	Rep & Maint Crack Filling	$ -	$ -	$ 6,290	$ 26,000	$ 27,040	$ 12,000	$ 27,040	0.0%			
100-535321-261	Street Lighting	$ 260,514	$ 275,919	$ 285,756	$ 266,537	$ 260,000	$ 260,000	$ 260,000	0.0%	$ 265,200	$ 270,504	$ 275,914
100-535321-298	Contract Services	$ 120,417	$ 112,527	$ 100,872	$ 117,644	$ 109,585	$ 90,000	$ 109,585	0.0%	$ 110,681	$ 111,788	$ 112,906
100-535321-310	Office Supplies/Postage	$ 3,739	$ 5,094	$ 5,370	$ 3,906	$ 4,000	$ 3,000	$ 4,000	0.0%	$ 4,000	$ 4,000	$ 4,000
100-535321-311	Computer Software Maintenance	$ 2,952	$ 836	$ 50	$ -	$ 2,500	$ 1,500	$ 2,500	0.0%	$ 2,538	$ 2,576	$ 2,614
100-535321-313	Printing	$ -	$ 234	$ -	$ -	$ 600	$ 200	$ 600	0.0%	$ 606	$ 612	$ 618
100-535321-324	Membership Dues	$ 716	$ 1,027	$ 200	$ -	$ 500	$ 500	$ 500	0.0%	$ 500	$ 500	$ 500
100-535321-330	Travel	$ 3,839	$ 363	$ 741	$ 306	$ 500	$ 500	$ 500	0.0%	$ 500	$ 500	$ 500
100-535321-350	Rep & Maint Supplies Streets	$ 53,097	$ 69,315	$ 52,521	$ 48,124	$ 40,000	$ 35,000	$ 40,000	0.0%	$ 40,400	$ 40,804	$ 41,212
100-535321-351	Rep & Maint Curb&Gut, Sidewalks	$ 94,657	$ 36,527	$ 35,490	$ 31,358	$ 33,000	$ 26,000	$ 35,000	6.1%	$ 35,700	$ 36,414	$ 37,142
100-535321-352	Rep & Maint Storm Sewers	$ 4,741	$ 7,160	$ 3,867	$ 4,836	$ 6,500	$ 5,500	$ 6,500	0.0%	$ 6,695	$ 6,896	$ 7,103
100-535321-353	Rep & Maint Parking Structure	$ 2,344	$ 4,246	$ 7,372	$ 8,053	$ 6,500	$ 7,121	$ 7,000	7.7%	$ 7,140	$ 7,283	$ 7,428
100-535321-354	Parking Structure Utilities	$ 2,689	$ 8,444	$ 4,623	$ 9,495	$ 5,000	$ 5,000	$ 5,000	0.0%	$ 5,200	$ 5,408	$ 5,624
100-535321-355	Rep & Maint Bridges	$ -	$ -	$ -	$ -	$ -		$ 6,000		$ 6,000	$ 6,000	$ 6,000
100-535321-356	Rep & Maint Streets	$ -			$ -		$ 13,000	$ 20,000		$ 20,000	$ 20,000	$ 20,000
100-535321-374	Emergency Government Alert	$ 4,459	$ 3,414	$ 2,250	$ 7,495	$ 7,500	$ 10,000	$ 7,500	0.0%	$ 7,500	$ 7,500	$ 7,500

GENERAL GOVERNMENT

STREETS and TRASH/RECYCLING

Expenditure Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017	2018	2019	2020
										3 Year Projection		
100-535321-390	Supplies-Other	$ 892	$ 120	$ 377	$ -	$ -	$ -			$ -	$ -	$ -
100-535321-505	Legal Fees	$ -	$ -	$ -	$ -	$ -	$ -			$ -	$ -	$ -
100-535321-520	Property and Liability Ins	$ 17,241	$ 21,856	$ 14,155	$ 25,140	$ 18,870	$ 22,351	$ 22,798	20.8%	$ 23,254	$ 23,719	$ 24,193
100-535321-800	Capital Outlay	$ 120	$ 23,688	$ -	$ -	$ -	$ -	$ -		$ -	$ -	$ -
	SUB TOTAL	**$1,426,588**	**$1,545,918**	**$1,482,773**	**$1,348,173**	**$1,434,343**	**$ 1,297,660**	**$1,444,701**	**0.7%**	**$1,410,535**	**$1,436,416**	**$1,466,207**

TRASH & RECYCLE

Expenditure Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017	2018	2019	2020
										3 Year Projection		
100-575710-256	Monitoring Wells		$ -	$ 3,083	$ -	$ -	$ -	$ -		$ -	$ -	$ -
100-575710-296	Contract Services-Environ		$ -	$ -	$ -	$ -	$ -	$ -		$ -	$ -	$ -
100-575710-295	Clean Sweep	$ 10,685	$ 19,385	$ 18,107	$ 25,698	$ 22,000	$ 24,000	$ 22,000	0.0%	$ 22,550	$ 23,114	$ 23,692
100-575710-297	Contract Services Recycling	$ 147,929	$ 150,887	$ 153,151	$ 95,391	$ 103,360	$ 103,000	$ 104,000	0.6%	$ 97,951	$ 101,163	$ 104,481
100-575710-298	Contract Services Refuse	$ 381,197	$ 386,356	$ 389,870	$ 337,915	$ 363,272	$ 355,000	$ 365,000	0.5%	$ 374,019	$ 384,765	$ 396,308
100-575710-299	Contract Services Landfill	$ 24,450	$ 38,015	$ 20,443	$ 38,387	$ 25,000	$ 25,000	$ 25,000	0.0%	$ 25,625	$ 26,266	$ 26,922
	SUB TOTAL	**$ 564,261**	**$ 594,643**	**$ 584,654**	**$ 497,391**	**$ 513,632**	**$ 507,000**	**$ 516,000**	**0.5%**	**$ 520,145**	**$ 535,307**	**$ 551,403**
	TOTAL	**$1,990,849**	**$2,140,561**	**$2,067,427**	**$1,845,564**	**$1,947,975**	**$ 1,804,660**	**$1,960,701**	**0.7%**	**$1,930,680**	**$1,971,723**	**$2,017,609**

GENERAL GOVERNMENT

PARKS, FORESTRY & POOL

Expenditure Summary

Line Item	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
100-555551-111	Salaries	$262,114	$258,525	$274,087	$295,241	$299,660	$ 268,283	$ 263,320	-12.1%
100-555551-111	Part Time Wages								
100-555551-113	Overtime	$ 7,670	$ 15,029	$ 16,860	$ 15,360	$ 15,000	$ 18,000	$ 17,000	13.3%
100-555551-133	Longevity	$ -	$ -	$ -	$ -	$ -	$ -	$ -	
100-555551-145	Employee Reimbursement	$ -	$ -	$ -	$ -	$ -	$ -	$ -	
100-555551-151	FICA	$ 20,341	$ 21,150	$ 21,970	$ 23,566	$ 23,605	$ 23,802	$ 21,444	-9.2%
100-555551-152	Retirement	$ 25,796	$ 28,009	$ 33,256	$ 18,163	$ 18,889	$ 18,262	$ 16,831	-10.9%
100-555551-153	Employee Benefits	$ 24	$ 24	$ 24	$ -	$ 24	$ -	$ -	
100-555551-154	Health Insurance	$ 58,632	$ 58,389	$ 37,315	$ 9,448	$ 59,000	$ 25,000	$ 50,939	-13.7%
100-555551-155	Life Insurance	$ 873	$ 689	$ 418	$ 478	$ 450	$ 500	$ 643	42.9%
100-555551-156	Vision Insurance	$ 197	$ 150	$ 140	$ 80	$ 150	$ 100	$ 171	14.0%
100-555551-157	Inservice Training	$ -	$ -	$ 420	$ 315	$ 800	$ 800	$ 800	0.0%
100-555551-158	Dental Insurance	$ 3,316	$ 3,059	$ 3,349	$ 3,234	$ 3,500	$ 3,400	$ 4,012	14.6%
100-555551-159	Clothing Allowance	$ 3,466	$ 3,353	$ 3,189	$ 2,649	$ 2,900	$ 2,500	$ 2,900	0.0%
100-555551-160	Workers Compensation	$ 9,277	$ 12,677	$ 14,046	$ 16,177	$ 9,500	$ 11,800	$ 5,000	-47.4%
100-555551-161	Unemployment	$ 4,432	$ 2,484	$ 3,657	$ 2,887	$ 5,700	$ 1,800	$ 3,000	-47.4%
100-555551-162	EAP Service	$ 153	$ 153	$ 153	$ 153	$ 153	$ 153	$ 153	0.0%
100-555551-163	Health Ins. Opt Out	$ 4,800	$ 4,000	$ -	$ -	$ 7,200	$ -	$ 7,200	0.0%
100-555551-211	Physicals	$ 210	$ 214	$ 351	$ 589	$ 415	$ 415	$ 415	0.0%
100-555551-220	Utilities	$ 40,874	$ 39,002	$ 41,049	$ 41,400	$ 31,110	$ 30,000	$ 31,110	0.0%
100-555551-225	Telephone	$ 1,140	$ 1,409	$ 873	$ 880	$ 816	$ 800	$ 816	0.0%
100-555551-240	Fuel, Oil, and Lubricants	$ 16,123	$ 19,897	$ 16,023	$ 10,647	$ 18,500	$ 16,000	$ 18,000	-2.7%
100-555551-241	Rep. & Maint. IT	$ -	$ -	$ 458	$ 2,201	$ 3,000	$ 2,500	$ 3,000	0.0%
100-555551-242	Rep. & Maint. Vehicles	$ 2,471	$ 4,715	$ 5,972	$ 1,826	$ 4,500	$ 4,000	$ 4,500	0.0%
100-555551-244	Rep. & Maint. Equipment	$ 6,444	$ 5,864	$ 1,439	$ 8,223	$ 3,377	$ 4,000	$ 3,377	0.0%
100-555551-245	Cemetery Grounds & Maintenance	$ -	$ -	$ 4,616	$ 343	$ 3,500	$ 3,500	$ 7,500	114.3%
100-555551-246	Rep. & Maint. Office Equipment	$ 395	$ -	$ 839	$ -	$ -	$ -	$ -	
100-555551-248	Rep& Maint. Bldgs	$ 2,549	$ 4,486	$ 3,180	$ 1,731	$ 2,000	$ 2,000	$ 2,000	0.0%
100-555551-265	Festival Expenses	$ -	$ -	$ -	$ 1,900	$ -	$ -	$ -	
100-555551-298	Outside Services	$ 44,547	$ 56,504	$ 38,910	$ 31,651	$ 26,000	$ 20,000	$ 46,000	76.9%
100-555551-310	Office Supplies/Postage	$ 1,601	$ 1,612	$ 1,245	$ 709	$ 1,000	$ 1,200	$ 1,200	20.0%
100-555551-311	Computer Software Maintenance	$ 12	$ 656	$ 6	$ -	$ 750	$ 1,000	$ 1,200	60.0%
100-555551-324	Memberships and Dues	$ 86	$ -	$ -	$ -	$ 450	$ 200	$ 400	-11.1%
100-555551-330	Travel	$ -	$ -	$ -	$ 125	$ 125	$ 125	$ 125	0.0%
100-555551-350	Repairs & Maint. Supplies	$ 42,165	$ 21,447	$ 23,249	$ 24,414	$ 20,000	$ 20,000	$ 20,000	0.0%
100-555551-505	Legal Fees	$ -	$ -	$ -	$ -	$ -	$ -	$ -	
100-555551-520	Property and Liability Ins	$ 14,925	$ 18,079	$ 17,530	$ 20,816	$ 22,144	$ 20,587	$ 20,998	-5.2%
100-555551-800	Capital Outlay	$ -	$ -	$ -	$ -	$ 50,000	$ 50,000	$ 50,000	0.0%
	TOTAL	**$574,633**	**$581,577**	**$564,624**	**$535,208**	**$634,217**	**$ 550,727**	**$ 604,054**	**-4.8%**

POOL

Expenditure Summary

Line Item	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
100-555532-350	Pool	$ -	$ -	$ 25,000	$ 6,146	$ -		$ -	
	TOTAL	**$ -**	**$ -**	**$ 25,000**	**$ 6,146**	**$ -**	**$ -**	**$ -**	

FORESTRY

Expenditure Summary

Line Item	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
100-555561-240	Spray/Fertilizer	$ -	$ -	$ 12,145	$ 7,455	$ 11,000	$ 5,000	$ 11,000	0.0%
100-555561-298	Contract Services	$ -	$ 2,063	$ 6,475	$ 24,130	$ 22,500	$ 15,000	$ 22,500	0.0%
100-555561-350	Repairs & Maint. Supplies	$ -	$ -	$ 12,768	$ 1,310	$ 4,000	$ 4,000	$ 4,000	0.0%
	TOTAL	**$ -**	**$ 2,063**	**$ 31,388**	**$ 32,895**	**$ 37,500**	**$ 24,000**	**$ 37,500**	**56.3%**
	TOTAL PARKS & FORESTRY & POOL	**$574,633**	**$583,639**	**$621,011**	**$574,249**	**$671,717**	**$ 574,727**	**$ 641,554**	**-4.5%**

This section contains expenditures for the Health, Education and Recreation branch of the General Fund in City Government. The Library is governed and controlled by its own board. The City makes an annual contribution to the Library as approved by the Common Council.

City of Burlington
2017 Annual Budget

Health, Education & Recreation

Library
Health Officer
Animal Shelter
Historical Society
Senior Citizens

GENERAL GOVERNMENT

HEALTH, EDUCATION & RECREATION

This department consists of several key areas. The Library provides a diversified selection of reading and reference materials, as well as materials to serve special interests and community needs, for the benefit of patrons residing in or visiting the City of Burlington.The City contracts with Racine County to provide health screening programs and flu shots to its residents, and with Countryside Humane Society to care for loose animals found within City limits. The City donates money annually to support the local Historical Society and appropriates money to support the work of the Historical Preservation Committee. The City also donates money annually to support the Senior Citizen Center and it's programs.

BUDGET NOTES

2017 Budget Notes: Top 5 Expenses				
Line Item	**Dollars**	**% of Dept Exp**	**% of Tot Exp**	
Health Officer Contract	$ 74,561	87.60%	1.0%	
Animal Shelter	$ 7,000	8.22%	0.1%	
All Other	$ 3,550	4.17%	0.0%	
TOTAL	$ 85,111	100.00%	1.2%	

3 Year Projection	2018	PY % Inc	2019	PY % Inc	2020	PY % Inc
Health Officer Contract	$ 76,798	2.0%	$ 79,102	2.0%	$ 81,475	2.0%
Animal Shelter	$ 7,140	1.0%	$ 7,283	2.0%	$ 7,428	2.0%
All Other	$ 3,586	1.0%	$ 3,434	1.0%	$ 3,485	1.5%
TOTAL	$ 87,523	2.8%	$ 89,819	2.6%	$ 92,388	2.9%

SPECIAL REVENUE FUND

LIBRARY

The Library provides a diversified selection of reading and reference materials, as well as materials to serve special interests and community needs, for the benefit of patrons residing in or visiting the City of Burlington. The Library is open to patrons six days a week (65 Hours), and offers a number of special services such as juvenile and adult programs, public internet access, interlibrary loan, books on tape, videos, CD's, and DVD's.

MISSION

The Burlington Public Library, by providing free access to diverse resources, strives to link all members of the community with the spirit and power of ideas.

2017 GOALS

Renovate/replace building. Explore options, co-ordinate with city efforts as possible, engage public in expansion discussion and raise civic awareness.
Secondary goals
Welcome donations by creating a wish list for potential donors.
Develop a way to accept credit card donations in the online catalog.
Participate in developing the marketing program to be initiated by Lakeshores Library System.
Develop Survey Monkey poll about new/renovated library, to raise awareness and gather input.

2016 ACCOMPLISHMENTS

Goal was to increase library's visibility. Accomplishments: Created PR position. Increased social media presence. Increased Facebook posts. Experimented with online newsletter.
Goal was to explore renovation/replacement of building. Participated in joint building feasibility study. Attended classes and seminars on building projects. Visited new and remodelled libraries.
Goal was to maintain outreach. Continued outreach to schools, day cares, senior centers, and Hispanic services.
Continued the expansion of electronic access to materials, with emphasis on ease of access. Provided online classes, databases, zinio magazines and Overdrive e-books. Additionally, Bookmyne, the online access to our catalog, was improved and updates. Survey monkey was used for a poll during National Library Week. Initiated use of a tablet to sign up participants and record reading records.

SALARIES CHARGED TO THIS DEPARTMENT

Position	Annual Salary	% Charged	2016 Actual	2017 Proposed
Head Librarian	$64,471	100.00%	$64,471	$65,116
Assistant Librarian	$49,650	100.00%	$49,650	$50,147
Assistant Librarian	$42,000	100.00%	$42,000	$42,420
Assistant Librarian	$39,520	100.00%	$39,520	$39,915
Facilities Maint. Sup.	$10,815	20.00%	$2,163	$10,908
Part Time & Seasonal Employees	$188,888	100.00%	$188,888	$190,777
		TOTAL	**$386,692**	**$399,282**

BUDGET NOTES

2017 Budget Notes: Top 5 Expenses				
Line Item	**Dollars**	**% of Dept Exp**	**% of Tot Exp**	
Total Salaries & Wages	$ 420,995	56.42%	5.8%	
Benefits	$ 145,356	19.48%	2.0%	
Health Insurance	$ 73,924	9.91%	1.0%	
Materials	$ 83,000	11.12%	1.1%	
Utilities	$ 23,000	3.08%	0.3%	
All Other	$ 11,918	1.60%	0.2%	
TOTAL	$ 758,193	101.61%	10.4%	

3 Year Projection	2018	PY % Inc	2019	PY % Inc	2020	PY % Inc
Total Salaries & Wages	$ 427,310	1.5%	$ 433,720	1.5%	$440,225	1.5%
Benefits	$ 146,809	1.0%	$ 148,277	1.0%	$149,760	1.0%
Health Insurance	$ 74,663	1.0%	$ 75,409	1.0%	$ 76,164	1.0%
Materials	83,830	1.0%	$ 84,668	1.0%	$ 85,515	1.0%
Utilities	$ 23,230	1.0%	$ 23,695	2.0%	$ 23,932	1.0%
All Other	$ 12,038	1.0%	$ 12,158	1.0%	$ 12,280	1.0%
TOTAL	$ 767,880	1.3%	$ 777,927	1.3%	$787,875	1.3%

SPECIAL REVENUE FUND

LIBRARY

Revenue & Funding Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
251-414111-000	Taxes	$405,500	$405,500	$ 405,500	$ 405,500	$ 405,500	$ 405,500	$ 405,500	0.0%
251-454571-000	Open Access Payments	$286,988	$273,106	$ 247,518	$ 230,854	$ 266,000	$ 266,000	$ 271,990	2.3%
251-454572-000	Library Fines	$ 22,347	$ 20,196	$ 19,756	$ 21,314	$ 21,000	$ 21,000	$ 21,000	0.0%
251-454573-000	Photcopier Income	$ 1,490	$ 1,597	$ 1,600	$ 1,458	$ 1,000	$ 1,000	$ 1,000	0.0%
251-454574-000	Cataloging	$ 2,445	$ 167	$ 39	$ 43	$ 50	$ -		
251-454577-000	Miscellaneous Income	$ 3,073	$ 3,271	$ 3,534	$ 2,967	$ 1,000	$ 1,000	$ 1,000	0.0%
251-454578-000	Resource Development	$ 31,888	$ 30,345	$ 27,502	$ 25,650	$ 17,246	$ 17,246	$ 30,221	75.2%
251-454579-000	LSTA Lakeshores		$ -	$ -	$ -	$ -	$ -		
251-454580-000	345 Program	$ -	$ -	$ -	$ -	$ 1,200	$ 1,200	$ 1,200	0.0%
251-454581-000	327 Materials	$ -	$ -	$ -	$ -	$ 4,500	$ 4,500	$ 4,500	0.0%
251-454582-000	330 Travel	$ -	$ -	$ -	$ -	$ -	$ -		
251-454585-000	LSTA 327 Kindle	$ -	$ -	$ -	$ -	$ -	$ -		
251-454586-000	LSTA 327 Els	$ -	$ -	$ -	$ -	$ -	$ -		
251-484811-000	Interest Income	$ 362	$ 344	$ 378	$ 304	$ 500	$ 500	$ 300	-40.0%
251-454587-000	Private Donation	$ -	$ -	$ -	$ -	$ 20,000	$ 20,000		
251-454587-220	Utilitites	$ -	$ -	$ -	$ -	$ -			
251-484835-000	Insurance Recovery	$ -	$ -	$ -	$ -	$ -			
251-494932-000	Transfer from Other Balance	$ -	$ -	$ -	$ -	$ -			
	TOTAL	**$754,093**	**$734,526**	**$ 705,828**	**$ 688,090**	**$ 737,996**	**$ 737,946**	**$ 736,711**	**-0.2%**

Expenditure Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
251-555511-111	Salaries	$428,362	$405,071	$ 404,867	$ 397,464	$ 422,482	$ 422,500	$ 420,995	-0.4%
251-555511-145	Employee Reimbursement	$ 9	$ -	$ -	$ -	$ -	$ -		
251-555511-151	FICA	$ 31,593	$ 31,614	$ 30,624	$ 29,856	$ 32,320	$ 33,320	$ 31,904	-1.3%
251-555511-152	Retirement	$ 23,393	$ 33,492	$ 30,206	$ 23,284	$ 32,500	$ 32,500	$ 32,500	0.0%
251-555511-153	Employee Benefits Corp	$ 269	$ 249	$ 201	$ 119	$ 290	$ 290	$ 290	0.0%
251-555511-154	Health Insurance	$ 70,136	$ 75,356	$ 77,909	$ 79,062	$ 76,500	$ 76,500	$ 73,924	-3.4%
251-555511-155	Life Insurance	$ 765	$ 807	$ 940	$ 885	$ 800	$ 800	$ 941	17.6%
251-555511-156	Vision	$ 221	$ 251	$ 251	$ 251	$ 250	$ 250	$ 250	0.0%
251-555511-158	Dental	$ 2,974	$ 3,312	$ 3,312	$ 2,991	$ 3,300	$ 3,300	$ 3,000	-9.1%
251-555511-160	Workers Compensation	$ 1,292	$ 1,782	$ 2,138	$ 1,435	$ 1,350	$ 1,350	$ 1,350	0.0%
251-555511-161	Unemployment	$ 80	$ -	$ -	$ 1,248	$ 250	$ 250	$ 250	0.0%
251-555511-162	EAP Service	$ 847	$ 847	$ 847	$ 847	$ 847	$ 847	$ 847	0.0%
251-555511-211	Physicals	$ 96	$ 295	$ 114	$ 115	$ 100	$ 100	$ 100	0.0%
251-555511-220	Utilities	$ 23,090	$ 25,023	$ 23,350	$ 18,981	$ 26,520	$ 20,000	$ 23,000	-13.3%
251-555511-225	Telephone	$ 4,715	$ 4,829	$ 5,588	$ 4,514	$ 3,500	$ 3,500	$ 5,000	42.9%
251-555511-241	Rep. & Maint. IT		$ -	$ -	$ 49	$ 2,500	$ -	$ -	
251-555511-242	Rep. & Maint. Equip.	$ 4,008	$ 4,206	$ 7,355	$ 5,794	$ 7,500	$ 6,500	$ 7,500	0.0%
251-555511-247	Rep./Maint. Bldg.	$ 11,041	$ 14,968	$ 27,954	$ 12,747	$ 10,500	$ 10,500	$ 11,500	9.5%
251-555511-298	Contract Services	$ -	$ -	$ -	$ -	$ 500	$ 500	$ 500	0.0%
251-555511-310	Office Supplies/Postage	$ 12,123	$ 11,357	$ 10,281	$ 8,890	$ 15,500	$ 11,000	$ 16,000	3.2%
251-555511-312	Computer Supplies	$ 1,243	$ 2,152	$ 589	$ 983	$ 4,600	$ 2,500	$ 4,700	2.2%
251-555511-318	Automation	$ 4,692	$ 4,465	$ 4,123	$ 4,916	$ 5,000	$ 5,000	$ 5,100	2.0%
251-555511-319	Consortium Costs	$ 16,607	$ 18,103	$ 19,823	$ 21,767	$ 22,150	$ 22,150	$ 24,000	8.4%
251-555511-324	Membership Dues	$ 1,072	$ 498	$ 666	$ 537	$ 1,042	$ 650	$ 1,042	0.0%
251-555511-327	Materials	$ 76,927	$ 75,338	$ 86,851	$ 68,620	$ 83,000	$ 83,000	$ 83,000	0.0%
251-555511-330	Inservice Training / Travel	$ 3,088	$ 3,811	$ 2,736	$ 2,658	$ 4,000	$ 3,000	$ 4,000	0.0%
251-555511-345	Programs	$ 447	$ 694	$ 57	$ 308	$ 1,000	$ 500	$ 1,000	0.0%
251-555511-519	Liability Ins.-Bldg.	$ 3,786	$ 4,093	$ 4,337	$ 5,302	$ 4,000	$ 5,345	$ 5,500	37.5%
251-555511-800	Capital Outlay	$ -	$ -	$ -	$ -	$ -	$ -		
	TOTAL	**$722,875**	**$722,614**	**$ 745,118**	**$ 693,624**	**$ 762,301**	**$ 746,152**	**$ 758,193**	**-0.5%**

OTHER FINANCING SOURCES (USES)

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
	Gen Fund Transfers In	$0		$ -	$ -	$ -	$ -	$ -	
251-595922-000	Trfr to Equip Replacement Fund	$ -	$ (5,000)	$ (5,000)	$ -			$ (5,000)	
	TOTAL	**$0**	**($5,000)**	**($5,000)**	**$0**	**$0**	**$0**	**($5,000)**	
	Beginning Fund Balances 01/01	$69,785	$99,448	$106,360	$62,069	$56,535	$56,535	$48,329	
	Net Change	$ 31,218	$ 6,912	$ (44,291)	$ (5,535)	$ (24,305)	$ (8,206)	$ (26,482)	9.0%
	Ending Fund Balance 12/31	**$99,448**	**$106,360**	**$62,069**	**$56,535**	**$32,230**	**$48,329**	**$21,847**	

	2018	2019	2020
	3 Year Projection		
City Contribution	$405,500	$405,500	$ 413,610

GENERAL GOVERNMENT

HEALTH, EDUCATION & RECREATION - Health Officer & Animal Shelter

Expenditure Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
100-545411-291	Health Officer Contract	$66,545	$68,379	$62,475	$73,367	$74,617	$ 74,617	$74,561	-0.1%
100-545430-298	Animal Shelter	$ 6,235	$ 6,235	$10,331	$ 8,739	$ 6,300	$ 7,000	$ 7,000	11.1%
	TOTAL	**$72,779**	**$74,614**	**$72,806**	**$82,106**	**$80,917**	**$ 81,617**	**$81,561**	**0.8%**

HEALTH, EDUCATION & RECREATION - Historical Society & Senior Citizens

Expenditure Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
100-555512-291	Historical Society Donation	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000	0.0%
100-555512-310	Office Supplies HPC		$ -	$ -	$ -	$ -	$ -	$ -	
100-555514-220	Admin Utilities		$ -	$ -	$ -	$ -	$ -	$ -	
100-555514-399	Senior Citizens Donation	$ 2,504	$ 2,485	$ 2,512	$ 2,508	$ 2,500	$ 2,520	$ 2,550	2.0%
	TOTAL	**$ 3,504**	**$ 3,485**	**$ 3,512**	**$ 3,508**	**$ 3,500**	**$ 3,520**	**$ 3,550**	**1.4%**

This section contains expenditures for the Planning and Development Branch of the General Fund in City Government. Planning and development is monitored by the Plan Commission and conforms to the Master Plan of the City.

City of Burlington
2017 Annual Budget

Planning & Development
Plan Commission
Economic Development

GENERAL GOVERNMENT

PLANNING & DEVELOPMENT

The Plan Commission is authorized to create and manage a master plan for the physical development of the City, including the character and extent of streets, walks, parks, parking, airports, sites for public buildings, waterways, removal of blight and a comprehensive zoning scheme. All planning matters are referred to the Plan Commission prior going to the City Council, including but not limited to rezoning applications, minor subdivisions, major subdivisions/preliminary plats, site plans, conditional use permits, landscape plans, Stormwater management plans and final plats. The Plan Commission is charged with reviewing the information presented to them and to provide a detailed recommendation to the City Council. In addition, the City contracts with the Racine County Economic Development Corporation to solicit new business opportunities for the City. In addition, the City provides support to the Chamber of Commerce for local tourism efforts.

BUDGET NOTES

2017 Budget Notes: Top 5 Expenses				
Line Item	**Dollars**	**% of Dept Exp**	**% of Tot Exp**	
Contract Services	$ 60,000	32.1%	0.8%	
Town Annexation Revenue Sharing	$ 11,167	6.0%	0.2%	
Economic Development	$ 80,000	42.9%	1.1%	
All Other	$ 35,500	19.0%	0.5%	
TOTAL	$ 186,667	100.0%	2.6%	

3 Year Projection	2018	PY % Inc	2019	PY % Inc	2020	PY % Inc
Contract Services	$ 60,600	1.0%	$ 61,206	1.0%	$ 61,818	1.0%
Town Annexation Revenue Sharing	$ 22,016	97.2%	$ 11,071	-49.7%	$ 194	-98.2%
Economic Development	$ 82,000	2.5%	$ 83,640	2.0%	$ 85,313	2.0%
All Other	$ 36,210	2.0%	$ 36,934	2.0%	$ 37,673	2.0%
TOTAL	$ 200,826	7.6%	$ 192,851	-4.0%	$ 184,998	-4.1%

GENERAL GOVERNMENT

PLAN COMMISSION

Expenditure Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
100-565641-298	Contract Services	$ 67,974	$ 50,059	$ 64,344	$ 40,094	$ 60,000	$ 60,000	$ 60,000	0.0%
100-565641-299	Land Use	$ -	$ -	$ 17,291	$ 38,713	$ 28,000	$ 28,000	$ 35,000	25.0%
100-565641-300	Reimburse Multi PW Bldg		$ -	$ -	$ -	$ -		$ -	
100-565641-310	Supplies & Postage	$ 437	$ 443	$ 756	$ 428	$ 300	$ 300	$ 500	66.7%
100-565641-313	Printing		$ -	$ -	$ -	$ -		$ -	
100-565641-800	Outlay		$ -	$ -	$ -	$ -		$ -	
100-565643-399	Town Annexation Revenue Sharing	$ 45,009	$ 55,071	$ 43,686	$ 33,036	$ 32,848	$ 22,368	$ 11,167	-66.0%
100-565643-399	TOL Annexation Revenue Sharing			$ -	$ -	$ 113	$ -	$ -	
100-565690-000	Property Tax Rebate		$ -	$ -	$ -	$ -		$ -	
		$113,420	**$105,574**	**$126,077**	**$112,271**	**$121,261**	**$ 110,668**	**$ 106,667**	**-12.0%**

ECONOMIC DEVELOPMENT

Expenditure Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
100-565639-399	Economic Development	$ 72,979	$ 81,179	$249,596	$108,843	$ 75,000	$ 75,000	$ 80,000	6.7%
	Property Acquisition	$126,759	$ -	$ -	$ -	$ -		$ -	
	TOTAL	**$199,738**	**$ 81,179**	**$249,596**	**$108,843**	**$ 75,000**	**$ 75,000**	**$ 80,000**	**6.7%**
	Total Planning & Development	**$313,158**	**$186,752**	**$375,673**	**$221,114**	**$196,261**	**$ 185,668**	**$ 186,667**	**-4.9%**

This section contains payments for City Debt (Debt Service) and an overall Debt Schedule of these payments. Income and expenditures for the Tax Increment Finance Districts (or TIF; also known as TID) in the City are also in this section. TID's are funded by Taxes specific to the property located within the TID.

City of Burlington
2017 Annual Budget

Debt Service & TIF Districts

Overall Debt Payment Schedule
General Debt Service
TIF District 3
ER TIF District 1
TIF District 5

GENERAL GOVERNMENT

DEBT SERVICE SCHEDULES

Fund Mgr	DEBT SCHEDULES (Original Amount after description) Payment	% Allocate	Beginning Principal	Principal Remaining	Principal 2017	Interest 2017	Total 2017	Principal Remaining
AWM	2007 Refunding Bonds 2.4M		$ 1,500,000	$ 1,500,000.00	$ 100,000.00	$ 61,787.50	$ 161,787.50	$ 1,400,000.00
	General Debt Service	100.00%						
DTC	2014A Gen Obligation Refunding Bonds 6.2M		$ 6,200,000	$ 5,155,000.00	$ 485,000.00	$ 179,497.50	$ 664,497.50	$ 4,670,000.00
	TID 3	17.18%	$ 1,065,000	$ 365,000.00	$ 365,000.00	$ 1,277.50	$ 366,277.50	$ -
	ER TID	30.24%	$ 1,875,000	$ 1,875,000.00		$ 43,382.50	$ 43,382.50	$ 1,875,000.00
	Water	10.56%	$ 655,000	$ 585,000.00	$ 25,000.00	$ 78,767.50	$ 103,767.50	$ 560,000.00
	Waste Water	16.21%	$ 1,005,000	$ 900,000.00	$ 40,000.00	$ 21,677.50	$ 61,677.50	$ 860,000.00
	General Debt Service	25.81%	$ 1,600,000	$ 1,430,000.00	$ 55,000.00	$ 34,392.50	$ 89,392.50	$ 1,375,000.00
DTC	2010B Gen Ob Refunding Bond 4.2M		$ 4,290,000					
	TID 3	87.69%	$ 3,434,769					
	TID 4		$ 653,263					
	Gen Debt Service	12.31%	$ 201,968					
AWM	2011 GO Refunding Bond 9.12M	100.00%	$ 9,120,000	$ 3,960,000.00	$ 905,000.00	$ 97,131.25	$ 1,002,131.25	$ 3,055,000.00
	TIF 3	70.70%					$ -	$ -
COB	2010 Tax Increment Bond-Kohls Developer		$ 2,000,000	$ 138,301.74	$ 138,301.74		$ -	
	TIF 3	100.00%					$ -	
WDA	2008 Clean Water Fund Loan 5096-02 4.53M		$ 4,528,149	$ 2,971,113.47	$ 214,528.84	$ 73,572.29	$ 288,101.13	$ 2,756,584.63
	Waste Water				$ 214,528.84	$ 73,572.29	$ 288,101.13	
WDA	2008 Clean Water Fund Loan 5096-04 960K		$ 960,910	$ 586,140.49	$ 47,271.20	$ 13,301.02	$ 60,572.22	$ 538,869.29
	Waste Water	100.00%			$ 47,271.20	$ 13,301.02	$ 60,572.22	
WDA	2012 Safe Drinking Water Loan 5475-01		$ 2,044,276	$ 1,520,032.58	$ 87,277.00	$ 32,729.00	$ 120,006.00	$ 1,432,755.58
	Water	100.00%			$ 87,277.00	$ 32,729.00	$ 120,006.00	
AWM	2011A Waterworks System Revenue Refunding Bond		$ 2,090,000	$ 1,275,000.00	$ 190,000.00	$ 36,497.50	$ 226,497.50	$ 1,085,000.00
	Water							
WDA	2012 Clean Water Fund Loan 7.1M	100.00%	$ 7,722,769	$ 6,766,176.31	$ 344,457.36	$ 172,439.84	$ 516,897.20	$ 6,421,718.95
	Sewer							
DTC	2012A Street Improvement Bonds	100.00%	$ 3,155,000	$ 3,055,000.00	$ 50,000.00	$ 74,335.00	$ 124,335.00	$ 3,005,000.00
	Debt Service							
DTC	2012 1.46 Tax Ref Bond Princip	100.00%	$ 1,146,000	$ 710,000.00	$ 145,000.00	$ 11,708.75	$ 156,708.75	$ 565,000.00
	ER TID 1	65.51%			$ 95,000.00	$ 5,943.75		
	Debt Service	34.49%			$ 50,000.00	$ 5,765.00		
DTC	2015A 4.215 GO Refunding	100.00%	$ 4,215,000	$ 2,815,000.00	$ 1,405,000.00	$ 28,150.00	$ 1,433,150.00	$ 1,410,000.00
	TID 3				$ 1,405,000.00	$ 42,250.00	$ 1,447,250.00	
DTC	2015B 4.5M Taxable GO Note	100.00%	$ 4,500,000	$ 4,500,000.00	$ 700,000.00	$ 67,377.50	$ 767,377.50	$ 3,800,000.00
	TID 5				$ 700,000.00	$ 67,377.50	$ 767,377.50	
USB	Honeywell Lease	100.00%	$ 1,147,507.00	$ 1,019,946.32	$ 66,405.23	$ 26,910.49	$ 93,315.72	$ 953,541.09
	General						$ -	
USB	USB Lease Truck Chasis	100.00%	$ 342,000	$ 205,201.15	$ 66,405.43	$ 20,015.47	$ 86,420.90	$ 138,795.72
	Sewer						$ -	
BMO	BMO Bank Lease DPW Truck	100.00%	$ 147,220	$ 59,793.77	$ 29,424.89	$ 1,538.66	$ 30,963.55	$ 30,368.88
	STREETS Equipment Replacement Fund						$ -	
FRSB	FRSB Non Revolving Equity Taable Notye	100.00%	$ 300,000	$ 300,000.00		$ 6,843.75	$ 6,843.75	$ 300,000.00
	TID 5							

GENERAL DEBT SERVICE

Revenue/Transfer In Summary

Acct	Deptartmental Contribution	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
313-414111-000	General Property Taxes	$ 428,459	$ 465,000	$ 460,404	$ 200,000	$ -	$ 92,416	$ -	
313-484811-000	Interest Income	$ 193	$ 910	$ 327	$ 327	$ 900	$ 900	$ 400	-55.6%
313-491000-000	Proceeds From Borrowing	$ -	$ -	$4,540,000	$ -	$ -	$ -	$ -	
313-491001-000	Proceeds from Bond Sale	$ 697,500	$ -	$ -	$ -	$ -	$ -	$ -	
313-492000-000	St. Project Note Proceeds	$ -	$ -	$ -	$ -	$ -	$ -	$ -	
313-492001-000	St. Project Note Paydown	$ -	$ -	$ -	$ -	$ -	$ -	$ -	
313-492002-000	St. Project Note Interest	$ -	$ -	$ -	$ -	$ -	$ -	$ -	
313-494912-000	Repayment	$ -	$ -	$ -	$ -	$ -	$ -	$ -	
313-494913-000	Swimming Pool	$ -	$ -	$ -	$ -	$ -	$ -	$ -	
313-494914-000	TIF Debt Service	$ -	$ -	$ -	$ -	$ -	$ -	$ -	
313-494915-000	Festival Park	$ -	$ -	$ -	$ -	$ -	$ -	$ -	
313-494916-000	Little League	$ -	$ -	$ -	$ -	$ -	$ -	$ -	
313-494917-000	96 GO Sewerage Bonds	$ -	$ -	$ -	$ -	$ -	$ -	$ -	
313-494923-000	Trans From Deb Ser Sinking Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -	
313-494929-000	Trans From Gen Fund	$ -	$ -	$ 25,238	$ 200,126	$ 406,157	$ 406,157	$ 524,195	29.1%
313-495010-000	Trans From TIF 3	$ -	$ -	$ 10,000	$ -	$ -	$ -	$ -	
313-495020-000	Trans From TIF 4	$ -	$ -	$ 30,000	$ -	$ -	$ -	$ -	
313-495030-000	Trans From Library	$ -	$ -	$ -	$ -	$ -	$ -	$ -	
313-495040-000	Honeywell Rebates	$ -	$ -	$ -	$ 53,567	$ -	$ -	$ -	
	Total	**$ 428,652**	**$ 465,910**	**$5,065,969**	**$ 454,020**	**$ 407,057**	**$ 499,473**	**$ 524,595**	**28.9%**

Expenditure Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
313-585810-613	92 State Trust Fund Loan Pool		$ -	$ -	$ -	$ -	$ -	$ -	
313-585810-619	State Trust Fnd Loan Pension	$ 529,008	$ -	$ -	$ -	$ -	$ -	$ -	
313-585810-627	2001 Refunding Bonds Principal		$ -	$ -	$ -	$ -	$ -	$ -	
313-585610-646	2009 State Trust Fund Loan Principal		$ -	$ -	$ -	$ -	$ -	$ -	
313585620-646	2011 State Trust Fund Loan Principal		$ -	$ -	$ -	$ -	$ -	$ -	
313-585820-643	Principal 2010A 6.4M GO Bond		$ 52,334	$ 40,457	$ 2,984	$ -	$ -	$ -	
313-585810-645	Principal 4.29M Ref Bond 2010B		$ -	$4,475,000	$ 65,000	$ -			
313-585810-642	Principal 6.5M GO Bonds	$ 50,000	$ 50,000	$ -	$ 60,000	$ -			
313-585810-646	Principal St Trust Fund Loan Pens	$ 265,482	$ -	$ -	$ 62,815	$ -			
313-585810-649	Principal 1.46M 2012B Ref Bond	$ -	$ 135,000	$ 145,000	$ 50,000	$ -			
313-585820-619	Interest 2009 St Trust Fund Loan	$ 34,797	$ -	$ -	$ -	$ -	$ -		
313-585820-623	Interest 1992 St Trust Fund Loan		$ -	$ -	$ -	$ -	$ -		
313-585820-635	97 Bond Note	$ 63,975	$ 63,975	$ 63,975	$ 63,975	$ -	$ -		
313-585820-640	2001 Refunding Bonds Interest		$ -	$ -	$ -	$ -	$ -		
313-585820-642	Interest 6.5M GO Bonds		$ -	$ -	$ 35,005	$ -	$ -		
313-585820-644	Interest 2010A 6.4M GO Bond	$ 52,263	$ 52,334	$ 40,457	$ -	$ 253,500	$ 225,000	$ 255,000	0.6%
313-585820-645	Interest 2010B 4.29M Ref Bond	$ 2,844	$ 2,844	$ 2,844	$ 2,194	$ 183,620	$ 181,157	$ 176,280	-4.0%
313-585820-646	Int 2009 State Trust Fund Loan	$ 11,005	$ -	$ -	$ 30,501	$ -	$ -		
313-585820-648	Interest 1.46M 2012B Ref Bond		$ -	$ -	$ -	$ -	$ -		
313-585820-649	Interest 3.15 2012A Street Bonds	$ 27,319	$ 10,831	$ 7,463	$ 76,335	$ -	$ -		
313-585590900-	Other Financing Charges		$ -	$ 211,158	$ -	$ -	$ -	$ -	
313-585590900-	Other Fin Use-Pay To Escrow		$ -	$ -	$ -	$ -	$ -	$ -	
313-585810-646	Lease Honeywell Principal		$ -	$ 62,921	$ 62,815	$ 64,640	$ 64,640	$ 66,405	2.7%
313-585820-646	Lease Honeywell Interest		$ -	$ 30,995	$ 30,995	$ 28,676	$ 28,676	$ 26,910	-6.2%
313-585590900-	Debt Service Issuance Costs		$ -	$ -	$ -		$ -	$ -	
313-5852011 St	2011 State Trust Fund Loan Interest		$ -	$ -	$ -		$ -	$ -	
313-595900-200	Debt Service Issuance Costs	$ 8,461	$ -		$ -	$ -	$ -	$ -	
313-595900-300	Debt Discount Expense	$ 5,314	$ -		$ -	$ -	$ -	$ -	
	Total	**$1,050,468**	**$ 367,318**	**$5,080,270**	**$ 542,618**	**$ 530,436**	**$ 499,473**	**$ 524,596**	**Chg fr 2015**

OTHER FINANCING SOURCES (USES)

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
313-590000-000	Bank Charges	$ -	$ -	$ -	$ -	$ -	$ -	$ -	
313-595900-000	Other Sources	$ -	$ -	$ -	$ -	$ -	$ -	$ -	
313-595900-100	Pay to Escroqw	$ -	$ -	$ -	$ -	$ -	$ -	$ -	
313-595900-200	Issuance Costs	$ 8,461	$ -	$ 65,656	$ -	$ -	$ -	$ -	
313-595900-300	Debt Discount	$ 5,314	$ -	$ 28,210	$ -	$ -	$ -	$ -	
313-595922-000	Debt Service Transfer Out	$ -	$ -	$ -	$ -	$ -	$ -	$ -	
313-595921-000	General Fund transfer Out	$ -	$ 143,702	$ -	$ 9,033	$ -	$ -		
	Total	**$ 13,775**	**$ 143,702**	**$ 93,866**	**$ 9,033**	**$ -**	**$ -**	**$ -**	
	Beginning Fund Balances 01/01	15,542	(592,499)	0	79,566	0	$ 0	$ 0	
	Net Change	(608,041)	242,294	79,566	(79,565)	(123,379)	$ 0	$ (0)	-500.0%
	Ending Fund Balance 12/31	**(592,499)**	**0**	**79,566**	**0**	**(123,379)**	**$ 0**	**$ 0**	

GENERAL GOVERNMENT

TAX INCREMENT FINANCE DISTRICT 3

SALARIES CHARGED TO THIS DEPARTMENT

Position	Actual Salary	% Charged	2016 Actual	2017 Proposed
City Administrator	$ 115,502	5.00%	$5,775	$5,775
Budget Officer/Treasurer	$ 63,769	5.00%	$3,188	$3,236
TOTAL			**$8,964**	**$9,011**

Revenue/Transfer In Summary

Acct	Deptartmental Contribution	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
463-414111-000	General Property Taxes	$4,382,416	$4,161,342	$4,565,495	$ 4,150,561	$ 4,200,000	$ 3,943,300	$ 4,023,218.85	-4.2%
463-424239-000	Exempt Computer Aid	$ 16,852	$ 16,630	$ 20,583	$ 18,451	$ 18,000	$ 17,743	$ 18,000	0.0%
463-484811-000	Interest Income	$ 62,601	$ 36,735	$ 66,703	$ 12,669	$ 50,000	$ 14,000	$ 14,000	-72.0%
463-484832-000	Land Sale		$ -	$ -	$ -	$ -			
463-494912-000	Proceeds from Borrowing		$ -	$ -	$ -	$ -			
	TOTAL	**$ 4,461,869**	**$ 4,214,707**	**$ 4,652,781**	**$ 4,181,680**	**$ 4,268,000**	**$ 3,975,043**	**$ 4,055,219**	**-5.0%**

EXPENDITURE SUMMARY

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
	ADMINISTRATION								
463-515132-111	City Administrator Wages	$6,708	$ 6,711	$ 6,814	$ 4,356	$ 5,862	$ 5,862	$5,775	-1.5%
463-515132-151	Admin FICA	$ 425	$ 436	$ 446	$ 327	$ 448	$ 448	$ 442	-1.4%
463-515132-152	Admin WRS/Pension	$ 396	$ 446	$ 468	$ 276	$ 387	$ 387	$ 393	1.5%
463-515132-154	Admin Health	$ 2,461	$ 1,015	$ 982	$ 803	$ 1,182	$ 1,182	$ 1,111	-6.0%
463-515132-155	Admin Life	$ 4	$ 5	$ 5	$ 1	$ 6	$ 6	$ 8	33.3%
463-515132-156	Admin Vision	$ 3	$ 3	$ 3	$ 2	$ 3	$ 3	$ 3	0.0%
463-515132158-	Admin Dental	$ 50	$ 50	$ 50	$ 33	$ 54	$ 54	$ 54	0.2%
463-515141-111	Budget Officer/Treasurer Wages	$ 3,070	$ 3,088	$ 3,153	$ 3,192	$ 3,236	$ 3,236	$4,179	29.1%
463-515141-151	Finance FICA	$ 223	$ 229	$ 236	$ 239	$ 248	$ 248	$ 320	28.9%
463-515141-152	Finance WRS/Pension	$ 175	$ 204	$ 221	$ 217	$ 214	$ 24	$ 284	32.8%
463-515141-154	Finance Health	$ 1,066	$ 1,155	$ 1,014	$ 1,034	$ 1,181	$ 1,181	$ 1,111	-5.9%
463-515141-155	Finance Life	$ 6	$ 7	$ 8	$ 8	$ 8	$ 8	$ 9	12.3%
463-515141-156	Finance Vision	$ 3	$ 3	$ 3	$ 3	$ 3	$ 3	$ 3	0.0%
463-515141158	Finance Dental	$ 34	$ 34	$ 34	$ 34	$ 34	$ 34	$ 20	-40.4%
463-515141-310	Office Supplies/Postage		$ -	$ -	$ -	$ -		$ -	
463-515161-211	Redevelopment		$ -	$ -	$ -	$ -		$ -	
	SUBTOTAL	**$ 14,623**	**$ 13,385**	**$ 13,437**	**$ 10,526**	**$ 12,866**	**$ 12,676**	**$ 13,711**	**6.6%**
	PLANNING								
463-565616-390	TIF 3 Industrial Park	$ -	$ -	$ -	$ -	$ -			
463-565641-298	Contract Services	$ 2,619	$ 4,330	$ 17,591	$ 9,778	$ 31,700	$ 10,000	$ 10,000	-68.5%
463-565642-390	Developers Rebate	$ 288,584	$ 251,515	$ 276,282	$ 312,469	$ 200,000	$ 288,064	$ 113,866	-43.1%
463-565641-299	Miscellaneous	$ 4,146	$ 1,500	$ 3,000	$ 3,150	$ 5,000	$ 3,200	$ 3,200	-36.0%
463-565642-399	Consulting Services	$ -	$ -	$ -	$ -	$ -	$ -		
	SUBTOTAL	**$ 295,348**	**$ 257,344**	**$ 296,873**	**$ 325,397**	**$ 236,700**	**$ 301,264**	**$ 127,066**	**-46.3%**

GENERAL GOVERNMENT

TAX INCREMENT FINANCE DISTRICT 3

	DEBT SERVICE PRINCIPAL								
463-585810-000	DEBT SERVICE PRINCIPAL	$ 2,369,747	$2,708,433	$2,937,331	$ 8,624,007	$ 3,245,000	$ 3,245,000	$ 2,675,000	-17.6%
			$ -	$ -		$ -			
	SUBTOTAL	**$ 2,369,747**	**$ 2,708,433**	**$ 2,937,331**	**$ 8,624,007**	**$ 3,245,000**	**$ 3,245,000**	**$ 2,675,000**	**-17.6%**
	DEBT SERVICE INTEREST								
463-585820-000	DEBT SERVICE INTEREST	$ 651,365	$ 614,588	$ 504,743	$ 377,353	$ 204,655	$ 204,655	$ 140,659	-31.3%
	SUBTOTAL	**$ 651,365**	**$ 614,588**	**$ 504,743**	**$ 377,353**	**$ 204,655**	**$ 204,655**	**$ 140,659**	**-31.3%**
	TOTAL EXPENDITURES	**$ 3,331,083**	**$ 3,593,751**	**$ 3,752,384**	**$ 9,337,283**	**$ 3,699,221**	**$ 3,763,595**	**$ 2,956,435**	**-20.1%**
	REVENUE OVER (UNDER) EXPENDITURE	**$1,130,786**	**$620,956**	**$900,396**	**($5,155,603)**	**$568,779**	**$211,449**	**$1,098,784**	**93.2%**
	OTHER FINANCING SOURCES (USES)								
463-590000-000	Associated Bank Fees		$ -	$ -		$ -			
463-595920-399	Transfer to Debt Servive Fund-323	$ -	$ -	$ (10,000)	$ -			$ -	
	Face Value of Long Term Debt				$ 4,215,000				
	Premiums on Bonds Issued				$ 69,151				
	Advance to TID 5 Repay 2018							$ -	
	Transfer to ER TID Fund 461	$ -	$ -	$ -	$ -	$ (1,833,692)	$ (1,833,692)	$ (15,559)	-99.2%
463-595924-000	Operating Transfer to General Fund	$ (100,000)	$ 294,415	$ -	$ -			$ -	
	SUBTOTAL	**$ (100,000)**	**$ 294,415**	**$ (10,000)**	**$ 4,284,151**	**$ (1,833,692)**	**$ (1,833,692)**	**$ (15,559)**	**-99.2%**
	TOTAL	**$ 1,030,786**	**$ 915,371**	**$ 890,396**	**$ (871,452)**	**$ (1,264,913)**	**$ (1,622,243)**	**$ 1,083,225**	**-185.6%**
	Beginning Fund Balance 01/01	**$1,460,960**	**$2,491,746**	**$3,417,116**	**$4,307,512**	**$ 3,436,061**	**$ 3,436,061**	**$ 1,813,818**	
	Net Change	$1,030,786	$915,371	$ 890,396	$ (871,452)	$ (1,264,913)	$ (1,622,243)	$ 1,083,225	**-185.6%**
	Ending Fund Balance 12/31	**$2,491,746**	**$3,417,116**	**$ 4,307,512**	**$ 3,436,061**	**$ 2,171,148**	**$ 1,813,818**	**$ 2,897,042**	

GENERAL GOVERNMENT

ENVIRONMENTAL REMEDIATION TAX INCREMENT FINANCE DISTRICT 1

SALARIES CHARGED TO THIS DEPARTMENT

Position	Actual Salary	% Charged	2015 Actual	2016 Proposed
City Administrator	$ 115,502	0.50%	$578	$586
Budget Officer/Treasurer	$ 63,769	0.50%	$319	$324
TOTAL			**$896**	**$910**

ENVIRONMENTAL REMEDIATION TIF DISTRICT

Revenue/Transfer In Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
461-414111-000	Property Tax Increment	$ 48,176	$ -	$ -	$ 33,683	$ -	$ 39,831	$ 42,692.06	
461-	Intergovernmental		$ -	$ -	$ -	$ -			
461-424239-000	Exempt Computer Aid		$ -	$ -	$ 149	$ -	$ 62	$ 62	
461-484810-000	Loan Reimbursements Hampton	$ 27,919	$ 29,937	$ 32,053	$ 32,755	$ 30,000	$ 30,000	$ 20,000	-33.3%
461-484811-000	Interest Income	$ 80,732	$ 78,819	$ 76,370	$ 75,749	$ 78,000	$ 74,000	$ 73,000	-6.4%
461-491001-000	Refunding Bond Proceeds	$ 762,500	$ -	$ -	$ -	$ -			
	REVENUE/TRANSFER IN	**$ 919,327**	**$ 108,756**	**$ 108,423**	**$ 142,336**	**$ 108,000**	**$ 143,893**	**$ 135,754**	**25.7%**

EXPENDITURE SUMMARY

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
461-515132-298	ADMIN Contract Servcies				$ 85	$ 500	$ -	$ 350	-30.0%
461-565641-299	Miscellaneous				$ 150	$ -	$ 150	$ 150	
461-565641-398	Downtown Parking Structure				$ -	$ -	$ -	$ -	
461-	Administrative Salries & Benes		$ -	$ -	$ -	$ 795	$ 795	$ 778	-2.2%
461-	Finance Salaries & Benes		$ -	$ -	$ -	$ 487	$ 487	$ 595	22.1%
461-585810-601	6.4M Principal 2010A GO Bond		$ -	$ -	$ -	$ 95,000	$ 95,000	$ 95,000	0.0%
461-585810-603	2014 6.2M GO Refunding Bond	$ 815,419	$ -	$ -	$ 95,000		$ -	$ -	
461-585820-600	Debt Service Interest	$ 114,028	$ 158,802	$ 145,901	$ -	$ -	$ -		
461-585820-601	Interest 6.4M 2010A GO Bond			$ 71,981	$ 43,383	$ 43,383	$ 43,383	$ 43,383	0.0%
461-585820-602	Interest 2011 State Trust Fund Loan				$ -	$ -	$ -		
461-585820-603	Interest 2012 Refunding Bond				$ 7,939	$ 7,036	$ 7,036	$ 5,944	-15.5%
461-595900-000	Debt Discount		$ -	$ -	$ -	$ -	$ -		
461-595900-200	Issuance Costs		$ -	$ -	$ -	$ -	$ -		
	SUBTOTAL	**$ 929,447**	**$ 158,802**	**$ 217,882**	**$ 146,556**	**$ 147,201**	**$ 146,851**	**$ 146,198**	**-0.7%**

OPERATING EXPENSES/TRANSFERS

461-585810-603	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
	OPERATING EXPENSES/TRANSFERS								
461-595900-000	Other Fin Use-Debt Discount		$ -	$ -	$ -	$ -			
461-595920-000	Transfer to Debt Service Fund		$ 39,675	$ 30,000	$ -	$ -			
461-494924-000	Transfer in from TID 3				$ -	$ 1,833,692	$ 1,833,692	$ 15,559	-99.2%
	FaceValue of Bonds Issued					$ -			
	Discount Paid on Issued Bonds					$ -			
	SUBTOTAL	**$ -**	**$ 39,675**	**$ 30,000**	**$ -**	**$ 1,833,692**	**$ 1,833,692**	**$ 15,559**	**-99.2%**
	Total Expenditures	**$ 929,447**	**$ 198,477**	**$ 187,882**	**$ 146,556**	**$ (1,686,491)**	**$ (1,686,841)**	**$ 130,639**	**-107.7%**
	Beginning Fund Balance 01/01	**($1,738,423)**	**($1,738,423)**	**($1,748,543)**	**($1,828,001)**	**($1,832,222)**	**($1,832,222)**	**($1,487)**	**-99.9%**
	Net Change	$ (10,120)	$ (10,372)	$ (79,459)	$ (4,220)	$ 1,794,491	$ 1,830,735	$ 5,115	-99.7%
	Ending Fund Balance 12/31	**($1,748,543)**	**($1,748,794)**	**($1,828,001)**	**($1,832,222)**	**($37,731)**	**($1,487)**	**$3,628**	**-109.6%**

GENERAL GOVERNMENT

TAX INCREMENT DISTRICT 5

SALARIES CHARGED TO THIS DEPARTMENT

Position	Actual Salary	% Charged	2015 Actual	2016 Proposed
City Administrator	$ 115,502	3.00%	$3,465	$586
Budget Officer/Treasurer	$ 63,769	3.00%	$1,913	$324
TOTAL			**$5,378**	**$910**

TAX INCREMENT DISTRICT 5

Revenue/Transfer In Summary

Acct	Deptartmental Contribution	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
452-484811-000	General Property Taxes			$ -	$ 2,463	$ -	$ -	$ 140,255	
452-494921-000	Exempt Computer Aid			$ -	$ -	$ -	$ -	$ -	
452-410000-000	Developer Revenue				$ 113,622	$ 69,828		$ 719,256	930.0%
452-410000-001	Developer Revenue: PILOT							$ -	
452-494912-000	Bond Proceeds				$ 4,500,000	$ -	$ -	$ -	
452-494912-001	Loan Proceeds Fox River				$ 300,000		$ -	$ -	
		$ -	**$ -**	**$ -**	**$ 4,916,085**	**$ 69,828**	**$ -**	**$ 859,511**	**1130.9%**

EXPENDITURE SUMMARY

Line Item	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
ADMINISTRATION									
452-515132-111	City Administrator Wages					$ 3,517	$ 3,517	$ 3,465	-1.5%
452-515132-151	Admin-FICA					$ 269	$ 269	$ 265	-1.5%
452-515132-152	Admin WRS/Pension					$ 232	$ 232	$ 236	1.6%
452-515132-154	Admin Health					$ 709	$ 709	$ 666	-6.0%
452-515132-155	Admin Life					$ 3	$ 3	$ 5	66.7%
452-515132-156	Admin Vision					$ 1	$ 1	$ 2	80.0%
452-515132158-	Admin Dental					$ 32	$ 32	$ 32	1.4%
452-515141-111	Treasurer Wages					$ 1,942	$ 1,942	$ 2,507	29.1%
452-515141-151	Finance FICA					$ 149	$ 149	$ 192	28.7%
452-515141-152	Finance WRS/Pension					$ 128	$ 128	$ 170	33.2%
452-515141-154	Finance Health					$ 670	$ 670	$ 666	-0.5%
452-515141-155	Finance Life					$ 5	$ 5	$ 9	79.7%
452-515141-156	Finance Vision					$ 5	$ 5	$ 3	-40.0%
452-515141158	Finance Dental					$ -	$ -	$ 20	
	SUBTOTAL	$ -	$ -	$ -	$ -	$ 7,662	$ 7,662	$ 8,240	**7.5%**
STREETS OUTLAY									
	Streets Outlay	$ -	$ -						
	SUBTOTAL	$ -	$ -	$ -	$ -		$ -	$ -	
PLANNING								70%	
452-565639-399	TID 5 Planning Expenditures			$ 180,805	$ 451,718	$ 1,500	$ 16,016	$ 1,500	0.0%
452-565641-298	TID 5 Contract Services			$ 14,000	$ 4,042,657	$ -	$ 100,000		
	TOL Revenue Share							$ 112	
	SUBTOTAL	$ -	$ -	$ 194,805	$ 4,494,375	$ 1,500	$ 116,016	$ 1,612	**7.4%**
DEBT SERVICE									
452-585810-601	2015A Taxable GO Promissory Note Principal				$ -	$ -	$ -	$ 700,000	
452-585810-602	Fox River Taxable Loan Principal				$ -			$ -	
452-585820-601	2015A Taxable GO Promissory Note Interest				$ 26,767	$ 69,828	$ 69,828	$ 67,378	
452-585820-602	Fox River Taxable Loan Interest				$ -		$ 5,419	$ 6,844	
452-585831-000	Discounts on Bonds Issued				$ 9,000				
452-585831-001	Loan Issuance Costs				$ 41,080				
	SUBTOTAL	$ -	$ -	$ -	$ 76,847	$ 69,828	$ 75,247	$ 774,221	**1008.8%**
OPERATING EXPENSES/TRANSFERS									
	Transfer (IN)/OUT								
	SUBTOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	
	Total Expenditures	$ -	$ -	$ 194,805	$ 4,571,222	$ 78,990	$ 198,925	$ 784,072	**892.6%**
	Beginning Fund Balance 01/01	$0	$0	$0	($194,805)	$150,057	$150,057	($48,868)	**-132.6%**
	Net Change	$ -	$0	$(194,805)	$ 344,862	$ (9,162)	$ (198,925)	$ 75,439	**-923.4%**
	Ending Fund Balance 12/31	$0	$0	($194,805)	$150,057	$140,895	($48,868)	$26,571	**-81.1%**

This section contains
The Enterprise Funds for the
City. These entities are treated as
business entities. They are funded
by their own revenues rather than
by taxes. Water and Sewer Utili-
ties are a part of Public Works.
The Municipal Airport
is also an Enterprise Fund.

City of Burlington
2017 Annual Budget

Enterprise Funds

Utility Debt Payment Schedule
Water Utility
Sewer Utility
Municipal Airport

ENTERPRISE FUNDS

ENTERPRISE FUNDS LONG TERM DEBT

Water Utility

Line Item	Original Principal	2017 Principal	2017 Interest	2018 Principal	2018 Interest	2019 Principal	2019 Interest
Long Term Debt							
2011A Water Revenue Refunding Bonds April		$190,000	$ 19,674	$195,000	$ 16,824	$200,000	$ 13,899
2011a Water Revenue Refunding Bonds Oct			$ 16,824		$ 13,899		$ 10,899
2014 GO Refunding Bond Water Portion May		$ 25,000	$ 7,168	$ 20,000	$ 7,080	$ 25,000	$ 6,980
2014 GO Refunding Bond Water Portion Nov			$ 7,080		$ 6,980		$ 6,824
2012 Safe Drinking Water Loan May		$ 93,104	$ 17,969	$ 95,153	$ 16,945	$ 97,246	$ 15,898
2012 Safe Drinking Water Loan Nov			$ 16,945		$ 15,898		$ 14,829
TOTAL LTD		**$ 308,104**	**$ 85,659**	**$ 310,153**	**$ 77,626**	**$ 322,246**	**$ 69,328**

Waste Water Utility

Line Item		2017 Principal	2017 Interest	2018 Principal	2018 Interest	2019 Principal	2019 Interest
Long Term Debt							
2004 GO Refunding Bond April							
2004 GO Refunding Bond October							
2015 GO Ref. Bond WasteWater Portion May		$ 40,000	$ 10,909	$ 40,000	$ 10,769	$ 40,000	$ 10,569
2014 GO Ref. Bond Waste Water Portion Nov			$ 10,769		$ 10,569		$ 10,319
2008 Clean Water Fund Loan 5096-02 May		$214,529	$ 38,164	$220,040	$ 35,408	$225,693	$ 32,582
2008 Clean Water Fund Loan 5096-02 Nov			$ 35,408		$ 32,582		$ 29,683
2008 Clean Water Fund Loan 5096-04 May		$ 47,271	$ 6,930	$ 48,389	$ 6,371	$ 49,534	$ 5,799
2008 Clean Water Fund Loan 5096-04 Nov			$ 6,371		$ 5,799		$ 5,213
2012 Clean Water Fund Loan-WWTP Phase 2		$332,204	$ 85,333	$353,499	$ 80,973	$362,779	$ 76,498
2012 Clean Water Fund Loan-WWTP Phase 2			$ 80,973		$ 76,498		$ 71,906
US Bank Sewer Truck Lease	$ 276,599.10	$ 69,869	$ 3,036	$ 71,372	$ 1,534		
TOTAL LTD		**$ 703,874**	**$ 277,893**	**$ 733,300**	**$ 260,503**	**$ 678,006**	**$ 242,569**

ENTERPRISE FUNDS

WATER UTILITY

The Water Utility provides adequate water flows and pressures throughout the service area for domestic consumption and fire fighting purposes, and maintains a quality and cost efficient product by the operation and management of a cost effective distribution system. This division also repairs all water lines, towers, tanks and apparentness.

MISSION

To be responsible custodians and to provide good quality drinking water at adequate pressures and in sufficient quantity for consumption and fire protection purposes to all current and future utility customers.

2017 GOALS

1. Bring Well 11 back online after Radium and Strontium upgrade
2. Obtain bids for repainting Dunford Drive Standpipe and Well 7 Tower
3. Search entire system for leaks by listening to each hydrant and street valve.

2016 ACCOMPLISHMENTS

1. Continued with meter change out program. Industrial and residential
2. Upgraded billing program
3. Upgraded radio reads with new laptop

ENTERPRISE FUNDS

WATER UTILITY

SALARIES CHARGED TO THIS DEPARTMENT				
Position	**Annual Salary**	**% Charged**	**2016 Actual**	**2017 Proposed**
Budget Officer/Treasurer	$64,726	22.50%	$14,563	$18,804
City Administrator	$115,500	25.00%	$28,875	$33,426
City Clerk	$46,797	25.00%	$11,699	$14,217
Admin. Assist.	$36,733	25.00%	$9,183	$9,230
Payroll Clerk/ Benefit Coord.	$41,316	25.00%	$10,329	$11,362
PT Clerical	$21,015	15.00%	$3,152	$3,168
Facilities Maint. Sup.	$54,076	5.00%	$2,704	$2,727
Director of Admin Services	$52,056	10.00%	$5,206	$6,833
Engineering Tech	$62,157	50.00%	$31,079	$31,079
Mayor	$7,200	25.00%	$1,800	$1,800
Alderman	$3,600	25.00%	$900	$900
Alderman	$3,600	25.00%	$900	$900
Alderman	$3,600	25.00%	$900	$900
Alderman	$3,600	25.00%	$900	$900
Alderman	$3,600	25.00%	$900	$900
Alderman	$3,600	25.00%	$900	$900
Alderman	$3,600	25.00%	$900	$900
Alderman	$3,600	25.00%	$900	$900
PT Utility Clerk	$8,410	100.00%	$8,410	$8,700
Utility Manager	$85,000	50.00%	$42,500	$42,983
Billing Coord.	$39,666	70.00%	$27,766	$27,882
Water Foreman	$61,811	100.00%	$61,811	$63,378
Water Operator	$54,330	100.00%	$54,330	$54,538
Water Operator	$54,850	100.00%	$54,850	$55,827
FT Utility Clerk	$42,182	60.00%	$25,309	$25,933
		TOTAL	**$400,766**	**$419,087**

BUDGET NOTES

2017 Budget Notes: Top 5 Expenses				
Line Item	**Dollars**	**% of Dept Exp**	**% of Tot Exp**	
Total Salaries & Wages	$ 420,057	18.53%	5.8%	
All Benefits	$ 270,088	11.92%	3.7%	
Health Insurance	$ 148,407	6.55%	2.0%	
Power	$ 230,000	10.15%	3.1%	
Chemicals	$ 40,000	1.76%	0.5%	
All Other	$ 1,437,966	63.45%	19.7%	
TOTAL	$ 2,398,111	105.81%	32.8%	

3 Year Projection	2018	PY % Inc	2019	PY % Inc	2020	PY % Inc
Total Salaries & Wages	$ 426,358	1.5%	$ 432,753	1.5%	$ 439,244	1.5%
All Benefits	$ 272,788	1.0%	$ 275,516	1.0%	$ 278,272	1.0%
Health Insurance	$ 149,891	1.0%	$ 151,390	1.0%	$ 152,904	1.0%
Power	$ 230,000	0.0%	$ 232,300	1.0%	$ 234,623	1.0%
Chemicals	$ 40,400	1.0%	$ 40,804	1.0%	$ 41,212	1.0%
All Other	$ 1,452,346	1.0%	$ 1,466,869	1.0%	$ 1,481,538	1.0%
TOTAL	$ 2,571,783	7.2%	$ 2,599,633	1.1%	$ 2,627,793	1.1%

ENTERPRISE FUNDS

WATER UTILITY OVERALL FINANCIAL

OPERATING REVENUES

Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
Charges for Sales & Services								
Water Utility Sales	2,332,569	2,344,258	1,999,630	2,135,214	2,234,800	2,108,414	2,275,804	1.8%
Assessments & Contributions	321,115	39,730	12,966	1,081,005	33,500	33,500	34,500	3.0%
Other Sources/(USES)	(107,208)	-	(46,060)	(99,187)	(51,339)	(93,461)	138,366	-369.5%
Other Sales	12,009	12,420	9,330	8,305	2,308,000	1,059,000	276,000	-88.0%
TOTAL OPERATING REVENUE	**2,558,486**	**2,396,408**	**1,975,866**	**3,125,337**	**4,524,962**	**3,107,453**	**2,724,670**	**-39.8%**

OPERATING EXPENSES

Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
Operation & Maintenance	$1,161,129	$1,100,833	$1,163,464	$1,016,122	$1,281,181	$1,168,411	$1,268,111	-1.0%
Depreciation	$525,664	$587,906	$593,376	$610,265	$568,000	$619,000	$630,000	10.9%
Taxes (Tax Equivalent)	$451,999	$475,447	$467,064	$507,989	$474,000	$479,000	$500,000	5.5%
TOTAL EXPENSES	**$2,138,791**	**$2,164,186**	**$2,223,904**	**$2,134,375**	**$2,323,181**	**$2,266,411**	**$2,398,111**	**3.2%**

Revenue Over (UNDER) Expenses	**$ 419,694**	**$ 232,222**	**$ (248,038)**	**$ 990,962**	**$ 2,201,780**	**$ 841,042**	**$ 326,559**	**-85.2%**

CASHFLOW

Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget
Sales Revenue		$2,396,408	$2,021,927	$3,224,524	$4,576,300	$3,200,914	$2,724,670
Expenses		($2,164,186)	($2,223,904)	($2,134,375)	($2,323,181)	($2,266,411)	($2,398,111)
Add Back Depreciation		$587,906	$ 593,376	$610,265	$568,000	$619,000	$630,000
Subtotal Cash before Debt	**$0.00**	**$820,127.85**	**$391,398.53**	**$1,700,414**	**$2,821,119**	**$1,553,503**	**$956,559**
Bond Principal Payments		($280,343)	($276,761)	($294,139)	($301,100)	($301,100)	($308,104)
Other				($28,349)		($28,000)	($28)
Sub total before Capital	**$0**	**$539,785**	**$114,638**	**$1,377,926**	**$2,520,019**	**$1,224,403**	**$648,427**
Capital Improvements/Equip Replace		($308,562)	($68,000)	($181,876)	($2,335,000)	($1,092,000)	($596,280)
Subtotal Before Restricted Cash	$0	$231,223	$46,638	$1,196,049	$185,019	$132,403	$52,147
Adjusted Contributions A/P, A/R		$65,781	$74,448	$57,123	$68,000	$68,000	$68,000
Due to other Funds (Net Chg)		$23,669	$25,000	$20,455	$26,000	$26,000	$26,000
Required Cash for Bond Payments		($23,362)	($23,063)	($29,236)	($25,092)	($29,758)	($25,680)
Cont. to Municipal Activity (Sheldon St)		($249,885)		$6,976			
Other Balancing							
Net Cash	$0	$47,426	$123,022	$1,251,367	$253,927	$196,644	$120,467

ENTERPRISE FUNDS

WATER UTILITY

Revenue Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017	2018	2019	2020
										3 Year Projection		
SALES REVENUE												
622-404601-000	Unmetered Water Residential	$ 118	$ 238	$ 244	$ 331	$ 400	$ 320	$ 401	0.3%	$ 320	$ 320	$ 320
622-404602-000	Unmetered Water Commercial	$ 355	$ 355	$ 812	$ 788	$ 900	$ 720	$ 903	0.3%	$ 720	$ 720	$ 720
622-404610-000	Residential	$ 814,379	$ 761,231	$ 756,133	$ 789,705	$ 927,000	$ 787,950	$ 930,000	0.3%	$ 811,589	$ 835,936	$ 861,014
622-404611-000	Commercial	$ 480,614	$ 447,220	$ 351,719	$ 366,368	$ 360,000	$ 360,000	$ 360,000	0.0%	$ 367,200	$ 374,544	$ 382,035
622-404612-000	Industrial	$ 439,121	$ 300,071	$ 279,560	$ 342,704	$ 360,000	$ 312,232	$ 360,000	0.0%	$ 315,354	$ 318,508	$ 321,693
622-404620-000	Fire Protection-Private	$ 34,651	$ 35,476	$ 35,857	$ 38,246	$ 35,000	$ 40,000	$ 38,000	8.6%	$ 41,200	$ 42,436	$ 43,709
622-404630-000	Hydrant Rental	$ 469,895	$ 472,563	$ 486,497	$ 503,709	$ 475,000	$ 524,082	$ 497,000	4.6%	$ 539,804	$ 555,999	$ 572,679
622-404640-000	Public	$ 56,803	$ 49,402	$ 51,798	$ 56,801	$ 50,000	$ 55,260	$ 56,000	12.0%	$ 56,365	$ 57,493	$ 58,642
622-404700-000	Forfeited Discounts	$ 23,435	$ 22,532	$ 22,230	$ 21,472	$ 12,500	$ 13,000	$ 20,000	60.0%	$ 13,390	$ 13,792	$ 14,205
622-404710-000	Misc Services Revenue	$ 4,318	$ 3,496	$ 5,277	$ 4,697	$ 4,000	$ 5,200	$ 4,000	0.0%	$ 5,252	$ 5,305	$ 5,358
622-404740-000	Other Water Revenue	$ 417	$ 242,725	$ 60	$ 517	$ 1,000	$ 650	$ 500	-50.0%	$ 663	$ 676	$ 690
622-404750-000	Sewer Billing Fees/Mtr Ret	$ 8,463	$ 8,948	$ 9,444	$ 9,876	$ 9,000	$ 9,000	$ 9,000	0.0%	$ 9,180	$ 9,364	$ 9,551
622-404780-000	Loan Proceeds		$ -	$ -	$ -	$ 2,300,000	$ 1,057,000	$ 270,000	-88.3%	$ 1,057,000	$ 1,057,000	$ 1,057,000
	SUBTOTAL	**2,332,569**	**2,344,258**	**$ 1,999,630**	**$ 2,135,214**	**$ 4,534,800**	**$ 3,165,414**	**$ 2,545,804**	**-43.9%**	**$ 3,218,037**	**$ 3,272,091**	**$ 3,327,616**
SPECIAL ASSESSMENTS & CONTRIBUTIONS												
622-454542-000	Special Assessment - Water		$ -	$ -	$ -	$ -	$ -	$ -		$ 12,000	$ 12,000	$ 12,000
622-454565-000	Contirbutions in Aid	$ 1,953	$ 2,445	$ 1,966	$ 2,976	$ 1,500	$ 1,500	$ 2,500	66.7%	$ 1,530	$ 1,561	$ 1,592
622-454566-000	Contributions - Developers	$ 92,020	$ -	$ 11,000	$ 4,000	$ 12,000	$ 12,000	$ 12,000	0.0%	$ 12,000	$ 12,000	$ 12,000
622-454567-000	Contributions - City		$ 37,285	$ -	$ 1,074,029	$ 20,000	$ 20,000	$ 20,000	0.0%	$ 20,000	$ 20,000	$ 20,000
622-454568-000	Contributions - State of WI	$ 227,142	$ -	$ -	$ -	$ -		$ -		$ -	$ -	$ -
	SUBTOTAL	**321,115**	**39,730**	**$ 12,966**	**$ 1,081,005**	**$ 33,500**	**$ 33,500**	**$ 34,500**	**3.0%**	**$ 45,530**	**$ 45,561**	**$ 45,592**
MISCELLANEOUS REVENUE												
622-484811-000	Interest Revenue	$ 12,009	$ 12,420	$ 9,330	$ 8,305	$ 8,000	$ 2,000	$ 6,000	-25.0%	$ 2,000	$ 2,000	$ 2,000
	SUBTOTAL	**12,009**	**12,420**	**$ 9,330**	**$ 8,305**	**$ 8,000**	**$ 2,000**	**$ 6,000**	**-25.0%**	**$ 2,000**	**$ 2,000**	**$ 2,000**
OTHER SOURCES/Expenses												
622-404270-000	Interest Series 2002			$ (40,543)	$ (38,596)	$ -	$ (42,123)	$ (36,498)		$ (42,123)	$ (42,123)	$ (42,123)
622-400270-000	Interest 2011 Revenue Bond				$ (46,098)							
622-404271-000	Int Series 2003-925K	$(108,556)	$ -	$ -	$ -	$ -				$ -	$ -	$ -
622-404272-025	GO Bond Interest			$ (5,517)	$ (14,510)	$ (14,398)	$ (14,398)	$ (7,168)	-50.2%			
622-404275-000	2014 Refunding Bond Int			$ -	$ 17	$ -						
622-404274-026	Interest Series 2012		$ -	$ -	$ -	$ (36,941)	$ (36,941)	$ (17,969)	-51.4%	$ (19,952)	$ (18,971)	$ (17,969)
622-404280-000	Amort of Debt Discount	$ (10,384)	$ -	$ -	$ -	$ -				$ -	$ -	$ -
622-404281-000	Amortization/BAB Rebate	$ 11,732	$ -	$ -	$ -	$ -				$ -	$ -	$ -
	Transfer from Sewer utility		$ -	$ -				$200,000		$ -	$ -	$ -
622-494929-000	Transfer (to) from other Funds		$ -	$ -	$ -	$ -				$ -	$ -	$ -
	SUBTOTAL	**(107,208)**	**-**	**(46,060)**	**(99,187)**	**(51,339)**	**(93,461)**	**138,366**	**-369.5%**	**$ (62,074)**	**$ (61,094)**	**$ (60,092)**
	TOTAL	**2,558,486**	**2,396,408**	**$ 1,975,866**	**$ 3,125,337**	**$ 4,524,962**	**$ 3,107,453**	**$ 2,724,670**	**-39.8%**	**$ 3,203,493**	**$ 3,258,558**	**$ 3,315,116**

ENTERPRISE FUNDS

WATER UTILITY

Expense Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017	2018	2019	2020
UTILITY PLANT ACCOUNTS										3 Year Projection		
622-501503-000	Materials & Supplies Main inv.	$ 1,349	$ 2,348	$ 1,409	$ 1,079	$ 3,500	$ 2,000	$ 3,500	0.0%	$ 3,553	$ 3,606	$ 3,660
622-501505-000	Hydrant Inventory	$ 298	$ -	$ 366	$ 552	$ -	$ 3,500	$ 3,500		$ 3,500	$ 3,500	$ 3,500
622-503460-000	Meters & Labor		$ -	$ -	$ -	$ 70,000	$ 65,000	$ 66,241	-5.4%	$ 66,241	$ 66,241	$ 66,241
622-503460-001	New Meter Labor		$ 684	$ 965	$ 29	$ -	$ 1,100	$ 1,000		$ 1,000	$ 1,000	$ 1,000
622-503480-000	New Hydrants		$ -	$ -	$ -	$ 20,000	$ 10,000	$ 20,000	0.0%	$ 20,000	$ 20,000	$ 20,000
622-504030-000	Depreciation	$ 407,608	$ 469,181	$ 474,519	$ 491,218	$ 450,000	$ 500,000	$ 510,000	13.3%	$ 520,200	$ 530,604	$ 541,216
622-504030-100	Depreciation Contributed	$ 118,056	$ 118,725	$ 118,857	$ 119,047	$ 118,000	$ 119,000	$ 120,000	1.7%	$ 121,200	$ 122,412	$ 123,636
622-504080-000	Tax Equivalent City	$ 451,999	$ 475,447	$ 467,064	$ 507,989	$ 474,000	$ 479,000	$ 500,000	5.5%	$ 505,000	$ 510,050	$ 515,151
622-504270-000	Interest/Bond Debt	$ 32	$ -	$ -	$ -	$ -				$ -	$ -	$ -
622-504280-000	Amortization		$ -	$ -	$ -	$ -				$ -	$ -	$ -
622-504399-000	Operating Transfer Sewer	$ 122,434	$ -	$ -	$ -	$ -				$ -	$ -	$ -
622-504400-000	Oper Transfer - Debt Service		$ -	$ -	$ -	$ -				$ -	$ -	$ -
	SUBTOTAL	**1,101,776**	**1,066,385**	**$1,063,178**	**$1,119,914**	**$1,135,500**	**$1,179,600**	**$1,224,241**	**7.8%**	**$ 1,240,693**	**$1,257,412**	**$1,274,403**
PUMPING EXPENSES										3 Year Projection		
622-506200-000	Labor	$ 51,022	$ 62,422	$ 65,801	$ 53,482	$ 50,000	$ 55,000	$ 54,503	9.0%	$ 55,320	$ 56,150	$ 56,992
622-506220-000	Power	$ 256,857	$ 221,946	$ 214,195	$ 223,661	$ 250,000	$ 225,000	$ 230,000	-8.0%	$ 232,300	$ 234,623	$ 236,969
622-506230-000	Supplies	$ 8,785	$ 10,864	$ 7,351	$ 7,298	$ 10,000	$ 10,000	$ 10,000	0.0%	$ 10,200	$ 10,404	$ 10,612
622-506250-000	Maintenance - supplies	$ 28,606	$ 30,012	$ 35,523	$ 19,229	$ 50,000	$ 30,000	$ 40,000	-20.0%	$ 40,800	$ 41,616	$ 42,448
622-506250-001	Maint - labor	$ 31,709	$ 30,342	$ 25,633	$ 27,691	$ 20,000	$ 28,000	$ 28,220	41.1%	$ 28,643	$ 29,073	$ 29,509
622-506310-000	Chemicals	$ 51,717	$ 35,907	$ 26,866	$ 25,042	$ 55,000	$ 35,000	$ 40,000	-27.3%	$ 42,000	$ 44,100	$ 46,305
622-506320-000	Operation Sup & Exp.	$ 5,406	$ 2,550	$ 4,750	$ 3,353	$ 6,000	$ 4,000	$ 6,000	0.0%	$ 6,120	$ 6,242	$ 6,367
	SUBTOTAL	**434,102**	**394,042**	**$ 380,119**	**$ 359,757**	**$ 441,000**	**$ 387,000**	**$ 408,723**	**-7.3%**	**$ 415,384**	**$ 422,208**	**$ 429,203**
TRANSMISSION EXPENSES										3 Year Projection		
622-506400-000	Labor	$ 19,041	$ 20,051	$ 20,947	$ 16,485	$ 25,000	$ 17,000	$ 16,800	-32.8%	$ 17,052	$ 17,308	$ 17,567
622-506410-000	Supplies	$ 1,101	$ 1,155	$ 1,401	$ 2,289	$ 2,000	$ 2,000	$ 2,000	0.0%	$ 2,040	$ 2,081	$ 2,122
622-506500-000	Reservoirs - supplies	$ 15,272	$ 5,124	$ 8,833	$ 6,786	$ 10,000	$ 5,000	$ 10,000	0.0%	$ 10,200	$ 10,404	$ 10,612
622-506500-001	Reservoirs - labor	$ 1,235	$ 920	$ 372	$ 165	$ 1,000	$ 250	$ 168	-83.2%	$ 171	$ 173	$ 176
622-506510-000	Main Breaks- supplies	$ 22,977	$ 87,676	$ 62,098	$ 14,266	$ 50,000	$ 40,000	$ 50,000	0.0%	$ 51,000	$ 52,020	$ 53,060
622-506510-001	Main Breaks - labor	$ 22,383	$ 26,842	$ 22,571	$ 18,722	$ 20,000	$ 20,000	$ 19,079	-4.6%	$ 19,365	$ 19,656	$ 19,951
622-506520-000	Service - supplies	$ 15,860	$ 13,532	$ 46,409	$ 18,166	$ 15,000	$ 12,000	$ 15,500	3.3%	$ 15,810	$ 16,126	$ 16,449
622-506520-001	Service - labor	$ 3,407	$ 2,765	$ 11,204	$ 3,159	$ 5,000	$ 5,000	$ 3,220	-35.6%	$ 3,268	$ 3,317	$ 3,367
622-506530-000	Meter Repairs & Testing Supplies	$ 1,568	$ 2,932	$ 1,881	$ 2,563	$ 4,000	$ 2,500	$ 4,000	0.0%	$ 4,080	$ 4,162	$ 4,245
622-506653-001	Meter Repairs - labor	$ 2,291	$ -	$ -	$ -	$ 5,000	$ -	$ -		$ -	$ -	$ -
622-506540-000	Hydrants - supplies	$ 11,801	$ 10,327	$ 14,222	$ 17,942	$ 10,000	$ 6,000	$ 10,000	0.0%	$ 10,200	$ 10,404	$ 10,612
622-506540-001	Hydrants - labor	$ 1,689	$ 1,503	$ 2,112	$ 1,988	$ 4,000	$ 3,000	$ 2,026	-49.4%	$ 2,056	$ 2,087	$ 2,118
622-506550-000	Maintenance Plant	$ -	$ 1,988	$ -	$ -	$ -	$ -	$ 20,000		$ 20,400	$ 20,808	$ 21,224
622-506550-001	Maintenance Plant Labor	$ -	$ 383	$ 145	$ 1,492	$ 300	$ 400	$ 1,520	406.7%	$ 1,543	$ 1,566	$ 1,590
	SUBTOTAL	**118,625**	**175,197**	**$ 192,195**	**$ 104,023**	**$ 151,300**	**$ 113,150**	**$ 154,313**	**2.0%**	**$ 157,185**	**$ 160,111**	**$ 163,093**
CUSTOMER ACCOUNT EXPENSES										3 Year Projection		
622-509010-000	Labor/Meter Reading	$ 8,840	$ 6,823	$ 7,948	$ 5,109	$ 9,000	$ 5,500	$ 5,207	-42.1%	$ 5,285	$ 5,364	$ 5,445
622-509020-000	A/C Labor	$ 73,764	$ 78,236	$ 83,778	$ 82,341	$ 75,000	$ 82,000	$ 83,913	11.9%	$ 85,171	$ 86,449	$ 87,746
622-509030-000	Office Supplies	$ 3,307	$ 2,003	$ 1,671	$ 2,686	$ 5,000	$ 3,500	$ 5,000	0.0%	$ 5,050	$ 5,101	$ 5,152
622-509040-000	Uncollectibles	$ 1,205	$ 3,596	$ (815)	$ 543	$ (800)	$ 550	$ 800	-200.0%	$ 840	$ 882	$ 926
	SUBTOTAL	**87,117**	**90,659**	**$ 92,581**	**$ 90,680**	**$ 88,200**	**$ 91,550**	**$ 94,920**	**7.6%**	**$ 96,346**	**$ 97,796**	**$ 99,268**

ENTERPRISE FUNDS

WATER UTILITY

ADMINISTRATIVE & GENERAL EXPENSES										3 Year Projection		
622-509200-000	Labor	$ 104,423	$ 110,361	$ 125,080	$ 106,504	$ 134,000	$ 125,000	$ 127,386	-4.9%	$ 129,297	$ 131,236	$ 133,204
622-509200-001	Sick, Vacation, & Comp.	$ 26,477	$ 32,804	$ 36,615	$ 41,911	$ 35,000	$ 40,000	$ 41,000	17.1%	$ 41,820	$ 42,656	$ 43,510
622-509210-000	Office Supply	$ 14,886	$ 14,074	$ 15,293	$ 15,490	$ 13,000	$ 13,000	$ 13,000	0.0%	$ 13,130	$ 13,261	$ 13,394
622-509230-000	Outside Services	$ 13,547	$ 25,756	$ 35,562	$ 17,211	$ 42,000	$ 30,000	$ 42,000	0.0%	$ 42,840	$ 43,697	$ 44,571
622-509240-000	Property Ins.	$ 15,260	$ 13,273	$ 14,289	$ 20,881	$ 14,500	$ 14,500	$ 14,790	2.0%	$ 15,086	$ 15,388	$ 15,695
622-509250-000	Education - supplies	$ 435	$ 702	$ 511	$ 284	$ 550	$ 450	$ 450	-18.2%	$ 455	$ 459	$ 464
622-509250-001	Education - labor	$ 1,028	$ 1,001	$ 836	$ 1,271	$ 900	$ 1,200	$ 1,295	43.9%	$ 1,314	$ 1,334	$ 1,354
622-509260-000	Benefits		$ 3,277	$ 3,865	$ 6,522	$ -	$ 5,000	$ 5,000		$ 5,050	$ 5,101	$ 5,152
622-509260-145	Employee Reimbursment	$ 10,053	$ -	$ -	$ -	$ -	$ -	$ -		$ -	$ -	$ -
622-509260-151	FICA	$ 26,523	$ 28,189	$ 31,023	$ 27,664	$ 33,464	$ 33,464	$ 33,996	1.6%	$ 34,676	$ 35,370	$ 36,077
622-509260-152	Pension	$ 34,785	$ 40,197	$ 45,542	$ 24,562	$ 44,542	$ 44,542	$ 27,294	-38.7%	$ 27,567	$ 27,843	$ 28,121
622-509260-153	EBC	$ 95	$ 83	$ 96	$ 128	$ 100	$ 100	$ 125	25.0%	$ 125	$ 125	$ 125
622-509260-154	Health Insurance	$ 95,212	$ 103,267	$ 127,265	$ 131,635	$ 132,650	$ 132,650	$ 148,407	11.9%	$ 157,311	$ 166,750	$ 266,800
622-509260-155	Life Insurance	$ 962	$ 764	$ 926	$ 835	$ 926	$ 926	$ 924	-0.2%	$ 942	$ 957	$ 976
622-509260-156	Vision	$ 408	$ 334	$ 264	$ 247	$ 350	$ 300	$ 344	-1.9%	$ 350	$ 356	$ 363
622-509260-158	Dental	$ 4,826	$ 4,935	$ 5,425	$ 5,841	$ 5,200	$ 6,000	$ 5,398	3.8%	$ 5,506	$ 5,588	$ 5,700
622-509260-160	Workers Compensation	$ 5,840	$ 7,655	$ 7,227	$ 6,461	$ 7,400	$ 7,200	$ 7,400	0.0%	$ 7,548	$ 7,699	$ 7,853
622-509260-161	Unemployment	$ 64	$ -	$ -	$ -	$ -	$ -			$ -	$ -	$ -
622-509260-162	EAP	$ 19	$ 199	$ 199	$ 199	$ 200	$ 200	$ 200	0.0%	$ 200	$ 200	$ 200
622-509260-163	Insurance Opt Out		$ -	$ -	$ -	$ -	$ -	$ -		$ -	$ -	$ -
622-509260-220	City Hall Utilities		$ -	$ -	$ -	$ -	$ -	$ -		$ -	$ -	$ -
622-509260-505	Legal Fees		$ -	$ -	$ -	$ -	$ -	$ -		$ -	$ -	$ -
622-509270-000	Bank Fees/Credit Cards		$ -	$ -	$ -	$ -	$ -	$ -		$ -	$ -	$ -
622-509280-000	Reg. Comm. Exp.	$ 139	$ 247	$ 125	$ 372	$ 200	$ 260	$ 200	0.0%	$ 202	$ 204	$ 206
622-509300-000	Miscellaneous - supplies	$ 1,202	$ 1,681	$ 2,942	$ 2,167	$ 2,000	$ 2,000	$ 2,000	0.0%	$ 2,020	$ 2,040	$ 2,061
622-509300-151	Social Security				$ 685	$ -	$ 719	$ 726				
622-509300-001	Misc - labor	$ 242	$ 323	$ 400	$ 1,085	$ 450	$ 2,300	$ 1,105	145.6%	$ 1,128	$ 1,150	$ 1,173
622-509330-000	Transportation - supplies	$ 10,982	$ 11,756	$ 8,300	$ 9,368	$ 8,000	$ 9,000	$ 9,500	18.8%	$ 9,595	$ 9,691	$ 9,788
622-509330-001	Trans - labor	$ 425	$ 722	$ 752	$ 2,696	$ 750	$ 800	$ 2,747	266.3%	$ 2,802	$ 2,858	$ 2,915
622-509350-000	General Plant - supplies	$ 25,957	$ 32,542	$ 28,394	$ 30,463	$ 25,000	$ 20,500	$ 25,000	0.0%	$ 25,250	$ 25,503	$ 25,758
622-509350-001	General Plant - labor	$ 3,382	$ 3,761	$ 4,899	$ 5,522	$ 6,000	$ 5,000	$ 5,628	-6.2%	$ 5,740	$ 5,855	$ 5,972
	SUBTOTAL	**397,171**	**437,903**	**495,830**	**460,003**	**507,181**	**$ 495,111**	**$ 515,915**	**1.7%**	**$ 529,954**	**$ 545,320**	**$ 651,431**
	TOTAL EXPENSES	**2,138,791**	**2,164,186**	**2,223,904**	**2,134,375**	**2,323,181**	**2,266,411**	**2,398,111**	**3.2%**	**2,439,562**	**2,482,848**	**2,617,398**

ENTERPRISE FUNDS

WATER UTILITY

Capital Expense Summary							
Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget
Backup Generators Small							$ 5,000
Well House Generator: 1 of 3							$ 200,000
Kendall Street Reconstruct							$ 281,280
Well 10 Roof							$ 20,000
SCADA Upgrades			$ 35,000		$ 35,000	$ 35,000	
Vehicle				$ 181,876			$ 63,000
ARRA projects							
Air Conditioning at Well #7 & StndP		$ 73,449					
Gross Alpha & Radium Removal							
Air Conditioning At wells 7, 9,10	$ 25,000	$ 5,000				$ -	$ -
Well 8 Pump Rehab	$ 10,000	$ 30,000					
New Parking Lot/Roadwork Imp.		$ 11,760				$ -	$ -
James & Johnson		$ 188,353					
Resevoir Inspection					$ -	$ -	$ 20,000
Radium/Strontium We1l 11				$ -	$ 900,000	$1,057,000	
Standpipe & elevated tank maint				$ -	$1,400,000	$ -	
Cable Line Locator			$ 8,000				$ 7,000
Valve Operator			$ 25,000				
TOTALS	$ 35,000	$ 308,562	$ 68,000	$ 181,876	$2,335,000	$1,092,000	$ 596,280

ENTERPRISE FUNDS

WASTE WATER TREATMENT PLANT

The Wastewater Treatment Plant is responsible for the treatment and disposal of all waste water (sewage) that is generated in the Sanitary Sewer Service (SSA) area in a method that meets all State and Federal requirements. The SSA includes City of Burlington, Bohner's Lake Sanitary District, Echo Lak Sanitary District, and Brown's Lake Sanitary District.

MISSION

To be the responsible custodian of Wastewater Collection for all current and future customers consistent with state and federal regulations in the most cost effective manner possible and to educate the public about the benefits of being a good water steward.

2016 GOALS

1. Increase lab productivity be acquiring more outside work
2. Hire a part time lab tech to assist with additional lab work
3. Continue working with the Department of Natural Resources in developing a workable limit of phosphorus removal
4. Obtain site specific phosphorus limit for the Burlington WWTP

2015 ACCOMPLISHMENTS

1. Installed new gas burner to improve digester efficiency
2. Upgraded water samplers for inflow and outflow
3. Cross trained lab techs to work in the field
4. No plant discharge violations
5. Upgraded water truck with a new Kenworth. Most upgrade work was done in house

ENTERPRISE FUNDS

WASTE WATER TREATMENT PLANT

SALARIES CHARGED TO THIS DEPARTMENT

Position	Annual Salary	% Charged	2016 Actual	2017 Proposed
Budget Officer/Treasurer	$64,726	22.50%	$14,563.36	$18,804
City Administrator	$115,500	25.00%	$28,875.03	$33,426
City Clerk	$46,797	25.00%	$11,699.32	$14,217
Payroll Clerk/Benefits Coordinator	$41,316	25.00%	$10,329.07	$11,362
PT Clerical	$21,015	15.00%	$3,152.31	$3,168
Engineering Tech	$62,157	50.00%	$31,078.53	$31,079
Mayor	$7,200	25.00%	$1,800.00	$1,800
Alderman	$3,600	25.00%	$900.00	$900
Alderman	$3,600	25.00%	$900.00	$900
Alderman	$3,600	25.00%	$900.00	$900
Alderman	$3,600	25.00%	$900.00	$900
Alderman	$3,600	25.00%	$900.00	$900
Alderman	$3,600	25.00%	$900.00	$900
Alderman	$3,600	25.00%	$900.00	$900
Alderman	$3,600	25.00%	$900.00	$900
Utility Manager	$85,000	50.00%	$42,500.02	$42,983
WWTP Operator	$54,850	100.00%	$54,849.60	$55,827
Lab Tech	$58,906	100.00%	$58,905.60	$60,133
Lab Tech	$45,510	100.00%	$45,510.40	$46,738
PT Lab Tech	$27,469	100.00%	$27,469.00	$45,448
WWTP Operator	$54,330	100.00%	$54,329.60	$54,538
WWTP Foreman	$61,921	100.00%	$61,920.77	$63,378
WWTP Operator	$52,250	100.00%	$52,249.60	$53,227
Administrative Assistant	$38,106	100.00%	$38,105.60	$38,896
Billing Coordinator	$39,666	30.00%	$11,899.68	$11,950
		TOTAL	**$ 556,437**	**$594,172**

BUDGET NOTES

2017 Budget Notes: Top 5 Expenses				
Line Item	**Dollars**	**% of Dept Exp**	**% of Tot Exp**	
Total Salaries & Wages	$ 610,172	17.35%	0.08	
Benefits, Less Health Insurance	$ 318,495	9.06%	0.04	
220-Electric	$ 220,000	6.26%	0.03	
Health Insurance	$ 194,679	5.54%	0.03	
Sludge Removal	$ 100,000	2.84%	0.01	
All Other	$ 2,649,403	75.33%	0.36	
TOTAL	$ 3,898,070	100.00%	0.53	

3 Year Projection	2018	PY % Inc	2019.00	PY % Inc	2020	PY % Inc
Total Salaries & Wages	$ 619,325	1.5%	628614.80	1.5%	$ 638,044	1.5%
Benefits, Less Health Insurance	$ 321,680	1.0%	324897.13	1.0%	$ 328,146	1.0%
220-Electric	$ 228,800	4.0%	233376.00	2.0%	$ 238,044	2.0%
Health Insurance	$ 194,679	0.0%	196625.63	1.0%	$ 198,592	1.0%
Sludge Removal	$ 102,000	2.0%	103020.00	1.0%	$ 104,050	1.0%
All Other	$ 2,702,391	2.0%	2756438.56	2.0%	$ 2,811,567	2.0%
TOTAL	$ 4,168,875	6.9%	4242972.12	1.8%	$ 4,318,443	1.8%

ENTERPRISE FUNDS

WASTE WATER UTILITY OVERALL FINANCIAL

OPERATING REVENUES

Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
Public Charges for Services	$2,642,222	$ 2,321,954	$ 3,049,942	$ 3,036,691	$ 3,141,750	$ 3,020,144	$ 3,307,750	5.3%
Miscellaneous Revenues	$ 22,131	$ 51,279	$ 40,846	$ 31,227	$ 9,050	$ 9,050	$ 9,300	2.8%
Other Funding Sources	$ 465,195	$ -	$ 660,506	$ -	$ -	$ -	$ -	
TOTAL OPERATING REVENUE	**$ 3,129,548**	**$ 2,373,233**	**$ 3,751,294**	**$ 3,067,918**	**$ 3,150,800**	**$ 3,029,194**	**$ 3,317,050**	**5.3%**

OPERATING EXPENSES

Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
Wages & Benefits	$ 813,690	$ 876,964	$ 836,915	$ 794,460	$ 924,707	$ 888,057	$ 927,838	0.3%
Operation Expenses	$ 1,718,798	$ 1,860,564	$ 1,905,946	$ 2,644,355	$ 2,417,679	$ 2,380,286	$ 2,675,233	10.7%
Utilities	$ 302,604	$ 335,175	$ 320,422	$ 292,490	$ 295,000	$ 248,544	$ 295,000	0.0%
Transfer to Water Utility								
TOTAL EXPENSES	**$ 2,835,091**	**$ 3,072,703**	**$ 3,063,282**	**$ 3,731,305**	**$ 3,637,385**	**$ 3,516,888**	**$ 3,898,070**	**7.2%**

Revenue OVER (UNDER) Expenses	**$ 294,457**	**$ (699,470)**	**$ 688,012**	**$ (663,387)**	**$ (486,585)**	**$ (487,694)**	**$ (581,020)**	**19.4%**

CASHFLOW

Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget
Sales Revenue		$ 2,373,233	$ 3,751,294	$ 3,067,918	$ 3,150,800	$ 3,029,194	$ 3,317,050
Expenses		$ (3,072,703)	$ (3,063,282)	$ (3,731,305)	$ (3,637,385)	$ (3,516,888)	$ (3,898,070)
Bond Proceeds		$6,558,920			$0	$0	$1,720,000
Add Back Depreciation		$ 1,366,840	$ 1,482,904	$ 1,666,752	$ 1,600,000	$ 1,700,000	$ 1,850,000
Subtotal Cash before Debt		**$ 7,226,290**	**$ 2,170,916**	**$ 1,003,365**	**$ 1,113,415**	**$ 1,212,306**	**$ 2,988,980**
Loan/Bond Principal Payments		($841,882)	$ (1,201,576)	$ (665,805)	$ (686,814)	$ (686,814)	$ (703,874)
Other Transfer Out							
Sub total before Capital		**$ 6,384,408**	**$ 969,340**	**$ 337,560**	**$ 426,601**	**$ 525,492**	**$ 2,285,106**
Capital Improvements		($7,808,822)	($202,906)	($77,572)	($72,906)	($72,906)	($1,824,088)
Subtotal Before Restricted Cash		**$ (1,424,414)**	**$ 766,434**	**$ 259,988**	**$ 353,695**	**$ 452,586**	**$ 461,018**
Adjusted Contributions A/P, A/R		$709,052	$66,000	$291,220	$66,000	$66,000	$250,000
Due to other Funds (Net Chg)		$311,536	$25,000	$25,000	$25,000	$25,000	$27,000
Required Cash for Bond Payments		($70,157)	($100,131)	($85,253)	($57,235)	($89,890)	($94,155)
Other Transfer Out		$122,434	$60,000	$60,000	$60,000	$60,000	$60,000
Advance to Water Utility							($100,000)
Net Cash		**($351,549)**	**$817,303**	**$550,955**	**$447,460**	**$513,696**	**$603,863**

ENTERPRISE FUNDS

WASTE WATER TREATMENT PLANT

Revenue Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017	2018	2019	2020
OTHER SEWER REVENUES										3 Year Projection		
621-404740-000	Other Sewer Revenues	$ -	$ -	$ -	$ -	$ -	$ -	$ -		$ -	$ -	$ -
	SUBTOTAL	**-**	**-**	**-**	**-**	**-**	**-**	**-**		**-**	**-**	**-**
PUBLIC CHARGES FOR SERVICES										3 Year Projection		
621-454542-000	Special Assessment - Sewer	$ -	$ -	$ -	$ -	$ 15,000	$ -	$ -		$ -	$ -	$ -
621-454560-000	Sewer Charge	$1,531,718	$1,453,311	$1,871,449	$1,883,784	$1,900,000	$ 1,923,040	$1,995,000	5.0%	$1,980,731	$2,040,153	$2,101,358
621-454561-000	Echo Lake Sewer Charge	$ 204,308	$ 48,704	$ 42,798	$ 27,153	$ 120,000	$ 52,684	$ 126,000	5.0%	$ 250,000	$ 300,000	$ 350,000
621-454562-000	Browns Lake Sewer Charge	$ 284,883	$ 195,513	$ 345,589	$ 323,539	$ 350,000	$ 438,154	$ 420,000	20.0%	$ 438,154	$ 438,154	$ 438,154
621-454563-000	WWTP Lab Testing	$ 35,505	$ 37,420	$ 37,195	$ 32,717	$ 40,000	$ 32,000	$ 40,000	0.0%	$ 32,000	$ 36,000	$ 37,000
621-454564-000	Septage	$ 321,925	$ 305,699	$ 397,073	$ 405,564	$ 400,000	$ 318,948	$ 400,000	0.0%	$ 400,000	$ 450,000	$ 500,000
621-454565-000	Contributions in Aid	$ 59,250	$ 58,848	$ 74,787	$ 101,871	$ 50,000	$ 29,000	$ 60,000	20.0%	$ 29,000	$ 29,000	$ 29,000
621-454566-000	Bohners Lake Sewer Charge	$ 186,716	$ 202,963	$ 252,655	$ 245,261	$ 250,000	$ 216,000	$ 250,000	0.0%	$ 216,000	$ 216,000	$ 216,000
621-454567-000	Sewer Forfeited Discounts	$ 17,597	$ 16,455	$ 17,199	$ 16,618	$ 16,000	$ 9,568	$ 16,000	0.0%	$ 16,500	$ 17,000	$ 175,000
621-454569-000	WWTP Miscellaneous Services	$ 320	$ 3,039	$ 11,196	$ 185	$ 750	$ 750	$ 750	0.0%	$ 500	$ 500	$ 500
	SUBTOTAL	**2,642,222**	**2,321,954**	**3,049,942**	**3,036,691**	**3,141,750**	**3,020,144**	**3,307,750**	**5.3%**	**3,362,885**	**3,526,807**	**3,847,012**
MISCELLANEOUS REVENUE										3 Year Projection		
621-484811-000	Interest on Investments	$ 16,727	$ 14,528	$ 7,416	$ 20,732	$ 7,500	$ 7,500	$ 7,500	0.0%	$ 9,000	$ 9,000	$ 9,000
621-484812-000	Interest on TIF Advances		$ -	$ -	$ -	$ -	$ -	$ -		$ -	$ -	$ -
621-484831-000	Sale of General Property	$ 1,155	$ 1,667	$ 274	$ 4,655	$ 300	$ 300	$ 300	0.0%	$ -	$ -	$ -
621-484832-000	Miscellaneous Income		$ 35,084	$ 1,532	$ 5,840	$ 250	$ 250	$ 1,500	500.0%	$ 250	$ 250	$ 250
621-484835-000	Insurance Recovery	$ 4,249	$ -	$ 31,624	$ -	$ 1,000	$ 1,000	$ -		$ 1,000	$ 1,000	$ 1,000
	SUBTOTAL	**22,131**	**51,279**	**40,846**	**31,227**	**9,050**	**9,050**	**9,300**	**2.8%**	**10,250**	**10,250**	**10,250**
OTHER FINANCING SOURCES										3 Year Projection		
621-494900-000	Capital Reserves		$ -	$ -	$ -	$ -	$ -	$ -		$ -	$ -	$ -
621-494912-000	Long Term Debt Project		$ -	$ -	$ -	$ -	$ -	$ -		$ -	$ -	$ -
621-494921-000	Transfer from General Fund		$ -	$ -	$ -	$ -	$ -	$ -		$ -	$ -	$ -
621-494922-000	Operating Transfers In	$ 122,434	$ -	$ 660,506	$ -	$ -	$ -	$ -		$ -	$ -	$ -
621-499000-000	Contributions Other	$ 342,762	$ -	$ -	$ -	$ -	$ -	$ -		$ -	$ -	$ -
	SUBTOTAL	**$ 465,195**	**$ -**	**$ 660,506**	**$ -**	**$ -**	**$ -**	**$ -**		**$ -**	**$ -**	**$ -**
	TOTAL	**$3,129,548**	**$2,373,233**	**$3,751,294**	**$3,067,918**	**$3,150,800**	**$ 3,029,194**	**$3,317,050**	**5.3%**	**$3,373,135**	**$3,537,057**	**$3,857,262**

ENTERPRISE FUNDS

WASTE WATER TREATMENT PLANT

Expense Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017	2018	2019	2020
										3 Year Projection		
621-506410-000	Uncollectible Accounts	$ 1,189	$ 4,111	$ 16	$ (201)	$ 200	$ 200	$ 200	0.0%	$ 200	$ 200	$ 200
621-575740-111	Salaries	$ 499,969	$ 525,891	$ 504,420	$ 496,634	$ 590,000	$ 551,610	$ 594,172	0.7%	$ 603,085	$ 612,131	$ 621,313
621-575740-113	Overtime	$ 22,841	$ 27,266	$ 21,222	$ 20,810	$ 25,000	$ 20,000	$ 16,000	-36.0%	$ 16,000	$ 16,000	$ 16,000
621-575740-143	Longevity		$ -	$ -	$ -	$ -				$ -	$ -	$ -
621-575740-145	Employee Reimbursement	$ -	$ -	$ -	$ -	$ -				$ -	$ -	$ -
621-575740-151	FICA	$ 38,222	$ 40,366	$ 39,719	$ 38,673	$ 38,365	$ 42,970	$ 48,614	26.7%	$ 49,344	$ 50,084	$ 50,835
621-575740-152	Retirement	$ 52,816	$ 62,671	$ 64,060	$ 33,858	$ 63,804	$ 63,804	$ 40,880	-35.9%	$ 73,583	$ 132,450	$ 238,411
621-575740-153	Employee Benefits	$ 74	$ 62	$ 62	$ 100	$ 65	$ 65	$ 100	53.8%	$ 100	$ 100	$ 100
621-575740-154	Health Insurance	$ 170,300	$ 184,572	$ 181,395	$ 171,317	$ 182,000	$ 182,000	$ 194,679	7.0%	$ 214,147	$ 226,996	$ 240,615
621-575740-155	Life Insurance	$ 1,580	$ 908	$ 931	$ 783	$ 950	$ 950	$ 1,110	16.8%	$ 1,121	$ 1,138	$ 1,160
621-575740-156	Vision	$ 414	$ 296	$ 263	$ 270	$ 275	$ 275	$ 284	3.1%	$ 286	$ 291	$ 296
621-575740-157	Inservice Training		$ -	$ -	$ -	$ -				$ -	$ -	$ -
621-575740-158	Dental	$ 7,350	$ 7,779	$ 7,645	$ 7,731	$ 8,000	$ 7,800	$ 7,852	-1.8%	$ 7,931	$ 8,050	$ 8,211
621-575740-159	Clothing Allowance	$ 4,934	$ 4,987	$ 5,467	$ 5,188	$ 5,500	$ 4,636	$ 5,500	0.0%	$ 4,682	$ 4,729	$ 4,776
621-575740-160	Workers Compensation	$ 13,699	$ 17,234	$ 15,175	$ 17,543	$ 15,300	$ 16,000	$ 17,000	11.1%	$ 17,000	$ 17,000	$ 17,000
621-575740-161	Unemployment	$ 2,826	$ -	$ -	$ -	$ -				$ -	$ -	$ -
621-575740-162	EAP Service	$ 447	$ 447	$ 447	$ 447	$ 447	$ 447	$ 447	0.0%	$ 447	$ 447	$ 447
621-575740-163	Sick, Vacation, & Comp	$ (1,781)	$ 4,485	$ (3,892)	$ 1,107	$ (5,000)	$ (2,500)	$ 1,200	-124.0%	$ (2,550)	$ (2,601)	$ (2,653)
621-575740-164	Insurance Opt Out	$ -	$ -	$ -	$ -	$ -				$ -	$ -	$ -
621-575740-211	Physicals-Med.	$ 367	$ 355	$ 334	$ 559	$ 830	$ 600	$ 830	0.0%	$ 838	$ 847	$ 855
621-575740-220	Electric	$ 240,317	$ 263,554	$ 227,234	$ 225,505	$ 220,000	$ 191,544	$ 220,000	0.0%	$ 233,200	$ 247,192	$ 262,024
621-575740-221	Water	$ 25,948	$ 26,821	$ 26,564	$ 27,551	$ 25,000	$ 15,000	$ 25,000	0.0%	$ 25,750	$ 26,523	$ 27,318
621-575740-222	Gas	$ 36,339	$ 44,800	$ 66,624	$ 39,434	$ 50,000	$ 42,000	$ 50,000	0.0%	$ 51,000	$ 52,020	$ 53,060
621-575740-225	Telephone	$ 2,959	$ 3,830	$ 5,605	$ 5,483	$ 5,200	$ 4,700	$ 5,200	0.0%	$ 5,304	$ 5,410	$ 5,518
621-575740-240	Fuel, Oil and Lubricants	$ 10,921	$ 10,161	$ 11,366	$ 9,132	$ 8,000	$ 5,000	$ 7,500	-6.3%	$ 7,650	$ 7,803	$ 7,959
621-575740-241	Reapirs & Maint - IT				$ 1,275	$ -	$ 400	$ 500				
621-575740-242	Repairs and Maint - Vehicles	$ 4,950	$ 5,682	$ 3,675	$ 6,814	$ 5,000	$ 5,000	$ 5,000	0.0%	$ 5,100	$ 5,202	$ 5,306
621-575740-244	Repairs and Maint - Equip	$ 63,285	$ 48,619	$ 47,256	$ 32,318	$ 50,000	$ 24,000	$ 50,000	0.0%	$ 51,000	$ 52,020	$ 53,060
621-575740-245	Ground Improvements	$ 1,426	$ 1,105	$ 2,199	$ 714	$ 2,500	$ 2,000	$ 2,500	0.0%	$ 2,575	$ 2,652	$ 2,732
621-575740-246	Repairs and Maint - Off Equip	$ 7,120	$ 3,043	$ 4,183	$ 4,650	$ 5,000	$ 2,000	$ 5,000	0.0%	$ 5,050	$ 5,101	$ 5,152
621-575740-247	WWTP Reserve Plant Replacement	$ 2,658	$ -	$ 3,379	$ -	$ 13,810	$ 13,811	$ 13,810	0.0%	$ 13,810	$ 13,810	$ 13,810
621-575740-248	Plant Operation	$ 26,508	$ 29,476	$ 25,797	$ 32,846	$ 50,000	$ 24,000	$ 50,000	0.0%	$ 51,000	$ 52,020	$ 53,060
621-575740-249	Laboratory	$ 26,690	$ 24,300	$ 22,203	$ 22,236	$ 25,000	$ 26,400	$ 25,000	0.0%	$ 26,250	$ 27,563	$ 28,941
621-575740-252	Manhole Repair	$ 2,137	$ 13,110	$ -	$ 1,275	$ 5,000	$ 2,500	$ 5,000	0.0%	$ 5,150	$ 5,305	$ 5,464
621-575740-253	Phosphate Removal	$ 19,289	$ 14,193	$ 13,789	$ 15,990	$ 35,000	$ 25,000	$ 35,000	0.0%	$ 42,000	$ 50,400	$ 60,480
621-575740-254	Sludge Removal	$ 12,204	$ 132,918	$ 89,075	$ 96,331	$ 63,000	$ 81,000	$ 100,000	58.7%	$ 110,000	$ 121,000	$ 133,100
621-575740-298	Contract Services	$ 56,066	$ 86,813	$ 65,460	$ 58,532	$ 57,000	$ 25,000	$ 57,000	0.0%	$ 58,710	$ 60,471	$ 62,285
621-575740-310	Office Supplies/Postage	$ 5,450	$ 6,645	$ 8,508	$ 6,966	$ 6,000	$ 6,000	$ 6,000	0.0%	$ 6,120	$ 6,242	$ 6,367
621-575740-330	Sewer Travel	$ 4,600	$ 2,769	$ 1,677	$ 7,244	$ 5,000	$ 3,000	$ 5,000	0.0%	$ 5,000	$ 5,000	$ 5,000
621-575740-342	Disinfection Ultra Violet	$ 4,108	$ 2,090	$ 3,023	$ 1,085	$ 6,000	$ 2,000	$ 5,000	-16.7%	$ 5,150	$ 5,305	$ 5,464
621-575740-353	Rep. & Maint. Lift St.	$ 32,049	$ 12,755	$ 14,040	$ 7,414	$ 30,000	$ 28,000	$ 30,000	0.0%	$ 31,500	$ 33,075	$ 34,729
621-575740-359	San. Sewer Rep/Maint.	$ 40,121	$ 9,824	$ 16,016	$ 32,575	$ 30,000	$ 10,000	$ 25,000	-16.7%	$ 25,750	$ 26,523	$ 27,318
621-575740-371	Reg/Permits & Outside	$ 24,150	$ 24,317	$ 21,860	$ 20,516	$ 35,000	$ 20,000	$ 35,000	0.0%	$ 35,000	$ 35,000	$ 35,000
621-575740-374	Safety	$ 4,360	$ 4,170	$ 5,719	$ 6,908	$ 4,000	$ 4,000	$ 5,000	25.0%	$ 5,000	$ 5,000	$ 5,000
621-575740-375	TV & Seal San. Sewer	$ 10,030	$ 8,941	$ 9,984	$ 11,084	$ 17,000	$ 15,000	$ 17,000	0.0%	$ 17,510	$ 18,035	$ 18,576
621-575740-400	Depreciation	$ 1,307,845	$ 1,366,840	$1,482,904	$1,666,752	$ 1,600,000	$ 1,700,000	$ 1,850,000	15.6%	$1,813,000	$1,776,740	$1,741,205
621-575740-505	Legal Fees	$ 1,500	$ -	$ -	$ -	$ -	$ -			$ -	$ -	$ -
621-575740-510	Insurance	$ 40,005	$ 48,607	$ 47,897	$ 61,950	$ 49,000	$ 55,930	$ 57,000	16.3%	$ 58,140	$ 59,303	$ 60,489
621-575740-520	Loan/Bond Interest		$ -	$ -	$ 225,128	$ -	$ -			$ -	$ -	$ -
621-575740-622	Interest Expense (Debt Service)	$ 50	$ -	$ -	$ 308,576	$ 310,339	$ 294,945	$ 277,893	-10.5%	$ 277,893	$ 277,893	$ 277,893
621-575740-630	Amortization	$ 6,761	$ -	$ -	$ -	$ -	$ -			$ -	$ -	$ -
	TOTAL	**$ 2,835,091**	**$ 3,072,703**	**$3,063,282**	**$3,731,305**	**$ 3,637,385**	**$ 3,516,888**	**$ 3,898,070**	**7.2%**	**$3,959,626**	**$4,050,266**	**$4,193,677**

ENTERPRISE FUNDS

WASTE WATER TREATMENT PLANT

Capital Expense Summary/ER Fund Detail							
Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget
Tanker Truck Replacement					$ 125,000.00	$ 184,000.00	
WW Plant Expansion Phase 2	$2,000,000.00	$5,722,769.00					
Vactor Sewer Truck		$0.00	$72,906.10	$77,572.00	$72,906.00	$72,906.00	
DPW Building Portion	$150,000.00						
Stand-By Generator		$75,000.00					
1-Ton Service Truck			$70,000.00				
Flare Replacement			$40,000.00				
Pump Upgrades			$20,000.00				
Pine Street Extension							$104,088.00
Sewer Capital Projects							$413,737.00
Kendall Street Reconstruct							$1,306,263.00
	$2,150,000	$5,797,769	$202,906	$77,572	$72,906	$72,906	$1,824,088

ENTERPRISE FUNDS

BURLINGTON AIRPORT

The Burlington Municipal Airport operates, and maintains the taxiways, runways and hangar space at the Aitport

BUDGET NOTES

2015 and forward - Airport sold hangar building housing office to City, Now renting space from City. City sold storage hangar to Airport.

2017 Budget Notes: Top 5 Expenses				
Line Item	**Dollars**	**% of Dept Exp**	**% of Tot Exp**	
Fuel For Resale	$ 600,000	71.53%	8.2%	
Contract Services	$ 12,000	1.43%	0.2%	
Repairs & Maint Grounds	$ 10,000	1.19%	0.1%	
Electric	$ 14,000	1.67%	0.2%	
Snow Removal	$ 13,000	1.55%	0.2%	
All Other	$ 210,495	25.09%	2.9%	
TOTAL	$ 859,495	102.46%	11.8%	

3 Year Projection	2018	PY % Inc	2019	PY % Inc	2020	PY % Inc
Fuel For Resale	$ 612,000	2.0%	$ 618,120	1.0%	$ 624,301	1.0%
Contract Services	$ 12,300	2.5%	$ 12,546	2.0%	$ 12,797	2.0%
Repairs & Maint Grounds	$ 10,200	2.0%	$ 10,404	2.0%	$ 10,612	2.0%
Electric	$ 14,000	0.0%	$ 14,140	1.0%	$ 14,281	1.0%
Snow Removal	$ 13,260	2.0%	$ 13,393	1.0%	$ 13,527	1.0%
All Other	$ 214,705	2.0%	$ 218,999	2.0%	$ 223,379	2.0%
TOTAL	$ 876,465	2.0%	$ 887,602	1.3%	$ 898,897	1.3%

ENTERPRISE FUNDS

BURLINGTON AIRPORT: 623

Revenue Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017	2018	2019	2020
										3 Year Projection		
TAXES												
623-414111-000	Tax Levy		$ -	$ -			$ -	$ -		$ -	$ -	$ -
	Subtotal	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		**$ -**	**$ -**	**$ -**
SECIAL ASSESSMENT												
623-454542-000	Special Assess-Airport	$ -	$ -	$ -			$ -	$ -		$ -	$ -	$ -
	Subtotal	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		**$ -**	**$ -**	**$ -**
MISCELLANEOUS REVENUE												
623-484811-000	Interest Income	$ 21	$ 45	$ 73	$ 63	$ 71	$ 70	$ 70	-1.4%	$ 71	$ 71	$ 72
623-484821-000	Rent/Lease Buildings	$ -	$ -	$ 38,394	$ 67,313	$ -	$ 67,000	$ 67,000				
623-484828-000	Agricultural Lease	$ 8,688	$ 6,250	$ 11,121	$ 11,121	$ 6,250	$ 11,000	$ 11,000	76.0%	$ 11,110	$ 11,221	$ 11,333
623-484829-000	Rents	$ 22,466	$ 26,100	$ 20,695	$ 25,308	$ 26,100	$ 26,000	$ 26,000	-0.4%	$ 26,000	$ 26,000	$ 26,000
623-484830-000	Hangar Sales Revenue	$ (567)	$ 6,265	$ 108,735	$ -	$ -	$ -	$ -		$ -	$ -	$ -
623-484832-000	Miscellaneous Income	$ 300	$ 300	$ 25	$ 16	$ 30	$ 20	$ 20	-33.3%	$ 20	$ 20	$ 21
623-484840-000	Fuel Surcharge	$ -	$ -	$ -	$ -	$ -	$ -	$ -		$ -	$ -	$ -
623-484848-000	Fuel Sales	$ 860,705	$ 882,401	$ 848,199	$ 744,324	$ 800,000	$ 750,000	$775,000	-3.1%	$ 813,750	$ 854,438	$ 897,159
	Subtotal	**$ 891,612**	**$ 921,361**	**$1,027,242**	**$ 848,145**	**$ 832,451**	**$ 854,090**	**$879,090**	**2.6%**	**$ 850,951**	**$ 891,750**	**$ 934,585**
OTHER SOURCES												
623-494929-000	Transfer from other Fund	$ -	$ -	$ -			$ -	$ -		$ -	$ -	$ -
623-499950-000	Capital Contributions	$ -	$ -	$ -			$ -	$ -		$ -	$ -	$ -
	Subtotal	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**		**$ -**	**$ -**	**$ -**
	TOTAL	**$ 891,612**	**$ 921,361**	**$1,027,242**	**$ 848,145**	**$ 832,451**	**$ 854,090**	**$879,090**	**2.9%**	**$ 850,951**	**$ 891,750**	**$ 934,585**

Expense Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017	2018	2019	2020
										3 Year Projection		
623-575740-200	Fuel For Resale	$ 743,644	$ 778,822	$ 758,900	$ 576,610	$ 716,000	$ 590,000	$600,000	-16.2%	$ 606,000	$ 612,060	$ 618,181
623-575740-205	Fuel Tax	$ 10,696	$ 10,521	$ 11,480	$ 12,118	$ 8,305	$ 12,744	$ 12,960	56.1%	$ 7,030	$ 7,100	$ 7,171
623-575740-210	Credit Card Fees	$ 18,570	$ 19,481	$ 18,434	$ 16,208	$ 13,750	$ 17,440	$ 17,440	26.8%	$ 17,817	$ 18,202	$ 18,595
623-575740-220	Electric	$ 8,799	$ 9,758	$ 14,362	$ 13,863	$ 8,000	$ 14,000	$ 14,000	75.0%	$ 14,420	$ 14,853	$ 15,298
623-575740-225	Telephone	$ 2,346	$ 2,576	$ 2,852	$ 3,019	$ 2,000	$ 3,000	$ 3,000	50.0%	$ 3,060	$ 3,121	$ 3,184
623-575740-242	Repairs & Maint Equipment	$ 3,790	$ 14,707	$ 13,175	$ 17,767	$ 15,000	$ 10,000	$ 10,000	-33.3%	$ 10,500	$ 11,025	$ 11,576
623-575740-244	Snow Removal	$ 6,102	$ 16,011	$ 14,580	$ 12,935	$ 11,000	$ 13,000	$ 13,000	18.2%	$ 13,650	$ 14,333	$ 15,049
623-575740-245	Repairs & Maint Grounds	$ 22,671	$ 13,033	$ 18,301	$ 19,272	$ 15,000	$ 15,000	$ 10,000	-33.3%	$ 10,200	$ 10,404	$ 10,612
623-575740-246	Repais & Maint Taxiway	$ 10,780	$ 2,608	$ 8,009	$ 2,395	$ 12,000	$ 2,500	$ 2,500	-79.2%	$ 2,538	$ 2,576	$ 2,614
623-575740-247	Repairs & Maint Buildings	$ 1,167	$ 1,004	$ 5,344	$ 12,339	$ 20,000	$ 15,000	$ 30,000	50.0%	$ 30,600	$ 31,212	$ 31,836
623-575740-249	Weathermation	$ -	$ -	$ -	$ -	$ -	$ -	$ -		$ -	$ -	$ -
623-575740-265	Airport Fly-In	$ 1,006	$ 830	$ 777	$ 1,267	$ 2,000	$ 2,000	$ 2,000	0.0%	$ 2,000	$ 2,000	$ 2,000
623-575740-298	Contract Services	$ 13,823	$ 21,970	$ 11,950	$ 11,172	$ 18,000	$ 12,000	$ 12,000	-33.3%	$ 12,240	$ 12,485	$ 12,734
623-575740-310	Operating Supplies	$ 501	$ 723	$ 1,456	$ 1,241	$ 1,000	$ 1,200	$ 1,500	50.0%	$ 1,500	$ 1,500	$ 1,500
623-575740-330	Travel		$ -	$ -	$ -	$ -		$ -		$ -	$ -	$ -
623-575740-400	Operating Expenses		$ -	$ -	$ -	$ -		$ -		$ -	$ -	$ -
623-575740-450	Rent	$ 10,380	$ 10,380	$ 4,325	$ -	$ -		$ -		$ -	$ -	$ -
623-575740-500	New Taxiway Refunds		$ -	$ -	$ -	$ -		$ -		$ -	$ -	$ -
623-575740-505	Legal Fees		$ -	$ 2,100	$ -	$ -		$ -		$ -	$ -	$ -
623-575740-510	Insurance	$ 5,224	$ 5,280	$ 3,878	$ 5,281	$ 5,500	$ 5,877	$ 5,995	9.0%	$ 6,055	$ 6,115	$ 6,177
623-575740-511	Depreciation	$ 83,886	$ 83,818	$ 92,429	$ 99,752	$ 100,700	$ 100,000	$100,000	-0.7%	$ 100,600	$ 100,500	$ 100,400
623-575740-512	Advertising/Printing	$ 95	$ 98	$ 98	$ 98	$ -	$ 100	$ 100		$ 100	$ 100	$ 100
623-575740-623	Operating Transfer Out/Admin	$ -	$ 15,000		$ 25,000	$ 25,000	$ 25,000	$ 25,000	0.0%	$ 25,000	$ 25,000	$ 25,000
	TOTAL	**$ 943,479**	**$1,006,620**	**$ 982,450**	**$ 830,337**	**$ 973,255**	**$ 838,861**	**$859,495**	**-13.8%**	**$ 863,309**	**$ 872,585**	**$ 882,027**
	Revenue Over (Under) Expenses	**($51,866.99)**	**($85,259.06)**	**$44,791.56**	**$17,808.07**	**($140,804.00)**	**$15,229.00**	**$ 19,595**	**28.7%**	**($12,357.85)**	**$19,165.81**	**$52,558.38**

This section contains Non-Major Funds. These funds are used to finance specific purposes in the city. Funding can be from the General Fund, Donations, Grants or Loans.

City of Burlington
2017 Annual Budget
Non-Major Funds

Community Development Block Grant Fund
Storm Water Management Fund
Downtown Redevelopment Fund
Police Donations Fund
Façade Grant Fund
TIF 3 Revolving Loan Fund
Capital Projects Infrastructure Fund
Library Trust Fund
Park Development Fund
Wemhoff Trust Fund

NON-MAJOR FUNDS

COMMUNITY DEVELOPMENT BLOCK GRANT

Revenue/Transfer In Summary

Acct	Deptartmental Contribution	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
253-484811-000	Investment Income	$ 15,467	$ 13,566	$ 12,575	$ 10,706	$ 15,000	$ 12,000	$ 15,000	0.0%
253-484810-000	Loan Reimbursements	$ 33,181	$ 33,593	$ 34,255	$ 54,067	$ 33,000	$ 50,000	$ 50,000	51.5%
253-484812-000	Interest		$ 837	$ -	$ -		$ -	$ -	
	TOTAL	**$ 48,648**	**$ 47,996**	**$ 46,831**	**$ 64,773**	**$ 48,000**	**$ 62,000**	**$ 65,000**	35.4%

Expenditure Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
253-565639-299	565639-299 DOC Repayment		$ -	$ -	$ -	$ -	$ -		
253-565639-298	565639-298 Contract Services	$ 2,508	$ 9,650	$ 3,226	$ 1,859	$ 2,500	$ 1,860	$ 1,900	-24.0%
253-565639-399	565639-399 Economic Development	$ -	$196,110	$ -	$ 29,132	$ 45,000	$ -	$ -	
	TOTAL	**$ 2,508**	**$ 205,760**	**$ 3,226**	**$ 30,992**	**$ 47,500**	**$ 1,860**	**$ 1,900**	**-96.0%**

OTHER FINANCING SOURCES (USES)

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2012 Actual	2017 Budget	Budget % Chg fr 2017
253-595921-000	Gen Fund Transfers Out		$ -	$ -		$ -	$ -		
	Transfer to Debt Service Fund		$ -	$ -		$ -	$ -		
	Property Sales		$ -	$ -		$ -	$ -		
	Debt Service Reimbursements		$ -	$ -		$ -	$ -		
	TOTAL	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	
	Beginning Fund Balances 01/01	$88,267	$134,408	($23,356)	$20,248	$54,029	$54,029	$114,169	
	Net Change	$46,140	($157,764)	$43,604	$33,781	$500	$60,140	$63,100	12520.0%
	Ending Fund Balance 12/31	**$134,408**	**($23,356)**	**$20,248**	**$54,029**	**$54,529**	**$114,169**	**$177,269**	

NON-MAJOR FUNDS

STORM WATER MANAGEMENT

Revenue/Transfer In Summary

Acct	Deptartmental Contribution	2012 Actual	2013 Actual	2014 Budget	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
462-484811-000	Interest on Investments	$ 1	$ 3	$ 3	$ 4	$ 3	$ 3	$ 3	0.0%
	Loan Proceeds					$ 69,451	$ 69,451		
462-474745-000	Management Fees	$ -	$ -	$ -			$ -	$ -	
	TOTAL	**$ 1**	**$ 3**	**$ 3**	**$ 4**	**$ 69,454**	**$ 69,454**	**$ 3**	**-100.0%**

Expenditure Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
462-565617-800	Industrial Park Outlay	$ -	$ -	$ -	$11,209	$ -	$ -		
462-565641-298	Contract Services				$12,702	$121,844	$ 109,142		
462-595921-399	Transfer (IN)/OUT	$ -	$ -	$ -	$ 89	$ -	$ (51,000)	$ -	
	TOTAL	$ -	$ -	$ -	$24,000	$ 121,844	$ 58,142	$ -	
	Beginning Fund Balance 01/01	$13,282	$13,284	$13,287	$13,290	($10,706)	($10,706)	$607	
	Net Change	$1	$3	$3	($23,996)	($52,390)	$11,312	$3	**-100.0%**
	Ending Fund Balance 12/31	$13,284	$13,287	$13,290	($10,706)	($63,096)	$607	$610	

NON-MAJOR FUNDS

DOWNTOWN ECONOMIC DEVELOPMENT

Revenue/Transfer In Summary

Acct	Deptartmental Contribution	2012 Actual	2013 Actual	2014 Budget	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
466-424241-000	Intergovernmental (Grants)		$ -	$ -	$205,000		$ 205,000		
466-484811-000	Investment Income	$ -	$ -	$ -	$ -		$ -		
466-494912-000	Proceeds From Borrowing		$ -	$ -	$ -		$ -		
	TOTAL	**$ -**	**$ -**	**$ -**	**$205,000**	**$ -**	**$205,000**	**$ -**	

Expenditure Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
466-565641-399	Conservation & Development	$ -	$ 30	$ -	$205,000	$ -	$ 205,000	$ -	
466-565641-398	Capital Outlay	$ -	$ -	$ -	$ -	$ -	$ -	$ -	
TOTAL	**TOTAL**	**$ -**	**$ 30**	**$ -**	**$205,000**	**$ -**	**$205,000**	**$ -**	

Other Financing Sources (Uses)

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
	Transfer In		$ 30	$ -	$ -	$ -	$ -	$ -	
	Transfer Out		$ -	$ -	$ -	$ -	$ -	$ -	
	TOTAL	**$ -**	**$ 30**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	
	Beginning Fund Balance 01/01	$0	$0	$0	$0	$0	$0	$0	
	Net Change	$ -	$ -	$ -	$ -	$ -	$ -	$ -	
	Ending Fund Balance 12/31	$0	$0	$0	$0	$0	$0	$0	

NON-MAJOR FUNDS

FAÇADE GRANTS

Revenue/Transfer In Summary

Acct	Contribution	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
467-484811-000	Investment Income	$ 14	$ 11	$ 34	$ 8	$ 14	$ 14	$ 14	0.0%
467-494926-000	Transfer In	$ -	$ -	$ -	$ 20,000	$20,000	$ 30,000	$ 50,000	150.0%
	TOTAL	**$ 14**	**$ 11**	**$ 34**	**$ 20,008**	**$20,014**	**$ 30,014**	**$ 50,014**	**149.9%**

EXPENDITURE SUMMARY

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
467-535320-500	Conservation & Development	$11,644	$ 5,575	$ 2,529	$ 10,888	$20,000	$ 20,000	$ 50,000	150.0%
467-595921-000	Operating Transfer	$ -	$ -	$ -	$ -	$ -			
	TOTAL	**$11,644**	**$ 5,575**	**$ 2,529**	**$ 10,888**	**$20,000**	**$ 20,000**	**$ 50,000**	**150.0%**
	Beginning Fund Balances 01/01	$1,614	($10,016)	($15,579)	($18,074)	($8,954)	($8,954)	$1,060	
	Net Change	($11,630)	($5,564)	($2,495)	$9,120	$14	$10,014	$14	0.0%
	Ending Fund Balance 12/31	**($10,016)**	**($15,579)**	**($18,074)**	**($8,954)**	**($8,940)**	**$1,060**	**$1,074**	

NON-MAJOR FUNDS

TIF 3 REVOLVING LOAN FUND

Revenue/Transfer In Summary

Acct	Deptartmental Contribution	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
468-484810-000	Loan Reimbursements	$ 3,673	$ 3,375	$ 3,453	$ 2,392	$ 3,453	$ 3,453	$ 3,500	1.4%
468-484811-000	Investment Income	$ 460	$ 367	$ 287	$ 147	$ 460	$ 460	$ 500	8.7%
468-484812-000	Land Sales		$ -	$ -	$ -				
		$ 4,133	$ 3,742	$ 3,740	$ 2,539	$ 3,913	$ 3,913	$ 4,000	**2.2%**

Expenditure Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
468-535320-500	Conservation & Development	$ 411	$250,030	$250,000	$150,000		$ 75,000	$ -	
	Downtown Projects	$ -	$ -	$ -	$ -	$ -	$ -	$ -	
	TOTAL	**$ 411**	**$250,030**	**$250,000**	**$150,000**	**$ -**	**$ 75,000**	**$ -**	

OTHER FINANCING SOURCES (USES)

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
	Transfers In	$ -	$ -	$ -	$ -		$ 158,914	$ -	
	Transfers Out	$ -	$ -	$ (25,238)	$ (29,511)	$ -	$ -	$ -	
	Property Sales	$ -	$ -	$ -	$ -	$ -	$ -	$ -	
	Notes Issued	$ -	$ -	$ -	$ -	$ -	$ -	$ -	
	TOTAL	**$ -**	**$ -**	**$ (25,238)**	**$ (29,511)**	**$ -**	**$ 158,914**	**$ -**	
	Beginning Fund Balances 01/01	$599,208	$602,930	$356,642	$ 85,144	$ (91,827)	$ (91,827)	$ (4,000)	
	Net Change	$3,722	($246,288)	($271,498)	($176,972)	$3,913	$87,827	$4,000	-132.3%
	Ending Fund Balance 12/31	**$602,930**	**$356,642**	**$ 85,144**	**$ (91,827)**	**$ (87,914)**	**$ (4,000)**	**$ (0)**	

NON-MAJOR FUNDS

Police Donations

Revenue/Transfer In Summary

Acct	Deptartmental Contribution	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. 5	2017 Budget	Budget % Chg fr 2017
802-484811-000	Interest Income		$ 2	$ 4	$ 4		$ 3	$ 3	
802-484842-000	Other		$6,630	$ 5,843	$ 5,030		$ 5,000	$ 5,000	
	TOTAL REVENUE	**$ -**	**$ 6,632**	**$ 5,847**	**$ 5,034**	**$ -**	**$ 5,003**	**$ 5,003**	

EXPENDITURE SUMMARY

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual		2016 Budget	2016 Est. 5	2017 Budget	Budget % Chg fr 2017
802-525211-390	Public Safety	$ -	$3,510	$ 2,500	$ 2,500	$ -	$ 5,000	$ 5,000	
802-525211-392	Misc Donations Out	$ -	$ -	$ -	$ 2,487	$ -	$ -		
	SUBTOTAL	$ -	$ 3,510	$ 2,500	$ 4,987	$ -	$ 5,000	$ 5,000	
OPERATING EXPENSES/TRANSFERS									
		$ -	$ -			$ -	$ -		
		$ -	$ -	$ -		$ -	$ -		
		$ -	$ -	$ -		$ -	$ -		
		$ -	$ -	$ -		$ -	$ -		
		$ -	$ -	$ -		$ -	$ -		
	SUBTOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	
	Total Expenditures	**$ -**	**$ 3,510**	**$ 2,500**	**$ 4,987**	**$ -**	**$ 5,000**	**$ 5,000**	
	Beginning Fund Balance 01/01	$0	$5,033	$8,155	$11,502	$11,549	$11,549	$11,552	
	Net Change	$0	$3,122	$3,347	$47	$0	$3	$3	
	Ending Fund Balance 12/31	$5,033	$8,155	$11,502	$11,549	$11,549	$11,552	$11,555	

NON-MAJOR FUNDS

CAPITAL PROJECTS INFRASTRUCTURE

Revenue/Transfer In Summary

Acct	Deptartmental Contribution	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
470-492000-000	Loan Proceeds		$ -	$ -	$ -	$ 148,956	$ 148,956	$ 6,003,311	3930.3%
	Grant Income								
470-495100-000	Transfer In Gen Fund		$ -	$ -	$ -	$ 80,000	$ -	$ 430,000	437.5%
470-495100-000	Transfer In Gen 465 Fund						$ 100,000		
470-484840-000	Misc Income	$1,717,974	$ 955,501	$ 14,701	$ -	$ -	$ -	$ -	
470-484811-000	Investment Income	$ 4,300	$ 7,184	$ 1,184	$ -	$ 1,200	$ 1,200	$ 1,200	0.0%
	TOTAL	**$1,722,274**	**$ 962,685**	**$ 15,885**	**$ -**	**$ 230,156**	**$ 250,156**	**$ 6,434,511**	**2695.7%**

Expenditure Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
470-515100-800	Street Project	$ 11,882	$ -	$ -	$ -	$ -	$ -		
470-535321-800	Kendall Street Reconstruct Street/Storm		$ -	$ -		$ -		$ 603,311	
470-555551-800	Lewis Street Retaining Wall Rebuild		$ -	$ -	$ -	$ 50,000	$ 50,000	$ 250,000	400.0%
470-515100-801	2 Yr Street Project 2012-2013	$ 1,633,713	$ 786,365	$ 505,039	$ -	$ -	$ -		
470-565641-300	Public Works		$ -	$ -	$ 27,605	$ -	$ -		
470-525220-800	Washington St Roadwork/FD Parking Lot	$ 20,226	$ 190,727	$ -	$ -	$ -	$ -		
470-535321-800	Other Projects & Pool	$ 2,527	$ -	$ -	$ -	$ 100,000	$ 100,000	$ 5,400,000	5300.0%
470-535321-800	Bridge Repair/Maintenance		$ -	$ -	$ -	$ 186,195	$ 186,195	$ 180,000	-3.3%
470-585900-100	Cost of Debt Issuance	$ 34,913	$ -	$ -	$ -	$ -	$ -		
470-585900-200	Debt Discounts	$ 14,713	$ -	$ -	$ -	$ -	$ -		
	Transfers (IN) OUT		$(447,761)	$ -		$ -			
	TOTAL	**$ 1,717,974**	**$ 529,330**	**$ 505,039**	**$ 27,605**	**$ 336,195**	**$ 336,195**	**$ 6,433,311**	**1813.6%**
	Beginning Fund Balances 01/01	$ (983,502)	$ (979,202)	$ (545,848)	$ (1,035,002)	$ (1,062,607)	$ (1,062,607)	$ (1,148,646)	
	Net Change	$4,300	$433,354	($489,154)	($27,605)	($106,039)	($86,039)	$1,200	-101.1%
	Ending Fund Balance 12/31	**$ (979,202)**	**$ (545,848)**	**$ (1,035,002)**	**$ (1,062,607)**	**$ (1,168,646)**	**$ (1,148,646)**	**$ (1,147,446)**	

NON-MAJOR FUNDS

LIBRARY TRUST FUND

Revenue/Transfer In Summary

Acct	Deptartmental Contribution	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
811-454571-000	Book Sales	$ 4,227	$ 2,045	$ 2,289	$ 1,992	$ 4,400	$ 2,000	$ 2,000	-54.5%
811-484811-000	Interst Income	$ 716	$ 576	$ 558	$ 336	$ 995	$ 300	$ 350	-64.8%
811-484841-000	Donations (Friends)	$ 6,198	$ 230	$ 404	$ 595	$ 700	$ 500	$ 600	-14.3%
811-494949-000	Other Revenue	$ 2,632	$ 2,125	$ 23,642	$ 12,711	$ -	$ -	$ -	
811-494949-001	Grocery Receipts	$ 1,626	$ 1,847	$ 1,320	$ 1,157	$ 1,400	$ 1,200	$ 1,200	-14.3%
811-494949-002	Grants	$ -	$ -	$ 300	$ -	$ -	$ -	$ -	
811-494949-003	Ink Cartridge Recycle	$ 77	$ 96	$ 71	$ 91	$ 150	$ 100	$ 100	-33.3%
811-494949-004	Donations (Books/Mags)	$ 1,000	$ 3,045	$ 3,329	$ 2,722	$ 1,500	$ 2,750	$ 2,800	86.7%
811-494949-005	Miscellaneous	$ -	$ 4	$ -	$ -	$ -	$ -	$ -	
	TOTAL	**$ 16,476**	**$ 9,968**	**$ 31,911**	**$ 19,601**	**$ 9,145**	**$ 6,850**	**$ 7,050**	**-22.9%**

Expenditure Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
811-555511-324	Member	$ 50	$ 50	$ 50	$ 50	$ 50	$ 50	$ 50	0.0%
811-555511-326	Advertising	$ 332	$ 269	$ -	$ -	$ 500	$ 500	$ 500	0.0%
811-555511-327	PR Materials	$ 4,300	$ 2,606	$ 5,931	$ 8,230	$ 4,300	$ 6,500	$ 5,000	16.3%
811-555511-390	Misc Expense	$ 14,328	$ 6,243	$ 5,171	$ 4,358	$ 7,000	$ 5,000	$ 5,000	-28.6%
811-555511-800	Outlay		$ 246	$ 2,253	$ 50	$ -	$ 50	$ 50	
	TOTAL	**$ 19,010**	**$ 9,415**	**$ 13,404**	**$ 12,688**	**$ 11,850**	**$ 12,100**	**$ 10,600**	**-10.5%**
	Beginning Fund Balance January 1st	**$101,801**	**$ 99,268**	**$ 99,821**	**$118,328**	**$125,241**	**$ 125,241**	**$119,991**	
	Net Change	($2,534)	$553	$18,507	$6,914	($2,705)	($5,250)	($3,550)	31.2%
	Fund Balance December 31st	**$ 99,268**	**$ 99,821**	**$118,328**	**$125,241**	**$122,536**	**$ 119,991**	**$116,441**	

NON-MAJOR FUNDS

PARK DEVELOPMENT FUND

Revenue/Transfer In Summary

Acct	Deptartmental Contribution	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
820-424241-000	Grants	$ 3,623	$ -	$ -	$ -	$ 45,000	$ 36,834	$ -	
820-424250-000	Riverside Park Grant	$ 2,428	$ 42,230	$ -	$ -	$ -	$ -	$ -	
820-454590-000	Park Development	$ 35,279	$ 17,026	$ 16,452	$ -	$ 9,000	$ 40,000	$ 16,546	83.8%
820-484835-000	Insurance Recovery		$ 42,227	$ 18,409	$ -	$ -	$ -	$ -	
820-484811-000	Investment Income	$ 9	$ 28	$ 95	$ 8	$ 10	$ 10	$ 10	0.0%
820-484841-000	Donations & Materials	$ 140	$ 100	$ -	$ 68	$ 100	$ 100	$ 70	-30.0%
820-484842-000	Public Site Fee				$ 9,050	$ -	$ 8,550	$ 8,600	
820-494929-000	General Fund Contribution	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 25,000	$ 30,000	20.0%
	TOTAL	**$ 66,480**	**$ 126,611**	**$ 59,956**	**$ 34,126**	**$ 79,110**	**$ 110,494**	**$ 55,226**	**-30.2%**

EXPENDITURE SUMMARY

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
820-555511-225	Beaumont Field Backstop		$ -	$ -	$ -	$ -	$ -	$ 66,184	
820-555551-800									
820-555551-200	Echo Park	$ 45,503	$ -	$ -	$ -	$ -	$ -	$ -	
820-555551-298	Contract Services	$ 396	$ 5,254	$ 31,854	$ 7,243	$ 6,000	$ 1,000	$ 6,000	0.0%
820-555551-399	Miscellaneous		$ -	$ -	$ 1,581	$ -	$ -	$ -	
820-555551-600	Ball Diamond Lights		$ -	$ -	$ -	$ -	$ -	$ -	
820-555551-800	Parks Outlay	$ 11,337	$ 1,624	$ 204,112	$ 21,010	$ 120,000	$ 2,500	$ 168,000	40.0%
820-595929-399	Transfer (In) From Wemhoff		$ -	$ -	$ -	$ -	$ -	$ (53,000)	
	TOTAL	**$ 57,236**	**$ 6,878**	**$ 235,966**	**$ 29,834**	**$ 126,000**	**$ 3,500**	**$ 187,184**	**48.6%**
	Beginning Fund Balance January 1st	**$ 69,108**	**$ 78,352**	**$ 198,084**	**$ 22,075**	**$ 26,366**	**$ 26,366**	**$ 133,360**	
	Net Change	$9,244	$119,733	($176,010)	$4,291	($46,890)	$106,994	($131,958)	181.4%
	Fund Balance December 31st	**$ 78,352**	**$ 198,084**	**$ 22,075**	**$ 26,366**	**$ (20,524)**	**$ 133,360**	**$ 1,402**	

NON-MAJOR FUNDS

WEMHOFF TRUST FUND

Revenue/Transfer In Summary

Acct	Deptartmental Contribution	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
821-484811-000	Investment Income	$ 116	$ 235	$ 1,436	$ (3,305)	$ 130	$ 1,500	$ 1,500	1053.8%
	Total	**$ 116**	**$ 235**	**$ 1,436**	**$ (3,305)**	**$ 130**	**$ 1,500**	**$ 1,500**	**1053.8%**

EXPENDITURE SUMMARY

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
821-555551-399	Misc Expenditure	$ 2,730	$ -	$ -	$ -	$ 51,000	$ -		
	Total	$ 2,730	$ -	$ -	$ -	$ 51,000	$ -	$ -	

OTHER FINANCING SOURCES (USES)

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
	Transfer In		$ -	$ -		$ -	$ -		
	Transfer Out		$ -	$ -		$ -		$ (53,000)	
	Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ (53,000)**	
	Beginning Fund Balances 01/01	$ 54,746	$ 52,132	$ 52,366	$ 53,802	$ 50,497	$ 50,497	$ 51,997	
	Net Change	$ (2,614)	$ 235	$ 1,436	$ (3,305)	$ (50,870)	$ 1,500	$ (51,500)	1.2%
	Ending Fund Balance 12/31	**$ 52,132**	**$ 52,366**	**$ 53,802**	**$ 50,497**	**$ (373)**	**$ 51,997**	**$ 497**	

This section contains Internal Service Funds. These funds are funded by taxes or by General Fund revenue transfers and are for specific purposes. The City is self insured for employee benefits. Equipment Replacement is designed as a savings account for equipment purchases, so the impact to the General Fund can be minimized.

City of Burlington
2017 Annual Budget

Internal Service Funds

Self Insurance Fund

Equipment Replacement Fund

INTERNAL SERVICE FUND

SELF INSURANCE FUND

Revenue/Transfer In Summary

Acct	Deptartmental Contribution	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
501-474929-000	Dental Benefits	$ -	$ -	$ -	$ -	$ -	$ -	$ -		
501-474930-000	Premiums from Departments	$1,069,075	$1,142,628	$1,168,076	$ 1,112,204	$ 1,001,989	$1,032,000	$ 1,100,000	$ 1,200,000.00	16.3%
501-474931-000	Premiums from Retirees	$ 134,989	$ 63,673	$ 74,960	$ 55,825	$ 41,110	$ 56,718	$ 41,762	$ 50,000	-11.8%
501-474932-000	Stop Loss reimbursement	$ 146,393	$ 106,120	$ 227,892	$ 166,052	$ 140,768	$ 161,968	$ 143,876	$ 150,000	-7.4%
501-474935-000	Prior Year Subrogation	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	
501-474936-000	Miscellaneous Income	$ 6,200	$ 4,745	$ 3,359	$ 2,748	$ 2,509	$ 2,797	$ 2,500	$ 2,500	-10.6%
501-484811-000	Investment Income	$ 467	$ 1,383	$ 1,747	$ 5,914	$ 1,358	$ 7,200	$ 3,564	$ 3,500	-51.4%
	TOTAL FUNDING	**$1,357,124**	**$1,318,549**	**$1,476,033**	**$ 1,342,743**	**$ 1,187,734**	**$1,260,682**	**$ 1,291,702**	**$ 1,406,000**	**11.5%**

EXPENDITURE SUMMARY

Acct	Line Item	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget	Budget % Chg fr 2017
CLAIMS & ADMINISTRATION										
501-514800-000	Claims Expense	$ -	$ 291,467	$ 297,597	$ 262,430	$ 305,423	$ 315,000	$ 315,000	$ 315,000	0.0%
501-514900-000	Administrative Exp.	$ 485,268	$ 105,352	$ 125,992	$ 97,862	$ 94,582	$ 129,000	$ 115,000	$ 100,000	-22.5%
501-514900-001	Healthy Emp. Partnership	$ 17,962	$ 20,970	$ 18,344	$ 18,684	$ 17,940	$ 6,000	$ 18,000	$ 18,000	200.0%
501-541900-145	ADMIN Emp Reimburse	$ (140)	$ -	$ -	$ -	$ -	$ -	$ -		
501-514900-151	ADMIN FICA	$ 967	$ 919	$ 892	$ 897	$ 873	$ 900	$ 900	$ 900	0.0%
501-514900-154	ADMIN Health Insurance	$ 3,702	$ 3,703	$ 3,706	$ 3,633	$ 3,331	$ 3,700	$ 3,400	$ 3,400	-8.1%
501-514900-155	ADMIN Life Insurance	$ 6,579	$ -	$ 33	$ 1	$ -	$ -	$ -		
501-514900-156	ADMIN Vision Insurance	$ 18	$ -	$ 15	$ -	$ 0	$ -	$ -		
501-514900-158	ADMIN Dental Insurance	$ 296	$ -	$ 277	$ -	$ -	$ -	$ -		
501-514950-000	Dental expense		$ -	$ -	$ -	$ -	$ -	$ -		
501-515000-000	Vision Insurance Expense		$ -	$ -	$ -	$ -	$ -	$ -		
	Subtotal	**$ 514,652**	**$ 422,411**	**$ 446,857**	**$ 383,508**	**$ 422,150**	**$ 454,600**	**$ 452,300**	**$ 437,300**	**-3.8%**
501-515132-154	ADMIN Claims	$ 63,887	$ 164,143	$ 26,952	$ 32,297	$ 41,170	$ 32,000	$ 30,000	$ 35,000	9.4%
501-515140-154	CLERK Claims	$ 3,093	$ 1,591	$ 311	$ -	$ 443	$ 2,000	$ 1,700	$ 1,000	-50.0%
501-515141-154	FINANCE Claims	$ 908	$ 23,429	$ 3,574	$ 2,210	$ 10,555	$ 3,000	$ 2,500	$ 5,000	66.7%
501-515154-154	ASSESSOR Dental	$ -	$ -	$ 7,638	$ -	$ 6,657	$ -	$ -	$ -	
	Subtotal	**$ 67,888**	**$ 189,163**	**$ 38,475**	**$ 34,507**	**$ 58,825**	**$ 37,000**	**$ 35,000**	**$ 41,000**	**10.8%**
501-525211-154	POLICE Claims	$ 306,344	$ 267,812	$ 164,405	$ 192,359	$ 278,693	$ 190,000	$ 175,000	$ 190,000	0.0%
501-525220-154	FIRE Claims	$ 26,524	$ 42,424	$ 35,691	$ 12,090	$ 21,482	$ 40,000	$ 20,000	$ 25,000	-37.5%
501-525231-154	BLDG INSPECTOR Claims			$ 5,712	$ 23,922	$ 745	$ -	$ 4,000	$ 5,000	
	Subtotal	**$ 332,869**	**$ 310,236**	**$ 205,807**	**$ 228,370**	**$ 300,920**	**$ 230,000**	**$ 199,000**	**$ 220,000**	**-4.3%**

INTERNAL SERVICE FUND

SELF INSURANCE FUND										
501-515132-154	STREETS Claims	$ 152,677	$ 71,847	$ 26,952	$ 32,297	$ 41,170	$ 28,000	$ 25,000	$ 40,000	42.9%
	Subtotal	**$ 152,677**	**$ 71,847**	**$ 26,952**	**$ 32,297**	**$ 41,170**	**$ 28,000**	**$ 25,000**	**$ 40,000**	**42.9%**
501-555511-154	LIBRARY Claims	$ 10,883	$ 8,077	$ 6,135	$ 36,580	$ 52,614	$ 37,000	$ 120,000	$ 120,000	224.3%
501-555551-154	PARKS Claims	$ 179,340	$ 183,163	$ 228,264	$ 241,322	$ 257,371	$ 250,000	$ 250,000	$ 260,000	4.0%
	Subtotal	**$ 190,223**	**$ 191,239**	**$ 234,399**	**$ 277,903**	**$ 309,985**	**$ 287,000**	**$ 370,000**	**$ 380,000**	**32.4%**
501-575740154	WASTE WATER CLAIMS	$ 75,110	$ 100,184	$ 64,543	$ 111,059	$ 48,074	$ 100,000	$ 100,000	$ 50,000	-50.0%
501-575750154	WATER Claims	$ 21,602	$ 73,574	$ 23,460	$ 66,286	$ 83,133	$ 60,000	$ 60,000	$ 80,000	33.3%
	Subtotal	**$ 96,712**	**$ 173,758**	**$ 88,003**	**$ 177,345**	**$ 131,207**	**$ 160,000**	**$ 160,000**	**$ 130,000**	**-18.8%**
501-580000-000	RETIREES Health Expense	$ 118,039	$ 203,823	$ 168,746	$ 193,032	$ 56,932	$ 170,000	$ 100,000	$ 60,000	-64.7%
501-581000-000	ELECTED and OTHER	$ 16	$ -	$ -	$ -	$ -	$ -	$ -	$ -	
	Subtotal	**$ 118,055**	**$ 203,823**	**$ 168,746**	**$ 193,032**	**$ 56,932**	**$ 170,000**	**$ 100,000**	**$ 60,000**	**-64.7%**
501-590000-000	OPERATING TRANSFER OUT		$ 134,531	$ 9,504	$ 300,000	$ -	$ -	$ -	$ -	
	Subtotal	**$ -**	**$ 134,531**	**$ 9,504**	**$ 300,000**	**$ -**	**$ -**	**$ -**	**$ -**	
	TOTAL	**$ 1,473,075**	**$ 1,697,008**	**$ 1,218,743**	**$ 1,626,961**	**$ 1,321,189**	**$ 1,366,600**	**$ 1,341,300**	**$ 1,308,300**	**-4.3%**
	BEGINNING BALANCE 1/01	**$770,878**	**$654,927**	**$276,468**	**$533,759**	**$249,542**	**$116,086**	**$116,086**	**$66,488**	
	Net Change	**($115,951)**	**($378,459)**	**$257,291**	**($284,217)**	**($133,456)**	**($105,918)**	**($49,598)**	**$97,700**	-192.2%
	ENDING BALANCE 12/31	**$654,927**	**$276,468**	**$533,759**	**$249,542**	**$116,086**	**$10,168**	**$66,488**	**$164,188**	

INTERNAL SERVICE FUNDS

EQUIPMENT REPLACEMENT FUND

Department Allocation to Determine Funding

Acct	Deptartmental Contribution	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget
	Administration	$ 10,500	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 7,000
	Finance	$ 10,500	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 4,000
	Clerk	$ 10,500	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 4,000
	Council	$ 10,500	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 4,000
	Police	$ 75,000	$ 75,000	$ 75,000	$ 75,000	$ 70,000	$ 70,000	$ 14,000
	Fire	$ 155,000	$ 60,000	$ 60,000	$ 60,000	$ 145,000	$ 145,000	$ 14,000
	Streets	$ 195,000	$ 57,000	$ 57,000	$ 57,000	$ 135,000	$ 135,000	$ 13,000
	Parks	$ 33,000	$ 33,000	$ 33,000	$ 33,000	$ 25,000	$ 25,000	$ 10,000
	Library	$ -	$ 5,000	$ 5,000	$ -	$ -	$ -	$ 5,000
	Levy Amount	$ 500,000	$ 255,000	$ 255,000	$ 250,000	$ 400,000	$ 400,000	$ 75,000

Revenue Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget
465-494926-000	Transfer from Other Funds	$ 500,000	$ 255,000	$ 255,000	$ 250,000	$ 400,000	$ 400,000	$ 75,000
465-424273-000	Police Grants Other	$ -	$ -	$ -	$ -	$ -	$ -	
465-454540-000	Sale of Equipment	$ 22,515	$ 57,291	$ 20,862	$ 250	$ 2,500	$ 2,500	$ 1,500
465-484811-000	Interest	$ 506	$ 745	$ 3,160	$ (5,752)	$ 500	$ 500	$ 500
465-484831-000	Sale of Property: PD	$ 2,565	$ -	$ 300	$ -	$ -	$ -	
465-484841-000	Vehicles - DPW	$ 12,255		$ 90,046	$ 6,341	$ 6,000	$ 6,000	$ 8,000
465-494926-000	Operating Transfer					$ (100,000)	$ (100,000)	
	TOTAL FUNDING	$ 537,841	$ 313,036	$ 369,368	$ 250,839	$ 309,000	$ 309,000	$ 85,000

INTERNAL SERVICE FUNDS

EQUIPMENT REPLACEMENT FUND

EXPENDITURE SUMMARY

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2016 Est. Actual	2017 Budget
	CITY COUNCIL/MAYOR							
465-515111-800	Capital Outlay-Computer	$ 67	$ 5,000	$ 5,000	$ 7,590	$ -		$ -
	Subtotal	**$ 67**	**$ 5,000**	**$ 5,000**	**$ 7,590**	**$ -**	**$ -**	**$ -**
	ADMINISTRATION							
465-515132-801	Website Software			$ 3,738	$ -	$ 5,910	$ 6,000	
465-515132-801	Building Inspector Software				$ -	$ 6,495	$ 6,500	
465-515132-801	Server Upgrade		$ 26,358		$ -	$ -	$ -	
465-515132-801	Laser Fich Upgrade		$ 21,663		$ -	$ -	$ -	
465-515132-801	Copier Replacement				$ -	$ 13,084	$ 14,000	
465-515132-801	Server/Duplex Scanner		$ 29,790		$ -	$ -	$ -	
465-515132-800	Software Upgrades	$ 26,730	$ -	$ 5,000	$ 11,619	$ 20,000	$ 20,000	
	Subtotal	**$ 26,730**	**$ 77,811**	**$ 8,738**	**$ 11,619**	**$ 45,489**	**$ 46,500**	**$ -**
	FINANCE							
465-515141-802	Finance Dept Outlay (Server Licensing)			$ -		$ -		$ -
465-515141-800	Computer Software Upgrades/Accouting SW			$ -	$ 49,608	$ 3,000	$ 3,000	
	Subtotal	**$ -**	**$ -**	**$ -**	**$ 49,608**	**$ 3,000**	**$ 3,000**	**$ -**
	CITY CLERK							
465-515140-800	Voting Machines		$ -	$ -	$ -	$ -	$ -	$ 20,000
465-515140-800	Microphones & Laptops for Elections			$ 3,800	$ -	$ 2,000	$ 2,500	
	Subtotal	**$ -**	**$ -**	**$ 3,800**	**$ -**	**$ 2,000**	**$ 2,500**	**$ 20,000**
	MUNICIPAL COURT							
	Software Upgrades		$ -	$ -	$ -	$ -	$ -	
	Subtotal	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

INTERNAL SERVICE FUNDS

EQUIPMENT REPLACEMENT FUND

	POLICE							
465-525211-800	Police Outlay		$ 49,312	$ -	$ -		$ -	
465-525211-800	K-9 Program Expenditures							$ 16,000
465-525211-802	Police Outlay - Boiler		$ -	$ -	$ -		$ -	
465-525211-803	Smart Speed Radar Unit			$ -			$ -	
465-525211-800	Communication Equip				$ 26,714	$ 70,000	$ 65,000	
465-525211-803	A/C Unit				$ 63,370	$ -		
465-525211-803	Intercom/Recorder	$ 145,374	$ 11,073					
465-525211-802	Computer/Server	$ 2,560	$ -		$ -			
465-525211-805	Dodge Van							
465-525211-805	Squad 1			$ 31,500	$ 27,173	$ 36,498	$ 36,500	$ 36,500
465-525211-805	Squad 2	$ 77,737	$ 59,735	$ 31,500		$ 36,498		$ 36,500
465-525211-805	Squad 3 from 2014				$ -	$ 36,000	$ 36,000	
	Subtotal	**$ 225,671**	**$ 120,120**	**$ 63,000**	**$ 117,256**	**$ 178,996**	**$ 137,500**	**$ 89,000**
	FIRE							
465-525220-805	Fire Truck (Unit 923)			$ -	$ -	$ 241,000	$ -	
465-525220-803	Power Operated Equipment			$ -	$ -	$ -	$ -	
465-525220-804	Roof Replacement	$ 30,835	$ -		$ -	$ -		
465-525220-803	Thermal Imaging Camera		$ -		$ -	$ 49,500	$ 49,500	$ 13,095
465-525220-803	SCBA Bottles	$ 10,464	$ 9,750	$ 9,850	$ -	$ 10,000	$ 10,000	$ 10,000
465-525220-805	Command Vehicle			$ 37,900	$ -	$ -	$ -	$ -
465-525220-803	Communication Equip	$ 15,473	$ -		$ -	$ -	$ -	$ 60,582
	Subtotal	**$ 56,772**	**$ 9,750**	**$ 47,750**	**$ -**	**$ 300,500**	**$ 59,500**	**$ 83,677**
	STREETS & SOLID WASTE							
465-535321-800	Building Equipment				$ -			
465-535321-803	Backhoe Payment				$ -	$ 12,000	$ 12,000	$ 12,000
465-535321-804	Zero Turn Mower (2017)		$ 47,315		$ 6,551	$ -		
465-535321-803	Graco Line Laser Lining System		$ 10,900	$ 10,400	$ -			
465-535321-801	Landtec GEM Gas Analyzer		$ 9,462	$ 9,500	$ -			
465-535321-802	Outlay Vehicles		$ 81,050	$ 81,000	$ 30,946	$ 81,050	$ 64,760	$ 64,760
465-535321-802	Outlay Computer	$ 165,284	$ -		$ 64,759			
465-535321-801	Heat Patch Machine	$ 9,185	$ -		$ -			
465-535321-802	Pickup Trucks	$ 18,804	$ -					
465-535321-802	Vehicles & Equipment (2017 Blower)			$ 74,073		$ 175,000	$ 184,000	$ 6,500
465-535321-800	Plow Wing				$ -			$ 17,000
	Subtotal	**$ 193,272**	**$ 148,727**	**$ 174,973**	**$ 102,256**	**$ 268,050**	**$ 260,760**	**$ 100,260**

INTERNAL SERVICE FUNDS

EQUIPMENT REPLACEMENT FUND

	PARKS							
465-555551-804	Power Op Equip				$ 2,746	$ -		$ 34,000
465-555551-802	Vehicles				$ -	$ -		
	Subtotal	**$ -**	**$ -**	**$ -**	**$ 2,746**	**$ -**	**$ -**	**$ 34,000**
	PLAN COMMISSION							
465-565641-398	Downtown Projects: Honeywell				$ -	$ -	$ -	
	Subtotal	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
	LIBRARY							
465-555511-800	Building			$ 10,100	$ 3,155	$ -	$ -	
465-555511-800	Carpeting				$ -	$ -	$ -	
465-555511-800	Boiler Replace		$ 51,000	$ -	$ -	$ -	$ -	
465-555511-800	Roof Repair	$ 60,419	$ -		$ -	$ -	$ -	
465-555511-800	Microfilm Reader		$ 14,700		$ -	$ -	$ -	
465-555511-800	Copier Replacement				$ -	$ -		
	Subtotal	**$ 60,419**	**$ 65,700**	**$ 10,100**	**$ 3,155**	**$ -**	**$ -**	**$ -**
	TOTAL EXPENDITURE	**$ 562,932**	**$ 427,108**	**$ 313,361**	**$ 294,230**	**$ 798,035**	**$ 509,760**	**$ 326,937**
	Beginning Balance 01/01	**$ 1,608,452**	**$ 1,583,361**	**$ 1,469,289**	**$ 1,525,297**	**$ 1,481,905**	**$ 1,481,905**	**$ 1,281,145**
	Net Change	**($25,091)**	**($114,072)**	**$56,007**	**($43,391)**	**($489,035)**	**($200,760)**	**($241,937)**
	Ending Balance 12/31	**$ 1,583,361**	**$ 1,469,289**	**$ 1,525,297**	**$ 1,481,905**	**$ 992,870**	**$ 1,281,145**	**$ 1,039,208**

CITY OF BURLINGTON, WISCONSIN

EQUIPMENT REPLACEMENT FUND EXPENDITURE

Budget Year: 2017

Date Equipment will be replaced: Mid-year 2017

Classification of Expenditure:	Election Equipment
Addition or Replacement to Fleet?	Replacement

Initial Cost	$18,850	This is a
Anticipated Annual Maintenance Cost/Cost of Operation	$1,256	X Scheduled
Cost Over 5 years	$6,280	Replacement
		X New Item
TOTAL	$25,130	to be scheduled

Est. Salvage Value of Former Capital Asset	$0
EST. INITIAL INVESTMENT	$18,850

Justification for Equipment Replacement Fund Expenditure

Racine County is in the process of updating all election equipment. The purchase of the ImageCast Evolution (ICE) voting equipment would replace BOTH of the current machines used at each of our polling locations - the optical scan (Eagle) and the touch screen (Edge) - a total of 4 pieces of equipment. This item is a required purchase per Racine County.

How will this improve our service level and efficiency?

The ImageCast is specifically designed to help elections run efficiently with an all-in-one optical scan tabulator and ballot marking device. The touch-screen interface offers visual ballot review and ballot casting. It meets the highest of security standards and is completely ADA accessible. Having one machine at each polling location rather than two, will decrease programming costs, and set up and take down time. Also, annual maintenance costs would decrease because there would be 2 machines instead of 4 to service.

How will NOT fullfilling this request impact your operations?

The City of Burlington would not have the same voting equipment as other municipalities throughout Racine County and would no longer be supported and machines would not be able to be programmed for future elections.

Attach documentation & pictures

Racine County
WISCONSIN

Wendy M. Christensen
Racine County Clerk
730 Wisconsin Avenue
Racine, WI 53403
262-636-3482
Fax: 262-636-3491
Wendy.Christensen@racinecounty.com

To: All Municipal Clerks

Date: July 7, 2016

RE: Budgeting information for future purchase of new voting equipment

This information has been shared previously, both with municipal clerks at the meeting where the voting equipment was demonstrated, and with the attendees invited to the County Executive's Heads of Government meeting. I have drafted this memo so you have a more condensed format for your budgeting purposes. The purchase of the ImageCast Evolution (ICE) voting equipment would replace BOTH of the current pieces used at a polling place – the optical scan (Eagle) and the touch screen (Edge).

The projected timeline for replacing our aging voting system would be to budget the funds for purchase in 2017, with delivery and training to occur mid-year 2017, and implementation to start with the 2018 Spring Election(s). The purchase would be from Command Central and they will also be maintaining the equipment going forward.

The following provides a breakdown of costs:

Initial purchase & delivery costs	
ICE Voting Machine	$8,475/machine (includes modems)*
Acceptance testing, group training, & delivery to county	$ 950/machine

* This number may come down based on volume at time of purchase, per the information provided from Command Central.

Ongoing expenses after Year 1	
Hardware Maintenance Agreement	$ 400/year/machine
Firmware	$ 228/year/machine

Similar to the process followed for previous equipment purchases, Racine County will facilitate this purchase for the group. The county will initially pay the vendor, with reimbursement to come from the municipalities, based on the number of units ordered by the municipality.

Please contact me if you have additional questions.

IMAGECAST® EVOLUTION

THE FIRST ALL-IN-ONE OPTICAL SCAN TABULATOR AND BALLOT MARKING DEVICE

Dominion's ImageCast® Evolution provides both ballot scanning and accessible ballot marking solutions in one universal integrated device.

EAC CERTIFIED

ImageCast® Evolution Optical Scan Tabulator & Ballot Marking Device: Redefining the Standard for Poll-Based Voting

- Integrated accessible voting - everyone uses the same ballot on the same machine
- Designed for simple, hassle-free election preparation
- 19" touchscreen display for an intuitive user experience
- Can mark and scan ballots up to 22 inches

TO LEARN MORE ABOUT OUR TECHNOLOGY, PEOPLE AND SERVICES

DOMINION VOTING

STANDARD FEATURES & ADVANTAGES

Easy to use for all

- Intuitive touch screen interface for:
  - Visual ballot review and ballot casting
  - Navigating poll worker and administrative menus
- Accessible, audio-visual ballot marking interface, supporting a range of assistive input devices, including an ATI (Audio-Tactile Interface), sip & puff, or paddles

STANDARD FEATURES

- High resolution scanning technology
- Automatic detection of fraudulent ballots
- Ultrasonic multi-feed detector that prevents the device from accepting more than one ballot at a time
- Ballot scanning and tabulation, ballot review and second chance voting, as well as ballot marking functionality - all in one device to allow "no-touch" accessible voting
- Dual, removable commercial memory cards for redundancy
- Internal diverter for simplified ballot sorting
- Patented AuditMark® image technology

EAC CERTIFIED
DOMINION IMAGECAST VOTING EVOLUTION
DEMOCRACY SUITE®

BENEFITS

Dominion has invested in the development of proprietary technology that truly sets its products apart from the competition. Focusing on two key aspects of the electoral process **– risk-limiting auditing and voter intent –** *Dominion's technology improves the transparency and integrity of the election process.*

- **AuditMark® technology:** Each digital ballot image has an AuditMark® appended at the bottom, showing a record of how that ballot was interpreted by the tabulator on Election Day. Why bother purchasing a scanner if it can't tell you what it read?
- **Marginal Mark detection:** This feature makes it possible for voters to clarify their intent when they cast their ballot. Thresholds can be configured to jurisdictional requirements.

STATE-OF-THE-ART TECHNOLOGY, EXPERTISE & EXPERIENCE.
DEDICATED TO MAKING YOUR ELECTION A SUCCESS.

Newest Members of the ImageCast® Evolution Family:

- Monroe County, *Florida*
- Baker County, *Florida*
- City of Ottawa, *Ontario*
- Guernsey County, *Ohio*
- State of *New Mexico*
- Hamilton County, *Tennessee*

SECURE

STATE-OF-THE-ART SECURITY TO SATISFY THE NEEDS AND EXPECTATIONS OF VOTERS, AND FOR YOUR ADDED PEACE OF MIND

EAC VVSG 2005 certified, featuring the highest security standards - with symmetric and asymmetric encryption - while preserving transparency through end-to-end system auditability.

Integrated ballot security features.

Encryption and security protocols are designed to meet the drafted Next Iteration requirements of the VVSG.

Extensive internal security monitoring to ensure data integrity and maintain public confidence.

EFFICIENT

SPECIFICALLY DESIGNED TO HELP YOUR ELECTION RUN EFFICIENTLY

All in one tabulator and accessible ballot marking device.

AuditMark® ballot image auditing capability retains a secure digital image of every ballot cast in your election.

Meets EAC VVSG 2005 standards with superior accessibility for all voters; designed to meet the drafted Next Iteration requirements of the VVSG.

ACCESSIBLE

PRESERVING THE INTEGRITY, PRIVACY AND DIGNITY OF VOTERS WITH ACCESSIBILITY NEEDS

A single unit to service all voters, featuring an integrated printer for ballot marking.

Randomized oval marking patterns and writing make the machine-marked ballots indistinguishable from hand-marked ballots, ensuring voter privacy.

Integrated privacy shield and screen cover.

Multi-lingual audio-visual support for all voters.

Please contact us for more information:
sales@dominionvoting.com
1.866.654.VOTE

TO LEARN MORE ABOUT OUR TECHNOLOGY, PEOPLE & SERVICES
VISIT DOMINIONVOTING.COM TODAY

DOMINION VOTING

City of Burlington, Wisconsin

EQUIPMENT REPLACEMENT FUND EXPENDITURE

Budget Year: 2017

Date Equipment will be replaced: First half of 2017

Classification of Expenditure:	Ford Police Interceptor Utility Vehicle
Addition or Replacement to Fleet?	Replacement

Initial Cost	$37,000	This is a Scheduled Replacement
Anticipated Annual Maintenance Cost/Cost of Operation	$1,000	
Cost Over 5 years	$5,000	
TOTAL	$42,000	

Est. Salvage Value of Former Capital Asset	$2,000
EST. INITIAL INVESTMENT	$35,000

Justification for Equipment Replacement Fund Expenditure

The police department will be replacing a 2013 Ford Police Interceptor Utility Vehicle with over 100,000 miles at the time of replacement. We will replace this vehicle with a new Ford Police Interceptor Utility Vehicle which will be equipped with all of the essential equipment needed for patrol and during critical incidents such as traffic crashes, crime scenes, medical responses, mutual aid requests, etc. This vehicle will be all-wheel drive which is essential during snow storms. These vehicles have been proven to be an exceptional patrol vehicle.

How will this improve our service level and efficiency?

Patrol vehicles are driven almost 24-hours-a-day / 7-days-a-week. This extensive use requires us to replace them frequently. As patrol vehicles approach 100,000 miles, they become increasingly costly to maintain adequate levels of performance. By replacing such vehicles, it prevents costly repairs as well as out-of-service time. The vehicle's performance is reduced and does not preform as well in emergency driving situations.

How will NOT fullfilling this request impact your operations?

Police vehicles with over 100,000 miles become very costly to maintain. The performance of the squad is significantly reduced and does not perform as needed during emergency driving. Repair costs and out-of-service time may increase significantly.

Attach documentation & pictures

City of Burlington, Wisconsin

EQUIPMENT REPLACEMENT FUND EXPENDITURE

Budget Year: 2017

Date Equipment will be replaced: Second half of 2017

Classification of Expenditure:	Ford Police Interceptor Utility Vehicle
Addition or Replacement to Fleet?	Replacement

Initial Cost	$37,000	This is a Scheduled Replacement
Anticipated Annual Maintenance Cost/Cost of Operation	$1,000	
Cost Over 5 years	$5,000	
TOTAL	$42,000	

Est. Salvage Value of Former Capital Asset	$2,000
EST. INITIAL INVESTMENT	$35,000

Justification for Equipment Replacement Fund Expenditure

The police department will be replacing a 2013 Ford Police Interceptor Utility Vehicle with over 100,000 miles at the time of replacement. We will replace this vehicle with a new Ford Police Interceptor Utility Vehicle which will be equipped with all of the essential equipment needed for patrol and during critical incidents such as traffic crashes, crime scenes, medical responses, mutual aid requests, etc. This vehicle will be all-wheel drive which is essential during snow storms. These vehicles have been proven to be an exceptional patrol vehicle.

How will this improve our service level and efficiency?

Patrol vehicles are driven almost 24-hours-a-day / 7-days-a-week. This extensive use requires us to replace them frequently. As patrol vehicles approach 100,000 miles, they become increasingly costly to maintain adequate levels of performance. By replacing such vehicles, it prevents costly repairs as well as out-of-service time. The vehicle's performance is reduced and does not preform as well in emergency driving situations.

How will NOT fullfilling this request impact your operations?

Police vehicles with over 100,000 miles become very costly to maintain. The performance of the squad is significantly reduced and does not perform as needed during emergency driving. Repair costs and out-of-service time may increase significantly.

Attach documentation & pictures

City of Burlington, Wisconsin

EQUIPMENT REPLACEMENT FUND EXPENDITURE

Budget Year: 2017

We own these mowers, 1200 hours on each, 2005 purchased.

Classification of Expenditure:	Zero turn lawn mower @ 2

Addition or Replacement to Fleet?	replacement

Initial Cost	$25,000	This is a
Operation	$1,000	Scheduled
Cost Over 5 years	$5,000	Replacement
		___X___ New Item
TOTAL	$30,000	to be scheduled

Est. Salvage Value of Former Capital Asset	$7,000

EST. INITIAL INVESTMENT	$18,000

Justification for Equipment Replacement Fund Expenditure

The parks department has grown with the addition of the Burlington Cemetery. This has increased our cutting hours on machines. With the larger requiremnts of the cemetery, Shilio Hills, and Fox Circle, Sunset bike trail and all parks, our mower fleet will need to be kept at a younger state. 2016 was a dry year and we still saw large hours added to the mowers. In a wet year the maintenace on the old mowers will drastically rise.

How will this improve our service level and efficiency?

Our cutting time will remain the same but maintanence cost will lower. With younger mowers, the break downs will be less and the chance of falling behind in a wet year are low.

How will NOT fullfilling this request impact your operations?

By not filling this request, mowing will stay the same but we will be faced with higher maintenace cost due to the mowers age and higher demand of use.

Attach documentation & pictures

City of Burlington, Wisconsin

EQUIPMENT REPLACEMENT FUND EXPENDITURE

Budget Year: 2017

Date Equipment will be replaced: 2017

Classification of Expenditure:	Streets Snow Removal
	Blower for Zero Turn Mower
Addition or Replacement to Fleet?	Addition

Initial Cost	$6,500	This is a
Operation	$200	Scheduled
Cost Over 5 years	$1,000	Replacement
		X New Item
TOTAL	$7,500	to be scheduled

Est. Salvage Value of Former Capital Asset	$1,000

EST. INITIAL INVESTMENT	$5,500

Justification for Equipment Replacement Fund Expenditure

Currently we use a rotary power broom for pushing snow. It does not work well for heavy snow and only moves snow a limited distance. With a blower, we can move more snow off the trail and not have to go back and move it later during snow removal operations.

How will this improve our service level and efficiency?

Snow can be thrown from the walkway instead of plowing to the edge. Snow removal would be needed in the areas the blower is used when snow "removal" operations are started. Snow removal occurs after several storms have piled up enough snow to justify removal. By using the blower it will reduce labor and fuel costs in select areas. One operator in a blower will reduce having to come back with a tractor. skid steer and truck to remove snow.

How will NOT fullfilling this request impact your operations?

With out a new blower, our operation will stay the same. We plow until enough snow has piled up. We then go back with a loaders and trucks to remove the snow.

Attach documentation & pictures

City of Burlington, Wisconsin

EQUIPMENT REPLACEMENT FUND EXPENDITURE

Budget Year: 2017

Date Equipment will be replaced: 2017

Classification of Expenditure:	New, Side Wing for Single Axle Plow Truck
Addition or Replacement to Fleet?	Addition

Initial Cost	$17,000	This is a
Operation	$400	Scheduled
Cost Over 5 years	$2,000	Replacement
		X New Item
TOTAL	$19,000	to be scheduled

Est. Salvage Value of Former Capital Asset	
EST. INITIAL INVESTMENT	$17,000

Justification for Equipment Replacement Fund Expenditure

One plow truck does not have a wing. By adding a wing we will be able to plow a 4' wider path. Being able to plow 3 to 4 extra feet per pass will save on labor.

How will this improve our service level and efficiency?

A plow truck with a wing if more efficent when plowing streets. Instead of making two to three passes it can sometimes be done in one. If any snow needs to be pushed off the street, the wing also helps with this process. A truck without a wing can only plow close to the curb or mailboxes. A wing will also help when plowing wide streets such is 36 north out to Walmart. Less travel time, less labor and less fuel. A wing is also very helpful in plowing corners back. A wing can push righ up to a corner and past as the turn is made. A truck without a wing must stay a few feet away from the curb so the rear tires do not bounce over the curb when turning right.

How will NOT fullfilling this request impact your operations?

Plowing will remain the same. Mutliple passes will be needed, turns will all ways be wide, and there will be no reduction in drive time.

Attach documentation & pictures

City of Burlington, Wisconsin

EQUIPMENT REPLACEMENT FUND EXPENDITURE

Budget Year: 2017

Date Equipment will be replaced: 2017

Classification of Expenditure:	Communication
Addition or Replacement to Fleet?	Replacement

Initial Cost	$132,755	This is a
Anticipated Annual Maintenance Cost/Cost of Operation	$0	X Scheduled
Cost Over 5 years	$0	Replacement
		_____ New Item
TOTAL	$132,755	to be scheduled

Est. Salvage Value of Former Capital Asset	$0
EST. INITIAL INVESTMENT	$132,755

Justification for Equipment Replacement Fund Expenditure

Expenditure is 50% funded by Equipment Replacment fund ($60,582 over 10 years) with the balance funded through line item budget for 10 years at approximately $7,220 per year. This is a County sponsored replacement program with funding provided by the County. See attached Memo.

How will this improve our service level and efficiency?

See Attached Memo

How will NOT fullfilling this request impact your operations?

See Attached Memo

Attach documentation & pictures

COMMITTEE OF THE WHOLE **NUMBER: 5**

DATE: September 20, 2016

SUBJECT: **DISCUSSION** – Racine County Fire Chief's Association Radio Improvement Project

SUBMITTED BY: Chief Alan Babe, Fire Department

BACKGROUND/HISTORY:

In an effort to collaborate with surrounding agencies and be fiscally conservative, the Racine County Fire Chief's Association (RCFCA), through our radio committee initiative, has been offered an opportunity to replace our existing radios, both mobile and handheld portable's. The project would be funded by Racine County for individual fire departments, based on their specific radio/mobile needs. Racine County would purchase radios and offer municipalities the ability to payback the loan over a 10 year time frame. The first payment due to the County would also include a 2% maintenance fee.

Ms. MT Boyle, Chief of Staff for Racine County Executive Jon Delegrave, attended the RCFCA on July 20, 2016 meeting to reaffirm the County Executive's interest in assisting the west end county fire departments future proof their mobile and portable radios by replacing outdated radios with a standard platform that is intrinsically safe and capable of individual radio ID's (MDC Identifiers). Pete Kinzelman, at the Radio Tower who maintains our radio system, is recommending we stay with the Motorola product line which makes trouble shooting the county system easier when problems arise.

Importantly, this radio improvement project will also address Firefighter/EMT safety, and again future proof our radio communications for the next 20 years. There is a significant need for Joint Dispatch to see the radio ID of all transmitting radios, which facilitates the Firefighter/EMT safety. With this capability, MDC/ ID numbers are translated into text message for Dispatchers to quickly identify if a firefighter is in distress.

Dave Feiler, from BAYCOM, has surveyed the City Fire Department's current equipment and recommended the following mobile and hand held portables that the will need. For your convenience, attached is the estimate from BAYCOM.

BUDGET/FISCAL IMPACT:

The City will annually pay to the County $13,275 over ten years. The first year payment would include a one-time maintenance fee of $2,655 totaling $15,930.

Following is a breakdown of the City's total costs:

$ 109,952.29 (portable handhelds)
$ 22,801.90 (mobile radios)
$ 132,754.19
$ 2,655.00 (one time maintenance fee)
$ 135,409.19

The dollar amount in the Equipment Replacement Fund for Communications beginning in 2017, will equate to $60,582. This amount will be amortized over the life of the 10 year loan. The remaining half of the loan will come out of the Fire Department Operational Budget over the same 10 year span.

RECOMMENDATION:

Staff recommends taking advantage of this opportunity to update radios that are approaching 25 years in service and are no longer supported by the manufacturer; as well as eliminate safety concerns for our firefighters operating under the current equipment.

TIMING/IMPLEMENTATION:

This item is for discussion at tonight's Committee of Whole meeting and is scheduled to be brought forward as a Resolution to the October 4, 2016 Committee of the Whole.

ATTACHMENTS:

Baycom estimate

BAYCOM serious mobility when it matters most CURRENT

Dave Feiler
11408 W. Lincoln Avenue
West Allis, WI 53227
(414) 546-7625
dfeiler@baycominc.com

City of Burlington Fire Department
Attn: Chief Alan Babe

8/16/2016
REVISED

SUBJECT: APX6000XE Portable Radio Model 1.5 / 08162016

PRICING AND FINANCIAL OPTIONS SPECIFIC TO THIS OFFERING:
EQUIPMENT DETAILS AND PRICING

QTY	MODEL AND DESCRIPTION	UNIT PRICE	TOTAL PRICE
39	H98SDD9PW5 N / Motorola APX6000 Model 1.5	$1,479.86	$57,714.54
39	UHF, 8 Character Top Display and Dual Mic.		
39	QA01749 / Advanced System Software Key	$0.00	$0.00
39	Q241 / Analog Operation	$0.00	$0.00
39	H35 / Conventional Operation	$305.00	$11,895.00
39	QA02006 / XE Ruggedized Radio - DeltaT, IS/FM	$488.00	$19,032.00
39	QA01427 / Impact Green Housing	$15.25	$594.75
15	WPLN7080 / Single Unit Charger	$100.00	$1,500.00
4	NNTN7073B / Multi Unit Charger with Display	$1,060.00	$4,240.00
39	NNTN8575A / XE RSM w/ 3.5mm Jack & XT Cable	$384.00	$14,976.00
0	NNTN8092A / FM Approved - Int. Safe Spare Battery	$113.60	$0.00
0	PMLN5657B / Leather Swivel Carrying Case	$52.00	$0.00
0	RLN6488A / Anti-Sway Strap	$10.95	$0.00
			$0.00

Please follow WCA Contract Instructions

All costs reflect Racine County Contract

EQUIPMENT COST:	$109,952.29
SHIPPING:	$0.00
PURCHASE PRICE:	$109,952.29

Payment Terms: Net 10 Days
Quotation Good For 30 Days.

Approved By:
Your Signature Is An Agreement To Purchase And An Acceptance Of The Above Terms
All of the information listed on this proposal is confidential and proprietary information.
If You Have Any Questions Please Contact Dave Feiler 414-546-7625

MOTOROLA Authorized Dealer

TOUGHBOOK

BAYCOM serious mobility when it matters most

CURRENT

Dave Feiler
11408 W. Lincoln Avenue
West Allis, WI 53227
(414) 546-7625
dfeiler@baycominc.com

City of Burlington Fire Department
Attn: Chief Alan Babe

8/16/2016
REVISED

SUBJECT: APX6500 Mobile UHF Radio / 08162016

PRICING AND FINANCIAL OPTIONS SPECIFIC TO THIS OFFERING:
EQUIPMENT DETAILS AND PRICING

QTY	MODEL AND DESCRIPTION	UNIT PRICE	TOTAL PRICE
10	M25QSS9PW1AN / APX6500 Mobile Radio - UHF	$1,429.84	$14,298.40
10	G241 / Astro Ready - Analog	$0.00	$0.00
10	G48 / Conventional Operation	$305.00	$3,050.00
10	G444 / O5 Control Head Software	$0.00	$0.00
10	G442 / O5 Control Head	$263.52	$2,635.20
10	G67/ Remote Mount Configuration	$181.17	$1,811.70
10	G426 / Unity Gain UHF - Roof Top Antenna	$13.12	$131.20
10	W22 / Heavy Duty Palm Mic	$43.92	$439.20
10	W432 / 13 Watt Auxilary Speaker	$43.62	$436.20
			$0.00
			$0.00
			$0.00
			$0.00

Please follow WCA Contract Instructions

All Costs reflect Racine County Contract Pricing

EQUIPMENT COST:	$22,801.90
SHIPPING:	$0.00
PURCHASE PRICE:	$22,801.90

Payment Terms: Net 10 Days
Quotation Good For 30 Days.

Approved By:
Your Signature Is An Agreement To Purchase And An Acceptance Of The Above Terms
All of the information listed on this proposal is confidential and proprietary information.
If You Have Any Questions Please Contact Dave Feiler 414-546-7625

MOTOROLA Authorized Dealer

TOUGHBOOK®

DEPT	CLASS	YEAR PRCH	QTY.	AVG LIFE	DESCRIPTION	Serial numbers	COST	YEAR OF REPLACE	2017	2018	2019	2020	2021
CITY HALL	OFFICE												
		2037	1	15	Replace Voting Machine		$ 5,200	2017	(12,207.72)				
		2017	1	15	NEW VOTING Machine		$ 12,207	2037	1,191.21	1,191.21	1,191.21	1,191.21	1,191.21
		2009	1	10	City Hall Carpeting		$ 4,445	2019	620.98	620.98	(6,209.79)		
		2037	1	15	Replace Voting Machine		$ 5,200	2017	(12,207.72)				
		2017	1	15	NEW VOPting Machine		$ 12,207	2037	1,191.21	1,191.21	1,191.21	1,191.21	1,191.21
		2010	1	5	TOSHIBA DIGITAL COPIER		$ 9,225	2016	3,093.02	3,093.02	3,093.02	3,093.02	3,093.02
		2009	1	11	CITY HALL TUCK POINTING		$ 24,380	2020	3,201.61	3,201.61	3,201.61	(32,016.07)	4,204.37
		2009	1	11	CITY HALL CENTRAL AC		$ 9,600	2020	1,260.68	1,260.68	1,260.68	(12,606.79)	1,655.53
		2009	1	11	CITY HALL FURNACE		$ 12,190	2020	1,600.80	1,600.80	1,600.80	(16,008.05)	2,102.19
		2015	10	5	Tablet PC's Council		$ 10,000	2020	2,363.92	2,363.92	2,363.92	(11,819.60)	2,794.06
CITY HALL	COMM												
		2008	1	15	REP. SOUND SYS.-COUNCIL CHAMBERS		$ 10,975	2023	1,208.15	1,208.15	1,208.15	1,208.15	1,208.15
		2011	1	5	WEB SITE SOFTWARE		$ 5,000	2016	1,397.03	1,397.03	1,397.03	1,397.03	1,397.03
		2008	1	5	REP. COMPUTER SERVER UPGRADE		$ 22,300	2013	4,542.31	4,542.31	4,542.31	4,542.31	(27,253.86)
		2011	1	9	NEW COMPUTER SOFTWARE UPGRADE		$ 36,295	2020	5,070.52	5,070.52	5,070.52	(50,705.16)	
		2007	1	6	REP. COMP. SERVER/DUPLEX SCANNER		$ 24,375	2013	4,964.97	4,964.97	4,964.97	(29,789.82)	
		2001	1	6	LASERFICHE		$ 14,500	2007	2,953.52	2,953.52	2,953.52	2,953.52	(17,721.12)
		2007	1	6	REP. LASERFICHE		$ 17,725	2013	4,190.05	4,190.05	(25,140.28)		
CITY HALL	VEHICLE	2014	1		2013 Ford Escape FWD		$ 15,000	2025	2,095.54	2,095.54	2,095.54	2,095.54	2,095.54
		2015	1	15	Finance Software		$ 56,000	2026	7,353.96	7,353.96	7,353.96	7,353.96	7,353.96
LIBRARY	EQUIP	2012	1	20	Roof		$ 59,000	2032	5,757.48	5,757.48	5,757.48	5,757.48	5,757.48
		2011	1	10	Carpeting		$ 30,817	2021	4,305.22	4,305.22	4,305.22	4,305.22	(43,052.24)
		2012	1	9	Shelving		$ 9,500	2021	1,426.15	1,426.15	1,426.15	1,426.15	(12,835.37)
		2011	1	10	A/C - Heat - Furnace		$ 4,000	2021	558.81	558.81	558.81	558.81	(5,588.12)
		2010	1	5	Copier		$ 8,600	2015	2,002.41	2,002.41	2,002.41	2,002.41	2,002.41
					Total Value:		$ 473,109						
TOTAL To be replaced					**DEPT. TOTAL TO BE PURCHASED THIS YEAR:**				(24,415.45)	-	(31,350.08)	(152,945.49)	(106,450.71)

DEPT	CLASS	YEAR PRCH	QTY.		DESCRIPTION		COST	YEAR OF REPLACE	2017	2018	2019	2020	2021
FIRE	VEHICLES	2005	1		05 PIERCE ENFORCER AERIAL	6A0294938	$ 465,512	2035	42,308.32	42,308.32	42,308.32	42,308.32	42,308.32
		2009	1		REP. PIERCE ENGINE		$ 282,995	2029					
		1996	1		UNIT 923	1HTSEAAN8V	$ 114,900	2016					
		2016	1		REP. UNIT 923		$ 224,250	2036	53,085.96	53,085.96	53,085.96	53,085.96	53,085.96
		1996	1		PIERCE - 100' AERIAL PLATFORM	4PICT0257T	$ 544,000	2026	49,441.75	49,441.75	49,441.75	49,441.75	49,441.75
		1997	1		1998 D458FORD PU 2FTPF27L6WCA58429	2FTPF27L6WCA58429	$ 16,000	2011					
		2011	1		REP. D458FORD PU		$ 24,450	2021	2,788.93	2,788.93	2,788.93	2,788.93	(36,256.15)
		2000	1		PIERCE ENFORCER PUMPER/CHASSIS		$ 274,994	2021	26,426.23	26,426.23	26,426.23	26,426.23	(554,950.86)
		2014			2014 Ford Explorer Command Vehcile		$ 38,000	2024	5,308.71	5,308.71	5,308.71	5,308.71	5,308.71
FIRE	TOOLS	1993	1		MAKO AIR COMPRESSOR		$ 15,000	2013					
		2013	1		REP. MAKO AIR COMPRESSOR		$ 29,275	2033	2,856.79	2,856.79	2,856.79	2,856.79	2,856.79
		1998	1		ADCO CHRYSLER GENERATOR	00319	$ 12,003	2023	1,107.55	1,107.55	1,107.55	1,107.55	1,107.55
		2009	1		REP. THERMAL IMAGING CAMERA		$ 15,100	2018	2,109.51	(21,095.14)	2,947.05	2,947.05	2,947.05
		2006	1		THERMAL IMAGING CAMERA		$ 7,723	2013					
		2013	1		REP. THERMAL IMAGING CAMERA		$ 9,760	2020	1,761.96	1,761.96	1,761.96	(12,333.71)	1,723.05
		2010	1		REP. THERMAL IMAGING CAMERA		$ 10,363	2017	(13,095.72)	1,829.51	1,829.51	1,829.51	1,829.51
		2002	30		Pagers		$ 10,000	2010	1,805.28	1,805.28	1,805.28	1,805.28	1,805.28
		2011	1		Re-Roof		$ 43,000	2031	4,196.13	4,196.13	4,196.13	4,196.13	4,196.13
		2018	10		SCBA Bottles		$ 10,000	2022	(10,000.00)	3,333.33	3,333.34	3,333.33	(10,000.00)
		2017	10		SCBA Bottles		$ 10,000	2021	3,333.33	3,333.33	3,333.34	(10,000.00)	2,857.74
		2016	10		SCBA Bottles		$ 10,000	2020	3,333.33	3,333.34	(10,000.00)	2,857.74	2,857.74
		2015	10		SCBA Bottles		$ 10,000	2019	3,333.34	(10,000.00)	2,857.74	2,857.74	2,857.74
FIRE	COMM	2002	1		COMMUNICATION SYSTEM		$ 36,689	2017	(60,582.05)	6,669.00	6,669.00	6,669.00	6,669.00
		2009	1		Phone System		$ 3,500	2024	385.29	385.29	385.29	385.29	385.29
					Total Value:		**$2,217,514**						
TOTAL To be replaced					**DEPT. TOTAL TO BE PURCHASED THIS YEAR:**				(83,677.77)	(31,095.14)	(10,000.00)	(22,333.71)	(601,207.02)

DEPT	CLASS	YEAR PRCH	QTY.		DESCRIPTION		COST	YEAR OF REPLACE	2017	2018	2019	2020	2021
PARKS	VEHICLES	1989	1		89 IHC TRK 1HTLCCFM5KH638977	1HTLCCFM5KH638977	$ 65,355	2012					
		2012	1		REP. IHC TRK		$ 141,000	2035	13,227.07	13,227.07	13,227.07	13,227.07	13,227.07
		2007	1		REP.CHEVY TRUCK		$ 45,400	2018	5,961.96	(65,581.57)			
		2007	1		REP. CHEVY TRUCK		$ 45,400	2018	5,961.96	(65,581.57)			
		2008	1		REP. DUMP TRUCK		$ 29,750	2020	3,702.99	3,702.99	3,702.99	(44,435.84)	
PARKS	PO EQU	2004	1		DIAMOND GROOMER		$ 13,679	2020	1,459.70	1,459.70	1,459.70	(23,355.17)	
		2009	1		CHIPPER		$ 31,725	2025	3,385.40	3,385.40	3,385.40	3,385.40	3,385.40
		2011	1		REP. SMITH SUPER RIG 3 WHEEL		$ 17,600	2028	1,827.73	1,827.73	1,827.73	1,827.73	1,827.73
		2011	1		REP. JOHN DEER TRACTOR		$ 30,735	2027	3,279.76	3,279.76	3,279.76	3,279.76	3,279.76
		2011	1		REP. JOHN DEER TRACTOR		$ 30,735	2027	3,279.76	3,279.76	3,279.76	3,279.76	3,279.76
		2011	1		REP. SWEEPSTAR		$ 27,895	2024	3,313.98	3,313.98	3,313.98	3,313.98	3,313.98
		2008	1		REP. JOHN DEER		$ 11,240	2018	1,570.26	(15,702.60)			
		2008	1		REP. JOHN DEER		$ 19,890	2018	2,778.69	(27,786.90)			
		2012	1		REP. ROTARY MOWER		$ 97,100	2020	13,565.15	13,565.15	13,565.15	(135,651.51)	
		2005	1		Toro Zero-Turn		$ 7,702	2015					
		2015	1		REP. TORO ZERO TURN		$ 10,760	2025	1,503.20	1,503.20	1,503.20	1,503.20	1,503.20
		2005	1		Toro Zero-Turn		$ 7,702	2015					
		2015	1		REP. TORO ZERO TURN		$ 10,760	2025	1,503.20	1,503.20	1,503.20	1,503.20	1,503.20
		2010	1		Behnke Trailer		$ 2,672	2025	294.14	294.14	294.14	294.14	294.14
		2010	1		Behnke Trailer 2		$ 2,672	2025	294.14	294.14	294.14	294.14	294.14
					Total Value:		**$ 754,827**						
TOTAL To be replaced					**DEPT. TOTAL TO BE PURCHASED THIS YEAR:**				-	(174,652.64)	-	(203,442.52)	-

DEPT	CLASS	YEAR PRCH	QTY.		DESCRIPTION		COST	YEAR OF REPLACE	2017	2018	2019	2020	2021
DPW	OFFICE	2003	1		LINEAR COPIER	59V001686	$ 12,000	2010					
		2005	1		PLOTTER	C3196A	$ 5,084	2015					
		2015	1		REP. PLOTTER		$ 7,105	2025	992.59	992.59	992.59	992.59	992.59
DPW	VEHICLES												
		1989	1		87 IHC TRK 1HTLDTVN8HH516114	1HTLDTVN8HH516114	$ 68,000	2009					
		2009	1		REP. 505		$ 7,112	2024	782.90	782.90	782.90	782.90	782.90
		1991	1		91 MACK TRK IM2P285C3MM011255	IM2P285C3MM011255	$ 72,000	2011					
		2009	1		REP. 520		$ 158,000	2027	16,023.39	16,023.39	16,023.39	16,023.39	16,023.39
		1995	1		95 TRK 1FTEF25Y9SLB92387	1FTEF25Y9SLB92387	$ 14,146	2009					
		2009	1		REP. 57		$ 21,850	2021	2,595.82	2,595.82	2,595.82	2,595.82	(33,745.70)
	sold	1995	1		96 FORD DUMP 1FDYK82E5TVAO1085	1FDYK82E5TVAO1085	$ 71,112	2009					
		2009	1		REP. 504		$ 175,000	2026	18,173.49	18,173.49	18,173.49	18,173.49	18,173.49
	sold	1995	1		96 FORD TRK	1FDYK82E7TVA01086	$ 71,112	2009					
		2009	1		REP. 506		$ 170,000	2026	17,654.25	17,654.25	17,654.25	17,654.25	17,654.25
	sold	1996	1		97 FORD TRK IFDYK82E8VVA14271	IFDYK82E8VVA14271	$ 71,142	2009					
		2009	1		REP. 508		$ 170,000	2024	18,713.96	18,713.96	18,713.96	18,713.96	18,713.96
		2001	1		01 STERLING SNOWPLOW TRUCK	2FZAAWBSX1AH17701	$ 101,493	2016					
		2016	1		REP. 503		$ 167,590	2031	18,448.66	18,448.66	18,448.66	18,448.66	18,448.66
		2005	1		05 CHEVY CC25903 292544		$ 17,714	2015					
		2015	1		REP. 48		$ 24,745	2025	3,456.95	3,456.95	3,456.95	3,456.95	3,456.95
		2005	1		05 CHEVY CC25903 294717		$ 17,714	2015					
		2015	1		REP. 51		$ 24,745	2025	3,456.95	3,456.95	3,456.95	3,456.95	3,456.95
		2005	1		05 CHEVY CC25903 294961		$ 17,714	2015					
		2015	1		REP. 53		$ 24,745	2025	3,456.95	3,456.95	3,456.95	3,456.95	3,456.95
DPW	TOOLS	1985	1		FLYGT PUMP		$ 8,776	2015					
		2015	1		REP. PUMP		$ 23,930	2045	2,174.89	2,174.89	2,174.89	2,174.89	2,174.89
		1996	1		ALITEC MILLING MACHINE #CP18BH	220020394	$ 7,600	2016					
		2016	1		REP. MILLING MACHINE		$ 14,835	2036	1,447.67	1,447.67	1,447.67	1,447.67	1,447.67
	PO EQU	2008	1		REP. TIGER		$ 64,820	2033	5,981.12	5,981.12	5,981.12	5,981.12	5,981.12
		2008	1		REP. CASE LOADER		$ 41,067	2028	4,007.50	4,007.50	4,007.50	4,007.50	4,007.50
		2007	1		REP. WACKER		$ 31,035	2025	3,147.38	3,147.38	3,147.38	3,147.38	3,147.38
		2010	1		REP. CASE LOADER		$ 135,045	2022	14,866.04	14,866.04	14,866.04	14,866.04	14,866.04
		2010	1		REP. WHEEL LOADER		$ 165,700	2025	18,240.61	18,240.61	18,240.61	18,240.61	18,240.61
		2009	1		REP. CASE		$ 102,700	2022	12,200.96	12,200.96	12,200.96	12,200.96	12,200.96
		2012	1		REP. LEAF LOADER		$ 21,770	2027	2,396.49	2,396.49	2,396.49	2,396.49	2,396.49
		2008	1		REP. PLOW BUCKET		$ 15,370	2018	2,147.23	(21,472.33)			
		1998	1		SNOWBLOWER MP3D SCHMIDT ENG	3726	$ 76,279	2023	7,038.47	7,038.47	7,038.47	7,038.47	7,038.47
		2007	1		REP. GARBAGE TRUCK		$ 114,760	2035	10,452.20	10,452.20	10,452.20	10,452.20	10,452.20
		1980	1		SNOWBLOWER MP-3D		$ 39,000	2014					
		2009	1		REP. SNOWBLOWER		$ 102,840	2038	9,351.04	9,351.04	9,351.04	9,351.04	9,351.04
					Total Value:		**$2,566,150**				(220,000.00)		
TOTAL To be replaced					**DEPT. TOTAL TO BE PURCHASED THIS YEAR:**				-	(21,472.33)	(220,000.00)	-	(33,745.70)
TOTAL To be replaced					**TOTAL STREETS & PARKS**				-	(196,124.97)	(220,000.00)	(203,442.52)	(33,745.70)

DEPT	CLASS	YEAR PRCH	QTY.		DESCRIPTION		COST	YEAR OF REPLACE	2017	2018	2019	2020	2021
POLICE	VEHICLE	2001	1		907 2001 JEEP WRANGLER	1J4FA49561P340193	$ 16,000	2009					
		2009	1		REP. 907	173778	$ 20,200	2015					
		2008	1		901 Van		$ 22,000	2016					
		2009	1		908 REP. Charger		$ 11,800	2014					
		2005	1		909 2005 FORD EXPEDITION 00128	00128	$ 25,000	2012					
		2011	1		906 REP		$ 26,100	2013					
		2012	1		902 Rep. 902		$ 22,000	2018	4,481.20	(26,887.22)			
		2008	1		903								
		2016			HVAC Unit								
		2016	1		Boilers								
		2012	1	3	904 Ford Police Utility Vehcile SUV/Explorer		$ 26,589	2015					
		2006	1										
		2009	1		REP. 905								
		2010	1		REP. 905		$ 24,500						
		2010	1		New Police Squad		$ 26,500	2016	9,255.32	9,255.32	9,255.32	9,255.32	9,255.32
		2016	1		REPL NEW 2010 SQUAD		$ 30,000	2022	6,110.73	6,110.73	6,110.73	6,110.73	6,110.73
		2010	1		New Police Squad		$ 26,500	2016	9,255.32	9,255.32	9,255.32	9,255.32	(37,021.27)
		2016	1		REPL NEW 2010 SQUAD		$ 30,000	2022	6,110.73	6,110.73	6,110.73	6,110.73	6,110.73
		2011	1		New Squad 906-Interceptor		$ 22,500	2017	(36,498.98)	13,449.96	13,449.96	13,449.96	(40,349.88)
		2011	1		New Squad 903-Interceptor		$ 22,500	2017	(36,498.98)	13,449.96	13,449.96	13,449.96	(40,349.88)
		2014			Squad		$ 23,400	2018	9,124.75	(38,780.19)	11,459.16	11,459.16	11,459.16
		2014			Squad		$ 23,400	2018	9,124.75	(38,780.19)	11,459.16	11,459.16	11,459.16
		1998	3		DEFIB	10969658-59-61-63-66	$ 15,875	2018		(29,433.92)	8,411.44	8,411.44	8,411.44
		2018	3		REP. DEFIB		$ 23,310	2038		2,274.69	2,274.69	2,274.69	2,274.69
POLICE	TOOLS	2001	1		CCTVSYSTEM		$ 18,766	2013					
		2013	1		REP. CCTVSYSTEM		$ 28,030	2025	3,488.90	3,488.90	3,488.90	3,488.90	3,488.90
		2001	1		RADAR UNIT-SMART SPEED SIGNAL		$ 13,000	2016	2,998.86	2,998.86	2,998.86	2,998.86	2,998.86
		2016	1		REP. RADAR UNIT		$ 21,470	2031	2,363.46	2,363.46	2,363.46	2,363.46	2,363.46
POLICE	PO EQU												
		2010	1		REP. GENERATOR		$ 34,295	2014	5,601.51	5,601.51	5,601.51	5,601.51	5,601.51
		2011	3		REP. Dispatch console		$ 44,990	2040	4,090.85	4,090.85	4,090.85	4,090.85	4,090.85
		2004	9		BASE REPEATER AND 9 PORTABLE RADIOS		$ 8,091	2014					
		2014	9		REP. BASE REPEATER		$ 11,300	2024	1,578.64	1,578.64	1,578.64	1,578.64	1,578.64
		2010	2		Sump Pump		$ 6,000	2010	1,714.64	1,714.64	(6,858.57)	1,960.00	1,960.00
POLICE	COMM	1990	1		911 SYSTEM		$ 38,163	2011					
		2011	1		REP. 911 SYSTEM		$ 74,480	2031	7,268.09	7,268.09	7,268.09	7,268.09	7,268.09
		1998	1		MOTOROLA COMMAND DISPATCH CONSOLE		$ 14,500	2013					
		2013	1		REP. COMMAND DISPATCH CONS		$ 23,900	2028	2,630.96	2,630.96	2,630.96	2,630.96	2,630.96
		2012	5		REP. VIDEO CASSETTE RECORDERS		$ 28,400	2019	5,127.01	5,127.01	(35,889.06)	6,479.00	6,479.00
		2012	1		REP. VOICE LOGGER		$ 28,450	2022	3,974.55	3,974.55	3,974.55	3,974.55	3,974.55
		1983	1		Radio Base Station for PD Dept.		$ 75,000	2011					
		2003	20		PORTABLE RADIOS		$ 73,500	2019	7,843.25	7,843.25	(125,491.98)		
		2019	20		REP. PORTABLE RADIOS		$ 125,500	2035			13,392.21	13,392.21	13,392.21
	COMP	2008	1		COMPUTER SERVER		$ 6,600	2013	1,560.19	1,560.19	1,560.19	(7,800.93)	1,844.08
		2008	5		Laptops COMPUTERS		$ 22,000	2013	5,200.62	5,200.62	5,200.62	(26,003.11)	6,146.93
		2013	1		Server for Badger Tracks		$ 7,000	2020	1,474.32	1,474.32	1,474.32	1,474.32	(8,845.90)
					Muni court computer								
					Total Value:		**$ 1,269,393**						
TOTAL To be replaced					**DEPT. TOTAL TO BE PURCHASED THIS YEAR:**				(72,997.95)	(133,881.52)	(168,239.61)	(33,804.05)	(126,566.93)
					TOTAL VALUE:		**$ 7,280,993**						