

City of Burlington

2018

Annual Budget

Jeannie Hefty, Mayor
Carina Walters, City Administrator
Steve DeQuaker, Treasurer



Overall picture of the City from a budgetary view as seen by the City Administrator and compiled by the Budget Officer/Treasurer.

City of Burlington 2018 Annual Budget

Executive Summary



CITY OF BURLINGTON, WISCONSIN
PROPOSED ANNUAL BUDGET EXECUTIVE SUMMARAY
MANAGEMENT DISCUSSION AND ANALYSIS

January 1, 2018 - December 31, 2018

Jeannie Hefty

District 1

**Susan Kott
Alderman**

**Edward Johnson
Alderman**

District 2

**Ruth Dawidziak
Alderman**

**Bob Grandi
Alderman**

District 3

**Tom Vos
Alderman**

**Jon Schultz
Council President**

District 4

**Todd Bauman
Alderman**

**Tom Preusker
Alderman**

**Carina G. Walters
City Administrator**

**Steven DeQuaker
City Finance Director Treasurer**



THE HONORABLE MAYOR AND MEMBERS OF THE COMMON COUNCIL
JANUARY 1, 2018

Introduction

On behalf of the entire Burlington City staff, I am pleased to present you the proposed FY 18 (January 1, 2018 - December 31, 2018) Annual Operating and Capital Budget totaling \$ 32,775,825. The proposed FY 17 budget is balanced with all operating expenditures and the equipment fund covered from current revenues, and capital expenditures coming from the reserves of the General Fund or the Wisconsin State Loan Fund.

The operating expenditures in the proposed budget are aligned with available revenues and prepared consistent with legislative directives and our modified zero based budgeting. The total City budget will increase 9.1%, compared to the FY 17 estimated actual. The following provides an overview of the City's proposed budget and financial outlook.

Financial Outlook

This year the country has seen its share of changes in politics with the Trump Administration and several natural disasters including hurricanes Harvey, Irma and Maria that leveled and or flooded Texas, Florida, Puerto Rico and other Caribbean countries that will be devastated for months and perhaps years to come. The northwest part of the country also suffered from devastating wild fires that destroyed hundreds of acres and homes. Unfortunately the City of Burlington also fell victim to the unexpected and unprecedented flash flooding that occurred on July 12, 2017 that changed the lives and outlooks of the community. The flash flood destroyed one home and flooded and/or impacted over 300 hundred homes and several businesses. For the proceeding weeks the city had an influx of volunteers and neighbors assisting with the clean-up efforts to get the community back to "normal". This will forever change the mindset and outlined the true meaning of "Burlington Strong."

As our residents and businesses are re-building, the City is also in a state of rebuild. The City itself faced over \$2 million in damages and will issue a General Obligation Promissory Note in 2017 in the amount of \$1,495,000 to pay for the damages incurred by the flood. The damages included city computer servers, telephone, internet, back-up systems, dispatching equipment, boilers, sump pumps, the police department armory, property evidence room, parks and a sink hole on Madison Street. The flood of 2017 pushed the city to change the face of dispatching services it has always provided in house. By migrating to the Racine County Communications Center, first responder safety will increase, greater interoperability, communication and dispatcher redundancy will organically occur, and a savings of approximately \$2.7 million over 12 years will be realized to the City of Burlington tax payers.

By way of transition, staff will outline the 2017 accomplishments of the January 2016, Strategic Plan that outlines the city's five highest priority issues over the next three fiscal years (2016 through 2019) and beyond. Please note, the flash flood of 2017 was not a strategic issue; however, as the City's Emergency Management Coordinator, the city will be updating its Emergency Operations Plan and begin elementary preparations should another natural disaster occur.

The following strategic priorities allow the Common Council and staff to continue to build a desirable community.

The five strategic priorities included:

1. **Long Term Financial Stability** of the city that support operations, long term revenue strategies that also support growth and overall expenditures.
2. **Economic Development** that will create thriving retail areas, increasing quality jobs that ultimately lead to an expanded tax base.
3. **Infrastructure Maintenance and Expansion** which includes a comprehensive equipment (funded) and capital infrastructure improvement program (unfunded) of city-owned facilities that will allow staff and Council to understand all needs; therefore, guiding staff to appropriately budget and prioritize capital expenses based on Council approval.
4. **A competitive workforce** the Common Council has stated employees are the most important asset of the city. High quality employees that recognize and adhere to the overall mission of building and enhancing our community by safely, respectfully, proudly and effectively executing daily work activities. As an organization we are committed to continuous improvement.
5. **Citizen Engagement** to include better two-way communication and more citizen involvement which may lead to increased volunteerism at city functions and services.

A complete listing of the Strategic Plan summary may be found within the City's budget document.

Of the five strategic priorities, the following strategic initiatives have been completed and/or in process. This shows the community the city is aggressively and thoughtfully moving towards being a proactive community that hits such priority issues head on, versus the phrase of "this is the way it has always been."

1. Long Term Financial Stability- According to Standard and Poors S&P Global Ratings, the City is assigned a "AA-" according to the most recent ratings call the City had due to needing to obtain a promissory note for additional borrowing needed due to the July 2017 flood. S&P stated the City has the following:
 - Adequate economy, with market value per capita of \$83,356 and projected per capita effective buying income at 89.5% of the national level;
 - Strong management, with good financial policies and practices under our Financial Management Assessment (FMA) methodology;
 - Strong budgetary performance, with a slight operating deficit in the general fund but an operating surplus at the total-governmental-fund level in fiscal 2016;
 - Strong budgetary flexibility, with an available fund balance we expect will improve over the next few fiscal years from fiscal 2016 levels of 7.5% of operating expenditures;

- Strong liquidity, with total government available cash at 32.3% of total-governmental-fund expenditures and 92.6% of governmental debt service, and access to external liquidity we consider strong;
- Weak debt-and-contingent-liability position, with debt service carrying charges at 34.9% of expenditures and net direct debt that is 192.3% of total-governmental-fund revenue, but rapid amortization, with 74.3% of debt scheduled to be retired within 10 years; and
- Adequate institutional framework score.

Additionally, Tax Increment District (TID) Number Three and the Environmental Remediation Tax Increment District in downtown Burlington in 2018, which comprises approximately 24% of the equalized value of the City, is projected to close prior in 2018, which will impact the City's levy authority in 2019.

The Common Council has continued to review its Financial Plan in accordance with the strategic Priority.

2. Economic Development – In 2016 the City saw an influx of new businesses open and/or blighted properties that have been purchased. New businesses for the City in 2017 include Fox Crossing Apts. Phase II, Oak Park Place, Platinum Salon & Spa, 2 Fancie Gals, Sugar Bean Café, Creature Comforts, The Jewelry Center, Big R Stores, Intents Inflatable Indoor Fun Center, Mercantile and Planet Fitness. Businesses that have had an addition or a major remodel would include Bruesewitz Plumbing, Lynch Display Van, Lavelle Industries, Gooseberries and Wal-Mart increasing the overall assessed value from \$860,161,600 in 2016 to \$879,086,350 in 2017.
3. Infrastructure Maintenance – Staff completed the initial steps of selecting a comprehensive Capital Improvement (unfunded) and Equipment Replacement (funded) software program that will allow the Common Council to prioritize and identify long term funding strategies. With the selection of a new Public Works Director, this tool will be assessed.
4. Citizen Engagement – Some members of the Common Council held its a “Coffee with the Alderman” to educate the residents of what the office position means and to hear issues important to constituents. These meetings were successful and look forward to a city wide citizen survey.

The above outcomes of the Strategic Plan will also allow staff to demonstrate how the 2017 Budget and beyond serves the four priorities:

1. Provide a basis of accountability to the taxpayers for the investment of their tax dollars
2. Reflect Common Council policies as the elected representatives of the citizens of Burlington, and,
3. Provide fiscal policy direction to the city staff

1. Provide a basis of accountability to the taxpayers for the investment of their tax dollars.

The 2018 Budget Document, budget process, and related data provide an extremely high level of transparency to the City of Burlington citizens and stakeholders. The budget process included several

budget workshops with the elected officials identifying revenues, expenditures, the performance of individual funds and the impact of unfunded state mandates that all impact the city's budget.

2. Reflect Common Council policies as the elected representatives of the citizens of Burlington

The Common Council's policies are reflected throughout the budget document. As stated above, the budget reflects the strategic goals and initiatives outlined in the City's Strategic Plan. The adopted budget will create an additional 3.51% or \$199,855 increase in the operating levy due to net new construction.

In 2016, the City began levying its full debt levy capacity, eventually leading towards complete dependency from the State of Wisconsin's Expenditure Restraint Program and financial sustainability. This will lead the city to a stronger financial position, upholding community traditions and values, leading towards a higher resident satisfaction rating.

3. Provide fiscal policy direction to the city staff

The Common Council continues to approve policies which reflect a conservative approach and a focus on the essential city services. As a result of the financial management plan, the Council will strive to develop and incorporate the following financial policy initiatives that will be reviewed annually as part of the overall budget process:

- Fund Balance
 - When possible, strive to maintain a minimum of 25% of annual operating revenues in reserve for the General Fund
 - Maintain a minimum of six months of operating expenses, including depreciation plus the following years debt service in each utility
 - Define use of excess reserve use policy
- Debt Issuance
 - Define what is the general policy of how long to finance a project/item for to meet the expected life of the asset
 - Limit debt issuance to not greater than 65% of General Obligation borrowing authority as defined by state statute.
- Financial and Capital Planning
 - Annually update plans to address changing assumptions and initiatives
- Utilities
 - Annually evaluate the utility cash flows to determine debt service coverage on both a revenue debt and all debt basis
 - Annually evaluate the utility cash flows to determine need of increasing rates.

FY 17 Capital Initiatives

- 1) Jefferson Street Bridge - DAAR Corp will continue to work on Design and Engineering work for a 2019 replacement of the Jefferson Street Bridge.
- 2) 256 W. State Street - Martin's Square was completed by the efforts of Tommy Martin seeking his Eagle Scout, Rustic Road Landscaping designed the parcel, while Reesman's Excavating assisted with the landscaping needs and Unilock donated all the bricks. The City is still in seeking the final donations to complete the project.

- 3) Burlington Community Pool Construction - The four service groups (Jaycees, Kiwanis, Rotary, Lions) operate one outdoor pool, which offers recreational swimming activities and swimming lessons throughout the summer months. The former pool was built in 1965. Due to the age and condition of the Burlington Community swimming pool, the City's commissioned a feasibility study, which has identified location, costs, and design for a new pool. The citizens of Burlington voted in a non-binding referendum to support the construction of the pool. The pool construction started in September 2017 and the pool is set to open in May 2018.
- 4) Community Center including the Library - Burlington City Hall, built in the early 1900s, has served the community as a municipal building since construction. Originally a multi-department space, it currently houses administrative and finance staff. Upgrades and slight interior modifications have been made over the years; however, there are several inefficiencies including a lack of ADA compliance with the building. The Library Board is exploring the options to remain at its current location, perhaps creating a true 501c3 to create a capital campaign for the Library's future renovation.
- 5) 587 E. State Street - An outcome of the Joint Community Center Study was identifying a home for the Senior Center that currently resides in the Western Racine County building. The formerly known Knights of Columbus building was purchased by the City based on a \$200k grant from Racine County. City staff and the seniors are diligently working on a mutually beneficial lease.
- 6) Pine Street Sanitary Sewer Extension - In the late 1980's and early 1990's when the water and sewer was extended along Pine Street south to the water treatment plant, the east side of the street was not included as it was in the Town of Burlington. The utility extension at that time was only to connect the old wastewater plant to the new plant. It was not until Packaging Corporation approached the City for annexation that utility connections were discussed. When Packaging Corp. annexed, they brought in the five properties located on the east side of S. Pine Street from 928 S. Pine Street to 1008 S. Pine Street. The city recognized the need to provide sanitary sewer to the east side of the street allowing the five remaining properties to connect to the sewer system via a 20 year special assessment.
- 7) Beaumont Field - This field is an asset of the City; however, there is a maintenance agreement with Baseball 2000 with respect to capital improvements to the field. Recognizing the field backstop and netting has deteriorated, the City and Baseball 2000 have agreed the City will pay for the infrastructure improvements upfront; however, Baseball 2000 will pay 25% of the loan back within 5 years.
- 8) Kendall Street Rebuild - Kendall Street was reconstructed from West State Street to West Chestnut Street. The water replacement included approximately 600 ft. of 4" inch water main on Kendall Street from Lewis Street to West Chestnut Street. Wastewater replacement included approximately 2700 ft. of sanitary sewer on Kendall Street from West State Street to West Chestnut Street.

- 9) Well 11 - According to the Environmental Protection Agency (EPA), the City has elevated levels (over the recommended amount) of radium in Well 11. As a result, the City was mandated to shut off Well 11. The City has completed the necessary work to bring Well 11 back on-line.
- 10) K9 Program - In 2015 the City's K9 dog was placed into retirement. Recognizing the importance and public safety components of the dog, the City swore in Zander the K9 as an official member of the Burlington Police Department.

FY18 Capital Initiatives

- 11) Storm Water Management Plan - The City of Burlington is a permitted storm water community bound by a Municipal Separate Storm Sewer System (MS4). A MS4 Permit is required for municipalities located within a federally-designated Urbanized Area or with a population of 10,000 or more based on the latest decennial census. The MS4 permit is similar in nature to the discharge permit for our waste water treatment plant, but not as narrowly defined. This permit will require guidelines for eliminating pollutants in our storm water discharge, but will not specify the treatment methods used. The first part of compliance is the City assessing its existing storm water system and then to develop a Storm Water Management Plan to meet MS4 discharge requirements required by the Department of Natural Resources.
- 12) Community Center including the Police Department - As a result of the July 2017 flood, the City and County will be looking at a future needs, space needs and potential test site locations to include the Police Department.
- 13) Lewis Street Wall - The Common Council recognizes the retaining wall on Lewis Street is failing. Staff will be replacing the wall based on the significant deterioration.
- 14) Congress Street and Hintz Field Diamond Bathrooms - As of 2017, all park assets will be included in the City's capital improvement program in order to ensure appropriate maintenance and replacement of city assets. As a part of the 2017 projects, both bathrooms will be rebuilt in spring 2018.
- 15) Joint Dispatch - As a result of the July 2017 flooding the city will be joining the Racine County Communications Center. First responder safety will increase, greater interoperability, communication and dispatcher redundancy will organically occur, and a savings of approximately \$2.7 million over 12 years will be realized to the City of Burlington tax payers.
- 16) Tax Increment Finance District (TID) - As the Burlington Office Manufacturing Park is almost at capacity, staff will need to finalize what is the next TID to better prepare for future commercial and residential development along the south Pine Street Corridor.

FY 18 Planning and Preparation

The City thoroughly examines aspects of our operations to determine if there are more efficient or cost-effective ways of providing service to residents. Planning and preparation is a crucial component ensuring that we end up in a positive place. This organization does not want to subscribe to “business as usual” or “that is the way we have always done it”. This type of thinking can handcuff creativity or blind us from potentially restructuring operations, forming partnerships, or developing other strategies that control costs and maintain desired service levels. Tradition dictates that we achieve consistent progress through thoughtful planning and community engagement.

FINAL THOUGHTS

In opening the budget message with the election of President Trump we will need to keep a close pulse on what Executive Orders and policies trickle down to the City of Burlington and how those will positively and/or negatively impact our operations. In a world where “chaos” is the new normal and the city first hand had its brush with chaos during the flash flooding of July 2017, we will need to continue to keep our focus and eyes and ears open.

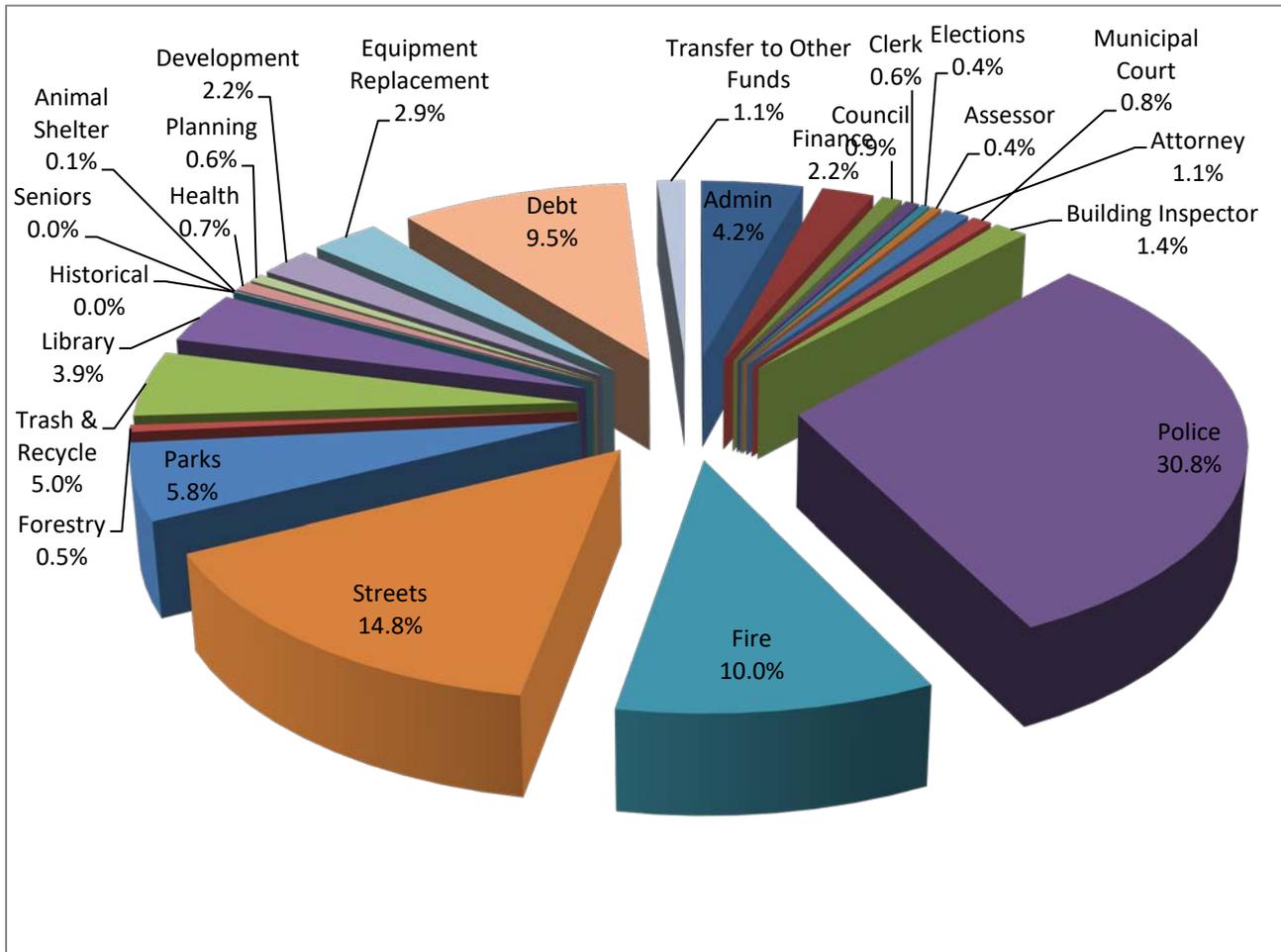
With the announcement of Foxconn, how will this impact the City of Burlington’s commercial and residential outlook? Will it? This answer is yet to be answered; however, we will need to continue planning the City’s growth objectively and equitably differentiate between community/individual “wants” and “needs”, and rationally allocate available resources to achieve the greatest common good. There is no question that some residents may feel impacted by our “belt-tightening” and question efforts to control operational costs. But they can never say that we did not take timely and responsible steps to address difficult budget situations. Staff and Council should continue to promote new thinking, new relationships and structures, and more realistic expectations in our delivery of services.

The Council must continue to be engaged in Accountability, transparency, and encourage its constituencies to be civic minded as public service is the methodology to a better Burlington. With this mindset, new leaders will emerge to better direct the future policy and outlook of the City.

General Fund Revenues

The General Fund accounts for the vast majority of City services (Police, Fire, Public Works, etc.). The total FY17 projected revenue of \$8,389,672 for the general fund includes a total levy including debt service of \$6,766,600. The question that comes from Burlington residents is where do my property taxes go? The average assessed value in 2017 is \$181,300. The following charts illustrate where the City of Burlington tax dollars went for the average home in 2017:

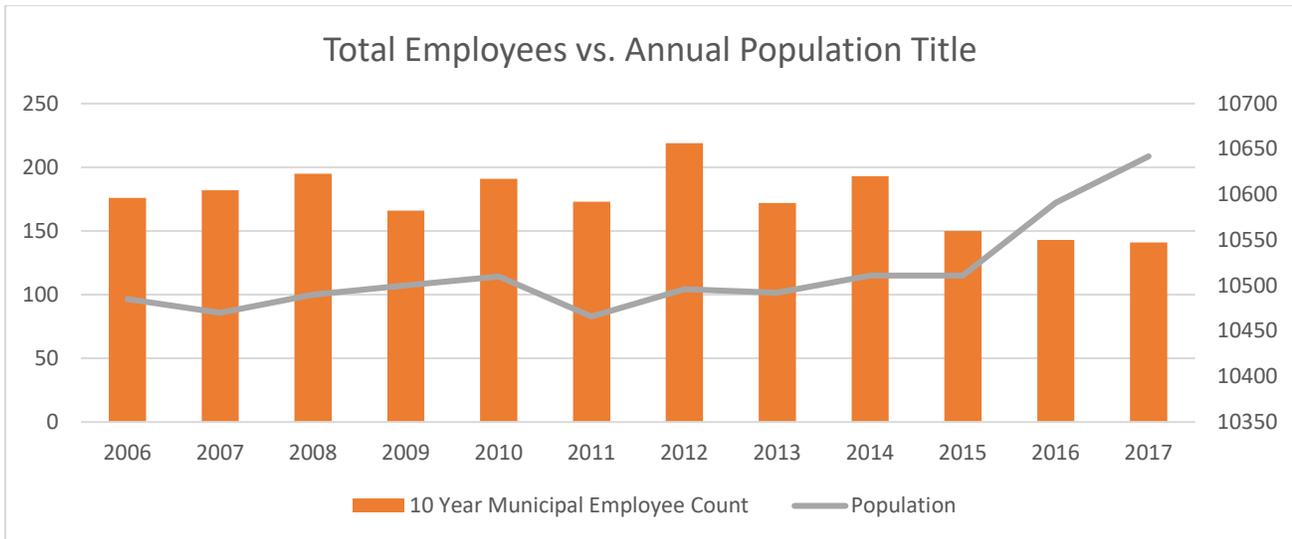
Average Assessed Value:	\$181,300
City Portion of Tax Bill	\$1,793.06 (\$9.89 per \$1,000 of assessed value)



General Fund revenue highlights include:

- Last Budget, the Common Council approved a tax levy for all City functions.
- Council also approved a full General Obligation Debt Levy for principal and interest payments in 2017. Full General Obligation Debt Levy relieves General Fund dollars that were being used in previous years to pay for debt prior to 2016.

In an effort to show the community the City is performing more work with less employees and still trying to maintain a high quality of customer service, below depicts an overall reduction of 15 employees from 2005 through 2015. 2017 staffing levels remain about the same as the 2015 and the 2016 levels.



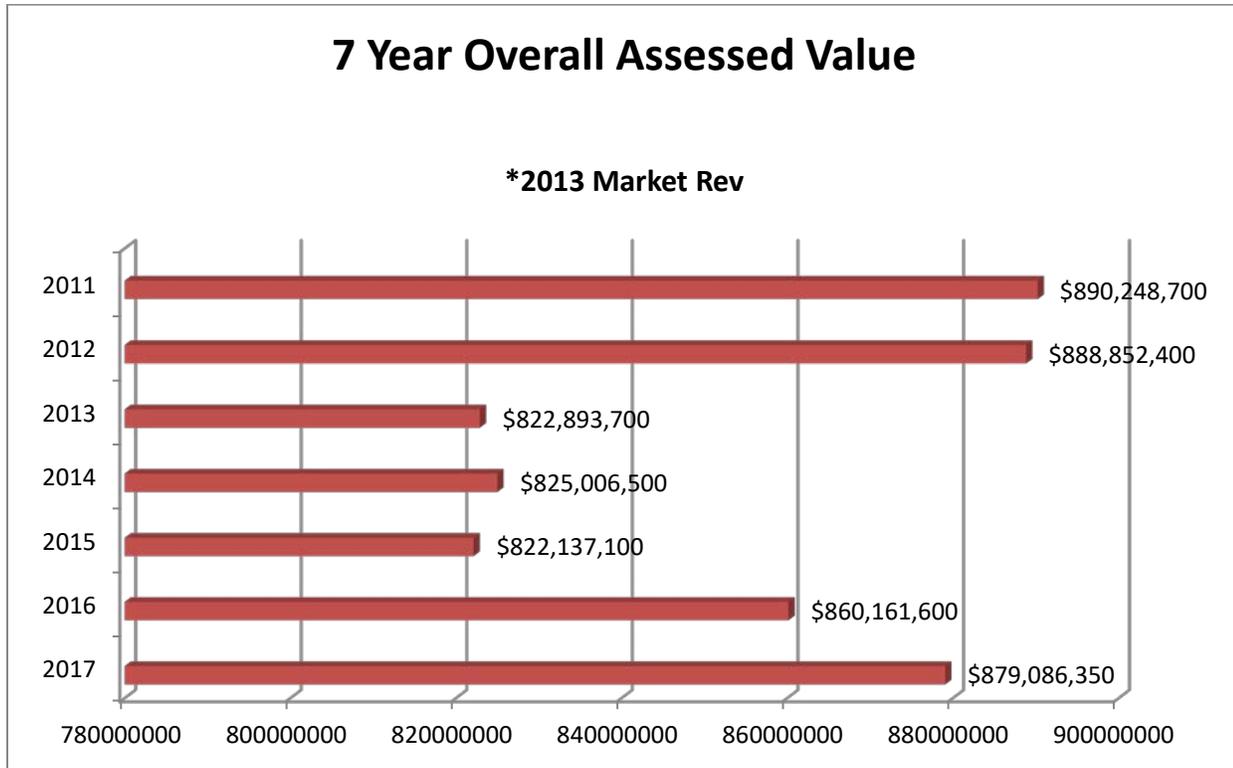
The top ten taxpayers in the City continue to be primarily a mix of retail projects and multifamily projects. While large industrial projects provide significant employment for the City, due to the way industrial properties are assessed by the state, commercial and multifamily projects provide more balance to the tax base.

Top Ten Taxpayers from 2017

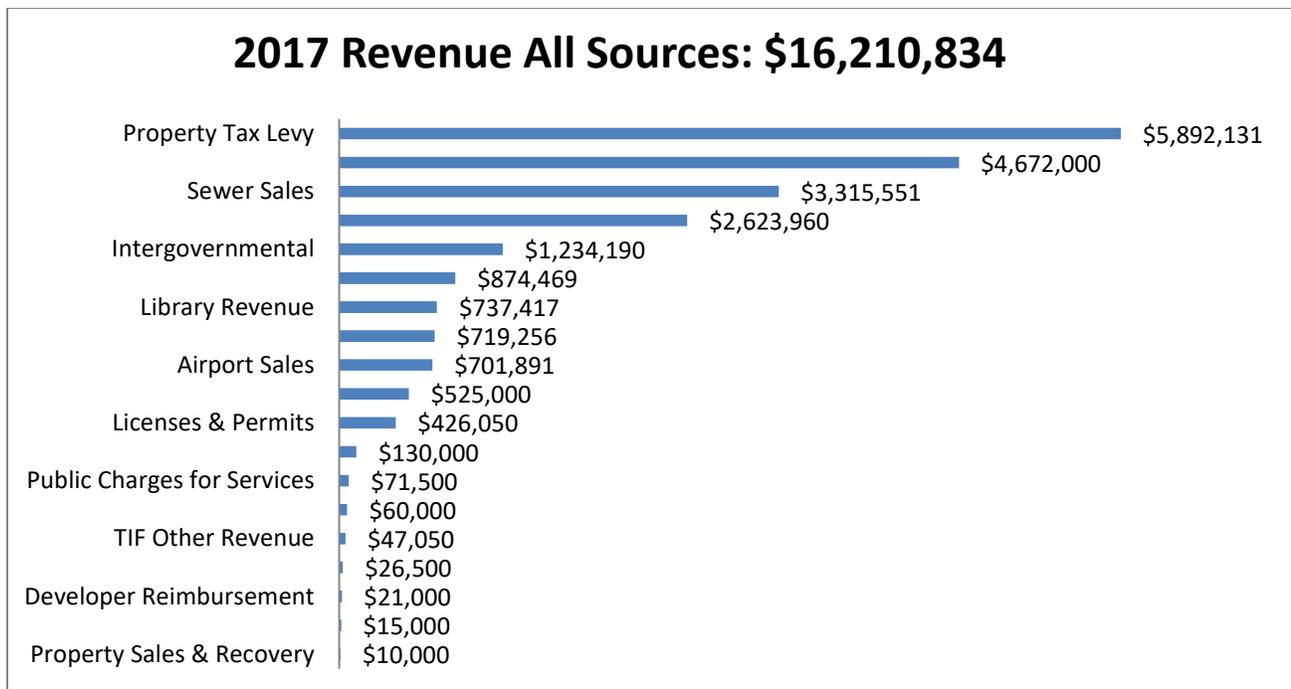
Aurora Medical Group	\$16,496,300
Nestle	\$16,192,000
Walmart	\$10,700,700
Burlington Boardwalk	\$10,243,300
JW Westridge	\$ 9,340,000
Menards	\$ 7,879,120
Memorial Hospital	\$ 6,673,700
Echo Lake Farm Produce	\$ 5,906,300
Inland Diversified	\$ 5,612,800
Lynch Ventures	\$ 5,114,000

City of Burlington Property Values

The chart below reflects the current trends for the City's Equalized property values. The City's Equalized Value this year is approximately \$904 million, up from \$858 million a year ago. The market reassessment continued through 2017 for the fourth and final year of the contract. The large increase in equalized and assessed values has much to do with the Aurora project and TIF District #5.



Breakdown of 2017 Revenues All Sources including loans, excluding transfers



Reading the Proposed Budget

2017 Budget Format

The 2017 budget format remains similar to the format adopted in 2011. On the second page of each department's section, we have included a list of employees, the position's annual salary, and the percentage of that salary charged to that department. Additionally we have included a "Budget Notes" section which indicates changes, clarifications or amendments made to this particular department's budget. Finally, we have added color and included an Executive Summary to help explain big picture items and provide a quick reference on major policy issues and program changes.

In governmental accounting the resources of the government are accounted for in funds.

Explanation of Fund Accounting

"Funds" are defined as an independent accounting entity with a self-balancing set of accounts. Funds are categorized into fund types each of which is associated with major services provided by the governmental unit. The equity accounts in governmental accounting are referred to as fund balance. The fund balance accounts can be divided into unreserved fund balance accounts and reserved fund balance accounts. Unreserved fund balance is the difference between assets, liabilities and fund reserves. "Reserved" indicates that a portion of the fund balance is not available for appropriation or is legally separated for a specific future use.

- Fund balance "designations" may be established to indicate managerial plans or intent. For example, a portion of the unreserved fund balance may be "designated" for future capital equipment replacement.

There are basically three groups of funds in governmental accounting: governmental funds, proprietary funds, and fiduciary funds. The City of Burlington does not operate a fiduciary fund.

- Governmental funds are often referred to as "source and use" funds. These are the funds through which most governmental functions typically are financed. The fund types included in this category are general, special revenue, capital projects, and debt service funds.
- Proprietary funds are used to account for a government's ongoing organizations and activities which are similar to those often found in the private sector. The fund types included in this category are enterprise and internal service funds. For example, the City utilizes the following enterprise funds: Water and Wastewater Utility, Airport, and Self Insurance funds.

City of Burlington

2018 Budget Timeline

DEPARTMENT HEAD DEADLINES
CITIZEN BUDGET PARTNERS
COMMON COUNCIL DATES
BUDGET OFFICER DEADLINES

CITIZEN BUDGET PARTNERS CANCELLED FOR 2017

September 7	5:00pm	Initial Budget Data to Finance Dept.
September 13	9:00am	Budget Kick off with Department Heads/Budget Partners Priorities
September 20	by 5pm	Updated Dept. Head Budget data to Finance
September 25*	10:00am	Dept. Head Budget Meetings with Admin/Finance (Fire, Admin, Library)
September 26*	10:00am	Dept. Head Budget Meetings with Admin/Finance (Public Works, Police)
October 6	5:00pm	Budget Binders to Council
October 11**	6:30pm	COW Budget Workshops with all Dept. Heads
October 17	NOON	BUDGET PUBLIC HEARING NOTICE TO PAPER
October 18**	6:30pm	FINAL COW Budget Review with Steve/Carina (Misc. Items)
October 27	5:00pm	IF NEEDED Budget Review with Administrator
November 1**	6:30pm	Final COW Budget Workshop if Needed
November 10	by 5pm	Final Budget Adjustments prior to Public Hearing
November 21	6:30pm	Council Meeting - Public Hearing on Budget
November 24	by 5pm	Final Budget Pages to Dept. Heads & Council prior to Adoption
December 5	6:30pm	Council Meeting - Budget Adoption (COW/Council same night)
December 8	by 5pm	Levy & Data provided to Racine & Walworth County for Tax Bill Prep
December 11	by 5pm	Verification of Levy and Tax Data Racine & Walworth Counties
December 13		Approximate Date Tax Bills will be received by property owners

*Please allow 45 minutes for each departmental meeting.

** Snacks will be provided

City of Burlington, Racine and Walworth Counties, Wisconsin

Notice is hereby given that on TUESDAY, November 21, 2017 at or shortly after 6:30 p.m. in the Council Chambers of the Police Department, the Common Council for the City of Burlington will hold a PUBLIC HEARING on the Proposed 2018 Budget for the City of Burlington. The Proposed Budget in detail is available for inspection at the City Clerk's Office and at the Burlington Public Library during regular hours. The following is a summary of the Proposed 2018 Budget and is likely to change based upon State budgetary input until the Proposed 2018 Budget is adopted by the Common Council.

BUDGET SUMMARY FOR THE CITY OF BURLINGTON

***** This is an updated version, not the original notice**

GENERAL FUND

	Budget	Proposed	
	2017	Budget	Percent
		2018	Change
Revenues			
General Levy Taxes	\$ 5,692,276	\$ 5,892,131	3.5%
Debt Levy Taxes	\$ 431,280	\$ 874,469	102.8%
Other Taxes	\$ 143,650	\$ 199,580	38.9%
Intergovernmental Revenues	\$ 1,171,677	\$ 1,138,097	-2.9%
Licenses and Permits	\$ 389,980	\$ 426,050	9.2%
Fines and Forfeitures	\$ 186,000	\$ 130,000	-30.1%
Charges for Services	\$ 99,120	\$ 92,500	-6.7%
Special Assessments	\$ 15,000	\$ 15,000	0.0%
Property Sales and Recoveries	\$ 10,000	\$ 10,000	0.0%
Investment Income	\$ 12,500	\$ 26,500	112.0%
Other	\$ 14,200	\$ 1,000	-93.0%
Total Revenues	\$ 8,165,683	\$ 8,805,327	7.8%
Expenditures			
General Government	\$ 1,016,403	\$ 1,164,371	14.6%
Public Safety	\$ 3,873,466	\$ 4,400,924	13.6%
Public Works	\$ 1,960,701	\$ 2,063,211	5.2%
Health and Human Services	\$ 81,561	\$ 86,163	5.6%
Culture, Recreation and Education	\$ 609,617	\$ 607,773	-0.3%
Conservation and Development	\$ 186,667	\$ 289,120	54.9%
Total Expenditures	\$ 7,728,415	\$ 8,611,563	11.4%
Excess Revenues Over (Under)			
Expenditures	\$ 437,268	\$ 193,764	
Other Financing Sources (Uses)			
Special Capital Outlay	\$ -	\$ -	
Operating Transfers In	\$ 524,000	\$ 524,000	0.0%
Operating Transfers Out	\$ (1,034,195)	\$ (939,655)	-9.1%
Total Other Financing Sources (Uses)	\$ (510,195)	\$ (415,655)	-18.5%
Excess Revenues and Other Financing Sources Over (Under) Expenditures & Other Uses			
Net Change in Fund Balance	\$ (72,927)	\$ (221,891)	
Fund Balances - January 1	\$ 2,063,448	\$ 2,333,028	
Fund Balances - December 31	\$ 1,996,447	\$ 2,111,138	

	<u>Fund Balance</u> <u>1/1/2018</u>	<u>Total</u> <u>Revenues</u>	<u>Total</u> <u>Expenditures</u>	<u>Fund Balance</u> <u>12/31/2018</u>
Governmental:				
General Fund	\$ 2,333,028	\$ 8,389,672	\$ 8,611,563	\$ 2,111,138
Library	\$ 112,594	\$ 737,417	\$ 732,417	\$ 117,594
Block Grant	\$ 114,169	\$ 65,000	\$ 1,900	\$ 177,269
TIF 3 RLF Loan	\$ (0)	\$ -	\$ -	\$ (0)
Wehmoff Trust	\$ 54,905	\$ 150	\$ -	\$ 55,055
Park Development	\$ 106,641	\$ 42,400	\$ 135,000	\$ 14,041
Library Trust	\$ 103,422	\$ 9,650	\$ 13,300	\$ 99,772
Donation Fund	\$ 11,549	\$ 3,503	\$ 3,500	\$ 11,552
Debt Service	\$ 166,243	\$ 989,490	\$ 1,155,733	\$ (0)
TIF District 3	\$ 5,410,049	\$ 4,125,000	\$ 7,724,273	\$ 1,810,777
TIF District 5	\$ 1,171,229	\$ 775,995	\$ 1,171,229	\$ 775,995
ER TIF District 1	\$ (1,711,844)	\$ 1,986,050	\$ 274,117	\$ 88
2017 Projects Fund	\$ 1,577,050	\$ -	\$ 936,000	\$ 641,050
Community Pool Project	\$ 2,834,085	\$ -	\$ 2,834,085	\$ -
Capital Projects Infrast.	\$ (1,036,844)	\$ 1,000	\$ -	\$ (1,035,844)
Storm Water Mgmt	\$ (39,687)	\$ 3	\$ (39,684)	\$ (0)
Façade Grants	\$ 24,171	\$ 50,014	\$ 50,000	\$ 24,185
Downtown Redevelop	\$ -	\$ -	\$ -	\$ -
Equipment Replacement	\$ 1,320,817	\$ 318,700	\$ 728,184	\$ 911,333
Enterprise:				
	<u>Net Position</u> <u>1/1/2017</u>	<u>Total</u> <u>Inflows</u>	<u>Total</u> <u>Outflows</u>	<u>Net Position</u> <u>12/31/2017</u>
Sewer	\$ 15,192,149	\$ 3,315,551	\$ 3,834,530	\$ 14,673,171
Water	\$ 14,527,191	\$ 2,623,960	\$ 2,331,598	\$ 14,819,552
Airport	\$ 2,074,905	\$ 701,891	\$ 781,081	\$ 1,995,715
Internal Service:				
	<u>Fund Balance</u> <u>1/1/2018</u>	<u>Total</u> <u>Revenues</u>	<u>Total</u> <u>Expenditures</u>	<u>Fund Balance</u> <u>12/31/2018</u>
Self Insurance Fund	\$ 105,545	\$ 1,646,700	\$ 1,417,000	\$ 335,245
Government Wide	<u>\$ 44,471,648</u>	<u>\$ 25,862,149</u>	<u>\$ 32,775,825</u>	<u>\$ 37,557,971</u>

Date: October 23, 2017

Submitted by: Steven J. DeQuaker, Finance Director Treasurer



The capital improvement projects show 5 years of future capital needs with expected expenditures and funding sources. A 5 year FMP is detailed showing projected revenues and estimated annual borrowings along with a Utility rate strategy.

City of Burlington 2018 Annual Budget

Future Forecasting 5 Year Capital Improvement Plan 5 Year Financial Management Plan

FIVE YEAR STREET IMPROVEMENT PLAN - 2018 THRU 2022

PRELIMINARY

NOTE: ALL UTILITY DATA NEEDS TO BE EVALUATED EACH PROJECT YEAR, BASED ON CURRENT OR NEW CONDITIONS.

CR	PR	CONST. YEAR	Street Name	From	To	Type	Type Pavement	Length	Width	Sq. Ftg.	Street Estimate	15 percent Conting.	Sub-Total	24.00% Street Repair		Street Repairs General Fund costs	Share of street repair for sanitary sewer work	Share of street repair for Watermain work	Sanitary Estimate (actual pipe work)	Watermain Estimate (actual pipe work)	Total Sanitary Cost	Total Water Cost	Grand Total Entire Project	Utility Info. & Notes	
														Engineering	Totals										
2	25.0	2018	S. Perkins Blvd.	Chandler	Highland	Resurface	Asphalt	500.00	36.00	18,000.00	\$91,800.00	\$13,770.00	\$105,570.00	\$25,336.80	\$130,906.80	\$96,068.70	\$34,838.10	\$0.00	\$187,784.00	\$0.00	\$222,622.10	\$0.00	\$318,690.80	8" water ok, 545' sanitary sewer relay, no storm main on S. Perkins Blvd. City Engineer would need to investigate storm sewer issue.	
2	9.5	2018	Terrace	All		Resurface	Asphalt	410.00	24.00	9,840.00	\$50,184.00	\$7,527.60	\$57,711.60	\$13,850.78	\$71,562.38	\$33,472.73	\$19,044.83	\$19,044.83	\$87,197.00	\$97,752.00	\$106,241.83	\$116,796.83	\$256,511.38	Sanitary needs relay-see 2013 tv report. 400' of 4" watermain needs relay, no storm main on Terrace Ave. City Engineer would need to investigate storm sewer issue.	
3	6.3	2018	Reynolds Ave.	Conkey St.	dead end	Resurface	Asphalt	270.00	33.00	8,910.00	\$45,441.00	\$6,816.15	\$52,257.15	\$12,541.72	\$64,798.87	\$47,554.01	\$0.00	\$17,244.86	\$0.00	\$84,456.00	\$0.00	\$101,700.86	\$149,254.87	300' of 4" water needs relay, sanitary tved 2012-ok, Storm sewer needs to be investigated off dead end for pipe that connects to Milwaukee Ave. through backyards.	
3	18.3	2018	Teut Rd. - ELY 1/2 only in City	Milwaukee Ave.	City Limits	Resurface	Composite	7,445.00	11.00	81,895.00	\$227,668.10	\$34,150.22	\$261,818.32	\$62,836.40	\$324,654.71	\$324,654.71	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$324,654.71	This is only computed for City's 1/2 cost - not full cost of project. (Detailed estimate was done, because areas were planned to be widened at Walton Rd.)
														\$591,922.76	\$501,750.15	\$53,882.93	\$36,289.69	\$328,863.93	\$218,497.69	\$1,049,111.76					
4	17.9, 18.3	2019	E. Jefferson St.	Pine	Railroad	Reconstruct	Composite	700.00	49.00	34,300.00	\$288,463.00	\$43,269.45	\$331,732.45	\$79,615.79	\$411,348.24	\$192,404.82	\$109,471.71	\$109,471.71	\$228,200.00	\$236,800.00	\$337,671.71	\$346,271.71	\$876,348.24	600' 6" water relay, 600' sanitary sewer relay (circa 1908 & 1970), contaminated soil at Pine/Jefferson. Storm sewer was relaid in 2013. Note: 7/2/13-per Mike Timmers in area of RR median pavement is 5" of asphalt overlaid on 6-7" of concrete pavement.	
4	18.3	2019	E. Jefferson St.	River	Main St.	Reconstruct	Composite	330.00	38.00	12,540.00	\$105,461.40	\$15,819.21	\$121,280.61	\$29,107.35	\$150,387.96	\$70,342.75	\$40,022.60	\$40,022.60	\$128,965.00	\$100,640.00	\$168,987.60	\$140,662.60	\$379,992.96	Sanitary needs 250' relay, 370 ft. of 6" water (1920's era), should be relaid.	
4	18.3, 18.8	2019	N. Main St.	Jefferson	State St.	Reconstruct	Composite	740.00	41.00	30,340.00	\$255,159.40	\$38,273.91	\$293,433.31	\$70,423.99	\$363,857.30	\$170,191.32	\$96,832.99	\$96,832.99	\$198,395.00	\$179,520.00	\$295,227.99	\$276,352.99	\$741,772.30	535 ft. of sanitary needs relay, 660 ft. of 6" water is 1920's era and should be relaid.	
														\$925,593.50	\$432,938.89	\$246,327.30	\$246,327.30	\$555,560.00	\$516,960.00	\$801,887.30	\$763,287.30	\$1,998,113.50			
4	23.6	2020	Milwaukee Ave.	McHenry	State St.	Resurface	Asphalt	500.00	37.00	18,500.00	\$94,350.00	\$14,152.50	\$108,502.50	\$26,040.60	\$134,543.10	\$134,543.10	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$134,543.10	Sanitary relaid 1982, water is 12"
4	23.6	2020	W. State St.	Milwaukee	McHenry	Resurface	Asphalt	200.00	33.00	6,600.00	\$33,660.00	\$5,049.00	\$38,709.00	\$9,290.16	\$47,999.16	\$47,999.16	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$47,999.16	No sanitary in this block, or watermain this block. approx. 8 san sewer repairs needed - (trenching will require trash disposal), water okay
3, 4	17.2, 13.4	2020	Maryland Ave.	Milw. Ave.	subd. line	Resurface	Asphalt	1250.00	44.00	55,000.00	\$280,500.00	\$42,075.00	\$322,575.00	\$77,418.00	\$399,993.00	\$390,315.75	\$9,677.25	\$0.00	\$40,000.00	\$0.00	\$49,677.25	\$0.00	\$439,993.00	water is 6", sanitary sewer TV 2006 (pipe is 1961 era)	
														\$582,535.26	\$572,858.01	\$9,677.25	\$0.00	\$40,000.00	\$0.00	\$49,677.25	\$0.00	\$622,535.26			
3	17.2	2021	Smith St.	Tower	Park Ave.	Resurface	Asphalt	850.00	33.00	28,050.00	\$143,055.00	\$21,458.25	\$164,513.25	\$39,483.18	\$203,996.43	\$203,996.43	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$203,996.43	6" water? Sanitary tved 2003 - RE-TV (last tv 2003)
4	17.9	2021	Lincoln St.	Elmwood	Dardis Dr.	Resurface	Asphalt	345.00	33.00	11,385.00	\$58,063.50	\$8,709.53	\$66,773.03	\$16,025.53	\$82,798.55	\$82,798.55	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$82,798.55	1150 ft. of 6" water has had several main breaks (per GH relay water if sanitary is relaid), sanitary sewer was tved 2003 should be tved again closer to project
4	17.9, 13.1	2021	Dardis Dr.	Hillside	RoseAnn	Resurface	Asphalt	1,150.00	33.00	37,950.00	\$193,545.00	\$29,031.75	\$222,576.75	\$53,418.42	\$275,995.17	\$202,544.84	\$0.00	\$73,450.33	\$0.00	\$312,800.00	\$0.00	\$386,250.33	\$588,795.17		
														\$562,790.15	\$489,339.82	\$0.00	\$73,450.33	\$0.00	\$312,800.00	\$0.00	\$386,250.33	\$875,590.15			
3, 4, 4	23.4, 17.9, 17.9	2022	Westridge	State	Robins Run	Resurface	Asphalt	1,200.00	35.00	42,000.00	\$484,195.00	\$72,629.25	\$556,824.25	\$133,637.82	\$690,462.07	\$613,286.23	\$0.00	\$77,175.84	\$0.00	\$150,000.00	\$0.00	\$227,175.84	\$840,462.07	2012 and 2014 sanitary TV look ok. 6" water from North of Beth Cl. to Robins Run - per GH replace this 500 ft. section to 12" main. Storm sewer needs replacing and \$269,995 is included with the street estimate.	
TOTALS FOR FIVE-YEAR PLAN:														\$2,610,173.10				\$1,180,428.48	\$1,595,211.16	\$5,385,812.74					

ALL STREETS LISTED BELOW ARE BEYOND THE FIVE YEAR PLAN AND ARE IN POOR CONDITION (EXCLUDING GRAVEL STREETS). ALL UNDERGROUND DATA MUST BE EVALUATED YET AND ALL FORMULAS CHECKED.

4	13.1	Hillside Dr.	S. Kendrick A	Jennifer Ave.	Resurface	Asphalt	325.00	34.00	11,050.00	\$56,355.00	\$8,453.25	\$64,808.25	\$15,553.98	\$80,362.23	\$80,362.23	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$80,362.23	NEEDS UTILITY INFO										
4	17.9, 17.4	2018	Gardner Ave.	McHenry	Emerson	Resurface	Asphalt	520.00	35.00	18,200.00	\$92,820.00	\$13,923.00	\$106,743.00	\$25,618.32	\$132,361.32	\$132,361.32	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$132,361.32	water is 6", san needs to be tved again-last tv was 1996 (pipe is 1947 era) Sanitary was tved in 2016.-Kapur should review reports									
3	17.2		Foxtree Circle	All		Resurface	Asphalt	590.00	33.00	19,470.00	\$99,297.00	\$14,894.55	\$114,191.55	\$27,405.97	\$141,597.52	\$141,597.52	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$141,597.52	water is 8", san last tv 2012									
4	13.1		Delaware Ave.	All		Resurface	Asphalt	280.00	33.00	9,240.00	\$47,124.00	\$7,068.60	\$54,192.60	\$13,006.22	\$67,198.82	\$67,198.82	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$67,198.82	water is 6", san was tv in 2009 (pipe is 1935 era) report shows lots of roos, some cracks. Re-tv as project gets closer.									
4	17.9		Randolph St.	Gardner Ave.	Market St.	Resurface	Asphalt	715.00	35.00	25,025.00	\$127,627.50	\$19,144.13	\$146,771.63	\$35,225.19	\$181,996.82	\$121,937.87	\$0.00	\$60,058.95	\$0.00	\$317,437.00	\$0.00	\$377,495.95	\$499,433.82	850' of 4" water needs relay, san ok? Check 2014 tv									
3	6.5		Congress	Maryland	Ely end	Resurface	Asphalt	600.00	22.00	13,200.00	\$67,320.00	\$10,098.00	\$77,418.00	\$18,580.32	\$95,998.32	\$95,998.32	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$95,998.32	no sanitary or watermain									
3,4,4,4	17.2, 13.1, 13.1, 13.1		Walnut St.	Kendrick	Origen	Resurface	Asphalt	1,620.00	33.00	53,460.00	\$272,646.00	\$40,896.90	\$313,542.90	\$75,250.30	\$388,793.20	\$370,294.16	\$18,499.03	\$0.00	\$36,250.00	\$0.00	\$54,749.03	\$0.00	\$425,043.20	sanitary sewer has 100' sag-(relay 100'? Rough estimate), water ok. check all utilities added in 3 blocks (Oakland to Origen) too. ADD ONE LAST BLOCK									
5	10.6		Pleasant Ave.	All		Resurface	Asphalt	450.00	33.00	14,850.00	\$75,735.00	\$11,360.25	\$87,095.25	\$20,902.86	\$107,998.11	\$87,095.25	\$20,902.86	\$0.00	\$114,400.00	\$0.00	\$135,302.86	\$0.00	\$222,398.11	needs 360' sanitary relay, water okay (SAN. ISSUES MAKE THIS A HIGHER PRIORITY THAN JUST PAVEMENT RATING.									
4	18.3		Paul St.	Milwaukee	Midwood	concrete slab rep	concrete			4,300.00	\$69,230.00	\$10,384.50	\$79,614.50	\$19,107.48	\$98,721.98	\$98,721.98	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$98,721.98	6" water, looks like possibly 2 spot repairs which should be done already in 2015?									
4	24.4, 23.8		N Pine St.	Jefferson St.	State St.	Reconstruct	Concrete to Asphalt	665.00	49.00	32,585.00	\$274,039.85	\$41,105.98	\$315,145.83	\$75,635.00	\$390,780.83	\$338,781.76	\$51,999.06	\$0.00	\$88,920.00	\$0.00	\$140,919.06	\$0.00	\$479,700.83	Relay sanitary sewer from Madison to State (circa 1908), RE-TV Jefferson to Madison, 1951 pipe, last tv 2010.									
4	4.8		Austin Rd.	Westridge	cul-de-sac	Resurface	Asphalt	320.00	33.00	10,560.00	\$53,856.00	\$8,078.40	\$61,934.40	\$14,864.26	\$76,798.66	\$76,798.66	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$76,798.66	water is 8", san was Tved in 2009, shows one fracture, re-tv as project gets closer.									
4	13.1		Lewis St.	Robins Run	475' to E End	Resurface	Asphalt	475.00	34.00	16,150.00	\$82,365.00	\$12,354.75	\$94,719.75	\$22,732.74	\$117,452.49	\$117,452.49	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$117,452.49	water is 8", san was Tved in 2009 which shows one fracture and a couple sags. Re-tv as project gets closer.									
4	13.1		Briody St.	Smith St.	Ridge Ave.	Resurface	Asphalt	1,100.00	33.00	36,300.00	\$185,130.00	\$27,769.50	\$212,899.50	\$51,095.88	\$263,995.38	\$263,995.38	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$263,995.38	water is 6", san was Tved in 2011									
4	13.1		Garfield St.	Northrop St.	McHenry St.	Resurface	Asphalt	790.00	33.00	26,070.00	\$132,957.00	\$19,943.55	\$152,900.55	\$36,696.13	\$189,596.68	\$189,596.68	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$189,596.68	water is 6", san was Tved in 2007 (pipe is 1956 era), report shows some fractures, roots and sags. Re-tv when project gets closer.									
4	13.1		E Chandler	Edward	Pine St.	Resurface	Asphalt	1,600.00	15.00	24,000.00	\$122,400.00	\$18,360.00	\$140,760.00	\$33,782.40	\$174,542.40	\$174,542.40	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$174,542.40	water - 1 block is 8", 1 is 6", san was last tved 1996 from Edward to Perkins and shows lots of cracks, and sag. Double check 2016 TV again.									
4	13.1		S Perkins Blvd.	Wainwright	Market St.	Resurface	Asphalt	320.00	50.00	16,000.00	\$81,600.00	\$12,240.00	\$93,840.00	\$22,521.60	\$116,361.60	\$116,361.60	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$116,361.60	waer is 6", san tved 2011 (pipe is 1931 era)									
4	13.1		E Highland Ave.	Kane St.	S Perkins	Resurface	Asphalt	740.00	33.00	24,420.00	\$124,542.00	\$18,681.30	\$143,223.30	\$34,373.59	\$177,596.89	\$177,596.89	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$177,596.89	no watermain in these 2 blocks, partial san tved 2008 which shows lots of fractures. 8" was relaid in 1998 and never tved. Re-tv when project gets closer.									
4	13.1		Jennifer Ave.	All		Resurface	Asphalt	530.00	33.00	17,490.00	\$89,199.00	\$13,379.85	\$102,578.85	\$24,618.92	\$127,197.77	\$127,197.77	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$127,197.77	water is 8", san was tved in 2009									
4	4.8		N Oakland Ave	Westridge	Dead end	concrete slab rep	Concrete	150.00	33.00	1,485.00	\$23,908.50	\$3,586.28	\$27,494.78	\$6,598.75	\$34,093.52	\$34,093.52	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$34,093.52	no sanitary or watermain in this block									
4	4.8		Fox St.	Bridge	Dead end	Resurface	Asphalt	270.00	33.00	8,910.00	\$45,441.00	\$6,816.15	\$52,257.15	\$12,541.72	\$64,798.87	\$64,798.87	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$64,798.87	water already relaid in 2005, san ok except for MH322-rebuild (pipe is 1940's era), nothing remarkable in 2004 tv report. Re-tv when this project gets closer.									
3	17.2		Smith St.	Tower	Park Ave.	Resurface	Asphalt	850.00	33.00	28,050.00	\$143,055.00	\$21,458.25	\$164,513.25	\$39,483.18	\$203,996.43	\$203,996.43	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$203,996.43	water is 6", sanitary sewer TV 2006 (pipe is 1961 era)									
4, 5	13.1, 10.6		Origen St.	Walnut	Chestnut St.	Resurface	Asphalt	2,150.00	33.00	70,950.00	\$361,845.00	\$54,276.75	\$416,121.75	\$99,869.22	\$515,990.97	\$362,192.37	\$68,660.09	\$85,138.51	\$252,700.00	\$325,400.00	\$321,360.09	\$410,538.51	\$1,094,090.97	1500' sanitary relay (estimate only includes Chestnut-Lewis at this time) Add if TV merits it. Added in only block left which was a rating of 5 (Amand-Walnut), this would have been the only block not done. Last Tv some 2007 some 2012.									
3	6.3		Beth Ct.	all		Resurface	Asphalt	550.00	33.00	18,150.00	\$92,565.00	\$13,884.75	\$106,449.75	\$25,547.94	\$131,997.69	\$131,997.69	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$131,997.69	sanitary ok tved in 2012, 8" water, 12" CMP storm - relay?									
4	13.1		Storle Ave.	Pleasant	W. end	Resurface	Asphalt	610.00	33.00	20,130.00	\$102,663.00	\$15,399.45	\$118,062.45	\$28,334.99	\$146,397.44	\$142,855.56	\$3,541.87	\$0.00	\$74,400.00	\$0.00	\$77,941.87	\$0.00	\$220,797.44	Relay 62" san sewer, approx 3 san spot repairs, water is 6"									
3,4	17.7, 13.1		Wainwright Ave.	All		Resurface	Asphalt	2,225.00	39.00	86,775.00	\$442,552.50	\$66,382.88	\$508,935.38	\$122,144.49	\$631,079.87	\$631,079.87	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$631,079.87	6" water ok, last san tv was 2008 (pipe is 1946 & 1959 era) some cracks, sags and roots. Re-tv as project gets closer.									
														\$4,054,189.09	\$3,805,447.66	\$163,602.91	\$85,138.51	\$566,670.00	\$325,400.00	\$730,272.91	\$410,538.51	\$4,946,259.09	\$4,946,259.09										
GRAND TOTALS																																	

CITY OF BURLINGTON, WISCONSIN

**5 Year Capital Improvement Plan
2018 Budget Year**

Years: **2018-2021**

Project #	2018 RIP #1
Project Name	South Perkins Blvd

Contact	DPW Director
Department	Streets/Sewer/Water/Storm
Type	Improvement
Useful Life	20 years
Category	Road Improvement Program (RIP)
Priority	1
Total Project Cost	\$222,622

Description

Road improvement program for 2018. Resurface South Perkins from Chandler to Highland with asphalt. Includes Sanitary Sewer work.

Justification

Part of the Road Improvement Program.

Expenditures	FY '18	FY '19	FY '20	FY '21	FY '22	Total
Streets	\$ 96,069					\$ 96,069
Sewer	\$ 222,622	\$ -	\$ -	\$ -	\$ -	\$ 222,622
Total	\$ 318,691	\$ -	\$ -	\$ -	\$ -	\$ 318,691

For the Funding Sources noted below, date funding needs to be applied for: 2/28/2018

Funding Sources	FY '18	FY '19	FY '20	FY '21	FY '22	Total
Source 1 Bond	\$ 96,069	\$ -	\$ -	\$ -	\$ -	\$ 96,069
Source 2 Loan	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Source 3 Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Source 4 Line Item Budget	\$ 222,622	\$ -	\$ -	\$ -	\$ -	\$ 222,622
Total	\$ 318,691	\$ -	\$ -	\$ -	\$ -	\$ 318,691

Adding Error

Operational Impact/Other Information

C-Rating 2, PASER Rating 25. 8 inch Water main is OK. Will check for Lead Laterals. 545 feet of Sanitary Sewer relay. Asphalt 500'x36' - 18,000 SF

CITY OF BURLINGTON, WISCONSIN

5 Year Capital Improvement Plan
2018 Budget Year

Years: **2018-2021**

Project #	2018 RIP #2
Project Name	Terrace Avenue

Contact	DPW Director
Department	Streets/Sewer/Water/Storm
Type	Improvement
Useful Life	20 years
Category	Road Improvement Program (RIP)
Priority	1
Total Project Cost	\$106,242

Description
 Road improvement program for 2018. Resurface all of Terrace Ave with asphalt

Justification
 Part of the Road Improvement Program.

Expenditures	FY '18	FY '19	FY '20	FY '21	FY '22	Total
Streets	\$ 33,473	\$ -	\$ -	\$ -	\$ -	\$ 33,473
Water	\$ 116,797	\$ -	\$ -	\$ -	\$ -	\$ 116,797
Sewer	\$ 106,242	\$ -	\$ -	\$ -	\$ -	\$ 106,242
Total	\$ 256,511	\$ -	\$ -	\$ -	\$ -	\$ 256,511

For the Funding Sources noted below, date funding needs to be applied for: 2/28/2018

Funding Sources	FY '18	FY '19	FY '20	FY '21	FY '22	Total
Source 1 Bond	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Source 2 Loan	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Source 3 Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Source 4 Line Item Budget	\$ 256,511	\$ -	\$ -	\$ -	\$ -	\$ 256,511
Total	\$ 256,511	\$ -	\$ -	\$ -	\$ -	\$ 256,511

Adding Error

Operational Impact/Other Information
 C-Rating 2, PASER Rating 9.5. Water is 6 inch. Sanitary needs relay. 2013 TV report. 400 feet of water main needs relay, no torm main on Terrace Ave. City engineer needs to investigate storm sewer issue. Asphalt 410'x24' - 9,840 SF

CITY OF BURLINGTON, WISCONSIN

5 Year Capital Improvement Plan 2018 Budget Year

Years: **2018-2021**

Project #	2018 RIP #3
Project Name	Reynolds Avenue

Contact	DPW Director
Department	Streets/Sewer/Water/Storm
Type	Improvement
Useful Life	20 years
Category	Road Improvement Program (RIP)
Priority	1
Total Project Cost	\$101,701

Description

Road improvement program for 2018. Resurface Reynolds Ave from Conkey St to the dead end with asphalt

Justification

Part of the Road Improvement Program.

Expenditures	FY '18	FY '19	FY '20	FY '21	FY '22	Total
Streets	\$ 47,554					\$ 47,554
Water	\$ 101,701	\$ -	\$ -	\$ -	\$ -	\$ 101,701
Total	\$ 149,255	\$ -	\$ -	\$ -	\$ -	\$ 149,255

For the Funding Sources noted below, date funding needs to be applied for: 2/28/2018

Funding Sources	FY '18	FY '19	FY '20	FY '21	FY '22	Total
Source 1 Bond	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Source 2 Loan	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Source 3 Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Source 4 Line Item Budget	\$ 149,255	\$ -	\$ -	\$ -	\$ -	\$ 149,255
Total	\$ 149,255	\$ -	\$ -	\$ -	\$ -	\$ 149,255

Operational Impact/Other Information

C-Rating 3, PASER Rating 6.3. 300 feet of 4 inch water needs relay, sanitary tv'd in 2012 and was OK. Storm sewer needs to be investigated off dead end for pipe that connects to Milwaukee Ave through backyards. Asphalt 270'x33' - 9,910 SF

CITY OF BURLINGTON, WISCONSIN

5 Year Capital Improvement Plan 2018 Budget Year

Years: **2018-2021**

Project #	2018 RIP #4
Project Name	Teut Rd

Contact	DPW Director
Department	Streets/Sewer/Water/Storm
Type	Improvement
Useful Life	20 years
Category	Road Improvement Program (RIP)
Priority	1
Total Project Cost	\$0

Description

Road improvement program for 2018. Resurface 1/2 of Teut Rd (Other half is in the Town) with composite material. Coordinate with Town to do complete roadway resurface from Milwaukee Ave to City Limits.

Justification

Part of the Road Improvement Program.

Expenditures	FY '18	FY '19	FY '20	FY '21	FY '22	Total
Streets	\$ 324,655					\$ 324,655
Sewer	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 324,655	\$ -	\$ -	\$ -	\$ -	\$ 324,655

For the Funding Sources noted below, date funding needs to be applied for: 2/28/2018

Funding Sources	FY '18	FY '19	FY '20	FY '21	FY '22	Total
Source 1 Bond	\$ 324,655	\$ -	\$ -	\$ -	\$ -	\$ 324,655
Source 2 Loan	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Source 3 Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Source 4 Line Item Budget	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 324,655	\$ -	\$ -	\$ -	\$ -	\$ 324,655

Operational Impact/Other Information

C-Rating 3, PASER Rating 18.3. Composite Resurface - no Utility. 7445' x 11' - 81,895 SF. This is City share of total cost of about \$650,000. Balance is Town of Burlington work.

**CITY OF BURLINGTON DPW
ESTIMATE**

Teut Rd. Mill and Resurface - 2018 Project

9/18/17 - jg

(Pavement is currently 7,445 LF by 22 ft. wide with 2 ft. gravel shoulders)

ITEM	QTY	UNIT	UNIT, COST	EXTENSION
Removing Asphaltic Surface Milling	18,199	SY	\$5.65	\$102,824.35
5" HMA Pavement	5,040	Ton	\$51.50	\$259,560.00
Additional Base Aggregate Dense 1 1/4-Inch for 6 ft. widening at Walton Rd.	178	Ton	\$11.00	\$1,958.00
Additional HMA Pavement Type E-1 for 6 ft. widening at Walton Rd.	95	Ton	\$87.85	\$8,345.75
Base Aggregate Dense 3/4" shoulder Material	500	Ton	\$55.15	\$27,575.00
Traffic Control	1	LS	\$15,000.00	\$15,000.00
Sub-Total:				\$415,263.10
Contingency 20%				\$83,052.62
				\$498,315.72
Engineering 24%				\$119,595.77
SUB-TOTAL:				\$617,911.49
Inflation 5%:				\$30,895.57
			Total	\$648,807.07
50/50 COST SHARE WITH TOWN:				\$324,403.53

CITY OF BURLINGTON, WISCONSIN

5 Year Capital Improvement Plan 2018 Budget Year

Years: **2017-2020**

Project #	
Project Name	Phosphorus Control

Contact	Donny Hefty
Department	Wastewater
Type	New
Useful Life	10
Category	Phosphorus Control
Priority	
Total Project Cost	\$40,000

Description	
Install new metering pumps and a phosphorus analyzer.	

Justification	
By installing automated equipment, our chemical use to treat phosphorus will lower and labor hours of monitoring the phosphorus levels should lower. Phosphorus is an ever increasing issue in wastewater discharge. The analyzer is our next step in phosphorus control.	

Expenditures	FY '18	FY '19	FY '20	FY '21	FY '22	Total
CIP	40,000	0	0	0	0	40,000
Total	40,000	0	0	0	0	40,000

For the Funding Sources noted below, date funding needs to be applied for: _____

Funding Sources	FY '18	FY '19	FY '20	FY '21	FY '22	Total
Source 1 Bond	0	0	0	0	0	0
Source 2 Loan	0	0	0	0	0	0
Source 3 Grant	0	0	0	0	0	0
Source 4 Line Item Budget	40,000	0	0	0	0	40,000
Total	40,000	0	0	0	0	40,000

Operational Impact/Other Information	
Phosphorus control efficiency will greatly increase with the installation of the automated system.	

CITY OF BURLINGTON, WISCONSIN

5 Year Capital Improvement Plan 2018 Budget Year

Years: **2017-2020**

Project #	
Project Name	Pipe Freezing Machine

Contact	Glen Harjess
Department	Water
Type	New
Useful Life	10
Category	Emergency Repairs
Priority	1
Total Project Cost	\$3,500

Description

A pipe freezing machine is used on water lines when a broken valve needs to be changed. The freezing machine will freeze the line to stop water flow. After the line is froze, the broken valve can be taken off and a new one installed.

Justification

A freezing machine is a benefit to the City. Being able to freeze water lines saves time, property damage, and money.

Expenditures	FY '18	FY '19	FY '20	FY '21	FY '22	Total
CIP	3,500	0	0	0	0	3,500
Total	3,500	0	0	0	0	3,500

For the Funding Sources noted below, date funding needs to be applied for: _____

Funding Sources	FY '18	FY '19	FY '20	FY '21	FY '22	Total
Source 1 Bond	0	0	0	0	0	0
Source 2 Loan	0	0	0	0	0	0
Source 3 Grant	0	0	0	0	0	0
Source 4 Line Item Budget	3,500	0	0	0	0	3,500
Total	3,500	0	0	0	0	3,500

Operational Impact/Other Information

Freezing machines are a needed resource to have if you want to run an efficient water department.

CITY OF BURLINGTON, WISCONSIN

5 Year Capital Improvement Plan 2018 Budget Year

Years: **2017-2020**

Project #	
Project Name	New Standpipe Gate

Contact	Glen Harjess
Department	Water
Type	Repair
Useful Life	20 - 30 years
Category	replace
Priority	
Total Project Cost	\$12,000

Description	
Install new powered gate at standpipe for security.	

Justification	
The current gate is manually operated. During the winter, it is dangerous to open the gate because it is on a sloped surface. During icy conditions, it is a hazard to the operator who has to inspect the standpipe on a weekly basis.	

Expenditures	FY '18	FY '19	FY '20	FY '21	FY '22	Total
	12,000	0	0	0	0	12,000
Total	12,000	0	0	0	0	12,000

For the Funding Sources noted below, date funding needs to be applied for: _____

Funding Sources	FY '18	FY '19	FY '20	FY '21	FY '22	Total
Source 1 Bond	12,000	0	0	0	0	12,000
Source 2 Loan	0	0	0	0	0	0
Source 3 Grant	0	0	0	0	0	0
Source 4 Line Item Budget		0	0	0	0	0
Total	12,000	0	0	0	0	12,000

Operational Impact/Other Information	
The installation of the powered gate will increase safety for operators and the tower. Less chance of an injury claim.	

CITY OF BURLINGTON, WISCONSIN

5 Year Capital Improvement Plan 2018 Budget Year

Years: **2017-2020**

Project #	
Project Name	New Door Well 8

Contact	Glenn Harjess
Department	Water
Type	Replacement
Useful Life	20
Category	safety
Priority	
Total Project Cost	\$12,000

Description	
Replace door at well 8 to better meet the needs of the City. It will also provide better security and safety.	

Justification	
The old door does meet our needs for access and security.	

Expenditures	FY '18	FY '19	FY '20	FY '21	FY '22	Total
CIP	12,000	0	0	0	0	12,000
Total	12,000	0	0	0	0	12,000

For the Funding Sources noted below, date funding needs to be applied for: _____

Funding Sources	FY '18	FY '19	FY '20	FY '21	FY '22	Total
Source 1 Bond	0	0	0	0	0	0
Source 2 Loan	0	0	0	0	0	0
Source 3 Grant	0	0	0	0	0	0
Source 4 Line Item Budget	12,000	0	0	0	0	12,000
Total	12,000	0	0	0	0	12,000

Operational Impact/Other Information	
Safety and security will improve with the upgrade of the door.	

City of Burlington, Wisconsin

5 / 10 Year Capital Improvement Plan 2017 Budget Year

Years: **2017-2020**
2023

Project #	
Project Name	Well 11 Rehab

Contact	Jim Bergles
Department	DPW
Type	Rebuild
Useful Life	10 years
Category	Well Rehabilitation
Priority	medium
Total Project Cost	\$40,000

Description
Rebuild Well 8 pump

Justification
DNR requiremnt, well inspection. At the time the well is broke down for inspection, we wish to replace the pump.

Expenditures	FY '17	FY '18	FY '19	FY '20	FY'23	Total
	0	0	0	0	40,000	40,000
Total	0	0	0	0	40,000	40,000

For the Funding Sources noted below, date funding needs to be applied _____

Funding Sources	FY '17	FY '18	FY '19	FY '20	FY'23	Total
Source 1 Bond	0	0	0	0	0	0
Source 2 Loan	0	0	0	0	0	0
Source 3 Grant	0	0	0	0	0	0
Source 4 Line Item Budget	0	0	0	0	40,000	40,000
Total	0	0	0	0	0	40,000

Operational Impact/Other Informatio
When wells are broke down for their required DNR inspection, it is best to plan major upgrades for this time. The rebuilding of the VFD and motor is not required but is suggested. The well pump will be rebuilt because of the labor to remove it.

City of Burlington, Wisconsin

5 / 10 Year Capital Improvement Plan 2017 Budget Year

Years: **2017-2020**
2022

Project #	
Project Name	Well 11 Rehab

Contact	Jim Bergles
Department	DPW
Type	Rebuild
Useful Life	10 years
Category	Well Rehabilitation
Priority	medium
Total Project Cost	\$40,000

Description
Rebuild Well 11 pump

Justification
DNR requirement, well inspection. At the time the well is broke down for inspection, we wish to replace the pump.

Expenditures	FY '17	FY '18	FY '19	FY '20	FY'22	Total
	0	0	0	0	40,000	40,000
Total	0	0	0	0	40,000	40,000

For the Funding Sources noted below, date funding needs to be applied _____

Funding Sources	FY '17	FY '18	FY '19	FY '20	FY'22	Total
Source 1 Bond	0	0	0	0	0	0
Source 2 Loan	0	0	0	0	0	0
Source 3 Grant	0	0	0	0	0	0
Source 4 Line Item Budget	0	0	0	0	40,000	40,000
Total	0	0	0	0	0	40,000

Operational Impact/Other Informatio
When wells are broke down for their required DNR inspection, it is best to plan major upgrades for this time. The rebuilding of the VFD and motor is not required but is suggested. The well pump will be rebuilt because of the labor to remove it.

City of Burlington, Wisconsin

5 Year Capital Improvement Plan 2017 Budget Year

Years: **2017-2020**

Project #	
Project Name	Jefferson St Sewer Relay

Contact	Jim Bergles
Department	DPW
Type	
Useful Life	20 - 80 years
Category	Capital
Priority	Medium
Total Project Cost	\$300,000

Description

Install new sewer on Jefferson St east of the Jefferson St Bridge

Justification

Cracked, crooked and will be in the construction zone during the bridge rebuild in 2019. This is needed during the bridge rebuild project

Expenditures	FY '17	FY '18	FY '19	FY '20	FY '21	Total
	0	0	300,000	0	0	300,000
Total	0	0	300,000	0	0	300,000

For the Funding Sources noted below, date funding needs to be applied _____

Funding Sources	FY '17	FY '18	FY '19	FY '20	FY '21	Total
Source 1 Bond	0	0	0	0	0	0
Source 2 Loan	0	0		0	0	
Source 3 Grant	0	0	0	0	0	0
Source 4 Line Item Budget	0	0	300,000	0	0	300,000
Total	0	0	300,000	0	0	300,000

Operational Impact/Other Informatio

During the Jefferson St Bridge installation project it will be best to relay the sewer on the East side of the bridge. Traffic will be stopped which will make thi sproject easy to do.



EHLERS
LEADERS IN PUBLIC FINANCE

Burlington Financial Management Plan

Jim Mann
Senior Municipal Advisor/Director

Jon Cameron
Municipal Advisor

8/30/2016

1



Workshop Agenda

- Community Growth
 - Tax Increment Districts
- Capital Program Projection
 - CIP
 - Pool Project
- Sanitary Sewer & Water Utility Models
 - User Rate Projections
- Discuss Next Steps



Equalized Value Projection

Historical	EV TID Out	Change	Change %	Net New Construction	TID #3	TID #5	ER TID #1	Total EV TID In
2010	690,669,600				165,341,900			856,011,500
2011	694,541,000	3,871,400	0.56%	1.56%	190,874,000		2,098,300	887,513,300
2012	662,417,800	(32,123,200)	-4.63%	0.49%	170,311,700		1,913,400	834,642,900
2013	638,322,700	(24,095,100)	-3.64%	0.52%	179,358,700		2,508,000	820,189,400
2014	639,419,400	1,096,700	0.17%	0.26%	167,826,200		1,362,500	808,608,100
2015	666,283,100	26,863,700	4.20%	1.43%	159,771,500		1,592,300	827,646,900
2016	686,712,400	20,429,300	3.07%	0.99%	167,411,200	4,222,900	1,755,600	858,346,500
		(3,957,200)		0.88%				
	Net New Construction	0.88%	Inflation	1.00%				
2017	692,721,134			699,588,258		37,777,100		912,217,597
2018	867,949,243			881,872,337	24.18%	167,411,200	1,755,600	929,321,677
2019	875,543,799			898,407,444				946,746,458
2020	883,204,808			915,252,583				964,497,954
2021	890,932,850			932,413,569				982,582,291
2022	940,728,512			991,896,324	4.50%	42,000,000		1,001,005,709
2023	948,959,887			1,010,494,380				1,019,774,566
2024	957,263,286			1,029,441,149				1,038,895,339
2025	965,639,339			1,048,743,171				1,058,374,627
2026	974,088,683			1,068,407,105				1,078,219,151



Tax Increment District #3

City of Burlington, Wisconsin																						
Tax Increment District #3																						
Cash Flow Projection - TID 3 2014 TID DONATED 2 YEARS																						
Year	Cash Inflows					Cash Outflows										Balances			Year			
	Tax Increments	Interest Earnings/ (Cost)	BAB Rebates on 2010 Taxable G.O.	Other Revenue	Total Revenues	CDA Lease Revenue Refunding Bond 11,810,000 Dated Date: 05/26/05 Principal Interest		Taxable G.O. Bond (BAB) 1,055,000 Dated Date: 05/12/10 Principal Interest		G.O. Refunding Bond 2,840,000 Dated Date: 05/12/10 Principal Interest		G.O. Refunding Bond 7,270,000 Dated Date: 11/15/11 Principal Interest		G.O. Refunding Bond 1,075,000 Dated Date: 03/06/14 Principal Interest		Other & Admin	Donation to ER-TID	Total Cash Outflows		Annual	Cumulative	Principal Outstanding
2013	4,161,342	36,735	14,989	16,630	4,229,695	1,050,000	341,125		42,825	780,000	51,306	780,000	166,806			452,587		3,664,650			18,630,000	2013
2014	4,565,540	36,735	14,989	16,630	4,633,894	1,100,000	302,950		42,825	915,000	34,356	810,000	150,906			315,500		3,671,538			16,020,000	2014
2015	4,150,548	6,927	0	16,630	4,174,104	1,100,000	262,525			530,000	19,906	845,000	134,356	345,000	5,020	2,500		3,244,308	509,593	3,436,062	10,385,000	2015
2016	3,943,827	3,791	0	16,630	3,964,248	1,400,000	77,300			615,000	7,303	875,000	116,609	355,000	3,443	5,000		3,454,655			7,140,000	2016
2017	4,132,407	4,810	0	16,630	4,153,847	1,405,000	42,250					905,000	97,131	365,000	1,278		1,400,000	4,215,659	(61,812)	3,883,843	4,465,000	2017
2018	4,132,407	4,686	0	16,630	4,153,723	1,410,000	14,100					940,000	75,200				2,504,931	4,944,231	(790,508)	3,093,335	2,115,000	2018
2019	4,132,407	3,105	0	16,630	4,152,142							970,000	48,900					1,018,900	3,133,242	6,226,577	1,145,000	2019
2020	4,132,407	9,372	0	16,630	4,158,409							1,145,000	17,175					1,162,175	2,996,234	9,222,811	0	2020
Total	33,350,883	106,161	29,978	133,040	33,620,062	7,465,000	1,040,250	0	85,650	2,840,000	112,872	7,270,000	807,084	1,065,000	9,740	775,587	3,904,931	25,376,115				Total
Notes:	2013 & 2014 per PC-2025. 2015 based on 8/15/14 values & forecast tax rate decrease of 0.89 mills for technical college. Assume no change in value or tax rate after that.		Ignore reductions. Went away when 2010 Taxable G.O. Bond was refunded.	Use 2013 actual	May be prepaid or current refunded 4/1/15. Shown as Refunding with the 2015A GO Refunding Bonds, dated May 13, 2015 in the amount of \$4,215,000		Refunded by 2014 G.O. Refunding Bonds	May NOT be called (prepaid)	May be prepaid 4/1/18	Refunded 2010 BABs	Expenditure period ends 9/29/14	Make Donation after providing for remaining debt	As of 12/31/13 Audit includes Net Advances to Other Funds of \$1,771,462									



Tax Increment District #5

City of Burlington, Wisconsin										
Tax Increment District # 5										
Tax Increment Projection Worksheet										
Type of District	Mixed Use		Base Value	121,197						
Creation Date	November 4, 2014		Appreciation Factor	1.00%		<input checked="" type="checkbox"/> Apply to Base Value				
Valuation Date	Jan 1,	2015	Base Tax Rate	\$25.30						
Max Life (Years)	7		Rate Adjustment Factor	0.00%						
Expenditure Periods/Termination	2	10/1/2016	Tax Exempt Discount Rate	1.50%						
Revenue Periods/Final Year	6	2022	Taxable Discount Rate	3.00%						
Extension Eligibility/Years	No	3								
Recipient District	No									

Construction Year	Value Added	Valuation Year	Inflation Increment	Total Increment	Revenue Year	Tax Rate	Tax Increment	Tax Exempt NPV Calculation	Taxable NPV Calculation	
1	2015	4,222,900	2016	1,212	4,224,112	2017	\$24.68	104,269	102,728	101,232
2	2016	37,777,100	2017	43,453	42,044,665	2018	\$24.68	1,037,838	1,110,117	1,079,493
3	2017	0	2018	421,659	42,466,324	2019	\$24.68	1,048,246	2,112,573	2,038,787
4	2018	0	2019	425,875	42,892,199	2020	\$24.68	1,058,758	3,110,118	2,979,480
5	2019	0	2020	430,134	43,322,333	2021	\$24.68	1,069,376	4,102,777	3,901,933
6	2020	0	2021	434,435	43,756,768	2022	\$24.68	1,080,100	5,090,574	4,806,499
Totals	42,000,000		7,816,020			Future Value of Increment	5,398,586			

Notes:

Actual results will vary depending on development, inflation of overall tax rates.

NPV calculations represent estimated amount of funds that could be borrowed (including project cost, capitalized interest and issuance costs).



Tax Increment District #5

City of Burlington, Wisconsin															
Tax Increment District # 5															
Cash Flow Projection															
Year	Projected Cash Inflows				Projected Cash Outflows				Balances			Year			
	Tax Increments	Interest Earnings/ (Cost)	Other Revenue (Note 1)	Total Revenues	Taxable G.O. Note 4,500,000 Dated Date: 05/13/15		Admin.	Total Expenditures	Annual	Cumulative (Note 2)	Principal Outstanding				
2015		0.15%	230,000	230,000	6/1				26,721		26,721	203,279	203,279	4,500,000	2015
2016		305		305				1,500	69,828		71,328	(71,023)	132,256	4,500,000	2016
2017	104,269	198		104,467	700,000	0.70%		1,500	67,378		768,878	(664,410)	(532,154)	3,800,000	2017
2018	1,037,838	(798)		1,037,039	715,000	1.10%		1,500	60,995		777,495	259,544	(272,610)	3,085,000	2018
2019	1,048,246	(409)		1,047,837	735,000	1.40%		1,500	51,918		788,418	259,420	(13,190)	2,350,000	2019
2020	1,058,758	(20)		1,058,739	755,000	1.70%		1,500	40,355		796,855	261,884	248,693	1,595,000	2020
2021	1,069,376	373		1,069,749	780,000	2.00%		1,500	26,138		807,638	262,111	510,805	815,000	2021
2022	1,080,100	766		1,080,866	815,000	2.25%		2,500	9,169		826,669	254,197	765,002	0	2022
Total	5,398,586	416	230,000	5,629,002	4,500,000			11,500	352,500		4,864,000				Total

Notes:

Note 1 Reimbursement for non-TIF-eligible project costs

Note 2 City will receive approximately 35% of cumulative fund balance at close.

Projected TID Closure



Current Debt Picture

Fiscal Year	Debt Payments	TID #3	TID #5	ER TID #1	Sewer	Water	Misc. Adjustments	Net Debt Payments	Equalized Value	Tax Rate	Fiscal Year
2016	4,174,361	(3,449,655)	(69,828)	(145,419)	(61,918)	(39,398)	(1,701)	406,444	666,283,100	0.61	2016
2017	4,266,412	(2,815,659)	(767,378)	(144,326)	(61,678)	(39,248)		438,124	686,712,400	0.64	2017
2018	4,089,170	(2,439,300)	(775,995)	(272,358)	(61,338)	(34,060)		506,120	699,588,258	0.72	2018
2019	2,786,698	(1,018,900)	(786,918)	(264,333)	(60,888)	(38,804)		616,857	881,872,337	0.70	2019
2020	2,957,300	(1,162,175)	(795,355)	(265,720)	(60,338)	(38,460)		635,253	898,407,444	0.71	2020
2021	1,733,594		(806,138)	(167,653)	(79,528)	(52,933)		627,344	915,252,583	0.69	2021
2022	1,773,188		(824,169)	(170,265)	(83,400)	(57,165)		638,190	932,413,569	0.68	2022
2023	860,341			(172,513)	(87,048)	(56,265)		544,516	991,896,324	0.55	2023
2024	886,568			(174,375)	(85,508)	(55,275)		571,410	1,010,494,380	0.57	2024
2025	866,485			(175,833)	(83,828)	(59,133)		547,693	1,029,441,149	0.53	2025
2026	870,159			(176,865)	(91,873)	(57,833)		543,589	1,048,743,171	0.52	2026
2027	867,301			(172,564)	(94,581)	(61,374)		538,783	1,068,407,105	0.50	2027
2028	711,394			(172,955)	(97,020)	(59,765)		381,654	1,088,439,738	0.35	2028
2029	717,431			(172,998)	(94,275)	(63,010)		387,149	1,108,847,984	0.35	2029
2030	717,198			(172,720)	(91,440)	(66,040)		386,998	1,129,638,883	0.34	2030
2031	401,494							401,494	1,150,819,612	0.35	2031
2032	405,600							405,600	1,172,397,480	0.35	2032
2033								0	1,194,379,933	0.00	2033
2034								0	1,216,774,557	0.00	2034
2035								0	1,239,589,079	0.00	2035
2036								0	1,262,831,375	0.00	2036
	29,084,693	(10,885,689)	(4,825,779)	(2,820,894)	(1,194,656)	(778,760)	(1,701)	8,577,215			



Capital Projects

Capital Plan	2016	2017		2018		2019	2020	Future Annual GO
		GO	Sewer REV	GO	Sewer REV			
General	0							
Police Department	0							
Fire Department	153,000						3,500,000	
Public Works		1,280,000		850,000		520,000	510,000	790,000
Parks								
Miscellaneous								
Sewer			1,720,000		585,000		180,000	
Water	1,400,000	270,000		335,000			165,000	
Refunding 2007 GO Bonds								
Offsetting Funds	(153,000)						(1,000,000)	
Capital Needs	1,400,000	1,550,000	2,305,000	1,705,000	520,000	3,355,000	790,000	
Borrowing Costs	43,500	48,000	344,500	52,800		103,800	24,450	
Funds Needed	1,443,500	1,598,000	2,649,500	1,757,800		3,458,800	814,450	
Rounding	6,500	2,000	500	2,200		1,200	550	
Total Borrowing	1,450,000	1,600,000	2,650,000	1,760,000		3,460,000	815,000	
	SDWF							

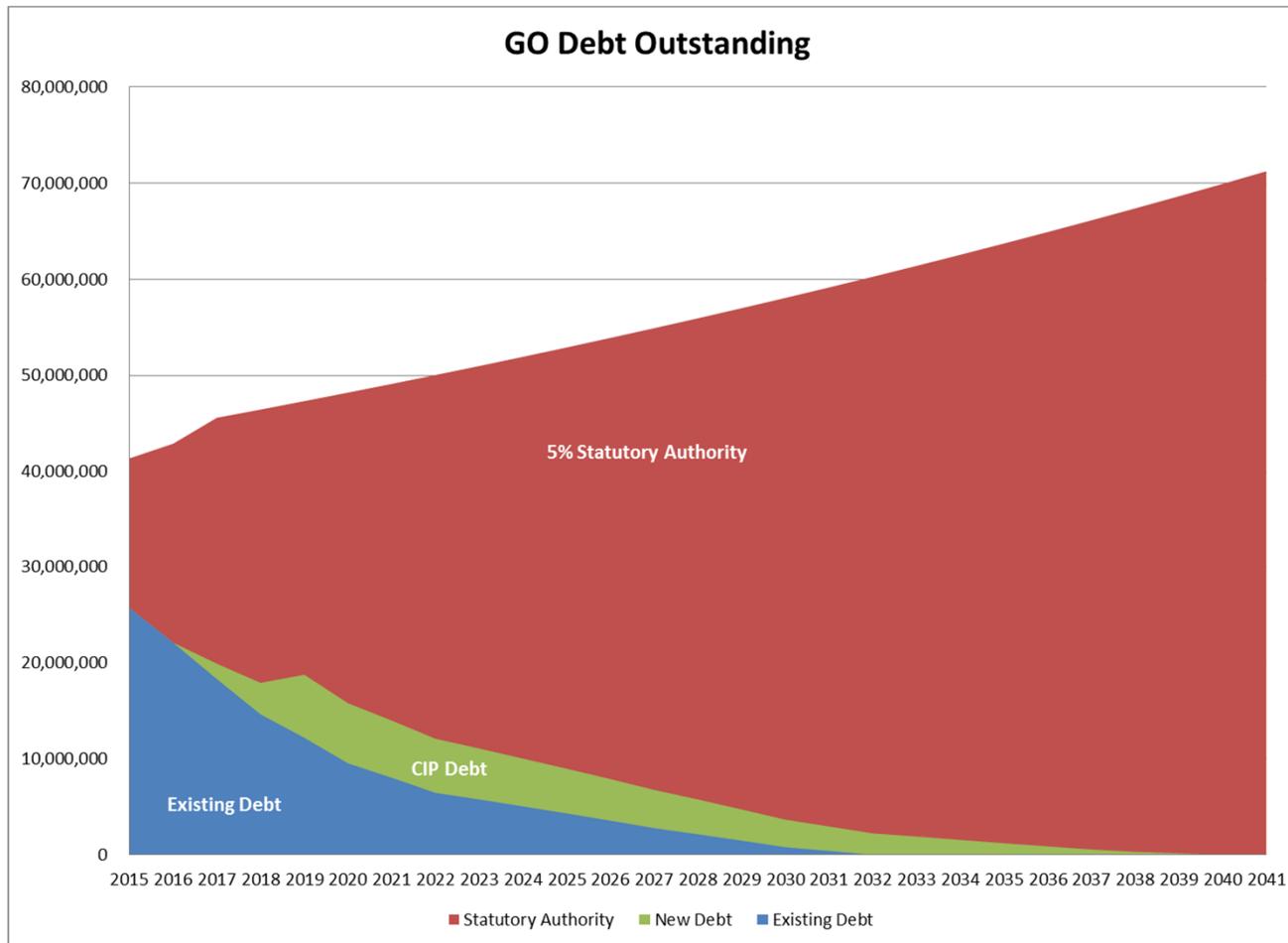


Capital Plan Impact

Fiscal Year	Existing Debt Payments	Total CIP Debt	Future Debt Issues	Sewer	Water	Misc. Adjustments	Net Debt Payments	Equalized Value	Tax Rate	Fiscal Year
2016	406,444						406,444	666,283,100	0.61	2016
2017	438,124						438,124	686,712,400	0.64	2017
2018	506,120	151,781		0	(38,244)		696,145	699,588,258	1.00	2018
2019	616,857	320,531		0	(76,819)		1,014,207	881,872,337	1.15	2019
2020	635,253	404,250		0	(73,506)		1,113,009	898,407,444	1.24	2020
2021	627,344	623,550		(26,475)	(97,088)		1,374,456	915,252,583	1.50	2021
2022	638,190	552,656		(21,906)	(95,819)		1,308,571	932,413,569	1.40	2022
2023	544,516	539,969		(21,269)	(93,081)		1,198,835	991,896,324	1.21	2023
2024	571,410	527,281		(25,525)	(90,344)		1,214,560	1,010,494,380	1.20	2024
2025	547,693	514,594		(24,675)	(87,606)		1,174,568	1,029,441,149	1.14	2025
2026	543,589	501,906		(23,825)	(84,869)		1,154,189	1,048,743,171	1.10	2026
2027	538,783	513,688		(22,975)	(87,025)		1,162,470	1,068,407,105	1.09	2027
2028	381,654	509,750		(22,125)	(54,563)		968,091	1,088,439,738	0.89	2028
2029	387,149	510,344		(21,275)	(47,681)		966,449	1,108,847,984	0.87	2029
2030	386,998	495,656		(20,425)	(45,894)		948,973	1,129,638,883	0.84	2030
2031	401,494	431,969		0	0		833,463	1,150,819,612	0.72	2031
2032	405,600	419,281		0	0		824,881	1,172,397,480	0.70	2032
2033		406,594		0	0		406,594	1,194,379,933	0.34	2033
2034		418,438		0	0		418,438	1,216,774,557	0.34	2034
2035		404,813		0	0		404,813	1,239,589,079	0.33	2035
2036		366,719		0	0		366,719	1,262,831,375	0.29	2036
2037		354,156		0	0		354,156	1,286,509,463	0.28	2037
2038		267,813		0	0		267,813	1,310,631,515	0.20	2038
2039		159,563		0			159,563	1,335,205,856	0.12	2039
2040		153,188		0			153,188	1,360,240,966	0.11	2040
2041							0	1,385,745,484	0.00	2041
	8,577,215			(230,475)	(972,538)	0	19,328,715			



Debt Profile with CIP



Adding Annual Future Debt Issues

Fiscal Year	Existing Debt Payments	Total CIP Debt	Future Debt Issues	Sewer	Water	Misc. Adjustments	Net Debt Payments	Equalized Value	Tax Rate	Fiscal Year
2016	406,444						406,444	666,283,100	0.61	2016
2017	438,124						438,124	686,712,400	0.64	2017
2018	506,120	151,781		0	(38,244)		696,145	699,588,258	1.00	2018
2019	616,857	320,531		0	(76,819)		1,014,207	881,872,337	1.15	2019
2020	635,253	404,250		0	(73,506)		1,113,009	898,407,444	1.24	2020
2021	627,344	623,550		(26,475)	(97,088)		1,374,456	915,252,583	1.50	2021
2022	638,190	552,656	78,216	(21,906)	(95,819)		1,386,786	932,413,569	1.49	2022
2023	544,516	539,969	158,293	(21,269)	(93,081)		1,357,128	991,896,324	1.37	2023
2024	571,410	527,281	240,234	(25,525)	(90,344)		1,454,794	1,010,494,380	1.44	2024
2025	547,693	514,594	324,036	(24,675)	(87,606)		1,498,604	1,029,441,149	1.46	2025
2026	543,589	501,906	409,701	(23,825)	(84,869)		1,563,890	1,048,743,171	1.49	2026
2027	538,783	513,688	497,228	(22,975)	(87,025)		1,659,698	1,068,407,105	1.55	2027
2028	381,654	509,750	586,617	(22,125)	(54,563)		1,554,708	1,088,439,738	1.43	2028
2029	387,149	510,344	677,869	(21,275)	(47,681)		1,644,317	1,108,847,984	1.48	2029
2030	386,998	495,656	770,982	(20,425)	(45,894)		1,719,955	1,129,638,883	1.52	2030
2031	401,494	431,969	865,958	0	0		1,699,421	1,150,819,612	1.48	2031
2032	405,600	419,281	962,797	0	0		1,787,678	1,172,397,480	1.52	2032
2033		406,594	1,061,497	0	0		1,468,091	1,194,379,933	1.23	2033
2034		418,438	1,162,060	0	0		1,580,498	1,216,774,557	1.30	2034
2035		404,813	1,264,486	0	0		1,669,298	1,239,589,079	1.35	2035
2036		366,719	1,368,773	0	0		1,735,492	1,262,831,375	1.37	2036
2037		354,156	1,396,707	0	0		1,750,863	1,286,509,463	1.36	2037
2038		267,813	1,424,641	0	0		1,692,454	1,310,631,515	1.29	2038
2039		159,563	1,452,575	0			1,612,138	1,335,205,856	1.21	2039
2040		153,188	1,480,510	0			1,633,697	1,360,240,966	1.20	2040
2041			1,508,444				1,508,444	1,385,745,484	1.09	2041
	8,577,215	9,548,488	17,691,624	(230,475)	(972,538)	0	37,020,338			



Pool Initiative

- Assumes \$5.5 M project
 - Includes D&E and equipment
- Target construction start in 2017 (first debt payment 2018)
- Assumes interest rate of 3.25%
- Average impact of \$0.38 per \$1,000 of value

Pool Only Impact		
2018	391,006	0.56
2019	393,019	0.45
2020	395,869	0.44
2021	393,475	0.43
2022	395,838	0.42
2023	392,956	0.40
2024	394,831	0.39
2025	391,463	0.38
2026	392,850	0.38
2027	393,913	0.37
2028	394,650	0.36
2029	395,063	0.36
2030	395,150	0.35
2031	394,913	0.34
2032	394,350	0.34
2033	393,463	0.33
2034	392,250	0.32
2035	395,631	0.32
2036	393,606	0.31
2037	391,256	0.30
Average		0.38





Utility Analysis



2016-2020 Utilities Capital Improvement Plan

Project	Department	2016	2017	2018	2019	2020	Totals
Water	Water	0	1,000,000	0	0	165,000	1,165,000
Sewer	Sewer	0	1,720,000	585,000	0	180,000	2,485,000
Total Project Costs		0	2,720,000	585,000	0	345,000	3,650,000

Funding Sources

CIP Water Borrowing		0	1,000,000	0	0	165,000	1,165,000
CIP Sewer Borrowing		0	1,720,000	585,000	0	180,000	2,485,000
Water Fund Balance		0	0	0	0	0	0
Sewer Fund Balance						0	0
Total Funding Sources		0	2,720,000	585,000	0	345,000	3,650,000



Preliminary 2016-2020 Utilities Funding Plan

For Discussion Only

	Debt To Be Issued in 2017		Debt To Be Issued in 2020	
	Safe Drinking Water Fund Loan	Sewer Revenue Bond	Sewer G.O. Bond	Water G.O. Bond
	2017 Water Project	2017-18 Sewer Projects	2020 Sewer Projects	2020 Water Projects
CIP Projects ¹	1,000,000	2,305,000	180,000	165,000
Debt Service Reserve				
Debt Service Reserve Funds On Hand		0		
New Debt Service Reserve Requirement		172,366		
Subtotal Reserve Fund Requirement	0	172,366	0	0
Estimated Issuance Expenses				
<i>Subtotal Issuance Expenses</i>	17,500	95,163	5,633	5,164
TOTAL TO BE FINANCED	1,017,500	2,572,529	185,633	170,164
Estimated Interest Earnings	0	(1,275)	0	
Rounding	-	3,747	(633)	(164)
NET BOND SIZE	1,017,500	2,575,000	185,000	170,000



Sewer Rate Model and Cash Flow Analysis

- A cost of service sewer rate study was performed in addition to the Financial Management Plan
- The cost of service sewer rate study establishes fair and equitable user rates for 2017 for all customer classes
- The cash flow analysis as part of the financial management plan is linked to the rate model and develops forward looking rate projections necessary to accommodate future capital needs



Sewer User Rate Study Results

	<u>Current Rates</u>	2016 <u>Proposed Rates</u>	<u>\$ Change</u>	<u>% Change</u>
<u>Category A Sewer Service Charge</u>				
Customer Service Charge (per quarter)	\$26.60	\$28.00	\$1.40	5.26%
Volumetric Charge per 1,000 Gal	\$3.35	\$4.02	\$0.67	20.00%
<u>Category B Sewer Service Charge</u>				
Customer Service Charge (per month)	\$8.87	\$9.33	\$0.47	5.26%
Volumetric Charge per 1,000 Gal	\$3.35	\$4.02	\$0.67	20.00%
<u>Bohner's Lake Sewer Service Charge</u>				
Volume Charge (per 1,000 gallons)	\$3.685	\$4.422	\$0.74	20.00%
Volume Charge (per 100 CU. FT.)	\$2.756	\$3.308	\$0.55	20.00%
<u>Brown's Lake Sewer Service Charge</u>				
Volume Charge (per 1,000 gallons)	\$3.685	\$4.422	\$0.74	20.00%
Volume Charge (per 100 CU. FT.)	\$2.756	\$3.308	\$0.55	20.02%
Annual Cost for Average Residential User	\$267.20	\$304.96	\$37.76	14.13%
Quarterly Increase			\$9.44	

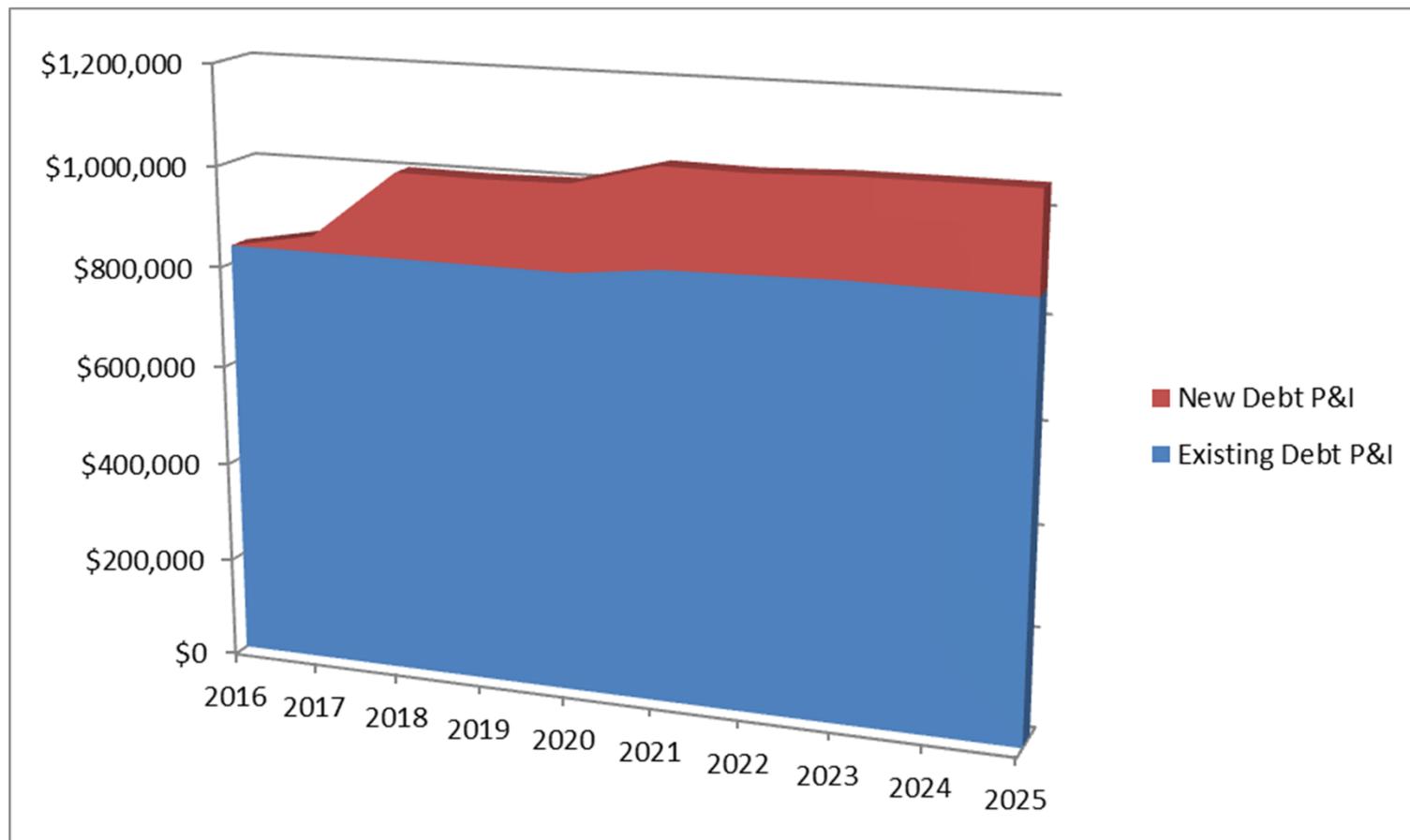


Sewer User Rate Study Results

Customer	000 Gal Quarterly Usage	Meter Size	Current Quarterly Sewer Charge	Proposed Quarterly Sewer Charge	Percent Change
Residential	3	3/4	\$36.65	\$40.06	9%
Residential	12	3/4	\$66.80	\$76.24	14%
Residential	14	3/4	\$72.83	\$83.48	15%
Residential	16	3/4	\$80.87	\$93.12	15%
Commercial	38	5/8	\$152.23	\$178.75	17%
Commercial	56	1	\$212.53	\$251.11	18%
Commercial	90	2	\$328.10	\$389.80	19%
Industrial	375	1	\$1,282.85	\$1,535.50	20%
Industrial	1,597	2	\$5,376.55	\$6,447.94	20%
Industrial	2,062	3	\$6,934.30	\$8,317.24	20%
Public	30	1	\$127.10	\$148.60	17%
Public	700	2	\$2,371.60	\$2,842.00	20%
Public	2,100	3	\$7,061.60	\$8,470.00	20%



Sanitary Sewer Model – Existing and New Debt Service Payments through 2025



Sanitary Sewer Model

	Year End Est					
	2015	2016	2017	2018	2019	2020
Revenues						
Total Revenues from User Rates	\$2,934,820	\$2,934,820	\$3,221,748	\$3,221,748	\$3,318,401	\$3,318,401
Percent Increase to User Rates Required			12.52%	0.00%	3.00%	0.00%
Cumulative Percent Rate Increase			12.52%	12.52%	15.89%	15.89%
Dollar Amount Increase to Revenues Required			\$286,928	\$0	\$96,652	\$0
Total Other Revenues	\$31,228	\$17,995	\$93,803	\$95,478	\$96,686	\$103,715
Total Revenues	\$2,966,048	\$2,952,815	\$3,315,551	\$3,317,227	\$3,415,087	\$3,422,116
Expenses						
Operating and Maintenance	\$1,529,223	\$1,727,246	\$1,778,669	\$1,831,627	\$1,886,165	\$1,942,331
Net Before Debt Service and Capital Expenditures	\$1,436,825	\$1,225,569	\$1,536,882	\$1,485,600	\$1,528,922	\$1,479,784
Debt Service						
Existing Debt P&I	\$974,991	\$835,333	\$834,916	\$834,395	\$833,759	\$833,018
New (2016-2025) Debt Service P&I		\$0	\$31,784	\$167,964	\$166,720	\$170,365
Total Debt Service	\$974,991	\$835,333	\$866,700	\$1,002,359	\$1,000,479	\$1,003,383
Net Annual Cash Flow	\$461,834	\$390,236	\$670,182	\$483,241	\$528,443	\$476,402
Restricted and Unrestricted Cash Balance						
Balance at first of year		\$210,914	\$601,150	\$1,271,332	\$1,754,572	\$2,283,015
Net Annual Cash Flow Addition/(subtraction)		\$390,236	\$670,182	\$483,241	\$528,443	\$476,402
Balance at end of year	\$210,914	\$601,150	\$1,271,332	\$1,754,572	\$2,283,015	\$2,759,417
²¹ Target Min Restricted and Unrestricted Cash Balance ¹	\$2,433,321	\$2,530,323	\$2,691,694	\$2,716,292	\$2,746,465	\$2,818,532

Notes:

1. Includes 6 month's operating expenses including depreciation plus next year's debt service payment.

Sanitary Sewer Rate Model

	2021	2022	2023	2024	2025
Revenues					
Total Revenues from User Rates	\$3,417,953	\$3,417,953	\$3,520,491	\$3,520,491	\$3,626,106
Percent Increase to User Rates Required	3.00%	0.00%	3.00%	0.00%	3.00%
Cumulative Percent Rate Increase	19.37%	19.37%	22.95%	22.95%	26.64%
Dollar Amount Increase to Revenues Required	\$99,552	\$0	\$102,539	\$0	\$105,615
Total Other Revenues	\$106,097	\$108,480	\$110,589	\$112,885	\$114,874
Total Revenues	\$3,524,050	\$3,526,432	\$3,631,080	\$3,633,376	\$3,740,980
Expenses					
Operating and Maintenance	\$2,000,174	\$2,059,744	\$2,121,092	\$2,184,272	\$2,249,338
Net Before Debt Service and Capital Expenditures	\$1,523,875	\$1,466,688	\$1,509,988	\$1,449,104	\$1,491,643
Debt Service					
Existing Debt P&I	\$852,012	\$855,684	\$859,125	\$857,373	\$855,476
New (2016-2025) Debt Service P&I	\$195,355	\$189,163	\$191,667	\$193,825	\$195,682
Total Debt Service	\$1,047,367	\$1,044,847	\$1,050,792	\$1,051,198	\$1,051,158
Net Annual Cash Flow	\$476,509	\$421,841	\$459,196	\$397,907	\$440,484
Restricted and Unrestricted Cash Balance					
Balance at first of year	\$2,759,417	\$3,235,926	\$3,657,767	\$4,116,963	\$4,514,870
Net Annual Cash Flow Addition/(subtraction)	\$476,509	\$421,841	\$459,196	\$397,907	\$440,484
Balance at end of year	\$3,235,926	\$3,657,767	\$4,116,963	\$4,514,870	\$4,955,354
Target Min Restricted and Unrestricted Cash Balance ¹	\$2,844,934	\$2,880,664	\$2,911,744	\$2,943,294	\$2,943,294

Notes:

1. Includes 6 month's operating expenses including depreciation plus next year's debt service payment.

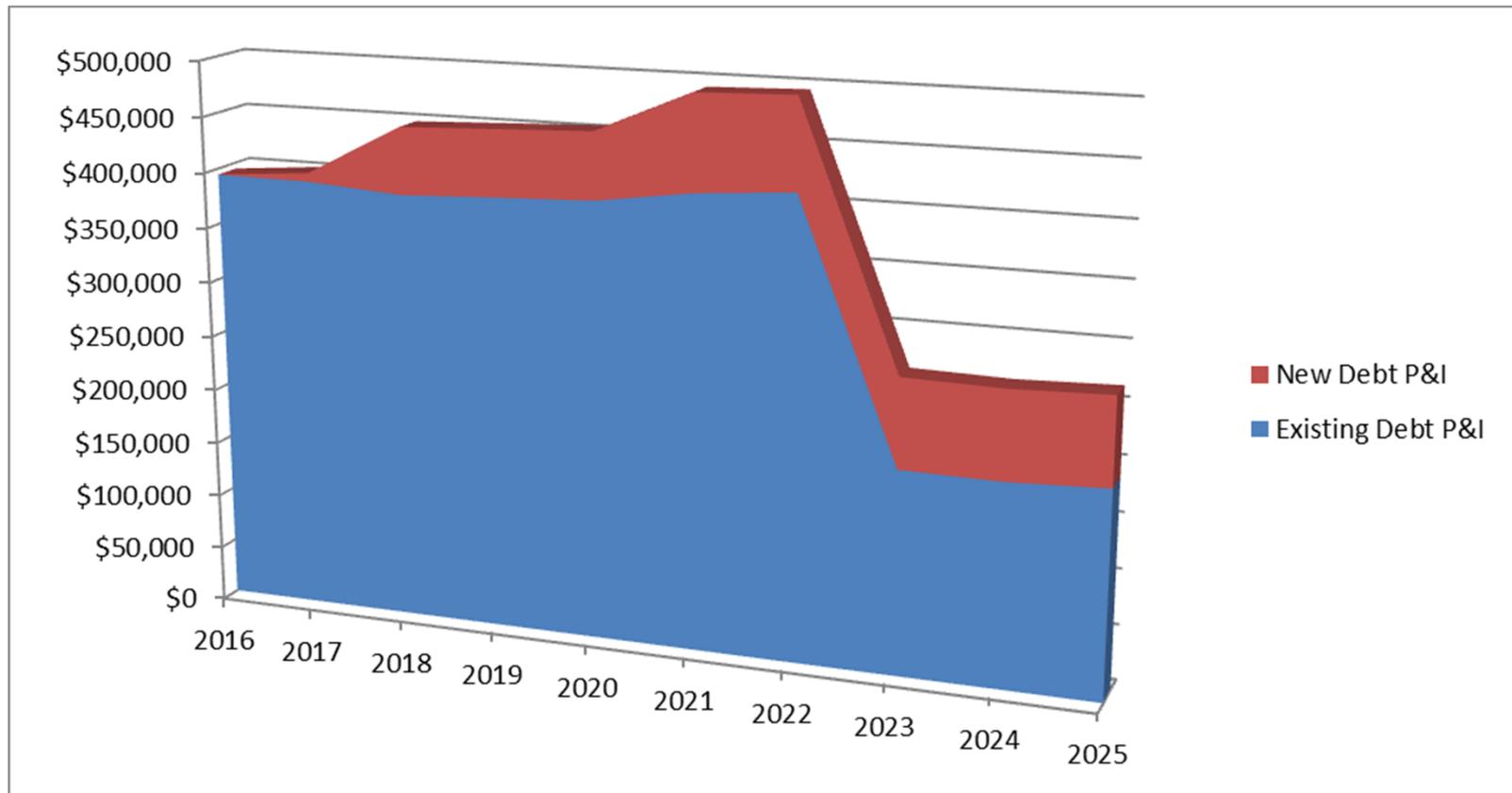


Water Model

- Cash flow analysis indicates the need for a 5% increase to revenues in 2018 to accommodate the planned borrowings in the CIP
- Rate increase would need to be done through a conventional rate case process with the Public Service Commission (PSC) – approximately a 6-month process
- Planned 3% rate increase every other year thereafter 2018 through a “simplified rate increase” process with the PSC
 - Opposite increases planned for the sewer utility



Water Model – Existing and New Debt Service Payments through 2025



Water Model

	Year End Est					
	2015	2016	2017	2018	2019	2020
Revenues						
Total Revenues from User Rates	\$2,230,719	\$2,230,719	\$2,230,719	\$2,342,255	\$2,342,255	\$2,412,523
Percent Increase to User Rates Required			0.00%	5.00%	0.00%	3.00%
Cumulative Percent Rate Increase			0.00%	5.00%	5.00%	8.00%
Dollar Amount Increase to Revenues Required			\$0	\$111,536	\$0	\$70,268
Other Revenues						
Total Other Revenues	\$23,394	\$23,090	\$16,528	\$17,128	\$17,785	\$21,563
Total Revenues	\$2,254,113	\$2,253,809	\$2,247,247	\$2,359,382	\$2,360,040	\$2,434,086
Expenses						
Operating and Maintenance	\$1,015,950	\$1,046,145	\$1,077,240	\$1,109,262	\$1,142,239	\$1,176,200
PILOT Payment	\$507,989	\$518,149	\$528,512	\$539,082	\$549,864	\$560,861
Net Before Debt Service and Capital Expenditures	\$730,174	\$689,515	\$641,495	\$711,038	\$667,937	\$697,025
Debt Service						
Existing Debt P&I	\$393,326	\$394,561	\$393,764	\$387,779	\$391,574	\$394,847
New (2016-2025) Debt Service P&I		\$0	\$7,928	\$60,223	\$59,755	\$59,749
Total Debt Service	\$393,326	\$394,561	\$401,692	\$448,002	\$451,329	\$454,596
Transfer Out	\$0	\$0	\$0	\$0	\$0	\$0
Cash Funded Capital Improvements	\$176,380	\$0	\$0	\$0	\$0	\$0
Net Annual Cash Flow	\$160,468	\$294,954	\$239,803	\$263,036	\$216,608	\$242,430
Restricted and Unrestricted Cash Balance						
Balance at first of year		\$280,261	\$575,215	\$815,019	\$1,078,055	\$1,294,663
Net Annual Cash Flow Addition/(subtraction)		\$294,954	\$239,803	\$263,036	\$216,608	\$242,430
Balance at end of year	\$280,261	\$575,215	\$815,019	\$1,078,055	\$1,294,663	\$1,537,093
Target Min Restricted and Unrestricted Cash Balance ¹	\$1,207,668	\$1,229,897	\$1,291,754	\$1,311,093	\$1,330,848	\$1,385,828

Notes:

1. Includes 6 month's operating expenses including depreciation plus next year's debt service payment.

Water Model

	2021	2022	2023	2024	2025
Revenues					
Total Revenues from User Rates	\$2,412,523	\$2,484,898	\$2,484,898	\$2,559,445	\$2,559,445
Percent Increase to User Rates Required	0.00%	3.00%	0.00%	3.00%	0.00%
Cumulative Percent Rate Increase	8.00%	11.00%	11.00%	14.00%	14.00%
Dollar Amount Increase to Revenues Required	\$0	\$72,376	\$0	\$74,547	\$0
Other Revenues					
Total Other Revenues	\$22,775	\$23,573	\$24,486	\$26,314	\$28,280
Total Revenues	\$2,435,298	\$2,508,471	\$2,509,385	\$2,585,759	\$2,587,726
Expenses					
Operating and Maintenance	\$1,211,173	\$1,247,189	\$1,284,279	\$1,322,475	\$1,361,810
PILOT Payment	\$572,078	\$583,520	\$595,190	\$607,094	\$619,236
Net Before Debt Service and Capital Expenditures	\$652,047	\$677,763	\$629,916	\$656,190	\$606,679
Debt Service					
Existing Debt P&I	\$407,334	\$414,004	\$184,141	\$183,125	\$186,957
New (2016-2025) Debt Service P&I	\$85,261	\$81,005	\$80,361	\$79,717	\$79,073
Total Debt Service	\$492,596	\$495,009	\$264,502	\$262,843	\$266,030
Transfer Out	\$0	\$0	\$0	\$0	\$0
Cash Funded Capital Improvements	\$0	\$0	\$0	\$0	\$0
Net Annual Cash Flow	\$159,452	\$182,754	\$365,414	\$393,347	\$340,650
Restricted and Unrestricted Cash Balance					
Balance at first of year	\$1,537,093	\$1,696,544	\$1,879,298	\$2,244,712	\$2,638,059
Net Annual Cash Flow Addition/(subtraction)	\$159,452	\$182,754	\$365,414	\$393,347	\$340,650
Balance at end of year	\$1,696,544	\$1,879,298	\$2,244,712	\$2,638,059	\$2,978,709
Target Min Restricted and Unrestricted Cash Balance ¹	\$1,405,727	\$1,193,229	\$1,210,114	\$1,232,400	\$1,232,400

Notes:

1. Includes 6 month's operating expenses including depreciation plus next year's debt service payment.



Water Model Impact on Average Residential Property

Year	Water User Charge	Water Service Charge + PFP	Utility Bill (Annual)	Change Over Prior Year
	CCF	Gen Service		
2016	2.15	53.93	\$ 353.69	
2017	2.15	53.93	\$ 353.69	\$ -
2018	2.26	56.63	\$ 371.37	\$ 17.68
2019	2.26	56.63	\$ 371.37	\$ -
2020	2.33	58.33	\$ 382.51	\$ 11.14
2021	2.33	58.33	\$ 382.51	\$ -
2022	2.39	60.08	\$ 393.99	\$ 11.48
2023	2.39	60.08	\$ 393.99	\$ -
2024	2.47	61.88	\$ 405.81	\$ 11.82
2025	2.47	61.88	\$ 405.81	\$ -
2026	2.47	61.88	\$ 405.81	\$ -

NOTES:

- 2. The water user charges include a volumetric rate of 2.15 per 100 cubic feet plus a quarterly charge of 28.69 and \$25.24 for public fire protection for a 5/8 inch meter. The usage is assumed to be 4,000 gallons per month or 535 cubic feet.
- 2. 2020 is the final year of the City's Capital Improvement Plan.





Overall Budgetary Impact



Operating Budget Assumptions

- Revenues

- Levy based on projected net new construction (0.88%) and TID closures (after May 15, 2017 and May 15, 2021)
- Debt Levy based on CIP w/future project consideration
- Intergovernmental Revenues Flat
- 2% annual increases in other revenues

- Expenditures

- Salaries & Wages 1.50%
- All other items 1.00%
- Increase transfer to Equip Fund to \$600K by 2018



Budgetary and Tax Impacts

	2016 Budget	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
		Projection									
Total Revenues	9,144,580	9,259,205	10,158,084	10,737,721	10,840,601	11,218,701	11,539,337	11,395,904	11,496,909	11,543,222	11,610,188
Total w/ CIP Debt	9,032,618	9,194,249	9,703,492	10,154,064	10,326,681	10,693,267	10,733,860	10,731,961	10,856,898	10,927,512	11,019,152
Over/Under Budget	111,962	64,957	454,593	583,657	513,920	525,434	805,477	663,943	640,011	615,710	591,035
Fund Balance January 1	2,063,448	2,175,410	2,240,366	2,694,959	3,278,616	3,792,535	4,317,969	5,123,446	5,787,389	6,427,400	7,043,110
Surplus/(Deficit)	111,962	64,957	454,593	583,657	513,920	525,434	805,477	663,943	640,011	615,710	591,035
Fund Balance December 31	2,175,410	2,240,366	2,694,959	3,278,616	3,792,535	4,317,969	5,123,446	5,787,389	6,427,400	7,043,110	7,634,146
	23.79%	24.20%	26.53%	30.53%	34.98%	38.49%	44.40%	50.78%	55.91%	61.02%	65.75%
Calendar Year	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Operating Levy	5,625,640	5,681,044	5,957,513	6,539,092	6,520,311	6,613,646	6,708,634	6,918,427	6,978,964	7,040,029	7,101,630
Debt Levy (Including CIP & Future)	406,444	438,124	696,145	1,014,207	1,113,009	1,374,456	1,386,786	1,357,128	1,454,794	1,498,604	1,563,890
Total Levy	6,032,084	6,119,168	6,653,658	7,553,299	7,633,320	7,988,102	8,095,420	8,275,556	8,433,757	8,538,633	8,665,519
EV (TID Out)	666,283,100	686,712,400	699,588,258	881,872,337	898,407,444	915,252,583	932,413,569	991,896,324	1,010,494,380	1,029,441,149	1,048,743,171
Tax Rate	9.05	8.91	9.51	8.57	8.50	8.73	8.68	8.34	8.35	8.29	8.26
Taxes on a home valued at 200,000	1,811	1,800	1,940	1,765	1,768	1,835	1,843	1,789	1,808	1,814	1,825
Change in City Taxes		(11)	140	(175)	3	66	9	(54)	19	7	11



Summary & Conclusions

- Taxes remain stable for average \$200,000 home
 - Sustainable capital plan
- Produces annual budget surplus of \$500,000 plus by 2019 (assumes taking all allowable net new construction and TID closure increases)
- Recommend 12-13% increase in Sewer rates effective January 1, 2017
- Recommend commencing approximate 5% rate action with PSC regarding water Utility May, 2017 for effective date of January 1, 2018
- Alternating 3% increase on utility rates thereafter



Next Steps

- Development of Financial Policies to be adopted annually as part of budget process
- Infrastructure Capital Projects Fund
 - Eliminate deficit of \$1.0 M
 - Borrow adequate funds annually to meet project needs
 - Borrow contingency to eliminate fund deficits
 - Use future surpluses to eliminate fund deficits





The strategic plan of the City of Burlington shows policy issues that were discussed in a Strategic Planning session. Key points and future concerns and solutions are presented. Budget data is designed to reflect the Strategic Plan each year .

City of Burlington 2018 Annual Budget

Strategic Plan

THE CITY OF BURLINGTON, WISCONSIN STRATEGIC PLAN



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CENTER FOR GOVERNMENTAL STUDIES
NORTHERN ILLINOIS UNIVERSITY
DEKALB, ILLINOIS 60115



NORTHERN ILLINOIS UNIVERSITY

**Center for
Governmental Studies**

Outreach, Engagement, and Information Technologies



NORTHERN ILLINOIS UNIVERSITY

**Center for
Governmental Studies**

Outreach, Engagement, and Information Technologies

November 30, 2015

RE: 2016-2019 Strategic Plan—City of Burlington

Dear Mayor Miller,

On behalf of the Center for Governmental Studies at Northern Illinois University, I am pleased to present this 2016-2019 Strategic Plan and Summary Report to the City of Burlington.

The plan reflects the organization's commitment to strategic planning, and to delivering measurable results. I appreciate the dedicated effort put forth by you, the City Council, and senior staff.

I also want to thank City Administrator Walters for her assistance and support during the process.

Yours truly,

A handwritten signature in black ink, appearing to read 'Craig Rapp'.

Craig R. Rapp
Senior Associate
President, Craig Rapp LLC

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Executive Summary

The City of Burlington engaged in a strategic planning process over three meetings during October and November 2015. The sessions yielded a draft strategic plan for the three-year period 2016-2019.

The strategic plan consists of five *strategic priorities*, which are the highest priority issues for the next three years; a series of *desired outcomes*, which provide a vision of success, *key outcome indicators*, which will be monitored to determine success; and a set of *performance targets*, which define the successful outcome.

The Council engaged in two major efforts to examine their operations, and the needs and expectations of their customers. The first, an environmental scan, conducted by staff, examined the current conditions of City operations and the external influences affecting those operations. The second was a strategic planning retreat held October 16-17, 2015.

On October 16, the Council began the process of developing the strategic plan. The group reviewed the environmental scan, and also examined the organization's strengths, weaknesses, opportunities and threats (SWOT analysis). They identified the major challenges facing the City.

On October 17, the group reviewed the challenges facing the community, and adopted a set of five strategic priorities. They then developed a set of desired outcomes, key indicators and performance targets for each priority, which established the desired performance for the next three years.

On November 12, the senior management team met and developed a set of strategic initiatives. The initiatives are the projects and programs that will be necessary to achieve the outcomes identified.

The strategic priorities, key outcome indicators, targets and initiatives are summarized on the following page.

City of Burlington-Strategic Plan Summary 2016-19

Strategic Priority	Desired Outcome	Key Outcome Indicator (KOI)	Target	Strategic Initiatives
Financial Sustainability FINANCE	A stable system that supports operations	--Fund balance --Bond Rating --Policies	- Compliance w/ all financial policies - >/= AA-	a) Monthly reporting system b) Long-term, comprehensive financial plan-all funds c) Develop financial policies
	Long-term revenue strategy that supports intended growth	-- Financial Plan --Fund balance	- Long-term revenue strategy in place	
	Expenditure system that supports growth	Expenses	Meet state req. exp. restraint	
Economic Development FINANCE	Increase quality jobs	Jobs above median income	200	a) Focused business dev program b) Develop business retention program c) Create a business incentive policy
	Thriving retail areas	Empty storefronts/vacancies	Decrease to 35	
	Expanded tax base	New A/V	\$20 million	
Infrastructure Maintenance and Expansion OPERATIONS	Meet current infrastructure needs	Plans and funding	Funded plan for each system	a) Dev vehicle, equipment, facilities replacement schedule & funding strategy b) Create plan for moving General Transportation Aid for intended purpose c) Create stormwater utility d) Limit water & wastewater treatment Limits e) Complete schedules and strategy for major facilities
	Meet the managed mandated requirements for ater/storm/wastewater systems	--Water requirements --Stormwater reqs. --Wastewater reqs.	100% compliance	
	Clear direction on facility needs/wants	Feasibility	Council decision: --City Hall, Pool, Library, Police Dept.	
A Competitive Workforce WORKFORCE	Retention of high quality employees	Turnover rate	Reduce turnover rate	a) Total compensation study b) Succession plan for organization c) Employee survey d) Exit interviews
	Trained workforce to assume leadership positions	Internal hires	Increase % internal candidates or > hired	
	Consistently attaining higher # of qualified applicants for openings	Qualified applicants	50% increase in qual. applicants	
Citizen Engagement CUSTOMER	Improved two-way communication	Responses to communication from city	Increase feedback 10% annually @sponsored events	a) Develop community engagement & education program b) Citizen Survey c) Recruitment & application process
	More citizen involvement	Participation	Increase 10% annually	
	Increased volunteerism at city functions & services	Volunteers for City functions & services	Full pool of volunteers-all functions	

City of Burlington Strategic Planning Process

Overview

Strategic planning is a process that helps leaders examine the current state of the organization, determine a desired future state, establish priorities, and define a set of actions to achieve specific outcomes. The process followed by the City was designed to answer four key questions: (1) Where are we now? (2) Where are we going? (3) How will we get there? (4) What will we do?

Environmental Scan—Assessing the Current Environment

To begin the strategic planning process, the senior staff conducted an environmental scan, which is a review of elements in the external and internal environments that impact performance. Included in the scan was a detailed review and summary of finance, operations, staffing, facilities and equipment. The scan revealed the most difficult challenges facing the City overall, as well as in each of the departments. The scan was presented to the Council on October 5th, and used as foundation and background for the strategic planning retreat.

Strategic Plan Development—SWOT, Setting Priorities, Defining Outcomes

On October 16, the leadership team held a retreat for the purpose of developing a strategic plan. As part of the exploration of “Where are we now?” the group was challenged to define the current organizational culture and its value proposition—understanding that an organization’s culture, and the value proposition it puts forth provide the foundation for the way in which services are delivered and strategic direction is set.

The three value propositions and core cultures are summarized below:

Three Value Propositions

Operational Excellence (Wal-Mart, Southwest Airlines)

- They adjust to us (command and control)

Product/Service Leadership (Apple, Google)

- They ‘ooh and ‘ah’ over our products/services (competence)

Customer Intimacy (Nordstrom, Ritz-Carlton)

- We get to know them and solve their problems/satisfy their needs (collaborative)

Four Core Cultures

Control Culture (Military - command and control)

- Systematic, clear, conservative
- Inflexible, compliance more important than innovation

Competence Culture (Research Lab – best and brightest)

- Results oriented, efficient, systematic

- Values can be ignored, human element missing, over planning

Collaboration Culture (Family-teams)

- Manages diversity well, versatile, talented
- Decisions take longer, group think, short-term oriented

Cultivation Culture (Non-profit/religious group-mission/values)

- Creative, socially responsible, consensus oriented
- Lacks focus, judgmental, lack of control

The group engaged in an extended discussion regarding the value proposition and the relationship to the culture. While there were a variety of different perceptions regarding the value proposition, it was generally believed that while the customer intimacy reflects the current approach, operational excellence is important and will continue to be important for operational stability, therefore it should be the primary value proposition, with customer intimacy as a secondary focus.

The team then conducted a brief review of their Mission, Vision and Values. In the case of the mission statement and the organizational values, the team felt that each needed slight adjustments to reflect current reality. The group worked on new ideas for each. Because there was no City vision statement, the group brainstormed key vision concepts, which were used to create a draft statement. The proposed statements are listed below:

Mission Statement:

The mission of the City of Burlington is to build and enhance our community by safely, respectfully, proudly and effectively executing our daily work activities. As an organization we are committed to continuous improvement.

Vision Statement (draft):

The vision of the City of Burlington is to be a location of choice and a great place to call home. We achieve our vision by offering a welcoming, safe environment and a strong sense of community. Our diverse business sector and multi-generational population provides a sound foundation for our future.

Values:

Our organizational values are:

1. Communication
2. Teamwork
3. Integrity
4. Continuous Learning
5. Positive Work Environment.

Following the mission, vision and values discussion, the group conducted an assessment of the environment within which the City operates. This was done via a SWOT (Strengths, Weaknesses,

Opportunities, and Threats) analysis: a process that examines the organization's internal strengths and weaknesses, as well as the opportunities and threats in the external environment. To facilitate this, a SWOT questionnaire was distributed to the Council and senior management team in advance of the planning session. The SWOT process revealed the most frequently mentioned characteristics in each area:

STRENGTHS

- Staff, quality of life, fiscal, citizens

WEAKNESSES

- Levy limits/funding, expenditure restraint, aging infrastructure/facilities, employee retention/benefits/compensation, lack of comprehensive financial plan, slow residential/business growth

OPPORTUNITIES

- Economic development/growth, attraction/charm, collaboration/community involvement, location/communication/friendly-helpful, emergency services

THREATS

- Capital concerns, mandates, slow population/business growth, employee issues, crises/disasters, uninformed populace, community members unable to improve financially, cyber security

The group then engaged in an exercise using the summarized SWOT data. They compared strengths with opportunities and weaknesses with threats, to determine which opportunities would maximize strengths, and which weaknesses would be exacerbated by the threats. This effort helped to crystalize the current challenges and opportunities facing the community. The results of this analysis are listed below:

STRENGTHS-OPPORTUNITIES

(Make good things happen)

- Economic development and growth
- Attraction, having an attractive and charming city
- Collaboration of staff and joint services and community involvement

WEAKNESSES-THREATS

(Keep bad things from happening)

- Long-term financial health
- Finding and retaining employees
- Slow population and business growth
- Economic development

This led to the identification of a broad set of issues and challenges facing the community:

ISSUES/CHALLENGES

- Financial
- Economic development
- Competitive workforce
- Beautifying city
- Branding-telling story “why”
- Aging infrastructure
- Mandates-unfunded
- Population growth
- Volunteers-recruiting
- Succession planning
- Citizen engagement
- Keep and attract young families
- Housing options

On October 17, the group discussed the strategic challenges and the issues that were most important to the success of the City in the next three years. From that discussion, a set of five Strategic Priorities emerged. They are:

STRATEGIC PRIORITIES

1. Financial Sustainability
2. Economic Development
3. Maintain and Expand Infrastructure
4. A Competitive Workforce
5. Citizen Engagement

Defining the Strategic Priorities

In order to clarify the meaning of each priority in the context of Burlington, the group identified key concepts for each. These will be used for the development of final definitions.

Financial Sustainability

Revenue/expenditure balance, plan-long-term, depreciation funds, less reliance on state-aid, funding operations/core services robustly

Economic Development

New business (C/I) jobs, redevelopment (Commercial and residential), expansion-industrial parks, annexation, residential expansion (housing)

Maintain and Expand Infrastructure

Underground/in-ground, facilities, fixed assets, ROW improvements, maintain integrity

A Competitive Workforce

Attraction, retention, mentoring, succession planning, training, total competitive compensation

Citizen Engagement

Volunteers, communication (two-way, outward/inward), branding, transparency, new forms-social media, plan needs and expectations, know the customer

Determining Success: Defining the Desired Outcomes, Indicators, Targets

After identifying strategic priorities, the group focused on developing a set of desired outcomes. Once the outcomes were established, Key Outcome Indicators (KOI's) were defined and Performance Targets were developed. KOI's are indicators of the desired outcomes that were established. Performance Targets define successful outcomes, expressed in measureable terms.

Clarifying outcomes provides organizational focus by establishing a limited set of desired outcomes and performance targets for achievement for each strategic priority. The alignment created between outcomes and strategic priorities is important, not only for clarity, but also for maintaining a disciplined focus on the desired results.

Key Outcomes, Indicators, and targets by priority are:

Financial Sustainability

Outcome: A stable system that supports operations; **KOI:** Fund balance, Bond Rating, Policies; **Target:** Compliance with all financial policies, >/= AA-

Outcome: Long-term revenue strategy that supports intended growth; **KOI:** Financial Plan, Fund balance; **Target:** Long-term revenue strategy in place

Outcome: Expenditure system that supports growth; **KOI:** Expenses; **Target:** Meet State required expenditure restraint

Economic Development

Outcome: Increase quality jobs; **KOI:** Jobs above median income; **Target:** 200

Outcome: Thriving retail areas; **KOI:** Empty storefronts/vacancies; **Target:** __#__ Decrease

Outcome: Expanded tax base; **KOI:** New A/V; **Target:** \$20 million

Maintain and Expand Infrastructure

Outcome: Meet current infrastructure needs; **KOI:** Plans and funding; **Target:** Funded plan for each system

Outcome: Meet the managed mandated requirements for water/storm/wastewater systems; **KOI:** Water requirements, Stormwater requirements, Wastewater requirements; **Target:** 100% compliance

Outcome: Clear direction on facility needs/wants; **KOI:** Feasibility; **Target:** Council decision: City Hall, Pool, Library, Police Dept.

A Competitive Workforce

Outcome: Retention of high quality employees; **KOI:** Turnover rate; **Target:** Reduce rate from _ to _

Outcome: Trained workforce to assume leadership positions; **KOI:** Internal hires; **Target:** ___% internal candidates or > hired

Outcome: Consistently attaining higher # of qualified applicants for openings; **KOI:** Qualified applicants; **Target:** 50% increase in qualified applicants

Citizen Engagement

Outcome: Improved two-way communication; **KOI:** Responses to communication from city; **Target:** Increase feedback 10% annually

Outcome: More citizen involvement **KOI:** Participation; **Target:** Increase participation 10% annually at sponsored events

Outcome: Increased volunteerism at city functions & services; **KOI:** Volunteers for City functions & services; **Target:** Full pool of volunteers-all functions

Implementing the Vision: Developing Strategic Initiatives and Action Plans

To successfully address the strategic priorities and achieve the intended outcomes expressed in the KOI's, it is necessary to have a focused set of actions, including detailed implementation steps to guide organizational effort. The City of Burlington accomplished this through development of strategic initiatives for each priority—listed below. Strategic initiatives are broadly described, but narrowly focused activities that are aligned with the priorities, and targeted to the achievement of outcomes expressed in the KOI's.

1. Financial Sustainability

- a. Monthly reporting system
- b. Long-term, comprehensive financial plan-all funds
- c. Develop financial policies

2. Economic Development

- a. Focused business development program
- b. Develop business retention program
- c. Create a development incentive policy

3. Maintain and Expand Infrastructure

- a. Develop vehicle, equipment, and facilities replacement schedules and funding strategy
- b. Create plan for moving General Transportation Aid to its intended purpose
- c. Create a Stormwater Utility
- d. Commit efforts to limit water and wastewater treatment limits
- e. Comprehensive schedules and strategy for major facilities

4. A Competitive Workforce

- a. Total Compensation Study
- b. Succession plan for organization
- c. Employee survey
- d. Exit interviews

5. Citizen Engagement

- a. Develop community engagement and education program
- b. Citizen survey
- c. Recruitment and application process

Strategic Planning Participants

The strategic plan was developed with the hard work and dedication of many individuals. The Council led the way, defining a direction and a set of outcomes that are important to the community. The Trustees and senior staff all spent time engaged in new ways of thinking to come up with a set of plans that will help the Council successfully measure and achieve the outcomes they defined.

Mayor and City Council

Mayor	Robert Miller
Alderman	Ed Johnson
Alderman	John Ekes
Alderman	Ruth Dawidziak
Alderman	Bob Grandi
Alderman	Tom Vos
Alderman	Jon Schultz
Alderman	Tom Preusker
Alderman	Todd Bauman

Administrative Staff

City Administrator	Carina Walters
Director of Administrative Services	Megan Watkins
City Treasurer & Budget Officer	Steve DeQuaker
Police Chief	Mark Anderson
Fire Chief	Perry Howard
Public Works Supervisor	Dan Jensen
Library Director	Gayle Falk

Strategic Priority: Financial Sustainability**Strategic Initiative: Financial Reporting System****Desired Outcome:** A stable system that supports operations**Target:** Compliance with all financial policies: Greater or equal to AA-

Initiative:	Measure of Success	Who's Responsible	Target Date
Financial Tracking/Monthly Reporting System	Upgraded Accounting Software and Excel Access	Steve	12/31/2015
Develop Budget To Actual spreadsheets for each department with links to Financial Data	Working spreadsheets	Steve	3/31/2016
Upgrade Departmental and Department head desktops to Clarity Icon and Excel plug in to read data	Add-In implementation and successful Inquiry Access to Clarity software	Steve	3/31/2016
Distribute Excel sheets to Department Heads for testing	Worksheets work as planned	Steve	4/15/2016
Final modifications if needed on Excel sheets	No Modifications	Steve	4/22/2016
Training for department heads on Clarity "Inquiry Access"	Departmental Meetings	Steve	4/29/2016
Department heads pulling own budget to actual and accessing data in Clarity as needed	Implementation	Steve	5/1/2016

Strategic Priority: Financial Sustainability**Strategic Initiative: 5 Year Financial Plan****Desired Outcome:** Long-term revenue strategy that supports intended growth**Target:** Long-term revenue strategy in place

Initiative:	Measure of Success	Who's Responsible	Target Date
5 Year Financial Plan 2016 Budgeted expenditure	Council Approved/Adopted Expenditure	Steve	12/31/2015
Meeting with Ehlers to discuss process and identify all areas of 5 year plan and data collection needed	Written plan of action going forward	Steve, Ehlers	2/28/2016
Coordinate data collection for plan review	Review of data collection with rough draft of plan	Steve, Ehlers, Dept. Heads	4/15/2016
Coordinate final draft of 5 year plan	Dept head approval, City Administrator approval	Steve	4/30/2016
Draft Resolution and Cover Sheet for Council	Accepted resolution by City Administrator	Steve	5/6/2016
Submission of 5 year plan to COW	Final form of plan to COW with Ehlers presentation	Steve Ehlers	5/17/2016
Approval of 5 year plan by Common Council	Final approval/resolution	Council	6/7/2016

Strategic Priority: Financial Sustainability**Strategic Initiative: Develop Financial Policies****Desired Outcome:** Expenditure system that supports growth**Target:** Meet state required expenditure restraint

Initiative:	Measure of Success	Who's Responsible	Target Date
Review and check current financial policy	Docs on hand and implemented currently	Steve	3/31/2016
Review for changes/corrections	Acceptance by City Administrator	Steve	4/30/2016
Cover Sheet and Resolution to COW	Questions answered	Steve	6/6/2016
COW worksheets move on to Council	Approved by Council	Steve	6/20/2016
Implementation and issuance of policy to Ehlers and Ehlers Investment Partners	Docs on File	Steve	6/30/2016
Incorporate financial policies as part of 2017 and beyond budget process	Approved 2017 Budget	Steve	12/15/2016

Strategic Priority: Economic Development **Strategic Initiative: Create a Focused Business Development Program**
Desired Outcome: Jobs Above Median Income
Target: 200 New Quality Jobs

Initiative:	Measure of Success	Who's Responsible	Target Date
Work with Racine County Economic Development Corporation (CORP) to update Downtown Strategic Plan from 2009	Meet with Business and Building owners to identify what resulted of downtown economic development assessment to including overall assessment on City services	Administration & RCEDC	December 2015
Contract with Racine County Economic Development Corporation to complete Gap Analysis of Retail leakage	Deliver a copy to the Common Council for review and approval. Findings should also be presented to the downtown merchants	Administration & RCEDC	February/ March 2016
Review and Discuss the chamber published community wide survey of summer 2015	Findings should also be presented to the downtown merchants	Chamber of Commerce & RCEDC	February/ March 2016
Work with Racine County Economic Development Corporation (CORP) to Interview larger businesses within City	Findings should be presented and/or incorporated into the overall Economic Development Profile	Administration & RCEDC	November 2016
Identify action plan for downtown economic development	Downtown revitalization begins to occur	Administration & RCEDC	2017-2018
Identify action plan for overall City wide economic development	City wide revitalization begins to occur	Administration & RCEDC	2017-2018

Strategic Priority: Economic Development**Strategic Initiative: Develop Business Retention program****Desired Outcome:** Reduction of Empty Store Fronts**Target:** 42 Decrease to 35 by 2018

Initiative:	Measure of Success	Who's Responsible	Target Date
Create and Adopt a Resolution by the Common Council to identify parameters for business Attraction and Retention Plan	Elected Body approves Strategic Plan and approves resolution to assist with sustainability of existing business within the City and new businesses	Administration	March 2016
Work with Racine County Economic Development Corporation (CORP) update downtown strategic plan	Identify Action Plans from Downtown work groups	Administration & RCEDC	April 2016
Partner with Code Enforcement Consultant to create a program that educates commercial and retail businesses and residential home owners that improves overall community services and aesthetics to attract and retain businesses	Contract with consultant to support building inspector, reviews and update property maintenance and nuisance codes where necessary.	Administration & Building Inspector	October 2016
Continue to Strengthen City/ Chamber Relationships to promote and enhance marketing tools for City	Continue to partner on City/Chamber Board, support Chamber Programs and implementation, provide necessary support for marketing etc.	Administration	On-Going
Work with RCEDC and Chamber of Commerce to quarterly update vacant storefronts master document	Continue to maintain a solid data base of empty storefronts allowing staff to track and reduce number	Administration & RCEDC Staff	September 2016

Strategic Priority: Economic Development**Strategic Initiative: Create a Focused Business Incentive Policy****Desired Outcome:** Expanded tax base**Target:** \$20 Million

Initiative:	Measure of Success	Who's Responsible	Target Date
Work with Racine County Economic Development Corporation (CORP) to create a Business Incentive Program that incorporates Retail Market Analysis.	Meet with Business and Building owners to identify what resulted of downtown economic development assessment to including overall assessment on City services	Administration & RCEDC	December 2015
Identify all possible funding mechanisms that the City of Burlington uses as Economic Development Incentives and incorporate in a marketing pamphlet	Utilize the Marketing Pamphlet for potential businesses that could and/or may want to relocate to the City of Burlington	Administration	October 2016
Identify all possible funding mechanisms that the City of Burlington uses as Economic Development Incentives and incorporate in a marketing pamphlet	Formally Adopt (if it hasn't been adopted) funding mechanisms and incentives by Common Council.	Administration	August 2016

Strategic Priority: Infrastructure Maintenance & Expansion

Strategic Initiative: Develop Vehicle, Equipment, Facilities Replacement Schedule & Funding Strategy

Desired Outcome: Meet current infrastructure/equipment needs

Target: Funding plan for each system

Initiative	Measure of Success	Who's Responsible	Target Date
Identify comprehensive Capital Improvement Plan to include current Equipment Replacement Fund.	Variables and needs are identified with associated funding needs	Department Heads	August 2016
Keep vehicle replacement needs.	Schedule for vehicle equipment replacement for each department	Department Heads	August 2016
Determine current life cycles of existing equipment	Defined methods used to justify replacement	Department Heads	August 2016
Construct a life cycle/cost of existing equipment and vehicles	Create spreadsheet showing costs, projections, and life cycles	Department Heads	October 2016
Determine best financing options for Capital Improvement Plan	Provide options for capitol purchases	Department Heads	October 2016
Calculate yearly funding cost for equipment and capital needs	Set number for annual budget	Department Heads	Ongoing

Strategic Priority: Infrastructure Maintenance & Expansion

Strategic Initiative: Create Plan for Moving General Transportation Aid for Intended Purpose

Desired Outcome: Meet current infrastructure needs

Target: Funded plan

Initiative:	Measure of Success	Who's Responsible	Target Date
Move General Transportation Aid (GTA) funds to intended purpose	Identify projects for GTA funds in 2017 and show the impact on the 2017 budget	City Admin, Treasurer and Staff	August 1, 2016
Complete GTA yearly	Grant Awarded	DPW	annual
Develop 5year right of way plan	Developed 5year right of way plan	DPW	annual

Strategic Priority: Infrastructure Maintenance & Expansion**Strategic Initiative: Create Stormwater Utility****Desired Outcome:** Meet the managed requirements for stormwater systems**Target:** 100% compliance

Initiative:	Measure of Success	Who's Responsible	Target Date
Start investigative work and mapping existing storm water system	Identified and mapped all known storm water components	Kapur	Jan 2017
Submit data to DNR for future MS4 permit	DNR accepts data with no modifications	Kapur, DPW	Ongoing
Implement best management practices dictated by the DNR	Plan for installing best management practices in place	Kapur, DNR, DPW	Ongoing
Create Storm Water Utility, MS4	Revenue for Utility received from users	Kapur and Associates, Council, Mayor, City Admin, Treasurer and Staff	Ongoing
Create storm water division out of DPW that will maintain the storm water system to the new MS4 permit	Maintenance crew funded by MS4 Utility	DPW	Ongoing

Strategic Priority: Infrastructure Maintenance & Expansion

Strategic Initiative: Limit water & wastewater treatment limits

Desired Outcome: Meet the mandated requirements for water/wastewater systems

Target: 100% compliance

Initiative	Measure of Success	Who's Responsible	Target Date
List all required treatment limits and concentrations for wastewater and water as stated in each user permit as directed by the DNR	Completed list of water and wastewater discharge and use concentration requirements	DPW Director, Supervisor, Departments heads Water/Sewer	August 2016
Determine our efficiency in meeting all state requirements and identify any possible problem areas in water use	A list of our strengths and weaknesses against current water use requirements	DPW Director Supervisor, Departments heads Water/Sewer	August 2016
Compile list of future mandates and possible mandates for all water and wastewater processes	Future vision of possible changes in water use	DPW Director Supervisor, Departments heads Water/Sewer	Dec 2016
Seek out groups who challenge the State/Federal mandates/changes through data and analysis of facts	Becoming an active member and contribute to the success of the chosen group	DPW Director Supervisor, Departments heads Water/Sewer	ongoing
Meet current mandate limits for water and wastewater regulations	No violations against existing water use	DPW Director Supervisor, Departments heads Water/Sewer	current

Strategic Priority: Infrastructure Maintenance & Expansion Strategic Initiative: Complete Schedules & Strategy for Major Facilities

Desired Outcome: Clear direction on facility needs/wants for City Hall, Library, Police Department

Target: Council Direction on City Hall, Library Police Department

Initiative:	Measure of Success	Who's Responsible	Target Date
Meeting with School District, Racine County, Library for possible joint use facility	One or all stakeholders agree to explore the feasibility of study	Administration	2016
Conduct Feasibility to identify individual stake holder needs & possible Location	Stakeholders Agree and Adopt Recommendation of Feasibility Study	Administration	2016
Catalog all City facilities and build date	Completed list of all buildings/building	Department Heads	2016
Identify current condition of each building	List of deficiencies with financial costs	Department Heads	2016
Develop facilities replacement schedule and funding strategy	Priority list of which facilities need replacement first and funding needed for 2017 budget cycle	Administration	2016
Possible Design and Build	One or all stakeholders move forward with joint use facility	Administration	2017/2018

Strategic Priority: Infrastructure Maintenance & Expansion Strategic Initiative: Complete Schedules & Strategy for Major Facilities

Desired Outcome: Clear direction on facility needs/wants for Community Pool

Target: Council Direction on Community Pool

Initiative:	Measure of Success	Who's Responsible	Target Date
Release Pool RFP	Receive qualified RFP proposals	Administration & Public Works	February 2016
Identify and interview vendor (s) meeting RFP guidelines with 4 service groups and Common Council	Identify vendor for City to negotiate contract with Common Council approval to begin phases of feasibility study	Common Council & 4 Service Groups (Pool Board, Kiwanis, JayCees and Rotary)	March 2016
Consultant to complete Phase 1 Site Assessment	Site Assessment that identifies suitability of the current and/or adjacent sites to support the construction of an aquatic facility. Recommendations to be brought forth to 4 Service Groups and Common Council for approval	Administration & Public Works	April 2016
Consultant to complete Phase 2 Preliminary Design	Consultant to develop a preliminary plan for a new aquatics facility, including an opinion of probable cost for demolition and removal of the existing pool (if necessary) and construction/rehabilitation of the facility. The City may determine whether or not to proceed with the project.	Administration & Public Works	
Consultant to complete Phase 3 Pool Management Plan	The consultant will provide a pool management plan that will provide a guide for the sustainable operations of the pool. The plan will provide recommendations on a staffing model, fees, revenue-generating programming opportunities, concessions operations and other required information that will demonstrate the feasibility of the pool. At the conclusion of this Phase, the City will determine whether or not to proceed with the project.	Consultant, Administration & Public Works	

<p>Consultant to complete Phase 4 Referendum Education and Assistance</p>	<p>The consultant will provide necessary educational tools to the City in order to educate the public about the proposed pool design. The City intends to educate the public regarding the cost estimates and proposed pool design in anticipation of a referendum on the proposed pool construction. The referendum results will determine if Phases IV through VI are completed. At the conclusion of this Phase, the City will determine whether or not to proceed with the project.</p>	<p>Consultant</p>	<p>November 2016 Referendum</p>
<p>Consultant to complete Phase 5 Design and Bid</p>	<p>TBD The consultant will provide all necessary services to complete the design plans and specifications required to secure competitive construction bids. This Phase shall include, but not be limited to, completion of all sketches, drawings, documents, publications, meetings, and notifications necessary for the City to secure competitive bids. This Phase shall also include the consultant's review and tabulation of bids received, as well as a recommendation for contract award.</p>	<p>Consultant & Administration</p>	<p>2017</p>
<p>Consultant to complete Phase 6 Construction Management and Inspection</p>	<p>TBD The consultant shall provide construction management services to ensure that the contractor implements and performs all project construction related activities as planned and designed. The consultant is expected to assist the City to resolve any disputes that may arise during construction.</p>	<p>Consultant & Administration</p>	<p>2017</p>

Strategic Priority: A Competitive Workforce**Strategic Initiative: Total Employee Compensation Study****Desired Outcome:** Retention of high quality employees**Target:** Reduced rate of turnover

Initiative:	Measure of Success	Who's Responsible	Target Date
Determine variables for study	Collect job descriptions and current compensation package	Department Heads	February 1, 2016
Create and issue RFP to conduct study	Distribute to various consultants able to conduct study	Department Heads	Mid-February 2016
RFP due from consultants	Select consultant to recommend to the Council	Department Heads	Mid-March 2016
Present contract with consultant to Council	Council to consider contract	Department Heads	April 2016
Consultant to conduct Employee Compensation Study	City Administrator to be updated throughout study	Administration	July-August 2016
Present results of study to the Council	Council to be updated and consider recommended changes to current policy	Administration	August 2016
Implement policy and plan changes if desired by Council	Implement changes and notify affected employees	Administration	September-December 2016

Strategic Priority: A Competitive Workforce**Strategic Initiative: Create a Succession Plan for Entire Organization****Desired Outcome:** Trained workforce to assume leadership positions**Target:** Increase in internal candidates hired

Initiative:	Measure of Success	Who's Responsible	Target Date
Define and develop components of succession plan for the organization	Plan is established and presented to the City Administrator	Department Heads	January 2017
Compile a list of current job descriptions, qualifications, and required certifications	Job description packet is established	Department Heads	March 2016
Discuss training expectations with employees during performance review process	Meeting with employees during performance review process	Department Heads	Ongoing
Establish general career development and training needed for all employees. Separate mandatory and non-mandatory training	Create training manual for all positions	Department Heads	March 2017
Implement training program and succession plan	Budget for training opportunities and discuss with City Administrator on an ongoing basis	Department Heads	August 2017
Evaluate and monitor progress as defined in the plan to ensure no lapse in required training	Evaluation is part of annual performance review for employees.	Department Heads	Ongoing

Strategic Priority: A Competitive Workforce**Strategic Initiative: Conduct an Employee Satisfaction Survey****Desired Outcome:** Retention of high quality employees**Target:** Reduction of turnover rate and increase of internal candidates hired

Initiative:	Measure of Success	Who's Responsible	Target Date
Develop a set of questions determining satisfaction criteria	Questions gathered and collated into a survey	Department Heads	March 2016
Distributing survey to employees	Survey is distributed to all employees both written and electronically	Department Heads	April/May 2016
Receive feedback	Projected goal of 75% return of surveys	Department Heads	July/August 2016
Compile results and review with City Administrator	City Administrator receives data compiled into easy to read reports	Department Heads	Sept/Oct 2016
Review results and reports with Council.	Council is updated on employee satisfaction	Department Heads	November 2016
Publish results with employees	Provide information to employees in various forms of media (written, electronic, other)	Department Heads	December 2016
Implement action plans based on feedback from survey	Provide updates to employees and Council about action plans in place	Department Heads	Ongoing
Redistribute survey to employees after action plans have taken place every year	Survey is distributed to all employees both written and electronically	Department Heads	Ongoing
Compile results of survey and implement action plans if necessary	Provide updates to employees and Council about action plans in place	Department Heads	Ongoing

Strategic Priority: A Competitive Workforce**Strategic Initiative: Conduct exit interviews for all positions****Desired Outcome:** Consistently attaining higher number of qualified applicants for openings**Target:** 50% increase in qualified applicants

Initiative:	Measure of Success	Who's Responsible	Target Date
Determine perimeters to formulate exit questionnaire.	Perimeters determined	Administration	January 2016
Prepare standard exit questionnaire to conduct exit interviews	Questionnaire prepared	Administration	January 2016
Conduct exit interview with each employee that terminates employment with the City	Interview conducted	City Administrator	Ongoing
Review results annually and create action plans as necessary to better improve policies and procedures		Department Heads	Ongoing

Strategic Priority: Citizen Engagement**Strategic Initiative: Develop a Community Engagement and Education Program****Desired Outcome:** Improved two-way communication**Target:** Increase feedback 10% annually

Initiative:	Measure of Success	Who's Responsible	Target Date
Review existing public information tools the City currently uses	Public information tools are identified	Administration	November 2016
Research what tools other communities are utilizing	Information gathered	Administration	Nov 2016 - Jan 2017
Review findings and recommendations with the City Administrator	City Administrator is provided a report outlining options for implementing a program	Administration	Feb 2017
Create Community Engagement and Education Program based around findings	Program is created	Administration	July 2017
Review program and projected outcome with Council.	Council is updated prior to program implementation	Administration	August 2017
Implement program and market to residents	Provide information to residents in various forms of media (written, electronic, other)	Administration	Ongoing
Communicate and update residents on current city events, programs and legislature	Provide information to residents in various forms of media (written, electronic, other)	Administration	Ongoing

Strategic Priority: Citizen Engagement**Strategic Initiative: Conduct a Citizen Survey****Desired Outcome:** More citizen involvement**Target:** Increase 10% annually

Initiative:	Measure of Success	Who's Responsible	Target Date
Develop an RFP for conducting a community-wide survey	RFP created	Administration	2017
Marketing and communicating with residents of the importance of the survey	Marketing provided to residents about survey	Administration	2017
Hire consultant to assist with the survey	Council to approve contract with consultant	Administration	2017
Have residents complete the survey	Ensure there is a mechanism for all residents to complete the survey (electronic, written, other)	Administration	2017
Review the results with the Council	Discuss results with the Council	Administration	2017
Make recommendations for improvements based on the results of the survey	Council to review and approve the actions steps	Administration	Ongoing
Communicate with residents regarding results and actions that were taken	Provide updates to the residents through various media platforms	Administration	Ongoing

Strategic Priority: Citizen Engagement**Strategic Initiative:** Establish a citizen recruitment and application process**Desired Outcome:** Increased volunteerism at city functions and services**Target:** Full pool of volunteers – all functions

Initiative:	Measure of Success	Who's Responsible	Target Date
Research what methods other communities are utilizing	Information is identified	Administration	June 2016
Create citizen recruitment application for boards, committees and City volunteering opportunities	Application is created	Administration	July/Aug 2016
Review application process, projected outcome and methodology with Council.	Council is updated prior to program implementation	Administration	Sept/Oct 2016
Market application and opportunities on various forms of media	Provide information to residents in various forms of media (written, electronic, other)	Administration	Nov/Dec 2016
Communicate and update residents on current city opportunities and openings	Provide information to residents in various forms of media (written, electronic, other)	Administration	Ongoing
Update Council annual with citizen engagement data	Council to be updated annual with reports and/or statistically findings	Administration	Ongoing



Proposed New Programs or Staff additions for the upcoming budget year. Contains program descriptions, efficiency improvements and impacts to service. New Staff contains justification and estimated annual cost.

City of Burlington 2018 Annual Budget

New Programs, Staffing & Payroll

CITY OF BURLINGTON, WISCONSIN
NEW PROGRAM

Fiscal: 2018

Program Title:	Administration Intern
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Describe the Program/Project and its Purpose:

The essential purpose of an Internship Program is to offer public students who lack previous public service experience a developmental learning experience in the mainstream of public management at a low cost to the City.

Beyond providing professional development for interns, the City will also benefit from the program by being able to tap the resources of talented, motivated graduate students to help meet agency needs. The basic objectives of the internship program, then, are to:

- provide the pre-professional with a valuable learning experience in his or her area of public service interest
- provide agencies with talented pre-professionals at a reasonable cost and strengthen the university/community bond.

Initial Cost	\$11,200
Anticipated Annual Cost of Operation	

TOTAL	\$11,200
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How will this improve our service level and efficiency?

By adding an intern working 20 hours per week to Administration, this will allow that individual to gain experience in public sector; however, assist the City with entry level projects and possible implementation with exposure to the Common Council and other City departments. This should allow more outputs add another layer of coverage to City Hall. The County and the city have an MOU regarding the front counter services the city provides the county in the amount of \$9,678.50. The City can utilize these dollars in addition to the gap the Council will need to provide of approximately \$2k that includes FICA. The intern would also be taught all front counter services as a tertiary back-up.

How will NOT fulfilling this request impact your operations?

Perhaps not as many projects and/or requests be studied.

CITY OF BURLINGTON, WISCONSIN
EMPLOYEE REQUEST

Fiscal: 2018

Employee Title:	Assistant to the Public Works Director
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Describe the Program/Project and its Purpose:

This position assists the Public Works Director in project administration, staffing various committees and commissions, participating in intergovernmental issues, and serving as ombudsman for personnel and resident issues. The position is responsible for overseeing projects in all divisions of Public Works including Fleet Maintenance, Parks and Building Maintenance, Trees and Alleys, Streets and Water & Sewer Utilities and assists in overseeing contracts including, waste and recycling services. The position may supervise one or two full-time employee while giving direction to all other staff members in the Department. The position is expected to serve as the Acting Director in the absence of the Public Works Director.

Initial Cost	\$104,468
Anticipated Annual Cost of Operation	

TOTAL	\$104,468
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How will this improve our service level and efficiency?

When the Department of Public Works was re-organized in 2016, the position of Public Works Supervisor was eliminated. The Department Head was instructed to re-assess the position to determine if a management position was necessary to assist with the administrative duties of the Public Works Department. Upon resignation of the previous Director of Public Works, it is necessary to have a mid level supervisor for the department. The total cost includes insurance, FICA and WRS.

How will NOT fulfilling this request impact your operations?

I would not want to see the new director burn out due to work load issues.

CITY OF BURLINGTON, WISCONSIN
NEW PROGRAM

Fiscal: 2018

Program Title:	Tasers
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Describe the Program/Project and its Purpose:

Tasers are a less than lethal use of force option that are safe and effective, and reduce injuries to officers and suspects. The proposed plan is comprised of ten X2 Electronic Control Devices, twenty X2 holsters, 150 total training cartridges, unlimited duty cartridges and replacement batteries for five years, and a five year warranty for each device.

Initial Cost	\$22,612
Anticipated Annual Cost of Operation	\$0

TOTAL	\$22,612
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How will this improve our service level and efficiency?

The City of Burlington Police Department has implemented the use of Electronic Control Devices since 2009 to provide officers with additional less than lethal force options for gaining control of resistant or aggressive individuals in arrest and other enforcement situations. Since the electronic control devices were first purchased for officers, several devices have been repaired or replaced. If a current device fails, these units are no longer serviced by the company meaning that a new device and holster (\$1,239) is required to be purchased. The Department has spent an estimated \$2,000 per year for duty cartridges, training cartridges, and batteries.

How will NOT fulfilling this request impact your operations?

The Police Department's non-lethal options are reduced.

2017 GRADE ORDER LIST STEP PLAN

GRADE	Step 1	Step 2	Step 3	Step 4	Step 5	Control Point Market Rate		Step 7	Step 8	Step 9	Step 10	Step 11
						Step 6						
D	\$ 16.35	\$ 16.81	\$ 17.28	\$ 17.75	\$ 18.21	\$ 18.68	\$ 19.15	\$ 19.61	\$ 20.08	\$ 20.55	\$ 21.02	
E	\$ 18.18	\$ 18.70	\$ 19.22	\$ 19.74	\$ 20.26	\$ 20.78	\$ 21.30	\$ 21.82	\$ 22.34	\$ 22.86	\$ 23.38	
F	\$ 20.01	\$ 20.58	\$ 21.15	\$ 21.73	\$ 22.30	\$ 22.87	\$ 23.44	\$ 24.01	\$ 24.59	\$ 25.16	\$ 25.73	
G	\$ 21.85	\$ 22.47	\$ 23.10	\$ 23.72	\$ 24.35	\$ 24.97	\$ 25.59	\$ 26.22	\$ 26.84	\$ 27.47	\$ 28.09	
H	\$ 23.68	\$ 24.35	\$ 25.03	\$ 25.71	\$ 26.38	\$ 27.06	\$ 27.74	\$ 28.41	\$ 29.09	\$ 29.77	\$ 30.44	
I	\$ 25.52	\$ 26.24	\$ 26.97	\$ 27.70	\$ 28.43	\$ 29.16	\$ 29.89	\$ 30.62	\$ 31.35	\$ 32.08	\$ 32.81	
J	\$ 27.34	\$ 28.13	\$ 28.91	\$ 29.69	\$ 30.47	\$ 31.25	\$ 32.03	\$ 32.81	\$ 33.59	\$ 34.38	\$ 35.16	
K	\$ 29.18	\$ 30.02	\$ 30.85	\$ 31.68	\$ 32.52	\$ 33.35	\$ 34.18	\$ 35.02	\$ 35.85	\$ 36.69	\$ 37.52	
L	\$ 31.01	\$ 31.90	\$ 32.78	\$ 33.67	\$ 34.55	\$ 35.44	\$ 36.33	\$ 37.21	\$ 38.10	\$ 38.98	\$ 39.87	
M	\$ 32.85	\$ 33.79	\$ 34.72	\$ 35.66	\$ 36.60	\$ 37.54	\$ 38.48	\$ 39.42	\$ 40.36	\$ 41.29	\$ 42.23	
N	\$ 34.68	\$ 35.67	\$ 36.66	\$ 37.65	\$ 38.64	\$ 39.63	\$ 40.62	\$ 41.61	\$ 42.60	\$ 43.59	\$ 44.58	
O	\$ 36.51	\$ 37.56	\$ 38.60	\$ 39.64	\$ 40.69	\$ 41.73	\$ 42.77	\$ 43.82	\$ 44.86	\$ 45.90	\$ 46.95	
P	\$ 38.34	\$ 39.44	\$ 40.53	\$ 41.63	\$ 42.72	\$ 43.82	\$ 44.92	\$ 46.01	\$ 47.11	\$ 48.20	\$ 49.30	
Q	\$ 40.18	\$ 41.33	\$ 42.48	\$ 43.62	\$ 44.77	\$ 45.92	\$ 47.07	\$ 48.22	\$ 49.36	\$ 50.51	\$ 51.66	

2018 GRADE ORDER LIST STEP PLAN												
GRADE	Cost of Living Index 1.500%					Control Point Market Rate						
	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Step 11	
D	\$ 16.60	\$ 17.06	\$ 17.54	\$ 18.02	\$ 18.48	\$ 18.96	\$ 19.44	\$ 19.90	\$ 20.38	\$ 20.86	\$ 21.34	
E	\$ 18.45	\$ 18.98	\$ 19.51	\$ 20.04	\$ 20.56	\$ 21.09	\$ 21.62	\$ 22.15	\$ 22.68	\$ 23.20	\$ 23.73	
F	\$ 20.31	\$ 20.89	\$ 21.47	\$ 22.06	\$ 22.63	\$ 23.21	\$ 23.79	\$ 24.37	\$ 24.96	\$ 25.54	\$ 26.12	
G	\$ 22.18	\$ 22.81	\$ 23.45	\$ 24.08	\$ 24.72	\$ 25.34	\$ 25.97	\$ 26.61	\$ 27.24	\$ 27.88	\$ 28.51	
H	\$ 24.04	\$ 24.72	\$ 25.41	\$ 26.10	\$ 26.78	\$ 27.47	\$ 28.16	\$ 28.84	\$ 29.53	\$ 30.22	\$ 30.90	
I	\$ 25.90	\$ 26.63	\$ 27.37	\$ 28.12	\$ 28.86	\$ 29.60	\$ 30.34	\$ 31.08	\$ 31.82	\$ 32.56	\$ 33.30	
J	\$ 27.75	\$ 28.55	\$ 29.34	\$ 30.14	\$ 30.93	\$ 31.72	\$ 32.51	\$ 33.30	\$ 34.09	\$ 34.90	\$ 35.69	
K	\$ 29.62	\$ 30.47	\$ 31.31	\$ 32.16	\$ 33.01	\$ 33.85	\$ 34.69	\$ 35.55	\$ 36.39	\$ 37.24	\$ 38.08	
L	\$ 31.48	\$ 32.38	\$ 33.27	\$ 34.18	\$ 35.07	\$ 35.97	\$ 36.87	\$ 37.77	\$ 38.67	\$ 39.56	\$ 40.47	
M	\$ 33.34	\$ 34.30	\$ 35.24	\$ 36.19	\$ 37.15	\$ 38.10	\$ 39.06	\$ 40.01	\$ 40.97	\$ 41.91	\$ 42.86	
N	\$ 35.20	\$ 36.21	\$ 37.21	\$ 38.21	\$ 39.22	\$ 40.22	\$ 41.23	\$ 42.23	\$ 43.24	\$ 44.24	\$ 45.25	
O	\$ 37.06	\$ 38.12	\$ 39.18	\$ 40.23	\$ 41.30	\$ 42.36	\$ 43.41	\$ 44.48	\$ 45.53	\$ 46.59	\$ 47.65	
P	\$ 38.92	\$ 40.03	\$ 41.14	\$ 42.25	\$ 43.36	\$ 44.48	\$ 45.59	\$ 46.70	\$ 47.82	\$ 48.92	\$ 50.04	
Q	\$ 40.78	\$ 41.95	\$ 43.12	\$ 44.27	\$ 45.44	\$ 46.61	\$ 47.78	\$ 48.94	\$ 50.10	\$ 51.27	\$ 52.43	

SALARY & BENEFITS OVERALL SUMMARY

Legislative Payroll: General Fund										Projected (% comp to PY Budget)		
Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	% of total Sal & Benes	2019	2020	2021
Elected Position Wages & FICA	\$ 19,345	\$ 19,345	\$ 19,345	\$ 19,345	\$ 20,088	\$ 19,350	\$ 19,350	\$ 19,350	0.25%	\$ 19,350	\$ 19,350	\$ 19,350
Staff Positions Salaries & Wages	\$ 102,120	\$ 74,544	\$ 71,975	\$ 66,715	\$ 80,914	\$ 79,979	\$ 76,376	\$ 93,404	1.18%	\$ 85,424	\$ 86,536	\$ 96,014
Staff Positions Benefits	\$ 28,986	\$ 26,659	\$ 22,531	\$ 21,676	\$ 45,801	\$ 45,458	\$ 40,040	\$ 52,489	0.66%	\$ 27,492	\$ 28,559	\$ 29,682
Legislative TOTAL	\$ 150,451	\$ 120,548	\$ 113,852	\$ 107,736	\$ 146,803	\$ 144,787	\$ 135,766	\$ 165,243	2.09%	\$ 132,266	\$ 134,445	\$ 145,046
Administration & Finance Payroll: General Fund										Projected (% comp to PY Budget)		
Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	% of total Sal & Benes	2019	2020	2021
Staff Positions Salaries & Wages	\$ 273,562	\$ 221,311	\$ 219,692	\$ 205,239	\$ 221,396	\$ 234,041	\$ 230,073	\$ 259,357	3.29%	\$ 256,346	\$ 261,393	\$ 266,552
Staff Positions Benefits	\$ 143,816	\$ 119,706	\$ 121,030	\$ 112,250	\$ 123,017	\$ 128,569	\$ 117,977	\$ 140,137	1.78%	\$ 137,189	\$ 143,322	\$ 149,686
Admin & Finance TOTAL	\$ 417,378	\$ 341,017	\$ 340,722	\$ 317,489	\$ 344,413	\$ 362,610	\$ 348,049	\$ 399,495	5.06%	\$ 404,715	\$ 404,715	\$ 416,239
Public Safety Payroll: General Fund										Projected (% comp to PY Budget)		
Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	% of total Sal & Benes	2019	2020	2021
Staff Positions Salaries & Wages	\$2,002,853	\$2,123,359	\$2,156,318	\$2,134,804	\$2,234,244	\$2,284,910	\$2,142,412	\$2,571,055	32.57%	\$ 2,608,661	\$2,631,831	\$2,670,573
Staff Positions Benefits	\$1,039,839	\$1,103,767	\$1,054,981	\$ 939,380	\$ 968,627	\$1,086,160	\$1,062,638	\$1,287,540	16.31%	\$ 1,354,802	\$1,405,404	\$1,459,863
Police & Fire TOTAL	\$3,042,692	\$3,227,126	\$3,211,299	\$3,074,185	\$3,202,871	\$3,371,070	\$3,205,050	\$3,858,595	48.88%	\$ 3,963,463	\$4,037,235	\$4,130,436
Public Works Payroll: General Fund										Projected (% comp to PY Budget)		
Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	% of total Sal & Benes	2019	2020	2021
Staff Positions Salaries & Wages	\$ 699,565	\$ 721,928	\$ 729,032	\$ 727,292	\$ 709,032	\$ 687,611	\$ 613,584	\$ 766,115	9.70%	\$ 776,752	\$ 787,548	\$ 798,507
Staff Positions Benefits	\$ 378,375	\$ 399,639	\$ 365,681	\$ 279,768	\$ 307,725	\$ 350,235	\$ 300,624	\$ 424,950	5.38%	\$ 453,124	\$ 472,536	\$ 492,832
Streets & Parks TOTAL	\$1,077,940	\$1,121,567	\$1,094,712	\$1,007,060	\$1,016,757	\$1,037,846	\$ 914,207	\$1,191,066	15.09%	\$ 1,229,876	\$1,260,085	\$1,291,339
Library Payroll										Projected (% comp to PY Budget)		
Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	% of total Sal & Benes	2019	2020	2021
Staff Positions Salaries & Wages	\$ 428,362	\$ 405,071	\$ 404,867	\$ 397,464	\$ 395,100	\$ 420,995	\$ 400,518	\$ 421,000	5.33%	\$ 429,420	\$ 438,008	\$ 446,769
Staff Positions Benefits	\$ 131,675	\$ 148,005	\$ 146,542	\$ 140,093	\$ 123,367	\$ 145,356	\$ 103,435	\$ 123,747	1.57%	\$ 126,222	\$ 128,746	\$ 131,321
Library TOTAL	\$ 560,037	\$ 553,076	\$ 551,409	\$ 537,557	\$ 518,467	\$ 566,351	\$ 503,953	\$ 544,747	6.90%	\$ 555,642	\$ 566,755	\$ 578,090
Waste Water Payroll: Enterprise										Projected (% comp to PY Budget)		
Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	% of total Sal & Benes	2019	2020	2021
Staff Positions Salaries & Wages	\$ 522,809	\$ 553,157	\$ 525,642	\$ 517,443	\$ 568,222	\$ 610,172	\$ 566,818	\$ 620,542	7.86%	\$ 629,610	\$ 638,814	\$ 648,157
Staff Positions Benefits	\$ 291,247	\$ 324,163	\$ 311,606	\$ 277,576	\$ 311,039	\$ 318,496	\$ 296,304	\$ 355,353	4.50%	\$ 407,575	\$ 481,713	\$ 603,310
Waste Water TOTAL	\$ 814,057	\$ 877,319	\$ 837,248	\$ 795,019	\$ 879,261	\$ 928,668	\$ 863,121	\$ 975,895	12.36%	\$ 1,037,186	\$1,120,527	\$1,251,467
Water Payroll: Enterprise										Projected (% comp to PY Budget)		
Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	% of total Sal & Benes	2019	2020	2021
Staff Positions Salaries & Wages	\$ 324,880	\$ 347,139	\$ 373,443	\$ 327,742	\$ 381,440	\$ 420,038	\$ 391,143	\$ 439,288	5.56%	\$ 444,777	\$ 450,349	\$ 456,006
Staff Positions Benefits	\$ 205,264	\$ 221,704	\$ 258,446	\$ 246,005	\$ 264,483	\$ 270,088	\$ 254,832	\$ 293,791	3.72%	\$ 306,258	\$ 319,353	\$ 438,077
Water TOTAL	\$ 530,144	\$ 568,842	\$ 631,889	\$ 573,747	\$ 645,923	\$ 690,126	\$ 645,975	\$ 733,080	9.29%	\$ 751,035	\$ 769,703	\$ 894,083

RECAP

General Fund Payroll Summary										Projected (% comp to PY Budget)		
Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	% of total Sal & Benes	2019	2020	2021
Staff Positions Salaries & Wages	\$3,097,445	\$3,160,487	\$3,196,362	\$3,153,395	\$3,265,675	\$3,305,891	\$3,081,795	\$3,709,282	46.99%	\$ 3,746,534	\$3,786,659	\$3,850,997
Staff Positions Benefits	\$1,591,017	\$1,649,772	\$1,564,223	\$1,353,075	\$1,445,170	\$1,610,422	\$1,521,278	\$1,905,117	24.13%	\$ 1,972,607	\$2,049,821	\$2,132,063
Subtotal General Fund	\$4,688,461	\$4,810,259	\$4,760,585	\$4,506,470	\$4,710,844	\$4,916,313	\$4,603,073	\$5,614,399	71.12%	\$ 5,719,141	\$5,836,480	\$5,983,060
Library Payroll Summary										Projected (% comp to PY Budget)		
Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	% of total Sal & Benes	2019	2020	2021
Staff Positions Salaries & Wages	\$ 428,362	\$ 405,071	\$ 404,867	\$ 397,464	\$ 395,100	\$ 420,995	\$ 400,518	\$ 421,000	5.33%	\$ 429,420	\$ 438,008	\$ 446,769
Staff Positions Benefits	\$ 131,675	\$ 148,005	\$ 146,542	\$ 140,093	\$ 123,367	\$ 145,356	\$ 103,435	\$ 123,747	1.57%	\$ 126,222	\$ 128,746	\$ 131,321
Subtotal Library Fund	\$ 560,037	\$ 553,076	\$ 551,409	\$ 537,557	\$ 518,467	\$ 566,351	\$ 503,953	\$ 544,747	6.90%	\$ 555,642	\$ 566,755	\$ 578,090
Water / Waste Water Payroll Summary										Projected (% comp to PY Budget)		
Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	% of total Sal & Benes	2019	2020	2021
Staff Positions Salaries & Wages	\$ 847,689	\$ 900,296	\$ 899,085	\$ 845,185	\$ 949,662	\$1,030,210	\$ 957,961	\$1,059,831	13.43%	\$ 1,074,388	\$1,089,164	\$1,104,163
Staff Positions Benefits	\$ 496,511	\$ 545,866	\$ 570,052	\$ 523,581	\$ 575,523	\$ 588,584	\$ 551,135	\$ 649,144	8.22%	\$ 713,833	\$ 801,066	\$1,041,387
Subtotal Enterprise Funds	\$1,344,200	\$1,446,162	\$1,469,137	\$1,368,766	\$1,525,184	\$1,618,794	\$1,509,096	\$1,708,975	21.65%	\$ 1,788,221	\$1,890,230	\$2,145,549
Special District (TIF 3, TIF 5, ER TIF 1)										Projected (% comp to PY Budget)		
Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	% of total Sal & Benes	2019	2020	2021
Staff Positions Salaries & Wages	\$ 9,778	\$ 9,799	\$ 9,967	\$ 7,548	\$ 15,964	\$ 16,922	\$ 20,672	\$ 18,685	0.24%	\$ 18,965	\$ 19,250	\$ 19,539
Staff Positions Benefits	\$ 4,845	\$ 3,587	\$ 3,470	\$ 2,978	\$ 7,119	\$ 6,398	\$ 8,193	\$ 7,392	0.09%	\$ 7,503	\$ 7,615	\$ 7,730
Subtotal Enterprise Funds	\$ 14,623	\$ 13,385	\$ 13,437	\$ 10,526	\$ 23,083	\$ 23,320	\$ 28,865	\$ 26,077	0.33%	\$ 26,468	\$ 26,865	\$ 27,268
Total Payroll	\$4,383,273	\$4,475,652	\$4,510,281	\$4,403,592	\$4,626,400	\$4,774,018	\$4,460,946	\$5,208,797	65.98%	\$ 5,269,307	\$5,333,081	\$5,421,467
Total Benefits	\$2,224,049	\$2,347,229	\$2,284,287	\$2,019,727	\$2,151,178	\$2,350,760	\$2,184,041	\$2,685,401	34.02%	\$ 2,820,165	\$2,987,249	\$3,312,500
Total Payroll & Benefits	\$6,607,322	\$6,822,881	\$6,794,568	\$6,423,319	\$6,777,578	\$7,124,778	\$6,644,987	\$7,894,198	100.00%	\$ 8,089,472	\$8,320,330	\$8,733,967



This section contains the most recent Municipal Facts Report, which compares the City of Burlington to other cities in various revenue, expenditure areas with per capita data.

City of Burlington 2018 Annual Budget

Municipal Facts Report 10 Comparison Cities

Municipal Facts 17

Finances & Demography in
245 Cities and Villages

Burlington Customized Report

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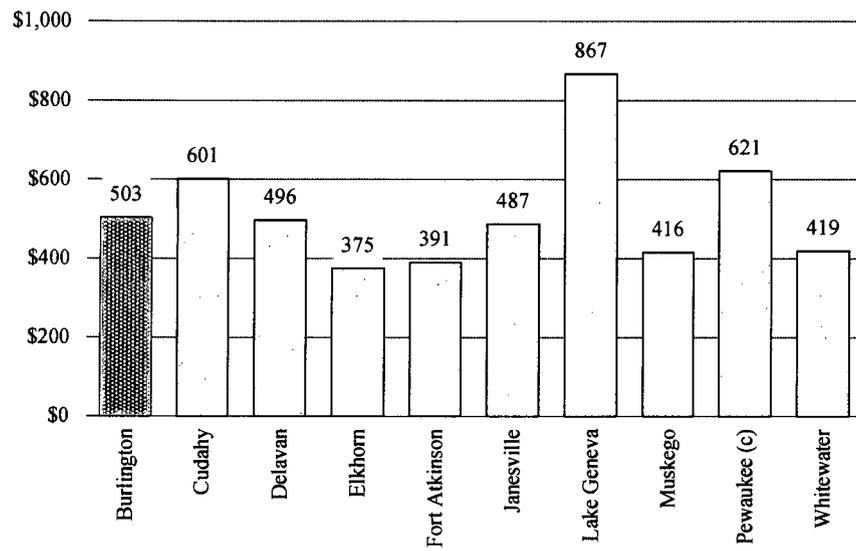


Per Capita Spending

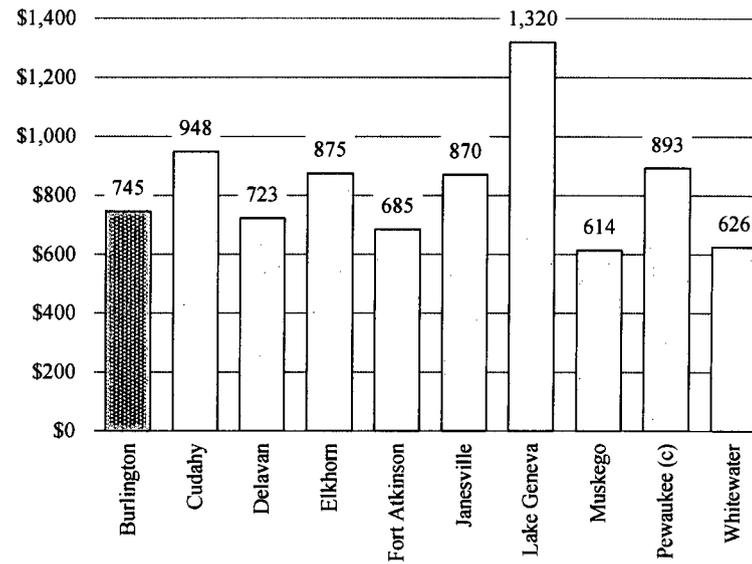
Basic and Operating

Basic spending is a measure of what a community spends on core services: general government, street maintenance, fire-ambulance, and police. Operating spending is broader. It includes basic spending as well as other expenditures, such as those for health and human services, recreation, and public works. Only debt service and capital payments are excluded. For both measures, revenues received from other municipalities for fire or police services are netted out. Among the 245 cities and villages studied, 2015 basic spending averaged \$563, while operating spending averaged \$870.

Basic Spending (Net)
Per Capita, 2015



Operating Spending (Net)
Per Capita, 2015

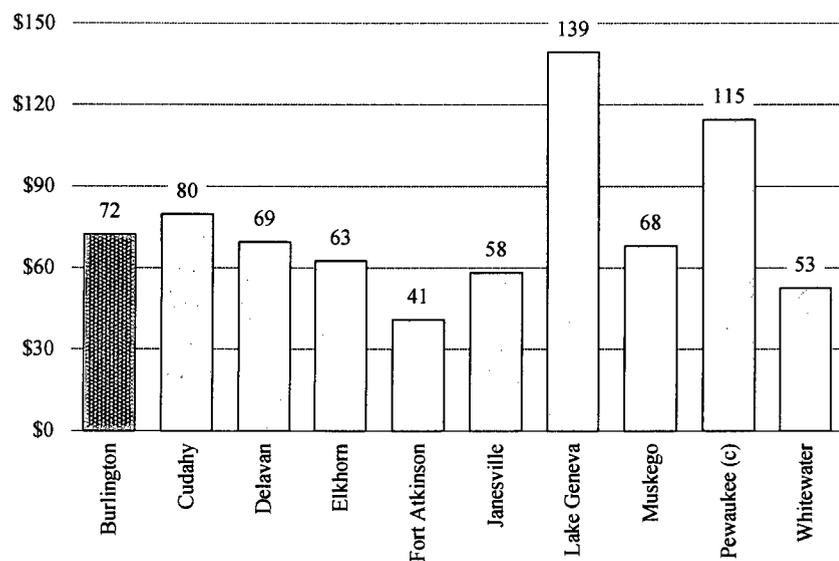


Per Capita Spending

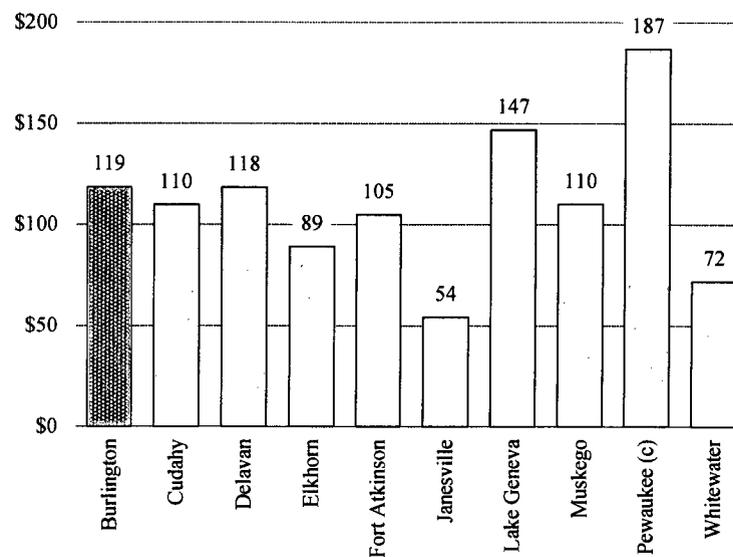
General Government and Street Maintenance

General government spending includes expenditures for general and financial administration, legislative functions, legal services, and general buildings and plant. Street maintenance costs include road maintenance, street lighting, highway administration, and sewer. Among the 245 municipalities studied, general government averaged \$83 per capita, street maintenance \$111.

General Government
Per Capita, 2015



Street Maintenance
Per Capita, 2015

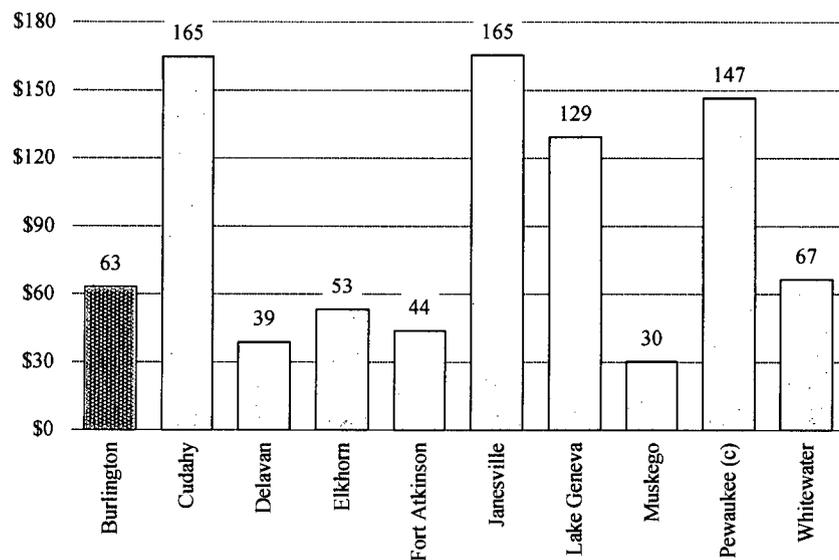


Per Capita Spending

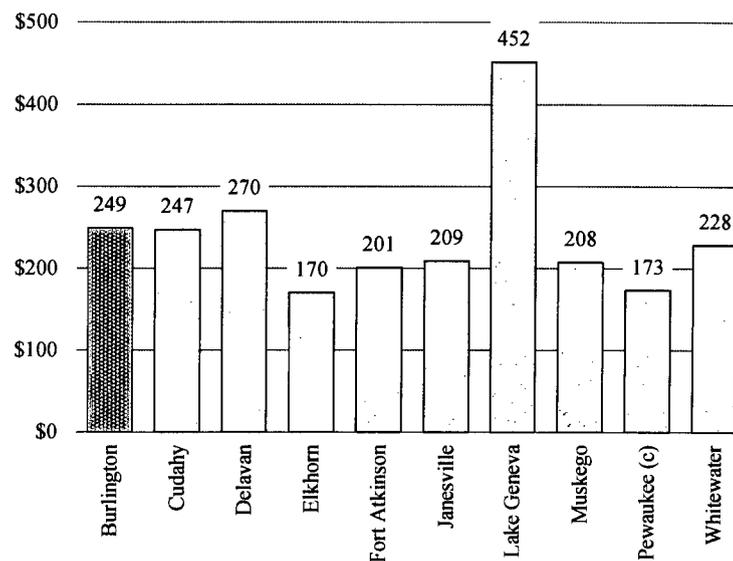
Fire and Police

Fire-ambulance expenditures include the costs of operating a fire department and providing mobile emergency care. They can include payments to other municipalities or private companies if a municipality does not provide its own service. Revenues received for providing fire-ambulance service to other communities are subtracted. Police spending includes expenditures for traffic patrol, criminal investigation, and other police activities. Again, revenues for providing these services to other municipalities are subtracted. Fire-ambulance spending averaged \$139 per capita among all municipalities studied; police spending, \$230.

Fire-Ambulance (Net)
Per Capita, 2015



Police (Net)
Per Capita, 2015

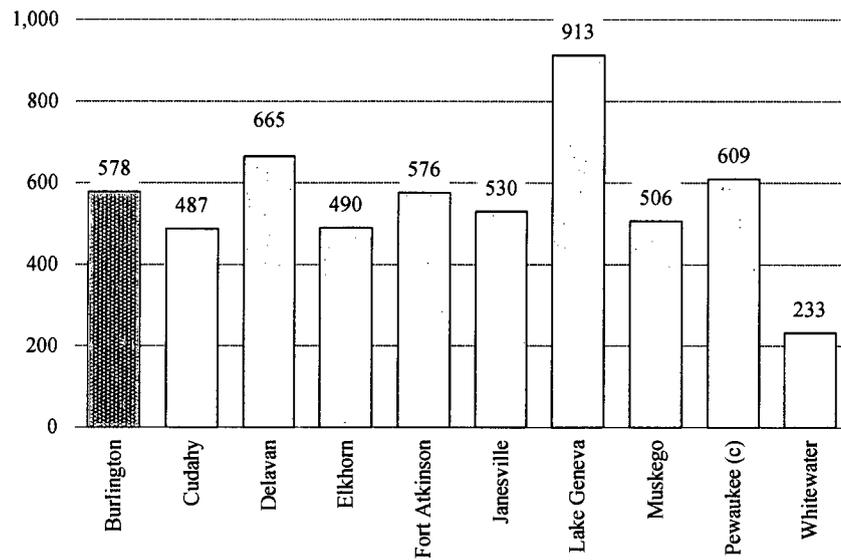


Property Taxes and Shared Revenues

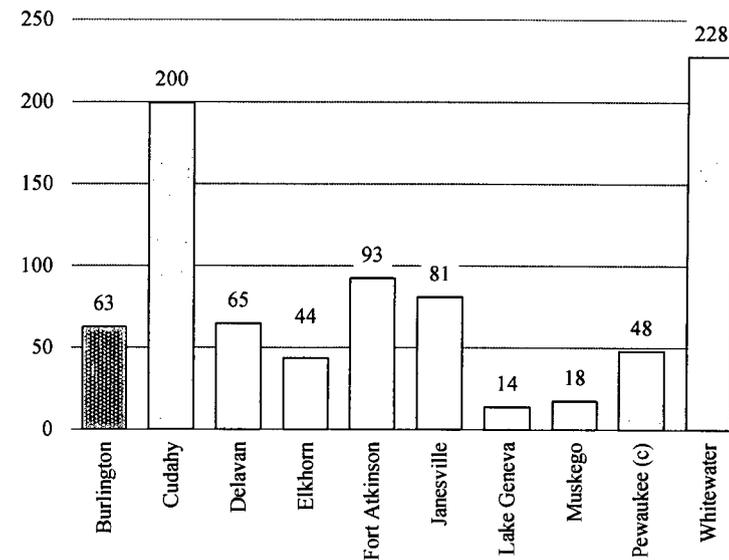
Per Capita

Property taxes are the largest revenue source for most Wisconsin municipalities. Since 2005, municipalities have been under state-imposed levy limits. The state shared revenue program distributes state taxes to local governments for discretionary use. Declines in shared revenues can sometimes be accompanied by property tax increases. Among 245 municipalities studied, property taxes averaged \$579 per capita, shared revenues \$126.

Property Tax Levy
Per Capita, 2016/17



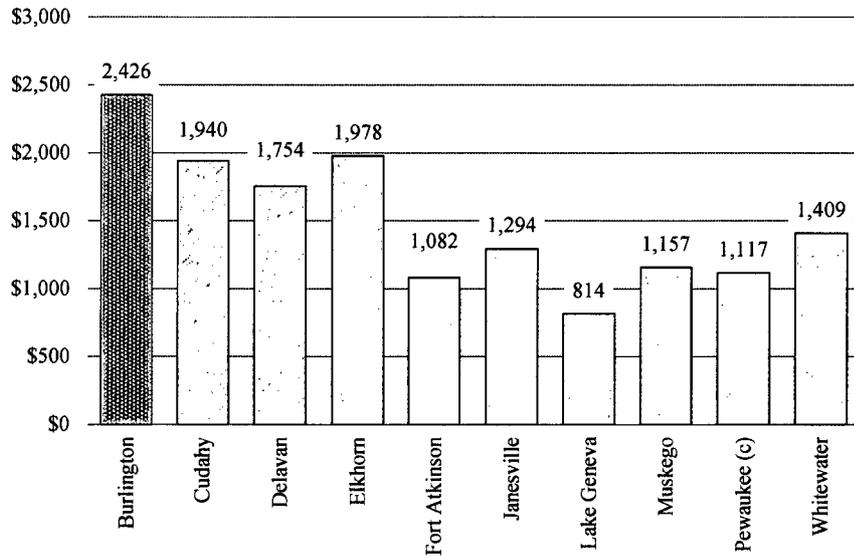
Shared Revenues
Per Capita, 2015



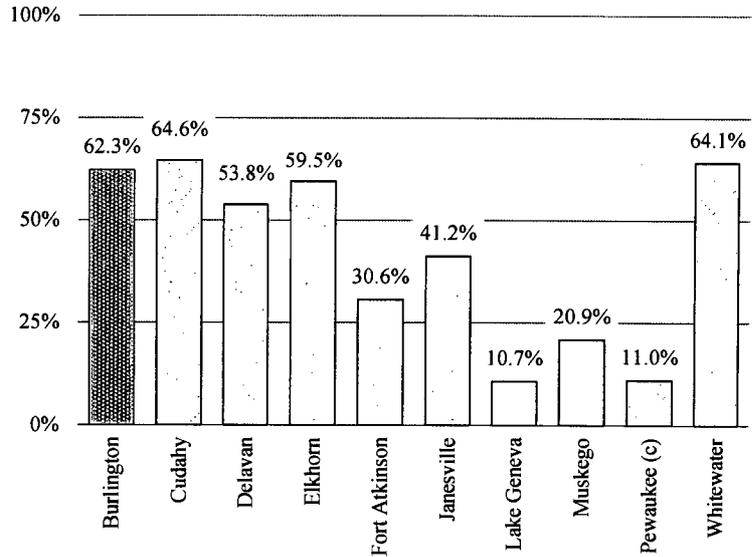
General Obligation Debt

General obligation debt is backed by the full faith, credit, and taxing power of the issuing government. Governments are legally obligated to levy the taxes necessary to meet the debt service payments. Under state law, general obligation debt is generally limited to 5.0% of total equalized value of real and personal property, including the value of property in tax incremental financing (TIF) districts. As a result, property-rich municipalities are able to assume more debt than property-poor ones. The charts below show general obligation debt per capita, and as a percentage of the state limit.

**General Obligation Debt
Per Capita, 2015**



**General Obligation Debt
As % of State Limit, 2015**

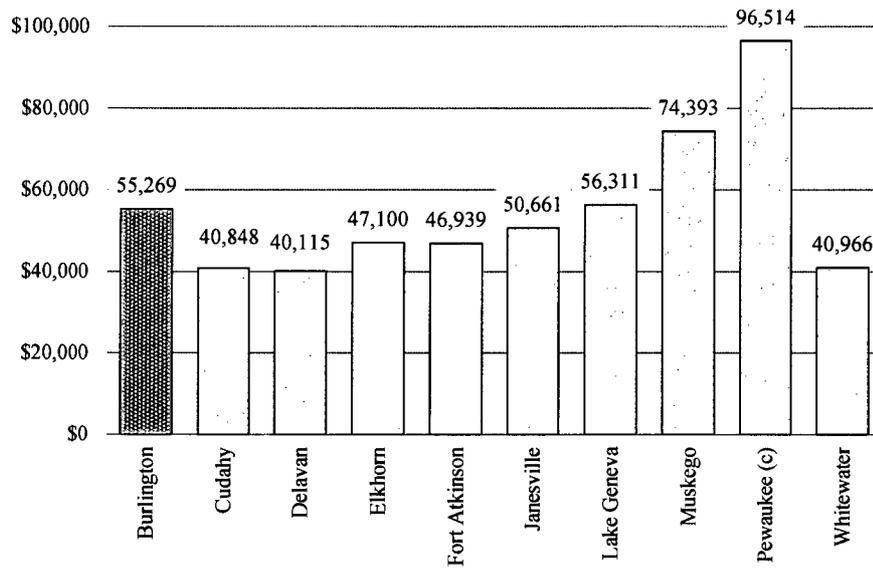


Miscellaneous Characteristics

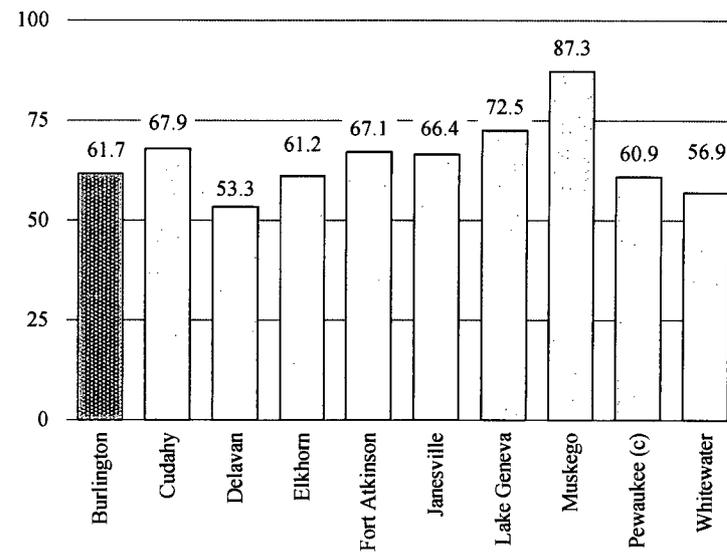
Income and Percentage Residential

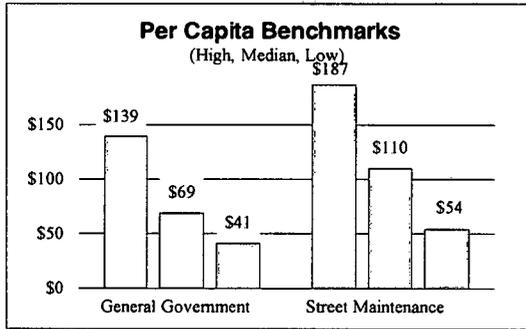
Average adjusted gross income from state tax returns is one measure of the economic well-being of a community. The residential share of the property tax base measures the share of the property tax burden borne by homeowners and renters. Statewide, about 70% of taxable property is residential.

Wisconsin Adjusted Gross Income
Per Return, 2015



Residential Property
% of Property Residential, 2016





Burlington Customized Report

■ General Government Per Capita

Per capita spending for legislative, legal, general and financial administration, and general buildings and plant.

High: \$139 Median: \$69 Low: \$41

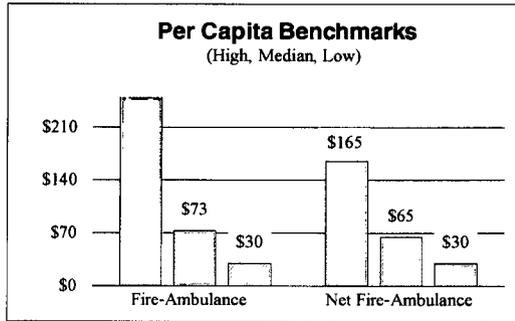
■ Street Maintenance Per Capita

Per capita costs for highway, street, light, limited-purpose road, and sewer administration and maintenance.

High: \$187 Median: \$110 Low: \$54

'15 Pop.	Municipality	General Government Per Capita					Average % Chg.	Street Maintenance Per Capita					Average % Chg.
		'11	'12	'13	'14	'15		'11	'12	'13	'14	'15	
High		\$133	\$125	\$131	\$143	\$139		\$181	\$170	\$298	\$148	\$187	
Med.	[Average CPI chg.]	67	70	73	73	69	[1.3%]	116	98	113	109	110	[1.3%]
Low		46	44	44	43	41		54	51	62	63	54	
10,603	Burlington	\$64	\$76	\$76	\$72	\$72	3.3%	\$130	\$127	\$137	\$135	\$119	-2.3%
18,250	Cudahy	73	82	77	78	80	2.2%	127	103	111	108	110	-3.6%
8,415	Delavan	71	70	75	80	69	-0.4%	126	131	128	126	118	-1.6%
9,924	Elkhorn	53	58	56	58	63	4.0%	83	75	96	102	89	1.8%
12,355	Fort Atkinson	46	44	44	43	41	-2.6%	106	107	115	111	105	-0.4%
63,510	Janesville	58	58	53	61	58	0.2%	54	51	62	63	54	0.3%
7,727	Lake Geneva	133	125	131	143	139	1.1%	138	170	155	148	147	1.6%
24,410	Muskego	70	70	71	75	68	-0.5%	99	78	91	96	110	2.7%
13,843	Pewaukee (c)	111	109	98	109	115	0.7%	181	94	298	117	187	0.9%
14,579	Whitewater	58	58	51	55	53	-2.3%	77	71	70	76	72	-1.8%

Burlington Customized Report



■ Fire-Ambulance Per Capita

Per capita costs for fire protection and ambulance services.

High: \$259 Median: \$73 Low: \$30

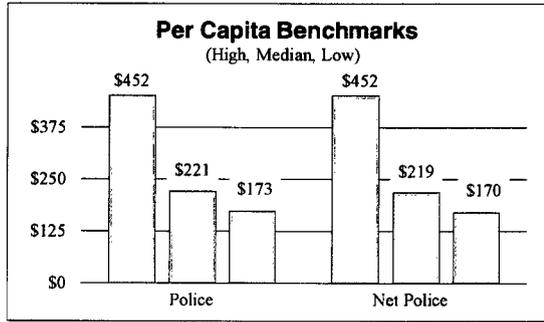
■ Net Fire-Ambulance Per Capita

Per capita costs for fire protection and ambulance services minus offsetting revenues.

High: \$165 Median: \$65 Low: \$30

'15 Pop.	Municipality	Fire-Ambulance Per Capita					Average % Chg.	Net Fire-Ambulance Per Capita					Average % Chg.
		'11	'12	'13	'14	'15		'11	'12	'13	'14	'15	
High		\$219	\$227	\$231	\$247	\$259		\$167	\$164	\$161	\$161	\$165	
Med.	[Average CPI chg.]	69	59	61	70	73	[1.3%]	69	54	60	62	65	[1.3%]
Low		47	36	31	30	30		31	36	25	30	30	
10,603	Burlington	\$53	\$52	\$62	\$63	\$63	4.4%	\$53	\$52	\$62	\$63	\$63	4.4%
18,250	Cudahy	167	164	161	161	165	-0.3%	167	164	161	161	165	-0.3%
8,415	Delavan	76	47	39	41	39	-15.5%	76	47	39	41	39	-15.5%
9,924	Elkhorn	49	61	59	77	80	12.7%	31	43	25	46	53	14.2%
12,355	Fort Atkinson	53	52	52	56	59	3.0%	41	39	39	42	44	1.8%
63,510	Janesville	169	172	166	169	174	0.8%	160	164	158	160	165	0.8%
7,727	Lake Geneva	135	133	136	147	140	0.8%	125	122	124	134	129	0.9%
24,410	Muskego	47	36	31	30	30	-10.3%	47	36	31	30	30	-10.3%
13,843	Pewaukee (c)	219	227	231	247	259	4.3%	137	132	141	152	147	1.7%
14,579	Whitewater	62	56	58	61	67	1.9%	62	56	58	61	67	1.9%

Burlington Customized Report



■ Police Per Capita

Per capita expenses for law enforcement.

High: \$452 Median: \$221 Low: \$173

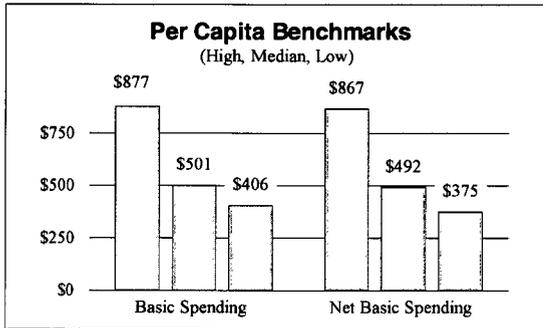
■ Net Police Per Capita

Per capita expenses for law enforcement minus offsetting revenues.

High: \$452 Median: \$219 Low: \$170

'15 Pop.	Municipality	Police Per Capita					Average % Chg.	Net Police Per Capita					Average % Chg.
		'11	'12	'13	'14	'15		'11	'12	'13	'14	'15	
High		\$447	\$420	\$461	\$454	\$452		\$432	\$407	\$461	\$454	\$452	
Med.	[Average CPI chg.]	215	217	220	218	221	[1.3%]	212	216	217	215	219	[1.3%]
Low		171	175	176	173	173		162	173	168	171	170	
10,603	Burlington	\$265	\$268	\$275	\$265	\$249	-1.6%	\$265	\$268	\$275	\$265	\$249	-1.6%
18,250	Cudahy	255	260	266	258	247	-0.8%	255	260	266	258	247	-0.8%
8,415	Delavan	278	285	326	335	342	5.3%	271	277	259	268	270	-0.1%
9,924	Elkhorn	171	184	177	180	180	1.3%	162	173	168	171	170	1.2%
12,355	Fort Atkinson	191	191	194	195	201	1.2%	191	191	194	195	201	1.2%
63,510	Janesville	201	207	206	208	212	1.3%	198	203	202	205	209	1.3%
7,727	Lake Geneva	447	420	461	454	452	0.2%	432	407	461	454	452	1.1%
24,410	Muskego	206	206	216	213	214	1.0%	200	200	210	207	208	0.9%
13,843	Pewaukee (c)	177	175	176	173	173	-0.5%	176	175	176	173	173	-0.4%
14,579	Whitewater	224	228	224	222	228	0.5%	224	228	224	222	228	0.5%

Burlington Customized Report



Basic Spending Per Capita

Per capita spending for general government, street maintenance, law enforcement, and fire-ambulance.

High: \$877 Median: \$501 Low: \$406

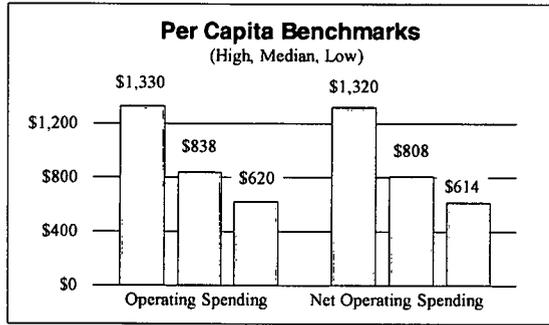
Net Basic Spending Per Capita

Per capita basic spending minus offsetting police, fire, and ambulance revenues.

High: \$867 Median: \$492 Low: \$375

'15 Pop.	Municipality	Basic Spending Per Capita					Average % Chg.	Net Basic Spending Per Capita					Average % Chg.
		'11	'12	'13	'14	'15		'11	'12	'13	'14	'15	
High		\$853	\$849	\$883	\$892	\$877		\$828	\$824	\$871	\$878	\$867	
Med.	[Average CPI chg.]	497	505	519	518	501	[1.3%]	491	492	488	501	492	[1.3%]
Low		357	379	388	404	406		330	350	344	378	375	
10,603	Burlington	\$512	\$524	\$551	\$536	\$503	-0.4%	\$512	\$524	\$551	\$536	\$503	-0.4%
18,250	Cudahy	622	609	615	606	601	-0.8%	622	609	615	606	601	-0.8%
8,415	Delavan	551	533	568	582	569	0.8%	544	525	501	515	496	-2.3%
9,924	Elkhorn	357	379	388	418	412	3.6%	330	350	344	378	375	3.3%
12,355	Fort Atkinson	396	393	405	404	406	0.6%	384	381	393	391	391	0.4%
63,510	Janesville	482	487	487	500	499	0.9%	470	475	476	488	487	0.9%
7,727	Lake Geneva	853	849	883	892	877	0.7%	828	824	871	878	867	1.2%
24,410	Muskego	421	389	410	415	422	0.1%	415	384	404	409	416	0.0%
13,843	Pewaukee (c)	688	605	804	645	734	1.6%	605	510	714	550	621	0.7%
14,579	Whitewater	420	413	403	414	419	-0.1%	420	413	403	414	419	-0.1%

Burlington Customized Report



Operating Spending Per Capita

Per capita operating spending.

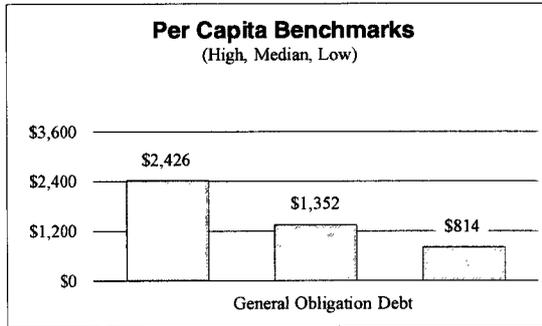
High: \$1,330 Median: \$838 Low: \$620

Net Operating Spending Per Capita

Per capita operating spending minus offsetting police, fire, and ambulance revenues.

High: \$1,320 Median: \$808 Low: \$614

'15 Pop.	Municipality	Operating Spending Per Capita					Average % Chg.	Net Operating Spending Per Capita					Average % Chg.
		'11	'12	'13	'14	'15		'11	'12	'13	'14	'15	
High		\$1,250	\$1,263	\$1,326	\$1,340	\$1,330		\$1,224	\$1,238	\$1,313	\$1,326	\$1,320	
Med.	[Average CPI chg.]	767	769	782	792	838	[1.3%]	763	749	742	759	808	[1.3%]
Low		610	580	582	606	620		583	575	582	606	614	
10,603	Burlington	\$795	\$814	\$818	\$809	\$745	-1.6%	\$795	\$814	\$818	\$809	\$745	-1.6%
18,250	Cudahy	892	904	956	989	948	1.5%	892	904	956	989	948	1.5%
8,415	Delavan	738	724	754	776	795	1.9%	731	716	686	709	723	-0.3%
9,924	Elkhorn	610	696	630	750	911	10.5%	583	667	586	710	875	10.7%
12,355	Fort Atkinson	684	681	685	692	700	0.6%	672	669	673	678	685	0.5%
63,510	Janesville	852	848	809	844	882	0.9%	840	836	798	833	870	0.9%
7,727	Lake Geneva	1,250	1,263	1,326	1,340	1,330	1.6%	1,224	1,238	1,313	1,326	1,320	1.9%
24,410	Muskego	616	580	641	629	620	0.2%	610	575	635	623	614	0.2%
13,843	Pewaukee (c)	965	878	1,088	938	1,005	1.0%	882	783	998	843	893	0.3%
14,579	Whitewater	633	600	582	606	626	-0.3%	633	600	582	606	626	-0.3%



Burlington Customized Report

■ General Obligation Debt (In Thousands)

Amount of general obligation debt.

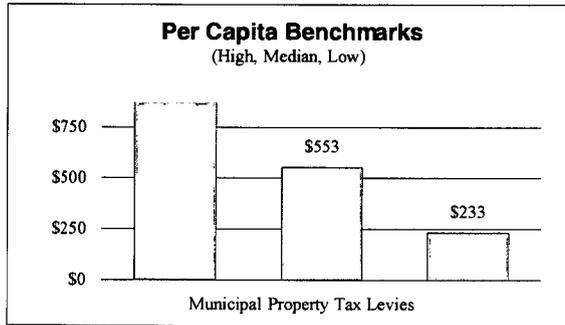
High: \$82,200 Median: \$20,083 Low: \$6,292

■ Debt Per Capita / Debt as a % of Limit

General obligation debt per capita and debt as a share of the state limit.

High: \$2,426 Median: \$1,352 Low: \$814
64.6% 47.5% 10.7%

'15 Pop.	Municipality	General Obligation Debt (In Thousands)					Average % Chg.	Debt Per Capita			% of Limit		Point Change
		'11	'12	'13	'14	'15		'14	'15	% Chg.	'14	'15	
High		\$74,814	\$74,190	\$75,155	\$80,425	\$82,200		\$2,249	\$2,426		73.1%	64.6%	
Med. [Average CPI chg.]		21,448	21,970	19,702	20,599	20,083	[1.3%]	1,399	1,352		43.4%	47.5%	
Low		7,297	6,385	5,533	7,210	6,292		937	814		12.3%	10.7%	
10,603	Burlington	\$22,179	\$23,840	\$21,380	\$18,810	\$25,725	3.8%	\$1,790	\$2,426	35.6%	46.6%	62.3%	15.7%
18,250	Cudahy	45,008	42,093	38,730	38,710	35,410	-5.8%	2,124	1,940	-8.7%	63.5%	64.6%	1.1%
8,415	Delavan	28,728	21,241	18,683	16,696	14,758	-15.3%	1,980	1,754	-11.4%	60.8%	53.8%	-7.0%
9,924	Elkhorn	20,718	19,928	18,173	22,388	19,625	-1.3%	2,249	1,978	-12.1%	67.9%	59.5%	-8.4%
12,355	Fort Atkinson	17,489	16,498	16,001	14,839	13,369	-6.5%	1,200	1,082	-9.8%	34.9%	30.6%	-4.3%
63,510	Janesville	74,814	74,190	75,155	80,425	82,200	2.4%	1,266	1,294	2.2%	40.2%	41.2%	1.1%
7,727	Lake Geneva	7,297	6,385	5,533	7,210	6,292	-3.6%	937	814	-13.1%	12.3%	10.7%	-1.7%
24,410	Muskego	35,510	33,900	32,540	30,481	28,247	-5.6%	1,254	1,157	-7.7%	23.1%	20.9%	-2.2%
13,843	Pewaukee (c)	11,387	10,302	11,970	17,306	15,463	8.0%	1,261	1,117	-11.4%	12.9%	11.0%	-1.9%
14,579	Whitewater	19,777	22,700	20,720	22,850	20,540	1.0%	1,532	1,409	-8.1%	73.1%	64.1%	-9.0%



Burlington Customized Report

■ Municipal Property Tax Levies (In Thousands)

Property taxes levied by municipality.

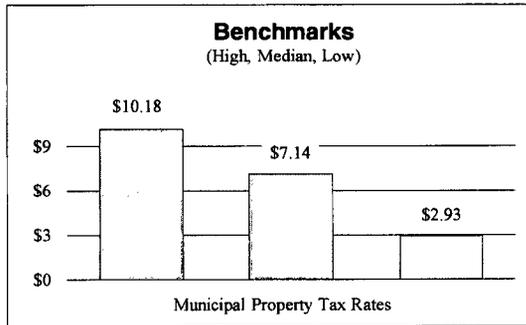
High: \$33,631 Median: \$7,129 Low: \$3,348

■ Municipal Property Tax Levies Per Capita

Per capita municipal property tax levies.

High: \$913 Median: \$553 Low: \$233

'15 Pop.	Municipality	Municipal Property Tax Levies (In Thousands)					Average % Chg.	Municipal Property Tax Levies Per Capita					Average % Chg.
		12/13	13/14	14/15	15/16	16/17		12/13	13/14	14/15	15/16	16/17	
High		\$29,916	\$30,455	\$31,641	\$32,484	\$33,631		\$804	\$807	\$823	\$840	\$913	
Med.	[Average CPI chg.]	6,326	6,402	6,456	6,731	7,129	[1.3%]	510	513	517	538	553	[1.3%]
Low		2,955	3,017	3,072	3,144	3,348		200	201	206	216	233	
10,603	Burlington	\$5,506	\$5,532	\$5,746	\$6,032	\$6,124	2.7%	\$525	\$527	\$547	\$569	\$578	2.5%
18,250	Cudahy	7,980	8,060	8,270	8,527	8,868	2.7%	437	442	454	467	487	2.8%
8,415	Delavan	5,293	5,343	5,365	5,496	5,598	1.4%	627	634	636	653	665	1.5%
9,924	Elkhorn	4,030	4,041	4,788	4,850	4,849	4.7%	403	407	481	489	490	5.0%
12,355	Fort Atkinson	6,495	6,613	6,581	6,974	7,163	2.5%	525	535	532	564	576	2.4%
63,510	Janesville	29,916	30,455	31,641	32,484	33,631	3.0%	471	479	498	511	530	3.0%
7,727	Lake Geneva	6,157	6,190	6,331	6,488	7,096	3.6%	804	807	823	840	913	3.2%
24,410	Muskego	12,006	12,096	12,191	12,311	12,411	0.8%	496	499	502	504	506	0.5%
13,843	Pewaukee (c)	7,897	7,962	8,159	8,294	8,620	2.2%	587	583	594	599	609	1.0%
14,579	Whitewater	2,955	3,017	3,072	3,144	3,348	3.2%	200	201	206	216	233	3.8%



Burlington Customized Report

■ Municipal Property Tax Rates

Municipal property tax rates.

High: \$10.18 Median: \$7.14 Low: \$2.93

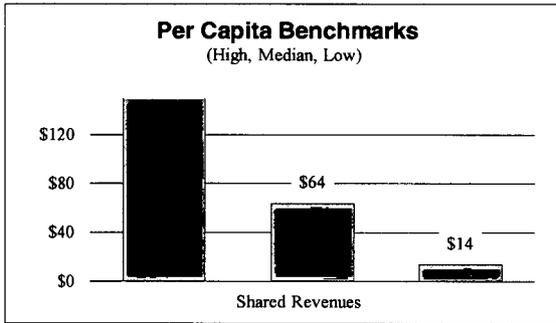
■ Equalized Values (In Millions)

Equalized values including property in tax incremental financing (TIF) districts.

High: \$4,165 Median: \$980 Low: \$550

'15 Pop.	Municipality	Municipal Property Tax Rates					Average % Chg.	Equalized Values (In Millions)					Average % Chg.
		12/13	13/14	14/15	15/16	16/17		'12	'13	'14	'15	'16	
High		\$9.32	\$9.88	\$10.18	\$10.48	\$10.18		\$3,896	\$3,793	\$4,006	\$3,987	\$4,165	
Med.	[Average CPI chg.]	7.29	7.55	7.89	8.07	7.14	[1.3%]	1,037	968	1,010	985	980	[1.3%]
Low		3.03	3.10	3.04	2.95	2.93		588	568	549	549	550	
10,603	Burlington	\$8.34	\$8.70	\$9.01	\$9.07	\$7.13	-3.8%	\$833	\$818	\$807	\$826	\$858	0.8%
18,250	Cudahy	7.78	8.30	8.08	9.31	8.14	1.1%	1,227	1,177	1,219	1,096	1,089	-2.9%
8,415	Delavan	9.32	9.88	10.18	10.48	10.18	2.2%	588	568	549	549	550	-1.7%
9,924	Elkhorn	6.80	6.89	7.84	7.96	7.14	1.2%	638	631	659	660	679	1.6%
12,355	Fort Atkinson	7.79	8.22	7.94	8.18	8.23	1.4%	855	824	851	874	871	0.5%
63,510	Janesville	7.87	8.28	8.15	8.37	8.07	0.6%	3,896	3,793	4,006	3,987	4,165	1.7%
7,727	Lake Geneva	5.42	5.96	5.77	5.85	5.96	2.4%	1,220	1,113	1,168	1,177	1,191	-0.6%
24,410	Muskego	4.80	4.91	4.73	4.67	4.49	-1.7%	2,566	2,535	2,644	2,706	2,767	1.9%
13,843	Pewaukee (c)	3.03	3.10	3.04	2.95	2.93	-0.8%	2,610	2,570	2,683	2,808	2,945	3.1%
14,579	Whitewater	5.44	5.49	5.63	5.58	5.19	-1.2%	618	626	625	641	645	1.1%

Burlington Customized Report



■ Shared Revenues (In Thousands)

State shared revenue payments received by municipality.

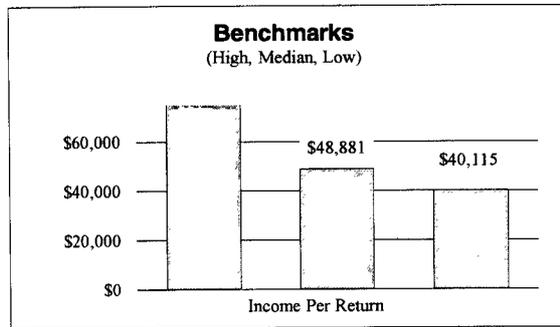
High: \$5,135 Median: \$664 Low: \$107

■ Shared Revenues Per Capita

Per capita shared revenue payments.

High: \$228 Median: \$64 Low: \$14

'15 Pop.	Municipality	Shared Revenues (In Thousands)					Average % Chg.	Shared Revenues Per Capita					Average % Chg.
		'11	'12	'13	'14	'15		'11	'12	'13	'14	'15	
High		\$5,777	\$5,126	\$5,116	\$5,072	\$5,135		\$239	\$228	\$223	\$225	\$228	
Med.	[Average CPI chg.]	706	637	646	652	664	[1.3%]	72	64	62	63	64	[1.3%]
Low		126	115	109	108	107		16	15	14	14	14	
10,603	Burlington	\$720	\$651	\$654	\$654	\$664	-2.0%	\$69	\$62	\$62	\$62	\$63	-2.3%
18,250	Cudahy	3,894	3,664	3,619	3,615	3,642	-1.7%	213	201	199	198	200	-1.7%
8,415	Delavan	628	557	524	536	545	-3.5%	74	66	62	64	65	-3.4%
9,924	Elkhorn	481	442	444	434	433	-2.6%	48	44	45	44	44	-2.3%
12,355	Fort Atkinson	1,270	1,147	1,133	1,130	1,143	-2.6%	102	93	92	91	93	-2.5%
63,510	Janesville	5,777	5,126	5,116	5,072	5,135	-2.9%	91	81	80	80	81	-2.9%
7,727	Lake Geneva	126	115	109	108	107	-3.9%	16	15	14	14	14	-4.1%
24,410	Muskego	503	428	428	427	428	-4.0%	21	18	18	18	18	-4.2%
13,843	Pewaukee (c)	692	623	639	649	664	-1.1%	52	46	47	47	48	-2.0%
14,579	Whitewater	3,492	3,369	3,345	3,349	3,320	-1.3%	239	228	223	225	228	-1.2%



Burlington Customized Report

Income and Income Taxes

Wisconsin adjusted gross income, income per tax return, and individual income taxes paid.

Income/Return High: \$96,514 Median: \$48,881 Low: \$40,115

Property Tax Base

Percentage of equalized value in residential, commercial, manufacturing, and other classes.

Residential High: 87.3% Median: 64.1% Low: 53.3%

'15 Pop.	Municipality	Income	Income/Return	Income Taxes	Property Tax Base (2016)			
		'15	'15	'15	Res.	Comm.	Mfg.	Other
High		\$1,731,897,649	\$96,514	\$72,207,674	87.3%	36.6%	6.1%	4.0%
Med.		360,631,229	48,881	15,064,453	64.1%	27.2%	5.4%	3.2%
Low		193,932,747	40,115	7,643,629	53.3%	8.8%	2.0%	1.5%
10,603	Burlington	\$420,982,883	\$55,269	\$18,321,859	61.7	28.5	5.8	4.0
18,250	Cudahy	379,312,907	40,848	14,710,140	67.9	24.6	6.1	1.5
8,415	Delavan	217,301,478	40,115	8,102,917	53.3	36.6	6.1	4.0
9,924	Elkhorn	300,263,384	47,100	12,384,053	61.2	30.5	5.3	3.1
12,355	Fort Atkinson	341,949,551	46,939	13,834,840	67.1	24.9	5.4	2.6
63,510	Janesville	1,731,897,649	50,661	72,207,674	66.4	25.8	3.9	3.9
7,727	Lake Geneva	339,665,751	56,311	15,418,765	72.5	23.6	2.0	1.9
24,410	Muskego	913,844,238	74,393	43,450,900	87.3	8.8	2.2	1.8
13,843	Pewaukee (c)	865,733,388	96,514	43,607,881	60.9	31.8	3.5	3.9
14,579	Whitewater	193,932,747	40,966	7,643,629	56.9	33.9	5.9	3.3



This section contains the expected total General Fund revenues, total General Fund expenditures and anticipated fund balance. The General Fund pays for most City Services offered to property owners in the City. Expenditures are mainly funded by Taxes, State Aid and other fee based sources.

City of Burlington 2018 Annual Budget

General Fund Fund Balance Revenues

GENERAL GOVERNMENT

General Fund Overall													
Revenues													
Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017	% of Rev. In	Projection		
											2019	2020	2021
All Taxes	\$ 5,063,222	\$ 5,202,966	\$ 4,977,601	\$ 4,824,206	\$ 4,545,044	\$ 5,360,426	\$ 5,349,259	\$ 5,386,211	0.5%	64.200%	\$ 5,960,832	\$ 5,880,143	\$ 5,849,134
Debt Levy Portion of Taxes	\$ -	\$ -	\$ -	\$ 200,000	\$ 403,000	\$ 431,280	\$ 431,280	\$ 874,469	102.8%	10.423%	\$ 1,107,991	\$ 1,115,870	\$ 1,035,101
Intergovernmental Revenue	\$ 1,219,655	\$ 1,291,220	\$ 1,427,096	\$ 1,407,282	\$ 1,429,995	\$ 1,171,677	\$ 1,234,190	\$ 1,138,097	-9.2%	13.565%	\$ 1,177,388	\$ 1,205,148	\$ 1,215,143
Licenses & Permits	\$ 321,130	\$ 365,091	\$ 362,435	\$ 471,345	\$ 523,315	\$ 389,980	\$ 428,200	\$ 426,050	9.2%	5.078%	\$ 455,268	\$ 458,331	\$ 462,322
Fines & Forfeitures	\$ 194,179	\$ 160,704	\$ 175,122	\$ 181,183	\$ 181,201	\$ 186,000	\$ 110,000	\$ 130,000	-30.1%	1.550%	\$ 158,000	\$ 185,000	\$ 186,000
Public Charges for Services	\$ 54,267	\$ 50,768	\$ 35,124	\$ 97,159	\$ 102,103	\$ 99,120	\$ 79,700	\$ 92,500	-6.7%	1.103%	\$ 98,339	\$ 100,378	\$ 102,118
Special Assessments	\$ 11,373	\$ 27,970	\$ 22,665	\$ 17,906	\$ 26,516	\$ 15,000	\$ 15,000	\$ 15,000	0.0%	0.179%	\$ 15,000	\$ 15,000	\$ 15,000
Property Sales & Recovery	\$ 22,360	\$ 64,468	\$ 27,069	\$ 13,767	\$ 18,229	\$ 10,000	\$ 105,000	\$ 10,000	0.0%	0.119%	\$ 10,000	\$ 10,000	\$ 10,000
Interest/ Investment Income	\$ 8,497	\$ 4,945	\$ 14,187	\$ 36,171	\$ (1,833)	\$ 12,500	\$ 24,500	\$ 26,500	112.0%	0.316%	\$ 26,500	\$ 26,500	\$ 26,500
Other Miscellaneous Income (Less TID TRFR's)	\$ 15,073	\$ 21,831	\$ 16,117	\$ 12,158	\$ 2,463	\$ 14,200	\$ 201,700	\$ 1,000	-93.0%	0.012%	\$ 17,350	\$ 17,500	\$ 18,150
Transfer in From TIF	\$ 100,000	\$ 294,415	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -					
Total Revenues	\$ 7,009,756	\$ 7,484,378	\$ 7,057,417	\$ 7,261,177	\$ 7,230,039	\$ 7,690,183	\$ 7,978,829	\$ 8,099,827	5.3%	96.545%	\$ 9,026,669	\$ 9,013,871	\$ 8,919,469
Disaster Funding: State Disaster Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,547,447	\$ -			\$ -	\$ -	\$ -
Total with Alternative Revenue	\$ 7,009,756	\$ 7,484,378	\$ 7,057,417	\$ 7,261,177	\$ 7,230,039	\$ 7,690,183	\$ 9,526,276	\$ 8,099,827	5.3%	96.545%	\$ 9,026,669	\$ 9,013,871	\$ 8,919,469
Expenditures													
Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	% Change Chg fr 2017	% of Exp. Out	Projection		
											2019	2020	2021
General Government Total	\$ 922,674	\$ 915,747	\$ 867,200	\$ 873,268	\$ 1,034,275	\$ 1,016,403	\$ 2,675,419	\$ 1,164,371	14.6%	13.521%	\$ 1,100,310	\$ 1,122,855	\$ 1,160,492
Salaries	\$ 393,051	\$ 313,864	\$ 291,753	\$ 291,299	\$ 322,398	\$ 333,370	\$ 325,799	\$ 372,111	11.6%	4.435%	\$ 358,370	\$ 364,629	\$ 379,267
Benefits	\$ 167,852	\$ 141,797	\$ 151,920	\$ 133,926	\$ 168,818	\$ 174,027	\$ 158,016	\$ 192,627	10.7%	2.296%	\$ 166,031	\$ 173,131	\$ 180,618
Operating Expenses	\$ 361,772	\$ 460,085	\$ 423,527	\$ 448,043	\$ 543,058	\$ 509,006	\$ 2,191,604	\$ 599,634	17.8%	7.147%	\$ 575,909	\$ 585,095	\$ 600,608
Public Safety Total	\$ 3,561,189	\$ 3,724,366	\$ 3,714,195	\$ 3,617,285	\$ 3,705,267	\$ 3,873,466	\$ 3,707,446	\$ 4,400,924	13.6%	51.105%	\$ 4,506,101	\$ 4,579,357	\$ 4,683,644
Salaries	\$ 2,006,888	\$ 2,124,031	\$ 2,164,901	\$ 2,134,804	\$ 2,234,244	\$ 2,284,910	\$ 2,142,412	\$ 2,571,055	12.5%	30.645%	\$ 2,610,370	\$ 2,633,555	\$ 2,672,306
Benefits	\$ 1,035,805	\$ 1,109,989	\$ 1,068,319	\$ 939,380	\$ 968,627	\$ 1,086,160	\$ 1,062,638	\$ 1,287,540	18.5%	15.347%	\$ 1,353,093	\$ 1,403,680	\$ 1,458,130
Operating Expenses	\$ 518,497	\$ 490,346	\$ 480,975	\$ 543,100	\$ 502,396	\$ 502,396	\$ 502,396	\$ 542,329	7.9%	6.464%	\$ 542,638	\$ 542,122	\$ 553,208
Public Works Total	\$ 1,990,849	\$ 2,132,117	\$ 2,014,267	\$ 1,845,564	\$ 1,852,788	\$ 1,960,701	\$ 1,820,076	\$ 2,063,211	5.2%	23.959%	\$ 2,045,073	\$ 2,092,135	\$ 2,142,697
Salaries	\$ 429,782	\$ 448,374	\$ 409,114	\$ 416,691	\$ 429,619	\$ 407,291	\$ 364,188	\$ 443,744	9.0%	5.289%	\$ 449,800	\$ 455,947	\$ 462,186
Benefits	\$ 246,858	\$ 265,288	\$ 262,612	\$ 202,029	\$ 222,076	\$ 236,727	\$ 208,562	\$ 293,747	24.1%	3.501%	\$ 314,798	\$ 329,188	\$ 344,292
Operating Expenses	\$ 1,314,209	\$ 1,418,455	\$ 1,352,541	\$ 1,226,845	\$ 1,201,091	\$ 1,316,683	\$ 1,247,326	\$ 1,325,720	0.7%	15.802%	\$ 1,280,475	\$ 1,307,000	\$ 1,336,218
Health & Human Services	\$ 72,779	\$ 74,614	\$ 72,806	\$ 82,106	\$ 84,199	\$ 81,561	\$ 81,561	\$ 86,163	5.6%	1.001%	\$ 87,800	\$ 89,468	\$ 91,170
Culture, Recreation & Education (Incl Parks)	\$ 578,137	\$ 587,125	\$ 616,289	\$ 540,779	\$ 510,219	\$ 609,617	\$ 698,362	\$ 607,773	-0.3%	7.058%	\$ 676,090	\$ 688,786	\$ 701,770
Conservation & Development	\$ 313,158	\$ 186,752	\$ 375,673	\$ 221,114	\$ 225,143	\$ 186,667	\$ 171,786	\$ 289,120	54.9%	3.357%	\$ 290,130	\$ 291,164	\$ 167,203
Total Expenditures	\$ 7,438,787	\$ 7,620,722	\$ 7,660,431	\$ 7,180,115	\$ 7,411,889	\$ 7,728,415	\$ 9,154,650	\$ 8,611,563	11.4%	100.0%	\$ 8,705,504	\$ 8,863,766	\$ 8,946,976
						Allowed ERP>>	2.00%	Act ERP->>	1.38%		Projection		
Disaster Expenditure Note: Memo Posting ONLY	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,700,000	\$ -			\$ -	\$ -	\$ -
Total Expenditures with Special Outlay	\$ 7,438,787	\$ 7,620,722	\$ 7,660,431	\$ 7,180,115	\$ 7,411,889	\$ 7,728,415	\$ 9,154,650	\$ 8,611,563	11.4%	100.0%	\$ 8,705,504	\$ 8,863,766	\$ 8,946,976
Revenue Over (under) Expenditures	\$ (429,030)	\$ (136,344)	\$ (603,014)	\$ 81,062	\$ (181,850)	\$ (38,232)	\$ 371,627	\$ (511,736)	1238.5%	-6.100%	\$ 321,165	\$ 150,105	\$ (27,507)
OTHER FINANCING SOURCES/(USES)											Projection		
										% of Rev In	2019	2020	2021
Operating Transfer In - Airport (623)	\$ -	\$ 15,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	0.0%	0.298%	\$ 25,000	\$ 25,000	\$ 25,000
Operating Transfer In - Other (ERF)	\$ -	\$ 297,787	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -
Operating Transfer Out - Stormwater Mgmt (462)	\$ -	\$ -	\$ -	\$ 132,222	\$ (127,826)	\$ -	\$ -	\$ (39,684)	-0.473%		\$ (50,000)	\$ (50,000)	\$ (50,000)
Operating Transfer Out - TIF 3 RLF (468)	\$ -	\$ -	\$ -	\$ -	\$ (129,619)	\$ -	\$ (164,399)	\$ 19,000	0.226%		\$ (100,000)	\$ (50,000)	\$ (50,000)
Operating Transfer Out - Cap Proj Infra (470)	\$ 219,831	\$ 22,628	\$ (9,309)	\$ -	\$ -	\$ (430,000)	\$ -	\$ -			\$ (1,080,000)	\$ -	\$ -
Operating Transfer Out - Park Development (820)	\$ (25,000)	\$ (25,000)	\$ (25,000)	\$ (25,000)	\$ (25,000)	\$ (30,000)	\$ (30,000)	\$ (30,000)	0.0%	-0.358%	\$ (60,000)	\$ (75,000)	\$ (100,000)
Operating Transfer Out - Original Debt Service (313)	\$ (428,459)	\$ (465,000)	\$ (73,543)	\$ (165,229)	\$ (123,582)	\$ (524,195)	\$ (290,646)	\$ (114,471)	-78.2%	-1.364%	\$ (104,000)	\$ (114,000)	\$ (124,000)
Operating Transfer Out - Library(251)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -
Operating Transfer Out - Equip Replacement(465)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -
Operating Transfer In - CDBG Loan Repay	\$ 20,654	\$ 39,675	\$ 24,000	\$ 24,222	\$ -	\$ 24,000	\$ -	\$ -			\$ -	\$ -	\$ -
Tax Equivalent from Water Utility	\$ 301,890	\$ 456,625	\$ 480,294	\$ 472,392	\$ 515,875	\$ 475,000	\$ 475,000	\$ 480,000	1.1%	5.721%	\$ 475,000	\$ 480,000	\$ 485,000
Other Transfer In	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -
Operating Transfer Out - Façade Grants Fund	\$ -	\$ -	\$ (30,000)	\$ (20,000)	\$ (20,000)	\$ (50,000)	\$ (50,000)	\$ (50,000)	0.0%	-0.596%	\$ (50,000)	\$ (60,000)	\$ (70,000)
100-484831-Sale of Capital Assets	\$ 366,449	\$ 1,401	\$ 116,260	\$ 86	\$ -	\$ -	\$ -	\$ -			\$ 1,500	\$ 1,500	\$ 1,500
Subtotal	\$ 455,365	\$ 343,116	\$ 807,702	\$ 443,693	\$ 114,848	\$ (510,195)	\$ (35,045)	\$ 289,845	-156.8%	3.455%	\$ (942,500)	\$ 157,500	\$ 117,500
Net Expenditure & Other Sources	\$ 26,335	\$ 206,772	\$ 204,688	\$ 524,755	\$ (67,002)	\$ (548,427)	\$ 336,582	\$ (221,891)	-59.5%	-2.645%	\$ (621,335)	\$ 307,605	\$ 89,993
Fund Balance Begin 01/01	\$ 1,210,907	\$ 1,263,576	\$ 1,334,005	\$ 1,538,694	\$ 2,063,448	\$ 2,063,448	\$ 1,996,447	\$ 2,333,028	% Change		\$ 2,111,138	\$ 1,810,968	\$ 2,268,677
Revenue In	\$ 7,036,091	\$ 7,691,150	\$ 7,865,119	\$ 7,704,870	\$ 7,344,887	\$ 7,179,988	\$ 9,491,231	\$ 8,389,672	16.8%		\$ 8,405,334	\$ 9,321,475	\$ 9,009,461
Expenditure Out	\$ (7,438,787)	\$ (7,620,722)	\$ (7,660,431)	\$ (7,180,115)	\$ (7,411,889)	\$ (7,728,415)	\$ (9,154,650)	\$ (8,611,563)	11.4%		\$ (8,705,504)	\$ (8,863,766)	\$ (8,946,976)
Fund Balance End 12/31	\$ 1,263,576	\$ 1,334,005	\$ 1,538,694	\$ 2,063,448	\$ 1,996,447	\$ 1,515,022	\$ 2,333,028	\$ 2,111,138	39.3%		\$ 1,810,968	\$ 2,268,677	\$ 2,331,162
Fund Balance as a Percent of Expenditures*	16.99%	17.50%	20.09%	28.74%	26.94%	19.60%	25.48%	24.52%			20.80%	25.59%	26.06%

GENERAL GOVERNMENT

General Fund Revenue												Projected		
Revenue Summary												2019	2020	2021
Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017	% of Total Revenues	2019	2020	2021
TAXES														
100-414111-000	General Property Tax Levy	\$ 5,115,730	\$ 5,358,295	\$ 5,531,616	\$ 5,376,055	\$ 5,217,528	\$ 5,692,276	\$ 5,692,276	\$ 5,892,131	3.5%	72.744%	\$ 6,611,052	\$ 6,677,163	\$ 6,743,934
	Debt Service Levy				\$ 200,000	\$ 403,000	\$ 431,280	\$ 431,280	\$ 874,469	102.8%	10.796%	\$ 1,107,991	\$ 1,115,870	\$ 1,035,101
100-565643-399	Tax to Revenue Sharing: Town of Burl.	\$ (45,009)	\$ (55,071)	\$ (43,686)	\$ (33,036)	\$ (22,368)		\$ (11,167)	\$ (620)	-0.008%		\$ (420)	\$ (220)	\$ -
	Taxes to Airport						\$ -	\$ -	\$ -					
251-414111-000	Taxes to Library	\$ (405,500)	\$ (405,500)	\$ (405,500)	\$ (405,500)	\$ (405,500)	\$ (405,500)	\$ (405,500)	\$ (405,500)	0.0%	-5.006%	\$ (450,000)	\$ (500,000)	\$ (500,000)
465-494926-000	Taxes to Equipment Rep Fund	\$ (500,000)	\$ (250,000)	\$ (250,000)	\$ (250,000)	\$ (400,000)	\$ (70,000)	\$ (70,000)	\$ (300,000)	328.6%	-3.704%	\$ (400,000)	\$ (500,000)	\$ (600,000)
100-414135-000	Ag Use Penalty				\$ -	\$ -	\$ -	\$ -	\$ -					
100-414134-000	Occupational Taxes	\$ 881	\$ 881	\$ 881	\$ -	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -
100-414131-000	Tax Equivalent from Water Utility	\$ 390,230			\$ -	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -
100-414-133-000	Room Tax	\$ 47,042	\$ 51,829	\$ 108,736	\$ 98,342	\$ 120,888	\$ 105,000	\$ 105,000	\$ 115,000	9.5%	1.420%	\$ 115,000	\$ 118,000	\$ 120,000
100-414132-000	Payments in lieu of Taxes - PILOT	\$ 31,340	\$ 34,524	\$ 35,321	\$ 38,161	\$ 34,232	\$ 38,500	\$ 38,500	\$ 85,000	120.8%	1.049%	\$ 85,000	\$ 85,000	\$ 85,000
100-414199-000	Other Taxes/Interest on PP/RE Taxes	\$ 49	\$ 3,009	\$ 234	\$ 184	\$ 263	\$ 150	\$ 150	\$ 200	33.3%	0.002%	\$ 200	\$ 200	\$ 200
	Subtotal	\$ 4,634,763	\$ 4,737,967	\$ 4,977,601	\$ 5,024,206	\$ 4,948,044	\$ 5,791,706	\$ 5,780,539	\$ 6,260,680	8.1%	77.294%	\$ 7,068,823	\$ 6,996,013	\$ 6,884,235
INTERGOVERNMENTAL REVENUE														
												2019	2020	2021
100-424221-000	Shared Revenue from State	\$ 651,233	\$ 653,804	\$ 653,659	\$ 663,764	\$ 674,617	\$ 453,997	\$ 453,997	\$ 453,997	0.0%	5.605%	\$ 455,000	\$ 470,000	\$ 470,000
100-424239-000	Exempt Computer Aid	\$ 25,106	\$ 21,556	\$ 15,801	\$ 38,018	\$ 34,530	\$ 17,534	\$ 25,739	\$ 26,117	49.0%	0.322%	\$ 26,501	\$ 26,501	\$ 26,501
100-424223-000	Fire Insurance from State	\$ 33,528	\$ 31,965	\$ 36,011	\$ 33,238	\$ 36,215	\$ 36,000	\$ 36,000	\$ 39,517	9.8%	0.488%	\$ 33,000	\$ 36,000	\$ 34,000
100-424242-000	Municipal Services	\$ 1,759	\$ 1,839	\$ 1,812	\$ 1,907	\$ 1,775	\$ 1,913	\$ 1,500	\$ 1,500	-21.6%	0.019%	\$ 1,900	\$ 1,900	\$ 1,900
100-424240-000	General Transportation Aids	\$ 450,081	\$ 510,292	\$ 546,811	\$ 587,837	\$ 602,638	\$ 589,312	\$ 589,300	\$ 578,357	-1.9%	7.140%	\$ 588,000	\$ 599,760	\$ 611,755
100-424244-000	Connecting Highway Aids	\$ 2,782	\$ 2,787	\$ 2,792	\$ 2,811	\$ 2,803	\$ 2,840	\$ 2,840	\$ 2,856	0.6%	0.035%	\$ 2,787	\$ 2,787	\$ 2,787
100-424243-000	Other Transportation Aids	\$ -	\$ -	\$ 137	\$ -	\$ -	\$ -	\$ -	\$ -					
100-424270-000	Recycling Grants	\$ 30,271	\$ 30,311	\$ 30,277	\$ 30,271	\$ 28,643	\$ 24,000	\$ 30,170	\$ 27,153	13.1%	0.335%	\$ 30,000	\$ 30,000	\$ 30,000
100-424249-000	Sidewalk Grants		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -					
100-424247-000	LRIP/TRIP		\$ 270	\$ 15,787	\$ 13	\$ -	\$ -	\$ -	\$ -					
100-424276-000	Clean Sweep Grant		\$ 12,750	\$ 13,301	\$ 12,965	\$ 18,765	\$ 13,000	\$ 17,220				\$ 13,000	\$ 13,000	\$ 13,000
100-424246-000	State Forestry Grant				\$ 25,000	\$ 25,383	\$ 25,000	\$ 1,521	\$ 1,500	-94.0%	0.019%	\$ 24,000	\$ 22,000	\$ 22,000
100-424275-000	State Aid for Police Training	\$ 3,040	\$ 2,880	\$ 3,200	\$ 3,200	\$ 3,958	\$ 1,000	\$ -						
100-424241-000	Miscellaneous Grants		\$ -	\$ 96,000	\$ 2,907	\$ -	\$ 2,900	\$ 73,392	\$ 2,900	0.0%	0.036%			
100-424272-000	State Safety Aid	\$ 20,572	\$ 12,026	\$ 9,729	\$ 3,633	\$ -	\$ 2,500	\$ 830	\$ 2,500	0.0%	0.031%	\$ 2,500	\$ 2,500	\$ 2,500
100-424277-000	State Historical Society Funding/Grant	\$ 613	\$ 9,077	\$ 1,099	\$ -	\$ -	\$ -	\$ -	\$ -					
100-424271-000	Contract Reimbursement		\$ 984	\$ -	\$ 1,040	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	0.0%	0.012%			
100-424366-000	DNR Aids In Lieu of Tax	\$ 670	\$ 681	\$ 679	\$ 679	\$ 668	\$ 681	\$ 681	\$ 700	2.8%	0.009%	\$ 700	\$ 700	\$ 700
	Subtotal	\$ 1,219,655	\$ 1,291,220	\$ 1,427,096	\$ 1,407,282	\$ 1,429,995	\$ 1,171,677	\$ 1,234,190	\$ 1,138,097	-2.9%	14.051%	\$ 1,177,388	\$ 1,205,148	\$ 1,215,143
ALTERNATIVE REVENUE SOURCES														
												2019	2020	2021
	Wisconsin Disaster Funding	\$ -	\$ -	\$ -			\$ -	\$ 100,000						
	Gen Obligation. Promissory Note	\$ -	\$ -	\$ -			\$ -	\$ 1,447,447						
	Subtotal	\$ -	\$ 1,547,447	\$ -			\$ -	\$ -	\$ -					

GENERAL GOVERNMENT

General Fund Revenue												Projected		
Revenue Summary												2019	2020	2021
Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017	% of Total Revenues	2019	2020	2021
LICENSES & PERMITS												2019	2020	2021
100-434310-000	Business and Occupational Permits	\$ 23,353	\$ 22,260	\$ 19,772	\$ 21,641	\$ 22,920	\$ 23,000	\$ 35,100	\$ 47,500	106.5%	0.586%	\$ 48,450	\$ 49,419	\$ 50,407
100-434311-000	Soda License	\$ 9,157	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -					
100-434312-000	Operator License		\$ 11,005	\$ 11,707	\$ 11,273	\$ 10,972	\$ 11,000	\$ 10,000	\$ 10,200	-7.3%	0.126%	\$ 10,404	\$ 10,612	\$ 10,824
100-434313-000	Cigarette License		\$ 1,850	\$ 2,100	\$ 2,000	\$ 2,200	\$ 1,900	\$ 2,100	\$ 2,100	10.5%	0.026%	\$ 2,142	\$ 2,185	\$ 2,229
100-434314-000	Jukebox License		\$ 90	\$ 90	\$ 80	\$ 70	\$ 80	\$ -	\$ -			\$ -	\$ -	\$ -
100-434315-000	Taxi License		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100		0.001%	\$ 102	\$ 104	\$ 106
100-434316-000	Auction License		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -					
100-434317-000	Sundry License		\$ 530	\$ 600	\$ 630	\$ 690	\$ 400	\$ 1,000	\$ 950	137.5%	0.012%	\$ 400	\$ 400	\$ 400
100-434319-000	WI Cable TV License	\$ 134,355	\$ 132,244	\$ 129,674	\$ 133,293	\$ 131,538	\$ 135,000	\$ 132,000	\$ 134,000	-0.7%	1.654%	\$ 134,000	\$ 134,000	\$ 134,000
100-434320-000	Parking Permits	\$ 750	\$ 290	\$ 415	\$ (105)	\$ 200	\$ 700	\$ 700	\$ 700	0.0%	0.009%	\$ 1,000	\$ 1,100	\$ 1,100
100-434322-000	Right of Way Permits	\$ 7,725	\$ 15,139	\$ 11,130	\$ 8,717	\$ 9,020	\$ 10,000	\$ 10,000	\$ 11,000	10.0%	0.136%	\$ 8,000	\$ 8,000	\$ 8,000
100-434326-000	Telecommunications Antennae Site Fee	\$ 45,168	\$ 61,776	\$ 56,473	\$ 53,252	\$ 56,851	\$ 55,000	\$ 55,000	\$ 60,000	9.1%	0.741%	\$ 60,000	\$ 60,000	\$ 60,000
100-434318-000	Seals, Weights & Measures	\$ 7,005	\$ 7,440	\$ 7,405	\$ 7,420	\$ 7,040	\$ 7,400	\$ 7,400	\$ 7,400	0.0%	0.091%	\$ 7,000	\$ 7,000	\$ 7,000
100-434323-000	Electrical Permits	\$ 2,440	\$ 1,445	\$ 5,616	\$ 250	\$ -	\$ -	\$ -	\$ -			\$ 2,500	\$ 2,600	\$ 2,700
100-434321-100	Residential Building Permits New	\$ 43,037	\$ 29,478	\$ 36,218	\$ 33,915	\$ 54,279	\$ 30,000	\$ 30,000	\$ 50,000	66.7%	0.617%	\$ 50,500	\$ 50,753	\$ 51,006
100-434321-110	Residential Building Permits Remodel		\$ 15,837	\$ 14,024	\$ 17,657	\$ 21,847	\$ 14,000	\$ 14,000	\$ 15,000	7.1%	0.185%	\$ 15,150	\$ 15,226	\$ 15,302
100-434321-120	Residential Building Permits Misc		\$ 7,137	\$ 12,025	\$ 9,607	\$ 9,841	\$ 8,000	\$ 13,000	\$ 12,000	50.0%	0.148%	\$ 12,120	\$ 12,181	\$ 12,242
100-434321-200	Commercial Building Permits New		\$ 4,267	\$ 22,027	\$ 6,720	\$ 59,891	\$ 20,000	\$ 6,000	\$ 10,000	-50.0%	0.123%	\$ 10,100	\$ 10,151	\$ 10,201
100-434321-210	Commercial Building Permits Remodel		\$ 13,541	\$ 16,210	\$ 37,232	\$ 83,867	\$ 15,000	\$ 55,000	\$ 20,000	33.3%	0.247%	\$ 20,200	\$ 20,301	\$ 20,403
100-434321-220	Commercial Building Permits Misc		\$ 11,341	\$ 16,949	\$ 22,183	\$ 23,966	\$ 17,000	\$ 35,000	\$ 20,000	17.6%	0.247%	\$ 20,200	\$ 20,301	\$ 20,403
100-434324-000	Zoning Permits	\$ 48,141	\$ 29,421	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -					
100-434325-000	Reimburse Bldg Inspector Fees		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			\$ 33,000	\$ 34,000	\$ 36,000
100-454519-000	Building Inspector				\$ 68,292	\$ 1,900	\$ 1,500	\$ 900	\$ 100	-93.3%	0.001%			
100-484847-000	Developer Reimbursement	\$ -	\$ -	\$ -	\$ 37,288	\$ 26,227	\$ 40,000	\$ 21,000	\$ 25,000	-37.5%	0.309%	\$ 20,000	\$ 20,000	\$ 20,000
	Subtotal	\$ 321,130	\$ 365,091	\$ 362,435	\$ 471,345	\$ 523,319	\$ 389,980	\$ 428,200	\$ 426,050	9.2%	5.260%	\$ 455,268	\$ 458,331	\$ 462,322
FINES & FORFEITURES												2019	2020	2021
100-444411-000	Court Penalties	\$ 135,035	\$ 123,215	\$ 124,452	\$ 129,051	\$ 128,059	\$ 131,000	\$ 65,000	\$ 75,000	-42.7%	0.926%	\$ 100,000	\$ 125,000	\$ 125,000
100-444412-000	Parking Violations	\$ 59,144	\$ 37,489	\$ 50,670	\$ 52,132	\$ 53,143	\$ 55,000	\$ 45,000	\$ 55,000	0.0%	0.679%	\$ 58,000	\$ 60,000	\$ 61,000
	Subtotal	\$ 194,179	\$ 160,704	\$ 175,122	\$ 181,183	\$ 181,201	\$ 186,000	\$ 110,000	\$ 130,000	-30.1%	1.605%	\$ 158,000	\$ 185,000	\$ 186,000
PUBLIC CHARGES FOR SERVICES												2019	2020	2021
100-454511-000	Clerks Revenue	\$ 7,506	\$ 12,649	\$ 5,398	\$ 5,161	\$ 7,205	\$ 6,000	\$ 8,500	\$ 8,500	41.7%	0.105%	\$ 7,500	\$ 7,600	\$ 7,600
100-454518-000	Publication Fees				\$ 960	\$ 840	\$ 850	\$ 900	\$ 900	5.9%	0.011%	\$ 900	\$ 1,000	\$ 1,000
100-454521-000	Police Department	\$ 4,108	\$ 5,526	\$ 5,678	\$ 5,025	\$ 15,357	\$ 7,800	\$ 6,000	\$ 7,800	0.0%	0.096%	\$ 7,839	\$ 7,878	\$ 7,918
100-454521-001	Bond Fees				\$ (350)	\$ (1,300)	\$ 970	\$ 100	\$ 100	-89.7%	0.001%	\$ 100	\$ 100	\$ 100
100-454522-000	Fire Department	\$ 10,177	\$ 7,550	\$ 424	\$ 5,950	\$ 14,814	\$ 16,000	\$ 14,000	\$ 15,000	-6.3%	0.185%	\$ 15,000	\$ 16,000	\$ 17,000
100-454523-000	Fire-Sprinkler, Alarm Dev Reim				\$ 14,450	\$ 24,176	\$ 26,000	\$ 16,000	\$ 25,000	-3.8%	0.309%	\$ 25,000	\$ 25,000	\$ 25,000
100-484847-000	Developer Reimbursements				\$ 37,288	\$ 26,227	\$ 25,000	\$ 21,000	\$ 21,000	-16.0%	0.259%	\$ 22,000	\$ 22,000	\$ 22,000
100-454540-000	Street Department	\$ 16,504	\$ 13,809	\$ 1,390	\$ 5,820	\$ 5,850	\$ 1,500	\$ 500	\$ 1,500	0.0%	0.019%	\$ 7,000	\$ 7,500	\$ 8,000
100-464612-000	Weed Cutting				\$ 3,565	\$ 1,096	\$ 1,500	\$ 1,500	\$ 1,500	0.0%	0.019%	\$ 1,500	\$ 1,500	\$ 1,500
100-464613-000	Snow Plowing				\$ 9,507	\$ -	\$ 6,000	\$ 5,000	\$ 5,000	-16.7%	0.062%	\$ 5,000	\$ 5,000	\$ 5,000
100-454591-000	Parks Department	\$ 15,972	\$ 11,234	\$ 22,234	\$ 9,784	\$ 7,838	\$ 7,500	\$ 6,200	\$ 6,200	-17.3%	0.077%	\$ 6,500	\$ 6,800	\$ 7,000
	Subtotal	\$ 54,267	\$ 50,768	\$ 35,124	\$ 97,159	\$ 102,103	\$ 99,120	\$ 79,700	\$ 92,500	-6.7%	1.142%	\$ 98,339	\$ 100,378	\$ 102,118

GENERAL GOVERNMENT

General Fund Revenue												Projected		
Revenue Summary												2019	2020	2021
Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017	% of Total Revenues	2019	2020	2021
SPECIAL ASSESSMENTS												2019	2020	2021
100-454544-000	Sidewalks	\$ 11,373	\$ 16,740	\$ 22,665	\$ 17,906	\$ 26,516	\$ 15,000	\$ 15,000	\$ 15,000	0.0%	0.185%	\$ 15,000	\$ 15,000	\$ 15,000
	Infrastructure - SH 36 Assessments		\$ -	\$ -			\$ -							
	Subtotal	\$ 11,373	\$ 16,740	\$ 22,665	\$ 17,906	\$ 26,516	\$ 15,000	\$ 15,000	\$ 15,000	0.0%	0.185%	\$ 15,000	\$ 15,000	\$ 15,000
PROPERTY SALES & RECOVERY												2019	2020	2021
100-484835-000	Insurance Recovery	\$ 22,360	\$ 64,468	\$ 27,069	\$ 13,681	\$ 17,980	\$ 10,000	\$ 105,000	\$ 10,000	0.0%	0.123%	\$ 10,000	\$ 10,000	\$ 10,000
100-484831-000	Sale of General Property		\$ -	\$ -	\$ 86	\$ 249	\$ -							
	Subtotal	\$ 22,360	\$ 64,468	\$ 27,069	\$ 13,767	\$ 18,229	\$ 10,000	\$ 105,000	\$ 10,000	0.0%	0.123%	\$ 10,000	\$ 10,000	\$ 10,000
INTEREST/INVESTMENT INCOME												2019	2020	2021
100-484811-000	Investment Income	\$ 8,212	\$ 1,785	\$ 11,627	\$ 35,394	\$ (2,911)	\$ 10,000	\$ 22,000	\$ 24,000	140.0%	0.296%	\$ 24,000	\$ 24,000	\$ 24,000
100-484812-000	Interest Income from Airport Debt		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -					
100-484819-000	Interest on Special Assessments	\$ 285	\$ 3,160	\$ 2,559	\$ 777	\$ 1,078	\$ 2,500	\$ 2,500	\$ 2,500	0.0%	0.031%	\$ 2,500	\$ 2,500	\$ 2,500
	Subtotal	\$ 8,497	\$ 4,945	\$ 14,187	\$ 36,171	\$ (1,833)	\$ 12,500	\$ 24,500	\$ 26,500	112.0%	0.327%	\$ 26,500	\$ 26,500	\$ 26,500
OTHER MISCELLANEOUS INCOME												2019	2020	2021
	Transfer in from TIF 4 - CLOSE		\$ -	\$ -			\$ -		\$ -					
100-484841-000	Donations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 201,000	\$ -					
100-484821-000	Rent - City Buildings	\$ 12,000	\$ 16,100	\$ 16,100	\$ 11,650		\$ 11,600	\$ -	\$ -			\$ 14,850	\$ 15,000	\$ 15,150
	Agricultural Lease	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -			\$ -	\$ -	\$ -
	TIF Reimbursement/Deferred Advance	\$ 100,000	\$ 294,415	\$ -			\$ -	\$ -	\$ -					
	Bond Fees	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -					
100-484840-000	Miscellaneous	\$ 3,073	\$ 5,729	\$ 17	\$ 508	\$ 2,463	\$ 2,600	\$ 700	\$ 1,000	-61.5%	0.012%	\$ 2,500	\$ 2,500	\$ 3,000
	Subtotal	\$ 115,073	\$ 316,244	\$ 16,117	\$ 12,158	\$ 2,463	\$ 14,200	\$ 201,700	\$ 1,000	-93.0%	0.012%	\$ 17,350	\$ 17,500	\$ 18,150
	TOTAL	\$ 6,581,297	\$ 7,008,147	\$ 7,057,417	\$ 7,261,177	\$ 7,230,039	\$ 7,690,183	\$ 9,526,276	\$ 8,099,827	5.3%	100.000%	\$ 9,026,669	\$ 9,013,871	\$ 8,919,469
	TOTAL WITHOUT SPECIAL REVENUE	\$ 6,581,297	\$ 7,008,147	\$ 7,057,417	\$ 7,261,177	\$ 7,230,039	\$ 7,690,183	\$ 9,526,276	\$ 8,099,827	5.3%	100.000%	\$ 9,026,669	\$ 9,013,871	\$ 8,919,469



This section contains expenditures
for the Administrative and
Legislative branches of the
General Fund in
City Government.

City of Burlington 2018 Annual Budget

Administrative & Legislative

Administration

Finance

Mayor & Council

City Clerk

Elections

Assessor

Municipal Court

Attorney

GENERAL GOVERNMENT

ADMINISTRATIVE: Administration

The Administration Department is responsible for the day to day activity of the City of Burlington, including all aspects of personnel management, customer service, public information, and collecting various license fees, permit fees, fines and forfeitures. This department contains the City Administrator who provides management to the other departments in the City as defined by the Mayor and Common Council.

MISSION

Deliver quality service in a cost effective and efficient manner through promoting collaborative leadership and teamwork throughout the City of Burlington.

2018 Goals

- Implemented Downtown Strategic Plan initiatives to increase economic growth and stability downtown
- Worked with property owners to redevelop the Dodge/Chestnut and Kuper Mercantile properties
- Worked with Tommy Martin and other community members to beautify the 256 W. State Street property
- Refined the property maintenance program and updated city codes
- Implemented the results of the comprehensive and benefit study
- Successfully activated an Emergency Operation Center (EOC) during the July 2017 flood
- Acquired and purchased "Class B" Reserve Liquor Licenses from Spring Prairie and the Town of Burlington
- Worked with the Library Director and Library Board to align library staff benefits with the City
- Worked with property owners along South Pine Street to install sanitary sewer lines from 928 S. Pine Street to 1008 S. Pine Street
- Successfully completed the Kendall Street reconstruction project

2017 ACCOMPLISHMENTS

- Implement and integrate a Capital Improvement Plan (CIP) with the city budget
- Complete joint feasibility study with the City and County for a new facility
- Complete the Burlington Community Pool Project
- Complete a stormwater utility analysis and implement recommendations
- Create a Citizen Engagement Program
- Engage SEWRPC for a regional storm water study for Ardaugh, Lavelle, Cretex and KW Precast
- Implementation of an employee succession plan and employee satisfaction survey as part of a competitive workforce Strategic Plan initiative
- Explore the need and procedure to expand the Burlington Area Manufacturing and Office Park

SALARIES CHARGED TO THIS DEPARTMENT

Position	2017 Salary	% Charged	2017 Actual	2018 Proposed
City Administrator	\$127,005	41.50%	\$52,707	\$54,973
Director of Admin Services	\$68,328	90.00%	\$61,495	\$64,297
Administrative Intern	\$0	100.00%	\$0	\$10,400
PT Clerical	\$21,123	35.00%	\$7,247	\$7,504
Facilities Maint. Sup.	\$36,920	5.00%	\$2,664	\$2,838
FT Administrative Assist.	\$54,538	75.00%	\$27,144	\$28,105
TOTAL			\$151,257	\$168,118

GENERAL GOVERNMENT

ADMINISTRATIVE: Administration

BUDGET NOTES

2017 Budget Notes: Top 5 Expenses

Line Item	Dollars	% of Dept Exp	% of Tot Exp
Total Salaries & Wages	\$ 173,474	39.20%	1.9%
Contract Services	\$ 60,000	13.56%	0.7%
Health Insurance	\$ 52,075	11.77%	0.6%
Benefits (Not Incl Ins.)	\$ 33,863	7.65%	0.4%
Repairs & Maintenance IT	\$ 30,000	6.78%	0.3%
All Other	\$ 93,106	21.04%	1.0%
TOTAL	\$ 442,517	100.00%	4.8%

3 Year Projection	2018	PY % Inc	2019	PY % Inc	2020	PY % Inc
Total Salaries & Wages	\$ 176,076	1.5%	\$ 178,717	1.5%	\$ 181,398	1.5%
Contract Services	\$ 60,600	2.0%	\$ 61,206	1.0%	\$ 61,818	1.0%
Health Insurance	\$ 52,596	1.0%	\$ 53,122	1.0%	\$ 53,653	1.0%
Benefits (Not Incl Ins.)	\$ 34,540	1.0%	\$ 34,885	1.0%	\$ 35,234	1.0%
Repairs & Maintenance IT	\$ 30,300	1.5%	\$ 30,603	1.0%	\$ 30,909	1.0%
All Other	\$ 94,037	1.0%	\$ 94,977	1.0%	\$ 95,927	1.0%
TOTAL	\$ 395,553	-10.6%	\$ 400,389	1.2%	\$ 405,286	1.2%

GENERAL GOVERNMENT

ADMINISTRATIVE: Administration

Expenditure Summary													
Line Item	Line Item	2012	2013	2014	2015	\$ 2,016	2017	2017 Est.	2018	Budget %	2019	2020	2021
		Actual	Actual	Actual	Actual	Actual	Budget	Actual	Budget	Chg fr 2017	3 Year Projection		
100-515132-111	Salaries and Wages	\$ 210,762	\$155,911	\$148,170	\$133,091	\$148,384	\$152,038	\$ 152,038	\$173,324	14.0%	\$175,923	\$178,562	\$181,241
100-515132-113	Overtime	\$ 214	\$ 200	\$ 380	\$ -	\$ 26	\$ 401	\$ 100	\$ 150	-62.6%	\$ 150	\$ 150	\$ 150
100-515132-133	Longevity Pay	\$ 166	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ 100	\$ 100
100-515132-145	Employee Reimbursement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
100-515132-151	FICA	\$ 15,088	\$ 11,111	\$ 10,559	\$ 10,000	\$ 11,084	\$ 11,662	\$ 11,662	\$ 13,259	13.7%	\$ 13,524	\$ 13,795	\$ 14,071
100-515132-152	Retirement	\$ 13,752	\$ 10,408	\$ 11,292	\$ 8,566	\$ 9,537	\$ 10,366	\$ 10,366	\$ 10,753	3.7%	\$ 10,860	\$ 10,969	\$ 11,079
100-515132-153	Employee Benefits Corp (125)	\$ (2,269)	\$ (1,201)	\$ (1,029)	\$ 2,111	\$ (490)	\$ (1,000)	\$ (1,000)	\$ (1,000)	0.0%	\$ (1,000)	\$ (1,000)	\$ (1,000)
100-515132-154	Health Insurance	\$ 62,963	\$ 39,455	\$ 38,420	\$ 37,190	\$ 49,324	\$ 43,124	\$ 43,124	\$ 52,075	20.8%	\$ 52,596	\$ 55,751	\$ 59,096
100-515132-155	Life Insurance	\$ 668	\$ 157	\$ 133	\$ 95	\$ 147	\$ 123	\$ 123	\$ 123	0.4%	\$ 125	\$ 127	\$ 129
100-515132-156	Vision	\$ 201	\$ 165	\$ 150	\$ 146	\$ 157	\$ 127	\$ 127	\$ 127	-0.1%	\$ 128	\$ 130	\$ 133
100-515132-157	Tuituon Reimbursement/Training	\$ 5,300	\$ 5,850	\$ 8,740	\$ 3,425	\$ 3,448	\$ 10,800	\$ 2,400	\$ 6,000	-44.4%	\$ 6,120	\$ 6,242	\$ 6,367
100-515132-158	Dental	\$ 3,285	\$ 2,119	\$ 1,915	\$ 1,740	\$ 2,037	\$ 1,767	\$ 2,000	\$ 2,100	18.8%	\$ 2,121	\$ 2,142	\$ 2,164
100-515132-160	Workers Compensation Ins	\$ 2,559	\$ 3,728	\$ 3,304	\$ 2,896	\$ 1,601	\$ 3,000	\$ 1,900	\$ 2,000	-33.3%	\$ 2,020	\$ 2,040	\$ 2,061
100-515132-161	Unemployment	\$ 40	\$ 1,418	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
100-515132-162	EAP Service	\$ 457	\$ 457	\$ 457	\$ 457	\$ 537	\$ 457	\$ 457	\$ 500	9.4%	\$ 505	\$ 510	\$ 515
100-515132-211	Physicals		\$ 144	\$ 96	\$ 1,677	\$ -	\$ 100	\$ -	\$ -		\$ -	\$ -	\$ -
100-515132-220	Utilities	\$ 7,555	\$ 6,839	\$ 6,383	\$ 5,163	\$ 4,864	\$ 5,000	\$ 5,000	\$ 5,000	0.0%	\$ 5,300	\$ 5,618	\$ 5,955
100-515132-225	Telephone	\$ 5,807	\$ 5,656	\$ 6,579	\$ 8,411	\$ 5,352	\$ 2,100	\$ 5,000	\$ 5,700	171.4%	\$ 5,928	\$ 6,165	\$ 6,412
100-515132-241	Repairs & Maintenance IT	\$ -	\$ -	\$ 27,157	\$ 26,720	\$ 29,160	\$ 28,000	\$ 28,000	\$ 29,000	3.6%	\$ 29,000	\$ 29,000	\$ 29,000
100-515132-242	Repairs & Maintenance Gen	\$ -	\$ 145	\$ 377	\$ 140	\$ 10	\$ 100	\$ 100	\$ 100	0.0%	\$ 100	\$ 100	\$ 100
100-515132-246	Repairs & Maint. Office Equip	\$ 18,404	\$ 11,628	\$ 755	\$ -	\$ -	\$ 200	\$ 200	\$ 200	0.0%	\$ 204	\$ 208	\$ 212
100-515132-247	Repairs & Maint. Computer Equip	\$ 1,689	\$ 1,731	\$ 490	\$ 555	\$ 910	\$ 1,500	\$ 1,500	\$ 2,000	33.3%	\$ 2,060	\$ 2,122	\$ 2,185
100-515132-248	Repairs & Maint. Building	\$ 1,972	\$ 2,298	\$ 4,064	\$ 2,117	\$ 3,252	\$ 2,000	\$ 2,000	\$ 2,000	0.0%	\$ 2,060	\$ 2,122	\$ 2,185
100-515132-298	Contract Services	\$ 57,387	\$ 64,151	\$ 29,441	\$ 63,891	\$ 58,755	\$ 40,000	\$ 40,000	\$ 60,000	50.0%	\$ 61,200	\$ 62,424	\$ 63,672
100-515132-310	Office Supplies & Postage	\$ 12,703	\$ 12,871	\$ 12,691	\$ 9,365	\$ 11,022	\$ 11,000	\$ 11,000	\$ 11,000	0.0%	\$ 11,220	\$ 11,444	\$ 11,673
100-515132-311	Computer Software Maintenance	\$ 24	\$ 2,271	\$ 308	\$ -	\$ 198	\$ 200	\$ 200	\$ 2,000	900.0%	\$ 2,040	\$ 2,081	\$ 2,122
100-515132-324	Membership Dues	\$ 3,920	\$ 1,571	\$ 2,485	\$ 1,838	\$ 2,220	\$ 1,500	\$ 2,300	\$ 2,300	53.3%	\$ 2,323	\$ 2,346	\$ 2,370
100-515132-330	In-Service Training and Travel	\$ 7,363	\$ 5,903	\$ 1,710	\$ 6,624	\$ 609	\$ 4,500	\$ 1,500	\$ 4,000	-11.1%	\$ 4,120	\$ 4,244	\$ 4,371
100-515132-344	Janitorial Supplies	\$ 477	\$ 320	\$ 403	\$ 502	\$ 406	\$ 400	\$ 400	\$ 400	0.0%	\$ 408	\$ 416	\$ 424
100-515132-390	Other Expenses	\$ 200	\$ 200	\$ -	\$ -	\$ -	\$ 100	\$ 100	\$ 100	0.0%	\$ 101	\$ 102	\$ 103
100-515132-399	Sundries	\$ 4,461	\$ 4,472	\$ 4,675	\$ 887	\$ 897	\$ 2,000	\$ 1,200	\$ 1,500	-25.0%	\$ 1,530	\$ 1,561	\$ 1,592
100-515132-505	Legal Fees	\$ 1,380	\$ 3,993	\$ 645	\$ 6,257	\$ 1,439	\$ 2,000	\$ 2,000	\$ 2,000	0.0%	\$ 2,000	\$ 2,000	\$ 2,000
100-515132-520	Property & Liability Expense	\$ 18,524	\$ 20,660	\$ 20,175	\$ 24,477	\$ 24,780	\$ 25,300	\$ 25,300	\$ 25,806	2.0%	\$ 26,322	\$ 26,849	\$ 27,386
100-515132-533	Copy Machine Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
100-515132-570	Disaster Expenditures	\$ -	\$ 27,108	\$ -	\$ -	\$ -	\$ -	\$ 1,700,000	\$ 30,000		\$ 30,000	\$ 30,000	\$ 30,000
	Building Inspector Costs out	\$(123,724)	\$ -	\$ -				\$ -			\$ -		
	TOTAL	\$ 331,328	\$401,738	\$340,926	\$358,340	\$369,670	\$358,865	\$2,049,097	\$442,517	23.3%	\$448,989	\$458,320	\$467,869

GENERAL GOVERNMENT

ADMINISTRATIVE: Finance

Finance is responsible for the proper administration of the City's financial planning and management functions including preparing the Annual City Budget; coordinating the establishment and review of departmental objectives; billing for services; collecting and recording City revenues; managing the City's cash flow and investments; tabulating and collecting taxes; and keeping the City's books of accounts in accordance with recognized governmental accounting standards.

MISSION

Effectively manage all city funds in regards to timely payment of bills, accuracy of payroll and safety of investments.

2018 Goals

Citizens Budget Partners Program Revamp.
Finalize Facility Dude implementation for Capital with help of DPW Director.
Transparency Dashboard search and implementation.
Clarity Payroll, Billing and A/P update training.
Emergency Operations Forms and procedures.

2017 ACCOMPLISHMENTS

Partial implementation of Facility Dude Capital Program. More work needed.
Implemented Paperless paycheck/W2 system through MiPay.
Maintained AA- S&P Rating.
Further Clarification and revision to New Employee Handbook.
Reposting of lost data from 2017 Flood - staff data and analysis work.

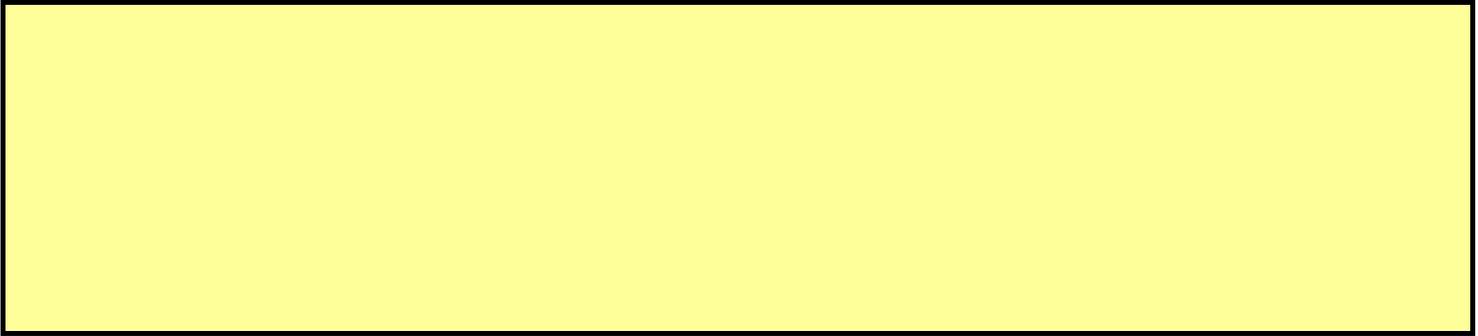
SALARIES CHARGED TO THIS DEPARTMENT

Position	2017 Salary	% Charged	2017 Actual	2018 Proposed
Budget Officer/Treasurer	\$83,574	46.50%	\$38,862	\$40,622
Payroll Clerk/Befits Coordinator	\$45,448	50.00%	\$22,724	\$23,771
Full Time Accounts Payable Clerk/Deputy Clerk	\$44,256	40.00%	\$17,703	\$18,071
Facilities Maintenance Supervisor	\$54,538	5.00%	\$2,727	\$2,838
		TOTAL	\$82,016	\$85,303

GENERAL GOVERNMENT

ADMINISTRATIVE: Finance

BUDGET NOTES



2017 Budget Notes: Top 5 Expenses

Line Item	Dollars	% of Dept Exp	% of Tot Exp
Total Salaries & Wages	\$ 85,884	38.6%	0.9%
Health Insurance	\$ 30,990	13.9%	0.3%
Property and Liability Ins	\$ 25,000	11.2%	0.3%
Benefits not Incl Ins.	\$ 17,160	7.7%	0.2%
Accounting and Auditing	\$ 20,400	9.2%	0.2%
All Other	\$ 42,955	19.3%	0.5%
TOTAL	\$ 222,389	100.0%	0.5%

3 Year Projection	2018	PY % Inc	2019	PY % Inc	2020	PY % Inc
Total Salaries & Wages	\$ 87,172	1.5%	\$ 88,479	1.5%	\$ 89,807	1.5%
Health Insurance	\$ 31,300	1.0%	\$ 31,613	1.0%	\$ 31,929	1.0%
Property and Liability Ins	\$ 25,250	1.0%	\$ 25,503	1.0%	\$ 28,053	10.0%
Benefits not Incl Ins.	\$ 17,332	1.0%	\$ 17,505	1.0%	\$ 17,680	1.0%
Accounting and Auditing	\$ 20,604	1.0%	\$ 20,810	1.0%	\$ 21,018	1.0%
All Other	\$ 43,385	1.0%	\$ 43,818	1.0%	\$ 44,257	1.0%
TOTAL	\$ 199,792	-10.2%	\$ 202,226	1.2%	\$ 204,691	1.2%

GENERAL GOVERNMENT

ADMINISTRATIVE: Finance

Expenditure Summary

Line Item	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017	2019	2020	2021
											3 Year Projection		
100-515141-111	Salaries	\$ 62,120	\$ 65,200	\$ 71,142	\$ 72,067	\$ 73,016	\$ 81,602	\$ 77,935	\$ 85,593	4.9%	\$ 80,273	\$ 82,681	\$ 85,162
100-515141-113	Overtime	\$ 466	\$ -	\$ -	\$ 82	\$ (29)	\$ -	\$ -	\$ 290		\$ -	\$ -	\$ -
100-515141-133	Longevity	\$ 312	\$ 12	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
100-515141-145	Employee Reimbursement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
100-515141-151	FICA	\$ 4,663	\$ 4,764	\$ 5,207	\$ 5,360	\$ 5,239	\$ 6,243	\$ 5,533	\$ 6,548	4.9%	\$ 5,699	\$ 5,870	\$ 6,047
100-515141-152	Retirement	\$ 5,486	\$ 6,441	\$ 7,475	\$ 4,896	\$ 4,869	\$ 5,549	\$ 5,298	\$ 5,649	1.8%	\$ 5,351	\$ 5,405	\$ 5,459
100-515141-153	Employee Benefits	\$ 2	\$ 2	\$ 2	\$ 5	\$ 8	\$ 2	\$ 7	\$ 8	300.0%	\$ 7	\$ 7	\$ 7
100-515141-154	Health Insurance	\$ 25,769	\$ 27,660	\$ 29,255	\$ 29,904	\$ 30,837	\$ 30,943	\$ 31,000	\$ 37,040	19.7%	\$ 34,100	\$ 36,146	\$ 38,315
100-515141-155	Life Insurance	\$ 209	\$ 144	\$ 178	\$ 186	\$ 263	\$ 275	\$ 295	\$ 295	7.4%	\$ 298	\$ 302	\$ 308
100-515141-156	Vision	\$ 125	\$ 81	\$ 86	\$ 86	\$ 91	\$ 86	\$ 84	\$ 85	-1.3%	\$ 85	\$ 86	\$ 88
100-515141-157	Inservice Training	\$ 1,123	\$ 1,889	\$ 345	\$ 559	\$ 670	\$ 600	\$ 300	\$ 300	-50.0%	\$ 306	\$ 312	\$ 318
100-515141-158	Dental	\$ 1,290	\$ 1,259	\$ 1,346	\$ 1,356	\$ 1,435	\$ 1,370	\$ 1,400	\$ 1,400	2.2%	\$ 1,414	\$ 1,428	\$ 1,442
100-515141-160	Workers Compensation	\$ 2,559	\$ 3,728	\$ 3,136	\$ 2,896	\$ 2,124	\$ 3,000	\$ 2,800	\$ 2,800	-6.7%	\$ 2,828	\$ 2,856	\$ 2,885
100-515141-161	Unemployment	\$ 8	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
100-515141-162	EAP Program	\$ 59	\$ 59	\$ 59	\$ 377	\$ 99	\$ 75	\$ 100	\$ 75	0.0%	\$ 101	\$ 102	\$ 103
100-515141-163	Insurance Opt Out	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
100-515141-211	Physicals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
100-515141-213	Accounting and Auditing	\$ 9,210	\$ 14,100	\$ 13,060	\$ 13,250	\$ 13,500	\$ 13,800	\$ 20,000	\$ 20,400	47.8%	\$ 22,500	\$ 22,759	\$ 23,020
100-515141-215	Bond Rating Svcs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500	\$ -	\$ -		\$ -	\$ -	\$ -
100-515141-220	Utilities	\$ 2,080	\$ 3,610	\$ 3,765	\$ 3,128	\$ 3,037	\$ 3,600	\$ 3,100	\$ 3,300	-8.3%	\$ 3,286	\$ 3,483	\$ 3,692
100-515141-225	Telephone	\$ 3,226	\$ 4,055	\$ 5,157	\$ 6,404	\$ 3,449	\$ 3,500	\$ 3,150	\$ 3,400	-2.9%	\$ 3,276	\$ 3,407	\$ 3,543
100-515141-241	Repairs & Maint. IT	\$ -	\$ -	\$ 900	\$ 1,826	\$ 1,100	\$ 1,000	\$ 500	\$ 700	-30.0%			
100-515141-242	Repairs & Maint. Services Other	\$ -	\$ -	\$ 6	\$ -	\$ -	\$ -	\$ -	\$ -				
100-515141-246	Repairs & Maint. Services Office Equip	\$ 427	\$ 240	\$ 309	\$ 632	\$ 175	\$ 250	\$ 150	\$ 200	-20.0%	\$ 152	\$ 153	\$ 155
100-515141-247	Computer Replacement	\$ 450	\$ 662	\$ 490	\$ -	\$ 791	\$ 1,200	\$ 800	\$ 1,000	-16.7%	\$ 700	\$ 1,500	\$ 700
100-515141-248	Rep & Maint. Building	\$ 965	\$ 2,926	\$ 1,149	\$ 304	\$ 1,102	\$ 500	\$ 500	\$ 500	0.0%	\$ 510	\$ 520	\$ 531
100-515141-298	Contract Services	\$ 9,020	\$ 14,332	\$ 8,993	\$ 8,119	\$ 12,274	\$ 9,000	\$ 14,000	\$ 15,000	66.7%	\$ 14,140	\$ 14,281	\$ 14,424
100-515141-310	Office Supplies & Postage	\$ 7,834	\$ 6,443	\$ 10,478	\$ 7,200	\$ 5,362	\$ 7,100	\$ 4,500	\$ 6,000	-15.5%	\$ 4,590	\$ 4,682	\$ 4,775
100-515141-311	Computer Software Maintenance	\$ 3,124	\$ 6,674	\$ 2,826	\$ -	\$ 204	\$ 500	\$ 700	\$ 500	0.0%	\$ 714	\$ 728	\$ 743
100-515141-312	Computer Supplies & Maintenance	\$ -	\$ 71	\$ 30	\$ 31	\$ -	\$ 200	\$ 150	\$ 200	0.0%	\$ 153	\$ 156	\$ 159
100-515141-313	Printing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
100-515141-324	Membership Dues	\$ 110	\$ 65	\$ 265	\$ 265	\$ 118	\$ 275	\$ 120	\$ 200	-27.3%	\$ 122	\$ 124	\$ 125
100-515141-330	Travel	\$ 3,505	\$ 2,403	\$ 1,397	\$ 1,612	\$ 1,862	\$ 1,700	\$ 1,600	\$ 1,900	11.8%	\$ 1,648	\$ 1,697	\$ 1,748
100-515141-344	Janitor Supplies	\$ 277	\$ 184	\$ 263	\$ 312	\$ 245	\$ 300	\$ 200	\$ 275	-8.3%	\$ 202	\$ 204	\$ 206
100-515141-399	Misc. Exp/Publication	\$ 4,586	\$ 156	\$ 358	\$ 1,019	\$ 566	\$ 800	\$ 100	\$ 500	-37.5%	\$ 101	\$ 102	\$ 103
100-515141-410	Bank Fees/Credit Cards	\$ -	\$ 2,670	\$ 4,497	\$ 4,822	\$ 5,605	\$ 7,000	\$ 7,130	\$ 7,200	2.9%	\$ 7,273	\$ 7,418	\$ 7,566
100-515141-505	Legal Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
100-515141-510	Insurance Bond	\$ 1,400	\$ 1,400	\$ 1,400	\$ 1,400	\$ 1,465	\$ 1,400	\$ 1,300	\$ 1,400	0.0%	\$ 1,307	\$ 1,313	\$ 1,320
100-515141-520	Property and Liability Ins	\$ 18,275	\$ 20,726	\$ 20,175	\$ 24,453	\$ 24,780	\$ 25,300	\$ 24,000	\$ 25,000	-1.2%	\$ 24,480	\$ 24,970	\$ 25,469
100-515141-533	Copy Machine Rental	\$ 527	\$ 514	\$ 563	\$ 620	\$ 637	\$ 680	\$ 20	\$ 680	0.0%	\$ 680	\$ 680	\$ 680
	TOTAL	\$169,208	\$192,471	\$194,309	\$193,171	\$194,892	\$209,350	\$206,772	\$228,439	9.1%	\$216,295	\$223,374	\$229,094

GENERAL GOVERNMENT

LEGISLATIVE: Mayor & City Council

The Mayor and City Council exercises all legislative powers of the City; approves the City's financial plan; sets the tax rate, utility rates and other user fees and charges; sets policies, goals, and objectives to direct the City's growth and development; and adopts ordinances, rules, and regulations as necessary for the general welfare of the community and its visitors.

SALARIES CHARGED TO THIS DEPARTMENT

Position	2017 Salary	% Charged	2017 Actual	2018 Proposed
Mayor	\$7,200	50.00%	\$3,600	\$3,600
Alderman	\$3,600	50.00%	\$1,800	\$1,800
Alderman	\$3,600	50.00%	\$1,800	\$1,800
Alderman	\$3,600	50.00%	\$1,800	\$1,800
Alderman	\$3,600	50.00%	\$1,800	\$1,800
Alderman	\$3,600	50.00%	\$1,800	\$1,800
Alderman	\$3,600	50.00%	\$1,800	\$1,800
Alderman	\$3,600	50.00%	\$1,800	\$1,800
Alderman	\$3,600	50.00%	\$1,800	\$1,800
Alderman	\$3,600	50.00%	\$1,800	\$1,800
TOTAL			\$18,000	\$18,000

BUDGET NOTES

Mayor Supplies & Other: \$1,000 Donation to Drug Program

2017 Budget Notes: Top 5 Expenses

Line Item	Dollars	% of Dept Exp	% of Tot Exp
Total Salaries & Wages	\$ 23,000	20.9%	0.3%
Festival/Fireworks/Block Party	\$ 21,000	19.1%	0.2%
Publications	\$ 18,000	16.3%	0.2%
Printing	\$ 12,000	10.9%	0.1%
Membership Dues	\$ 8,200	7.4%	0.1%
All Other	\$ 27,950	25.4%	0.3%
TOTAL	\$ 110,150	100.0%	1.2%

3 Year Projection	2018	PY % Inc	2019	PY % Inc	2020	PY % Inc
Total Salaries & Wages	\$ 18,000	-21.7%	\$ 18,000	0.0%	\$ 18,000	0.0%
Festival/Fireworks/Block Party	\$ 21,210	1.0%	\$ 21,422	1.0%	\$ 21,636	1.0%
Publications	\$ 18,180	1.0%	\$ 18,362	1.0%	\$ 18,545	1.0%
Printing	\$ 12,120	1.0%	\$ 12,241	1.0%	\$ 12,364	1.0%
Membership Dues	\$ 8,282	1.0%	\$ 8,365	1.0%	\$ 8,448	1.0%
All Other	\$ 28,230	1.0%	\$ 28,512	1.0%	\$ 28,797	1.0%
TOTAL	\$ 106,022	-3.7%	\$ 106,902	0.8%	\$ 107,791	0.8%

GENERAL GOVERNMENT

LEGISLATIVE: Mayor & City Council

Expenditure Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	\$ 2,016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
100-515111-111	Regular Salaries	\$ 17,997	\$ 17,998	\$ 17,998	\$ 17,998	\$ 18,690	\$ 18,000	\$ 18,000	\$ 18,000	0.0%
100-515111-151	Social Security	\$ 1,348	\$ 1,348	\$ 1,348	\$ 1,348	\$ 1,398	\$ 1,350	\$ 1,350	\$ 1,350	0.0%
100-515111-241	Repairs & Maint IT		\$ -	\$ 300	\$ 179	\$ 375	\$ 1,500	\$ 1,500	\$ 1,500	0.0%
100-515111-246	Repairs & Maint Office Equipment	\$ 1,039	\$ 205	\$ -	\$ 75	\$ 12	\$ 100	\$ 100	\$ 100	0.0%
100-515111-247	Repairs & Maint Software	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,000	\$ 12,000	\$ 12,000	0.0%
100-515111-248	Repairs & Maint Building	\$ -	\$ -	\$ -	\$ -	\$ 194	\$ 100	\$ 100	\$ 100	0.0%
100-515111-265	Festival/Fireworks/Block Party	\$ 12,150	\$ -	\$ 15,346	\$ 12,877	\$ 12,200	\$ 16,000	\$ 17,000	\$ 23,000	43.8%
100-515111-298	Contract Services	\$ 35,667	\$ -	\$ 72	\$ 10,595	\$ 64,295	\$ 6,000	\$ 6,000	\$ 6,000	0.0%
100-515111-310	Office Supplies & Postage	\$ 3,227	\$ 1,765	\$ 3,560	\$ 3,466	\$ 4,657	\$ 4,000	\$ 4,000	\$ 4,000	0.0%
100-515131-310	Mayor Office Supplies & Postage	\$ 223	\$ 10	\$ 231	\$ 14	\$ 483	\$ 50	\$ 100	\$ 100	100.0%
100-515111-313	Printing	\$ (270)	\$ 2,403	\$ 3,136	\$ 5,383	\$ (678)	\$ 5,600	\$ 6,100	\$ 8,200	46.4%
100-515111-324	Membership Dues	\$ 2,943	\$ 3,243	\$ 3,217	\$ 3,475	\$ 3,094	\$ 3,350	\$ 3,200	\$ 3,300	-1.5%
100-515111-330	Travel	\$ 25	\$ 528	\$ 93	\$ 478	\$ 739	\$ 500	\$ 500	\$ 700	40.0%
100-515131-330	Mayor Travel	\$ 25	\$ -	\$ -	\$ -	\$ 23	\$ 200	\$ 1,300	\$ 1,300	550.0%
100-515111-390	Supplies & Other Expenses	\$ 6,328	\$ 19,910	\$ 305	\$ 3,749	\$ 100	\$ 2,700	\$ 1,000	\$ 1,000	-63.0%
100-515131-390	Mayor Supplies & Other Expenses	\$ 6,328	\$ -	\$ 100	\$ -	\$ 330	\$ 2,000	\$ 2,000	\$ 2,000	0.0%
100-515111-399	Publications	\$ 5,161	\$ 4,671	\$ 4,958	\$ 2,870	\$ 4,552	\$ 6,500	\$ 6,500	\$ 6,500	0.0%
100-515111-505	Legal Fees		\$ -	\$ -	\$ -	\$ -	\$ -			
100-515111-800	Capital Outlay		\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 22,500		
100-515111-520	Property & Liability Insurance		\$ -	\$ -	\$ -	\$ -	\$ -			
TOTAL		\$ 92,192	\$ 52,080	\$ 50,663	\$ 62,507	\$ 110,463	\$ 129,950	\$ 103,250	\$ 89,150	-31.4%

GENERAL GOVERNMENT

LEGISLATIVE: City Clerk, Elections & Assessor

The City Clerk is appointed by the Mayor and Council and is the custodian of official City records, ordinances, and Council proceedings. Elections maintains rolls of registered voters, polling places and absentee ballots. The City contracts with outside appraisal services to determine assessed values of properties located within the City limits and represent the City at the Board of Review.

SALARIES CHARGED TO THIS DEPARTMENT

Position	2017 Salary	% Charged	2017 Actual	2018 Proposed
CITY CLERK				
City Clerk	\$56,867	50.00%	\$28,434	\$29,694
Deputy Clerk	\$1,034	100.00%	\$1,034	\$1,078
ELECTIONS				
Poll Workers	\$7,000	100.00%	\$7,500	\$8,500
		TOTAL	\$36,968	\$39,273

MISSION

To deliver the highest level of customer service and optimize citizen access to local government, ensuring compliance with state statutes and City ordinances

2018 Goals

- Successfully completed and implemented the Agenda Quick software program, in which department heads and staff were also trained, streamlining the agenda process and enhancing efficiencies throughout the departments
- Due to the resignation of a current Chief Inspector in October, it was necessary to promote a co-chief inspector to head chief inspector. We are now in the process of selecting a new co-chief
- Researched and collected data from 108 Wisconsin municipalities, in an effort to provide wage increases to our poll workers and chief inspectors as there hasn't been a wage increase since 2010. Increases have been placed into the 2018 budget
- Researched and provided the necessary information to staff and council regarding securing additional reserve liquor licenses in which two additional licenses were transferred to our municipality and in turn one was issued to an existing business that will generate additional revenue for the community in accordance with their business plan and the other was issued to a new business that will also provide additional revenue and jobs in the community

2017 ACCOMPLISHMENTS

- Continue to enter data into License Manager in order to streamline the licensing and permit process
- Successfully complete four elections and provide the necessary training prior to each election
- Provide training on the new election equipment in order to comply with State requirements of the Help America Vote Act (HAVA)
- Continue to work with Burlington and Catholic Central High School students to create interest in the election process and volunteer as election inspectors for the 2018 election season
- Will continue to work with administration to help develop a Community Engagement Program for the City of Burlington

BUDGET NOTES

Misc Expenses & Pubs 2017: Purchase 3 Reserve Licenses from surrounding communities and sell to new business. Budget Neutral - Rev & Exp in same line item.

2017 Budget Notes: Top 5 Expenses

Line Item	Dollars	% of Dept Exp	% of Tot Exp
Total Salaries & Wages	\$ 31,421	52.3%	0.3%
Health Insurance	\$ 13,236	22.0%	0.1%
General Code & Misc Publication	\$ 8,000	13.3%	0.1%
Benefits (not inc ins.)	\$ 5,346	8.9%	0.1%
Travel	\$ 600	1.0%	0.0%
All Other	\$ 1,490	2.5%	0.0%
TOTAL	\$ 60,093	100.0%	0.7%

3 Year Projection	2018	PY % Inc	2019	PY % Inc	2020	PY % Inc
Total Salaries & Wages	\$ 31,892	1.5%	\$ 32,371	1.5%	\$ 32,856	1.5%
Health Insurance	\$ 13,501	2.0%	\$ 13,771	2.0%	\$ 14,046	2.0%
General Code & Misc Publication	\$ 8,080	1.0%	\$ 8,161	1.0%	\$ 8,242	1.0%
Benefits (not inc ins.)	\$ 5,399	1.0%	\$ 5,453	1.0%	\$ 5,508	1.0%
Travel	\$ 606	1.0%	\$ 612	1.0%	\$ 618	1.0%
All Other	\$ 1,505	1.0%	\$ 1,520	1.0%	\$ 1,535	1.0%
TOTAL	\$ 52,903	1.2%	\$ 53,727	1.6%	\$ 54,564	1.6%

GENERAL GOVERNMENT

LEGISLATIVE: City Clerk

Expenditure Summary													
Acct	Line Item	2012	2013	2014	2015	2016	2017	2017 Est.	2018	Budget %	2019	2020	2021
		Actual	Actual	Actual	Actual	Actual	Budget	Actual	Budget	Chg fr 2017	3 Year Projection		
100-515140-111	Salaries and Wages	\$27,991	\$22,993	\$23,808	\$24,175	\$25,478	\$ 29,478	\$ 27,941	\$ 30,773	4.4%	\$ 31,234	\$ 31,703	\$ 32,178
100-515140-113	Overtime	\$ -	\$ -	\$ -	\$ 427	\$ -	\$ 450	\$ -	\$ 649	44.1%	\$ 649	\$ 649	\$ 649
100-515140-145	Employee Reimbursement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -		
100-515140-151	FICA	\$ 1,833	\$ 1,969	\$ 1,804	\$ 1,882	\$ 1,939	\$ 2,289	\$ 2,108	\$ 2,404	5.0%	\$ 2,440	\$ 2,476	\$ 2,514
100-515140-152	Retirement	\$ 1,565	\$ 1,640	\$ 1,737	\$ 1,673	\$ 1,684	\$ 1,734	\$ 1,900	\$ 2,031	17.1%	\$ 2,036	\$ 2,041	\$ 2,046
100-515140-153	Employee Benefits Corp (125)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -		
100-515140-154	Health Insurance	\$11,619	\$ 8,015	\$10,611	\$10,989	\$11,502	\$ 11,107	\$ 10,493	\$ 13,236	19.2%	\$ 14,560	\$ 15,433	\$ 16,359
100-515140-155	Life Insurance	\$ 240	\$ 25	\$ 32	\$ 35	\$ 39	\$ 22	\$ 33	\$ 39	77.3%	\$ 39	\$ 40	\$ 41
100-515140-156	Vision	\$ 75	\$ 2	\$ 1	\$ 1	\$ 2	\$ 2	\$ 2	\$ 2	0.0%	\$ 2	\$ 2	\$ 2
100-515140-157	Inservice Training	\$ (48)	\$ 1,093	\$ -	\$ 459	\$ 469	\$ 650	\$ -	\$ 300	-53.8%	\$ 303	\$ 306	\$ 309
100-515140-158	Dental	\$ 390	\$ 197	\$ 219	\$ 220	\$ 614	\$ 224	\$ 516	\$ 550	145.5%	\$ 556	\$ 561	\$ 567
100-515140-160	Workers Compensation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -		
100-515140-162	EAP Service	\$ 18	\$ 18	\$ 18	\$ 18	\$ 33	\$ 18	\$ 39	\$ 20	11.1%	\$ 20	\$ 20	\$ 20
100-515140-241	Repairs & Maint IT	\$ -	\$ -	\$ 250	\$ 383	\$ 439	\$ 500	\$ 500	\$ 500	0.0%	\$ 500		
100-515140-246	Repairs & Maint. Office Equip	\$ 124	\$ 1,103	\$ -	\$ 300	\$ 3	\$ 200	\$ 200	\$ 200	0.0%	\$ 202	\$ 204	\$ 206
100-515140-247	Repairs & Maint Computer	\$ -	\$ -	\$ -	\$ -	\$ 105	\$ 200	\$ 60	\$ 60	-70.0%	\$ 61	\$ 61	\$ 62
100-515140-248	Repairs & Maint Building	\$ 154	\$ 103	\$ 109	\$ 66	\$ 169	\$ 60	\$ 60	\$ 60	0.0%	\$ 60		
100-515140-310	Office Supplies & Postage	\$ 604	\$ 957	\$ 882	\$ 628	\$ 754	\$ 500	\$ 500	\$ 600	20.0%	\$ 606	\$ 612	\$ 618
100-515140-324	Membership Dues	\$ 90	\$ 120	\$ 100	\$ 65	\$ 130	\$ 150	\$ 130	\$ 150	0.0%	\$ 152	\$ 153	\$ 155
100-515140-330	Travel	\$ 763	\$ 1,308	\$ 2,743	\$ 2,137	\$ 1,013	\$ 800	\$ 500	\$ 500	-37.5%	\$ 505	\$ 510	\$ 515
100-515140-344	Janitor Suplies	\$ 38	\$ 1	\$ 2	\$ -	\$ 1	\$ 10	\$ 10	\$ 20	100.0%	\$ 20		
100-515140-505	Legal Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -		
100-515140-399	General Code & Misc Publication	\$10,658	\$ 3,824	\$ 6,487	\$ 4,972	\$ 2,923	\$ 8,000	\$ 8,000	\$ 8,000	0.0%	\$ 8,160	\$ 8,323	\$ 8,490
100-515140-520	Property & Liability Expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -		
TOTAL		\$56,114	\$43,368	\$48,804	\$48,429	\$47,298	\$ 56,394	\$ 52,992	\$ 60,093	6.6%	\$ 62,103	\$ 63,095	\$ 64,730

GENERAL GOVERNMENT

LEGISLATIVE: Elections

Expenditure Summary

Acct	Line Item	2012	2013	2014	2015	2016	2017	2017 Est.	2018	Budget %	2019	2020	2021
		Actual	Actual	Actual	Actual	Actual	Budget	Actual	Budget	Chg fr 2017	3 Year Projection		
100-515142-111	Salaries and Wages	\$ 20,655	\$ 4,154	\$ 8,539	\$ 2,215	\$ 14,624	\$ 7,500	\$ 7,407	\$ 18,000	140.0%	\$ 8,500	\$ 8,500	\$ 16,000
100-515142-113	Overtime	\$ 968	\$ 99	\$ 764	\$ -	\$ 710	\$ 500	\$ (59)	\$ 500	0.0%	\$ 150	\$ 150	\$ 1,000
100-515142-145	Employee Reimbursement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
100-515142-151	FICA	\$ 71	\$ 23	\$ 58	\$ -	\$ 108	\$ 55	\$ 33	\$ 55	0.0%	\$ 56	\$ 57	\$ 58
100-515142-152	Retirement	\$ 114	\$ 43	\$ 107	\$ -	\$ 100	\$ 50	\$ 34	\$ 50	0.0%	\$ 51	\$ 51	\$ 52
100-515142-154	Health Insurance	\$ 501	\$ 189	\$ 280	\$ -	\$ 615	\$ 280	\$ 210	\$ 280	0.0%	\$ 308	\$ 326	\$ 346
100-515142-156	Vision Insurance				\$ -	\$ 1	\$ 1	\$ 1	\$ 1	0.0%			
100-515142-157	Training				\$ -	\$ -	\$ -	\$ -	\$ -				
100-515142-158	Dental				\$ -	\$ 22	\$ 12	\$ 23	\$ 12	0.0%			
100-515142-160	Workers Comp				\$ -	\$ -	\$ -	\$ -	\$ -				
100-515142-190	Personal Services				\$ -	\$ -	\$ -	\$ -	\$ -				
100-515142-246	Voting Machine Maintenance	\$ 1,080	\$ 1,100	\$ 600	\$ 800	\$ 620	\$ 1,500	\$ -	\$ 1,200	-20.0%	\$ 600	\$ 1,100	\$ 1,200
100-515142-282	Poll Workers Wages	\$ 20,655	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -		
100-515142-310	Operation Supplies	\$ 2,565	\$ 1,037	\$ 1,461	\$ 505	\$ 3,067	\$ 1,500	\$ 1,500	\$ 3,000	100.0%	\$ 1,500	\$ 1,530	\$ 3,200
100-515142-321	Ballots & Advertising	\$ 12,144	\$ 1,858	\$ 8,844	\$ 2,399	\$ 12,338	\$ 8,000	\$ 8,000	\$ 15,000	87.5%	\$ 9,000	\$ 8,840	\$ 15,000
100-515142-330	Travel	\$ 293	\$ 94	\$ 129	\$ 23	\$ 746	\$ 150	\$ 196	\$ 300	100.0%	\$ 150	\$ 150	\$ 300
100-515142-505	Legal Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -		
100-515142-532	Rent	\$ 900	\$ 300	\$ 300	\$ 150	\$ 800	\$ 600	\$ 400	\$ 800	33.3%	\$ 300	\$ 300	\$ 900
TOTAL		\$ 59,947	\$ 8,897	\$ 21,082	\$ 6,092	\$ 33,751	\$ 20,148	\$ 17,746	\$ 39,198	94.6%	\$ 20,614	\$ 21,004	\$ 38,055

GENERAL GOVERNMENT

LEGISLATIVE: Assessor													
Expenditure Summary													
Acct	Line Item	2012	2013	2014	2015	2016	2017	2017 Est.	2018	Budget %	2019	2020	2021
		Actual	Actual	Actual	Actual	Actual	Budget	Actual	Budget	Chg fr 2017	3 Year Projection		
100-515154-111	Salaries and Wages	\$ 15,633	\$ 10,822	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
100-515154-133	Longevity Pay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
100-515154-141	Board of Review	\$ 742	\$ 389	\$ 1,050	\$ 547	\$ 210	\$ 1,000	\$ 350	\$ 1,000	0.0%	\$ 1,000	\$ 1,000	\$ 1,000
100-515154-151	FICA	\$ 1,218	\$ 814	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
100-515154-152	Retirement	\$ 1,464	\$ 1,439	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
100-515154-154	Health Insurance	\$ 2,964	\$ 3,522	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
100-515154-155	Life Insurance	\$ 34	\$ 4	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
100-515154-158	Dental	\$ 140	\$ 125	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
100-515154-225	Telephone	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
100-515154-298	Contract Services-Assessor Fees	\$ 19,850	\$ 34,000	\$ 44,500	\$ 44,500	\$ 44,500	\$ 44,500	\$ 44,500	\$ 37,800	-15.1%	\$ 44,500	\$ 45,835	\$ 45,390
100-515154-299	Contract Services-WIDOR (Manuf.)	\$ 4,047	\$ 3,584	\$ 3,496	\$ 4,186	\$ 4,408	\$ 4,408	\$ 4,408	\$ 4,500	2.1%	\$ 4,568	\$ 4,636	\$ 4,706
100-515154-310	Office Supplies & Postage	\$ 339	\$ 352	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
100-515154-330	Inservice Training and Travel	\$ 67	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
100-515154-505	Legal Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
100-515154-900	Assessor Error	\$ -	\$ 8,818	\$ 6,066	\$ 3,428	\$ -	\$ 2,000	\$ -	\$ -		\$ -	\$ -	\$ -
TOTAL		\$ 46,497	\$ 63,868	\$ 55,113	\$ 52,660	\$ 49,118	\$ 51,908	\$ 49,258	\$ 43,300	-16.6%	\$ 50,068	\$ 51,471	\$ 51,096

GENERAL GOVERNMENT

LEGISLATIVE: Municipal Court & City Attorney

The City provides the Citizens of Burlington with a Municipal Court of the highest ethical and professional standards. The Municipal Court tries and determines all cases arising under the City's Code of Ordinances, and under other orders, rules, or regulations of the City or its Officials. The City Attorney provides legal advice to the Mayor, City Council, City departments, boards and commissions, and represents the City in all legal proceedings.

2018 Goals

2017 ACCOMPLISHMENTS

SALARIES CHARGED TO THIS DEPARTMENT

Position	2017 Salary	% Charged	2017 Actual	2018 Proposed
Municipal Court Judge	\$8,000	100.00%	\$8,000	\$8,000
Municipal Court Clerk	\$31,696	100.00%	\$31,696	\$34,257
TOTAL			\$39,696	\$42,257

BUDGET NOTES

2017 Budget Notes: Top 5 Expenses

Line Item	Dollars	% of Dept Exp	% of Tot Exp
Total Salaries & Wages	\$ 42,407	51.5%	0.46%
Benefits (Not Incl Ins.)	\$ 29,196	35.5%	0.32%
Contract Services	\$ 4,600	5.6%	0.05%
Municipal Court Contract	\$ 3,244	3.9%	0.04%
Office Supplies & Postage	\$ 3,000	3.6%	0.03%
All Other	\$ (99)	-0.1%	0.00%
TOTAL	\$ 82,348	100.0%	0.9%

3 Year Projection	2018	PY % Inc	2019	PY % Inc	2020	PY % Inc
Total Salaries & Wages	\$ 43,044	1.5%	\$ 43,689	1.5%	\$ 44,345	1.5%
Benefits (Not Incl Ins.)	\$ 29,488	1.0%	\$ 29,783	1.0%	\$ 30,080	1.0%
Contract Services	\$ 4,646	1.0%	\$ 4,692	1.0%	\$ 4,739	1.0%
Municipal Court Contract	\$ 3,277	1.0%	\$ 3,310	1.0%	\$ 3,343	1.0%
Office Supplies & Postage	\$ 3,030	1.0%	\$ 3,060	1.0%	\$ 3,091	1.0%
All Other	\$ (100)	1.0%	\$ (101)	1.0%	\$ (102)	1.0%
TOTAL	\$ 83,384	1.3%	\$ 84,433	1.3%	\$ 85,496	1.3%

GENERAL GOVERNMENT

LEGISLATIVE: Municipal Court

Expenditure Summary													
Acct	Line Item	2012	2013	2014	2015	\$ 2,016	2017	2017 Est.	2018	Budget %	2019	2020	2021
		Actual	Actual	Actual	Actual	Actual	Budget	Actual	Budget	Chg fr 2017	3 Year Projection		
100-515121-111	Salaries and Wages	\$ 35,702	\$ 36,231	\$ 37,369	\$ 39,024	\$ 39,812	\$ 40,676	\$ 40,668	\$ 42,257	3.9%	\$ 42,891	\$ 43,535	\$ 44,188
100-515121-113	Overtime	\$ 65	\$ 246	\$ -	\$ 291	\$ 72	\$ 300	\$ -	\$ 150	-50.0%	\$ 600	\$ 600	\$ 600
100-515121-142	Witness Fees	\$ 365	\$ -	\$ 445	\$ 35	\$ 8	\$ 75	\$ 70	\$ 75	0.0%	\$ 400	\$ 400	\$ 400
100-515121-151	FICA	\$ 2,753	\$ 2,814	\$ 2,813	\$ 3,053	\$ 3,050	\$ 3,135	\$ 3,078	\$ 3,244	3.5%	\$ 3,293	\$ 3,342	\$ 3,393
100-515121-152	Retirement	\$ 3,368	\$ 3,844	\$ 4,167	\$ 2,108	\$ 2,143	\$ 2,242	\$ 2,238	\$ 2,271	1.3%	\$ 2,294	\$ 2,317	\$ 2,340
100-515121-153	Employee Benefits Corp (125)	\$ -	\$ 4	\$ 4	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -
100-515121-154	Health Insurance					\$ 21,975	\$ 22,215	\$ 17,820	\$ 26,472	19.2%			
100-515121-155	Life Insurance					\$ 16							
100-515121-157	Training	\$ 625	\$ 845	\$ 645	\$ 1,204	\$ 1,485	\$ 1,400	\$ 1,500	\$ 1,500	7.1%	\$ 1,500	\$ 1,550	\$ 1,600
100-515121-161	Unemployment	\$ 8	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
100-515121-162	EAP Service	\$ 35	\$ 35	\$ 35	\$ 35	\$ 28	\$ 35	\$ 35	\$ 35	0.0%	\$ 36	\$ 36	\$ 37
100-515121-225	Telephone		\$ 150	\$ 120	\$ 120	\$ 120	\$ 120	\$ 120	\$ 120	0.0%	\$ 122	\$ 124	\$ 125
100-515121-241	Repairs & Maint. IT		\$ -	\$ 200	\$ 154	\$ 613	\$ 800	\$ 600	\$ 650	-18.8%	\$ 650		
100-515121-243	Service Contracts	\$ 950	\$ 1,565	\$ 166	\$ 207	\$ 390	\$ 200	\$ 200	\$ 400	100.0%	\$ 406	\$ 412	\$ 418
100-515121-246	Repairs & Maint. Office Equip	\$ -	\$ 259	\$ -	\$ -	\$ -	\$ 100	\$ 135	\$ 100	0.0%	\$ 102	\$ 103	\$ 105
100-515121-248	Repairs & Maint. Office Bldg	\$ -	\$ 133	\$ 109	\$ 66	\$ 169	\$ 150	\$ 100	\$ 150	0.0%	\$ 152	\$ 155	\$ 157
100-515121-294	Jail Costs	\$ 1,100	\$ 690	\$ 570	\$ 50	\$ -	\$ 100	\$ 600	\$ 100	0.0%	\$ 102	\$ 103	\$ 105
100-515121-298	Contract Services	\$ -	\$ 2,787	\$ 3,231	\$ 3,327	\$ 3,719	\$ 3,700	\$ 4,500	\$ 4,600	24.3%	\$ 4,646	\$ 4,692	\$ 4,739
100-515121-310	Office Supplies & Postage	\$ 2,658	\$ 3,276	\$ 2,653	\$ 2,786	\$ 2,635	\$ 3,000	\$ 3,000	\$ 3,000	0.0%	\$ 3,060	\$ 3,121	\$ 3,184
100-515121-311	Computer Software Maintenance	\$ 12	\$ 719	\$ 6	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
100-515121-330	Travel	\$ 1,308	\$ 1,346	\$ 1,118	\$ 648	\$ 868	\$ 1,300	\$ 1,300	\$ 1,300	0.0%	\$ 1,303	\$ 1,305	\$ 1,308
100-515121-344	Janitor Supplies	\$ 36	\$ 25	\$ 33	\$ 38	\$ 32	\$ 40	\$ 40	\$ 50	25.0%	\$ 51	\$ 51	\$ 52
100-515121-520	Property & Liability Expense	\$ 100	\$ 100	\$ 200	\$ 100	\$ 200	\$ 200	\$ 300	\$ 200	0.0%	\$ 204	\$ 208	\$ 212
100-515121-505	Legal Fees		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -					
	TOTAL	\$ 49,084	\$ 55,068	\$ 53,883	\$ 53,245	\$ 77,334	\$ 79,788	\$ 76,304	\$ 86,675	8.6%	\$ 61,810	\$ 62,054	\$ 62,961

GENERAL GOVERNMENT

LEGISLATIVE: City Attorney

Expenditure Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017	2019	2020	2021
											3 Year Projection		
100-515161-220	Attorney Contract	\$ 29,070	\$36,518	\$35,093	\$44,824	\$ 72,275	\$ 55,000	\$ 50,000	\$ 120,000	118.2%	\$111,800	\$113,477	\$115,179
100-515161-272	Municipal Court	\$ 42,210	\$51,445	\$24,915	\$49,478	\$ 54,165	\$ 50,000	\$ 55,000	\$ 50,000	0.0%	\$ 50,750	\$ 51,511	\$ 52,284
100-515161-298	Contract Services	\$ 47,025	\$ 3,848	\$ 2,967	\$ 4,522	\$ 25,310	\$ 5,000	\$ 15,000	\$ 5,000	0.0%	\$ 5,075	\$ 5,151	\$ 5,228
100-515161-300	Judgement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
TOTAL		\$118,305	\$91,811	\$62,975	\$98,823	\$151,749	\$ 110,000	\$ 120,000	\$ 175,000	59.1%	\$167,625	\$170,139	\$172,691



This section contains the expenditures for the Public Safety (Police, Fire and Building Inspector) branch of the General Fund in City Government.

City of Burlington 2018 Annual Budget

Public Safety
Police
Fire
Building Inspector

GENERAL GOVERNMENT

PUBLIC SAFETY: Police

The Burlington Police Department provides patrol to all parts of the City, responds to calls for police service, conducts investigations in response to reported crimes, generates and maintains records of all reported crimes and police related incidents; provides emergency response to major accidents, natural disasters, civil disorders and other public emergencies, and community crime prevention services. Our Police Department is committed to employing the highest standards of performance, best practices in policing, and accountability, and reflecting the values of the city it serves.

MISSION

"It is the mission of the Burlington Police Department to protect life and property through fair and impartial enforcement of the law. We strive for excellence through our community partnerships to maintain and enhance a high quality of life in the City of Burlington."

2018 Goals

Transfer to the Racine County Communications Center from the Burlington Dispatch Center; Hire two additional police officers; Train five police officers; Relocate Evidence/Property Room; Reassess building facilities and space needs; Market P3 Crime Stoppers Software; County-wide Crowd Control Initiative; Supervisory Promotion; Social Media Presence

2017 ACCOMPLISHMENTS

Training and Standards Audit; Flood Response; K9 Handler Reassignment; Establish Advisory Committees for the Department (Technology and Equipment; Mission Statement and Community Outreach; Staffing Analysis; Social Media; Training), Web-Based TraCS (electronic citations); Community-Specific Integrated Emergency Management Course; Implementation of P3 Crime Stopping Software;

BUDGET NOTES

SALARIES CHARGED TO THIS DEPARTMENT

Position	2017 Salary	% Charged	2017 Actual	2018 Proposed
Chief of Police	\$93,122	100.00%	\$93,122	\$97,258
Lieutenant	\$82,430	100.00%	\$82,430	\$83,771
Sergeant	\$73,674	100.00%	\$73,674	\$76,771
Sergeant Detective	\$73,674	100.00%	\$73,674	\$76,771
Replace Sergeant	\$73,674	100.00%	\$73,674	\$76,771
Sergeant	\$73,674	100.00%	\$73,674	\$76,470
Sergeant	\$73,674	100.00%	\$73,674	\$76,571
Replace Investigator	\$65,300	100.00%	\$65,300	\$66,280
Admin. Services Mgr.	\$71,510	100.00%	\$71,510	\$74,542
Crossing Guards	\$7,733	100.00%	\$7,733	\$7,849
Crossing Guards	\$7,733	100.00%	\$7,733	\$7,849
Crossing Guards	\$7,733	100.00%	\$7,733	\$7,849
Crossing Guards	\$7,733	100.00%	\$7,733	\$7,849
Crossing Guards	\$7,733	100.00%	\$7,733	\$7,849
Crossing Guards	\$7,733	100.00%	\$7,733	\$7,849
Crossing Guards	\$7,733	100.00%	\$7,733	\$7,849
Crossing Guards	\$7,733	100.00%	\$7,733	\$7,849
Police Clerk	\$41,621	100.00%	\$41,621	\$44,072
Part-Time Records Clerk	\$0	50.00%	\$0	\$0
Dispatcher	\$38,959	100.00%	\$38,959	\$0

GENERAL GOVERNMENT

PUBLIC SAFETY: Police

Dispatcher	\$38,959	100.00%	\$38,959	\$0
PT Dispatcher	\$14,407	100.00%	\$14,407	\$0
Dispatcher	\$38,959	100.00%	\$38,959	\$0
Dispatcher	\$38,959	100.00%	\$38,959	\$0
NEW Patrol Officer	\$0	100.00%	\$0	\$52,208
NEW Patrol Officer	\$0	0.00%	\$0	\$52,208
Repalce Patrol Officer	\$52,208	100.00%	\$52,208	\$52,208
Patrol Officer/School Liaison	\$64,857	100.00%	\$64,857	\$66,262
Patrol Officer	\$64,236	100.00%	\$64,236	\$65,527
Patrol Officer	\$64,236	100.00%	\$64,236	\$65,527
Patrol Officer	\$57,208	100.00%	\$57,208	\$58,358
Patrol Officer	\$64,236	100.00%	\$64,236	\$65,628
Patrol Officer	\$64,236	100.00%	\$64,236	\$65,730
Patrol Officer	\$64,236	100.00%	\$64,236	\$65,730
Patrol Officer	\$57,208	100.00%	\$57,208	\$58,561
Patrol Officer	\$65,521	100.00%	\$65,521	\$66,838
Repalce Patrol Officer	\$12,048	100.00%	\$12,048	\$52,208
Patrol Officer	\$57,208	100.00%	\$57,208	\$58,358
Patrol Officer	\$57,208	100.00%	\$57,208	\$58,358
Patrol Officer	\$57,208	100.00%	\$57,208	\$58,358
Facilities Maint. Sup.	\$54,538	65.00%	\$35,449	\$36,900
TOTAL			\$1,791,761	\$1,811,034

2017 Budget Notes: Top 5 Expenses

Line Item	Dollars	% of Dept Exp	% of Tot Exp	
Total Salaries & Wages	\$ 1,940,692	60.5%	21.2%	
Benefits (Not Incl Ins.)	\$ 458,622	14.3%	5.0%	
Health Insurance	\$ 520,890	16.2%	5.7%	
Fuel, Oil and Lubricants	\$ 50,000	1.6%	0.5%	
Utility Services	\$ 40,800	1.3%	0.4%	
All Other	\$ 196,260	6.1%	2.1%	
TOTAL	\$ 3,207,263	100.0%	35.0%	

3 Year Projection	2018	PY % Inc	2019	PY % Inc	2020	PY % Inc
Total Salaries & Wages	\$ 1,969,802	1.5%	\$ 1,999,349	1.5%	\$ 2,029,339	1.5%
Benefits (Not Incl Ins.)	\$ 463,208	1.0%	\$ 467,840	1.0%	\$ 472,518	1.0%
Health Insurance	\$ 526,099	1.0%	\$ 531,360	1.0%	\$ 536,673	1.0%
Fuel, Oil and Lubricants	\$ 51,500	3.0%	\$ 53,045	3.0%	\$ 54,106	2.0%
Utility Services	\$ 42,840	5.0%	\$ 43,697	2.0%	\$ 44,571	2.0%
All Other	\$ 198,223	1.0%	\$ 200,205	1.0%	\$ 202,207	1.0%
TOTAL	\$ 2,725,572	-15.0%	\$ 2,764,135	1.4%	\$ 2,802,741	1.4%

GENERAL GOVERNMENT

PUBLIC SAFETY: Police

Expenditure Summary													
Line Item	Line Item	2012	2013	2014	2015	2016	2017	2017 Est.	2018	Budget %	2019	2020	2021
		Actual	Actual	Actual	Actual	Actual	Budget	Actual	Budget	Chg fr 2017	3 Year Projection		
100-525211-111	Salaries	\$ 1,672,379	\$ 1,689,377	\$ 1,682,012	\$ 1,645,443	\$ 1,693,957	\$ 1,797,301	\$ 1,539,879	\$ 1,876,692	4.4%	\$ 1,904,842	\$ 1,933,415	\$ 1,962,416
100-525211-113	Overtime	\$ 42,240	\$ 40,361	\$ 49,567	\$ 55,602	\$ 68,994	\$ 40,000	\$ 68,000	\$ 50,000	25.0%	\$ 50,000	\$ 35,000	\$ 35,000
100-525211-114	Holiday Pay-Bonuses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -		
100-525211-115	Shift Commander	\$ 11,914	\$ 12,174	\$ 12,650	\$ 13,659	\$ 10,084	\$ 13,500	\$ 14,000	\$ 14,000	3.7%	\$ 14,210	\$ 14,423	\$ 14,639
100-525211-133	Longevity	\$ 3,161	\$ -	\$ -	\$ 610	\$ 703	\$ 600	\$ 600	\$ 600	0.0%	\$ 609	\$ 618	\$ 627
100-525211-145	Employee Reimbursement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
100-525211-151	FICA	\$ 131,299	\$ 133,135	\$ 133,006	\$ 130,722	\$ 134,938	\$ 145,679	\$ 145,679	\$ 148,463	1.9%	\$ 150,690	\$ 152,950	\$ 155,244
100-525211-152	Retirement	\$ 262,748	\$ 265,280	\$ 224,991	\$ 171,660	\$ 163,380	\$ 182,914	\$ 182,914	\$ 192,421	5.2%	\$ 194,345	\$ 196,288	\$ 198,251
100-525211-153	Employee Benefits Corp	\$ 78	\$ 126	\$ 78	\$ 63	\$ 94	\$ 100	\$ 100	\$ 100	0.0%	\$ 101	\$ 103	\$ 105
100-525211-154	Health Insurance	\$ 378,783	\$ 388,102	\$ 375,352	\$ 340,413	\$ 374,087	\$ 388,161	\$ 388,161	\$ 520,890	34.2%	\$ 572,979	\$ 607,357	\$ 643,799
100-525211-155	Life Insurance	\$ 3,024	\$ 2,090	\$ 2,160	\$ 2,241	\$ 2,468	\$ 2,317	\$ 2,317	\$ 2,461	6.2%	\$ 2,486	\$ 2,523	\$ 2,574
100-525211-156	Vision	\$ 1,421	\$ 1,147	\$ 1,253	\$ 1,178	\$ 1,376	\$ 1,179	\$ 1,600	\$ 1,299	10.2%	\$ 1,312	\$ 1,332	\$ 1,358
100-525211-158	Dental	\$ 21,683	\$ 21,784	\$ 21,482	\$ 19,881	\$ 20,623	\$ 19,939	\$ 20,000	\$ 24,137	21.1%	\$ 24,379	\$ 24,623	\$ 24,869
100-525211-159	Clothing Allowance	\$ 14,035	\$ 11,184	\$ 10,462	\$ 12,908	\$ 14,155	\$ 14,650	\$ 12,000	\$ 18,460	26.0%	\$ 18,645	\$ 18,831	\$ 19,019
100-525211-160	Workers Compensation	\$ 37,999	\$ 57,675	\$ 57,732	\$ 56,604	\$ 48,215	\$ 58,580	\$ 48,000	\$ 50,000	-14.6%	\$ 50,500	\$ 51,005	\$ 51,515
100-525211-161	Unemployment	\$ 321	\$ 84	\$ 159	\$ 51	\$ -	\$ 180	\$ 180	\$ 180	0.0%	\$ 180	\$ 300	\$ 350
100-525211-162	EAP Service	\$ 1,270	\$ 1,270	\$ 1,270	\$ 953	\$ 1,250	\$ 1,300	\$ 1,300	\$ 1,300	0.0%	\$ 1,300	\$ 1,500	\$ 1,500
100-525211-163	Insurance Opt Out	\$ 16,800	\$ 16,800	\$ 19,200	\$ 19,200	\$ 17,200	\$ 19,200	\$ 17,000	\$ 19,200	0.0%	\$ 19,200	\$ 16,800	\$ 16,800
100-525211-211	Physicals/Testing	\$ 7,346	\$ 2,231	\$ 4,816	\$ 7,074	\$ 6,162	\$ 4,000	\$ 4,000	\$ 4,000	0.0%	\$ 4,000	\$ 5,500	\$ 6,000
100-525211-220	Utility Services	\$ 34,893	\$ 36,482	\$ 36,062	\$ 27,388	\$ 29,754	\$ 38,900	\$ 38,900	\$ 40,000	2.8%	\$ 42,400	\$ 44,944	\$ 47,641
100-525211-225	Telephone	\$ 15,933	\$ 18,619	\$ 21,669	\$ 23,905	\$ 19,069	\$ 14,560	\$ 16,000	\$ 16,000	9.9%	\$ 16,640	\$ 17,300	\$ 17,998
100-525211-226	Computer Equipment	\$ 1,495	\$ -	\$ 654	\$ 677	\$ 1,892	\$ 1,500	\$ 1,500	\$ 2,000	33.3%	\$ 1,500	\$ 1,500	\$ 1,500
100-525211-239	Equipment(Non-Capital)	\$ 12,721	\$ 9,137	\$ 10,060	\$ 11,536	\$ 6,734	\$ 12,360	\$ 12,360	\$ 12,360	0.0%	\$ 12,731	\$ 13,113	\$ 13,506
100-525211-240	Fuel, Oil and Lubricants	\$ 48,536	\$ 42,861	\$ 36,303	\$ 24,572	\$ 19,010	\$ 40,800	\$ 35,000	\$ 40,800	0.0%	\$ 41,616	\$ 42,448	\$ 43,297
100-525211-241	Rep. & Maint. IT		\$ -	\$ 16,250	\$ 7,141	\$ 8,384	\$ 17,000	\$ 17,000	\$ 17,000	0.0%	\$ 17,000		
100-525211-242	Rep. & Maint. Vehicles	\$ 16,943	\$ 8,413	\$ 10,955	\$ 15,659	\$ 9,183	\$ 21,000	\$ 15,000	\$ 21,000	0.0%	\$ 21,000	\$ 21,000	\$ 21,000
100-525211-244	Rep. & Maint. Equipment	\$ 11,089	\$ 15,777	\$ 11,532	\$ 9,328	\$ 3,217	\$ 11,000	\$ 11,000	\$ 15,000	36.4%	\$ 15,000	\$ 15,000	\$ 15,000
100-525211-246	Rep. & Maint. Office Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -		
100-525211-248	Rep. & Maint. Building	\$ 18,332	\$ 61,628	\$ 12,853	\$ 15,495	\$ 12,596	\$ 14,000	\$ 14,000	\$ 15,000	7.1%	\$ 15,300	\$ 15,606	\$ 15,918
100-525211-294	Boarding of Prisoners	\$ -	\$ 4	\$ 5	\$ 10	\$ 6	\$ 100	\$ 100	\$ 100	0.0%	\$ 100	\$ 100	\$ 100
100-525211-299	Sundry Contract Services	\$ 15,799	\$ 21,769	\$ 25,489	\$ 27,864	\$ 18,225	\$ 20,000	\$ 30,000	\$ 20,000	0.0%	\$ 20,400	\$ 20,808	\$ 21,224
100-525211-310	Office Supplies and Postage	\$ 17,857	\$ 22,055	\$ 22,852	\$ 14,922	\$ 11,744	\$ 15,000	\$ 15,000	\$ 15,000	0.0%	\$ 15,300	\$ 15,606	\$ 15,918
100-525211-311	Computer Software Maintenance	\$ 60	\$ 18,712	\$ 2,218	\$ -	\$ 3,120	\$ 10,000	\$ 10,000	\$ 10,000	0.0%	\$ 10,000	\$ 16,000	\$ 16,000
100-525211-324	Publications, Subscriptions, Dues	\$ 1,150	\$ 1,680	\$ 1,338	\$ 2,173	\$ 1,332	\$ 2,000	\$ 2,000	\$ 2,000	0.0%	\$ 2,000	\$ 2,000	\$ 2,000
100-525211-330	Travel	\$ 14,867	\$ 14,011	\$ 9,261	\$ 11,524	\$ 6,973	\$ 9,000	\$ 15,000	\$ 11,000	22.2%	\$ 11,000	\$ 11,000	\$ 11,000
100-525211-344	Janitor Supplies	\$ 2,600	\$ 2,987	\$ 2,671	\$ 2,365	\$ 3,138	\$ 2,300	\$ 2,300	\$ 2,300	0.0%	\$ 2,323	\$ 2,369	\$ 2,441
100-525211-346	Uniform Repair Etc.	\$ 3,548	\$ 3,253	\$ 917	\$ 3,062	\$ 3,532	\$ 2,500	\$ 2,500	\$ 2,500	0.0%	\$ 2,525	\$ 2,576	\$ 2,627
100-525211-347	Firearm Supplies-Range	\$ 5,305	\$ 4,864	\$ 8,524	\$ 3,580	\$ 1,428	\$ 4,000	\$ 5,500	\$ 5,000	25.0%	\$ 5,050	\$ 5,151	\$ 5,254
100-525211-381	Investigations	\$ 5,648	\$ 7,722	\$ 1,560	\$ 3,580	\$ 3,900	\$ 6,000	\$ 6,000	\$ 6,000	0.0%	\$ 6,060	\$ 6,121	\$ 6,182
100-525211-382	Photo & Finger Printing	\$ 22	\$ 1,000	\$ -	\$ -	\$ -	\$ 500	\$ 500	\$ 500	0.0%	\$ 500	\$ 500	\$ 500
100-525211-384	Crime Prevention	\$ 3,400	\$ 3,400	\$ 2,801	\$ 1,691	\$ 622	\$ 2,000	\$ 2,000	\$ 200	-90.0%	\$ 200	\$ 200	\$ 200
100-525211-385	Parking Warrant Program	\$ 4,075	\$ -	\$ 4,500	\$ 4,090	\$ -	\$ 3,000	\$ 3,000	\$ 300	-90.0%	\$ 300	\$ 300	\$ 300
100-525211-505	Legal Fees		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -		
100-525211-520	Property and Liability Ins	\$ 19,876	\$ 21,813	\$ 11,151	\$ 21,804	\$ 20,781	\$ 23,500	\$ 22,000	\$ 24,000	2.1%	\$ 24,480	\$ 24,970	\$ 25,469
100-525211-533	Copy Machine Rent	\$ 3,795	\$ 3,796	\$ 4,447	\$ 4,832	\$ 2,907	\$ 4,800	\$ 5,000	\$ 5,000	4.2%	\$ 5,000	\$ 5,000	\$ 5,000
TOTAL		\$ 2,864,444	\$ 2,962,804	\$ 2,850,260	\$ 2,715,457	\$ 2,745,231	\$ 2,965,420	\$ 2,727,390	\$ 3,207,263	8.2%	\$ 3,298,202	\$ 3,346,185	\$ 3,424,142

GENERAL GOVERNMENT

PUBLIC SAFETY: Fire & Rescue

The Fire Department provides a comprehensive fire service program, inspects structures for fire code compliance, conducts public service information and fire prevention programs, provides a training program for the City Fire Fighters, and maintains all fire fighting equipment.

MISSION

The City of Burlington Fire Department exists to provide fire inspection, suppression, public education, and other related services to the Burlington community in a professional and cost effective manner. As a department, we are committed to continual improvement.

2018 Goals

- Hire additional part time employees
- Complete high hazard occupancy pre-plans
- Complete 2018 fire prevention activities
- Design fire prevention program for grades 5 – 12
- Continue to enhance Water Rescue Response Capabilities
- Revise City Emergency Operations Plan
- Identify EOC for the City and needed equipment
- Fire Officer training per NFPA 1021
- Review/revise fire codes
- Implement Juvenile Fire Setter Program
- Fire Department Chaplain

2017 ACCOMPLISHMENTS

- EMS SOG implemented for Joint Daytime Response with BRS
- Developed Tri-County Fire Rescue Training Association
- Added 4 new Volunteer Firefighter / EMT's
- Hired 5 new part time FF/EMT's
- Upgraded SCBA's to NFPA edition 2002, received donation from SC Johnson's Wax, also received 30 compliant SCBA air tanks
- SCBA face piece's issued to every member, HUD device upgrade
- Installed 25 smoke alarms in the city in cooperation with Wisconsin Smoke Alarm and Fire Education (WisSafe)
- Conducted multi-agency live fire training exercise per NFPA 1403
- Accepted in kind donation from BRS, 2004 Med-Tech Ambulance, refurbished and put into service as Unit 941 first response vehicle

GENERAL GOVERNMENT

PUBLIC SAFETY: Fire & Rescue

BUDGET NOTES

2018 Add 6 Part timers 1196 hours @ 12 per hour. 5 Part timers added in June 2017, expected to work 1196 hours in 2018. All in addition to 2 current part timers working 1196 hours at \$12.00 per hour

SALARIES CHARGED TO THIS DEPARTMENT

Position	2017 Salary	% Charged	2017 Actual	2018 Proposed
Fire Chief	\$83,574	100.00%	\$83,573	\$87,256
PT Administrative Assistant	\$7,393	35.00%	\$7,393	\$7,504
Part-Time Records Clerk	\$0	50.00%	\$0	\$0
Additional Paid On Premisis	\$0	100.00%	\$0	\$14,352
Additional Paid On Premisis	\$0	100.00%	\$0	\$14,352
Additional Paid On Premisis	\$0	100.00%	\$0	\$14,352
Additional Paid On Premisis	\$0	100.00%	\$0	\$14,352
Additional Paid On Premisis	\$0	100.00%	\$0	\$14,352
Additional Paid On Premisis	\$0	100.00%	\$0	\$14,352
Paid on Premisis	\$7,176	100.00%	\$7,176	\$14,352
Paid on Premisis	\$7,176	100.00%	\$7,176	\$14,352
Paid on Premisis	\$7,176	100.00%	\$7,176	\$14,352
Paid on Premisis	\$7,176	100.00%	\$7,176	\$14,352
Paid on Premisis	\$7,176	100.00%	\$7,176	\$14,352
Paid on Premisis	\$14,352	100.00%	\$14,352	\$14,352
Paid on Premisis	\$14,352	100.00%	\$14,352	\$14,352
Officer	\$1,569	100.00%	\$1,568	\$1,569
Officer	\$3,150	100.00%	\$3,149	\$3,150
Officer	\$2,368	100.00%	\$2,367	\$2,368
Officer	\$785	100.00%	\$784	\$785
Officer	\$785	100.00%	\$784	\$785
Officer	\$2,368	100.00%	\$2,367	\$2,368
Fire Engineer/Inspector	\$63,278	100.00%	\$63,277	\$63,912
Fire Engineer	\$65,345	100.00%	\$65,344	\$66,439
Fire Engineer	\$49,475	100.00%	\$49,474	\$49,971
Fire Engineer	\$47,116	100.00%	\$47,115	\$47,735
TOTAL			\$391,779	\$520,418

2017 Budget Notes: Top 5 Expenses

Line Item	Dollars	% of Dept Exp	% of Tot Exp
Total Salaries & Wages	\$ 556,643	54.59%	6.1%
Benefits (Not Incl Ins)	\$ 127,433	12.50%	1.4%
Health Insurance & Opt Out	\$ 103,371	10.14%	1.1%
Retirement	\$ 49,333	4.84%	0.5%
Rep. & Maint Equipment	\$ 37,000	3.63%	0.4%
All Other	\$ 145,825	14.30%	1.6%
TOTAL	\$ 1,019,606	100.00%	11.1%

3 Year Projection	2018	PY % Inc	2019	PY % Inc	2020	PY % Inc
Total Salaries & Wages	\$ 564,992	1.5%	\$ 573,467	1.5%	\$ 582,069	1.5%
Benefits (Not Incl Ins)	\$ 128,708	1.0%	\$ 129,995	1.0%	\$ 131,295	1.0%
Health Insurance & Opt Out	\$ 104,404	1.0%	\$ 105,448	1.0%	\$ 106,503	1.0%
Retirement	\$ 49,827	1.0%	\$ 50,325	1.0%	\$ 50,828	1.0%
Rep. & Maint Equipment	\$ 37,370	1.0%	\$ 38,117	2.0%	\$ 38,880	2.0%
All Other	\$ 147,284	1.0%	\$ 148,757	1.0%	\$ 150,244	1.0%
TOTAL	\$ 1,032,585	1.3%	\$ 1,046,110	1.3%	\$ 1,059,819	1.3%

GENERAL GOVERNMENT

PUBLIC SAFETY: Fire & Rescue

Expenditure Summary											2019	2020	2021
Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017	3 Year Projection		
											2019	2020	2021
100-525220-111	Salaries	\$ 233,241	\$ 237,607	\$ 239,077	\$ 294,820	\$ 320,606	\$ 330,323	\$ 413,498	\$ 530,518	60.6%	\$ 538,476	\$ 546,553	\$ 554,751
100-525220-111	Intern Program						\$ 7,000	\$ -			\$ -	\$ -	\$ -
100-525220-113	Overtime	\$ 15,636	\$ 18,486	\$ 9,300	\$ 7,326	\$ 20,987	\$ 14,000	\$ 24,210	\$ 14,000	0.0%	\$ 14,000	\$ 14,000	\$ 14,000
100-525220-133	Longevity	\$ 874	\$ 672	\$ 509	\$ 1,035	\$ 1,037	\$ 1,000	\$ 1,100	\$ 1,100	10.0%	\$ 1,100	\$ 1,106	\$ 1,106
100-525220-143	Officers	\$ 27,444	\$ 65,693	\$ 94,243	\$ 62,764	\$ 45,434	\$ 11,025	\$ 11,025	\$ 11,025	0.0%	\$ 11,190	\$ 11,358	\$ 11,529
100-525220-145	Employee Reimbursement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
100-525220-151	FICA	\$ 4,620	\$ 5,059	\$ 5,971	\$ 7,101	\$ 8,637	\$ 8,061	\$ 8,890	\$ 21,522	167.0%	\$ 21,845	\$ 22,173	\$ 22,505
100-525220-152	Retirement	\$ 47,702	\$ 54,452	\$ 52,867	\$ 44,959	\$ 43,253	\$ 48,159	\$ 49,359	\$ 49,333	2.4%	\$ 49,580	\$ 49,828	\$ 50,077
100-525220-153	Employee Benefits	\$ 96	\$ 72	\$ 44	\$ 100	\$ 150	\$ 140	\$ 137	\$ 140	0.0%	\$ 140	\$ 180	\$ 180
100-525220-154	Health Insurance & Opt Out	\$ 60,981	\$ 55,451	\$ 54,797	\$ 43,184	\$ 48,255	\$ 100,809	\$ 95,000	\$ 130,192	29.1%	\$ 138,003	\$ 146,284	\$ 155,061
100-525220-155	Life Insurance	\$ 497	\$ 478	\$ 594	\$ 640	\$ 717	\$ 758	\$ 758	\$ 810	6.9%	\$ 818	\$ 830	\$ 847
100-525220-156	Vision	\$ 292	\$ 214	\$ 205	\$ 235	\$ 230	\$ 300	\$ 240	\$ 300	0.0%	\$ 303	\$ 308	\$ 314
100-525220-157	Inservice Training	\$ 8,736	\$ 6,356	\$ 11,374	\$ 10,977	\$ 9,265	\$ 11,500	\$ 5,818	\$ 11,500	0.0%	\$ 11,730	\$ 11,965	\$ 12,204
100-525220-158	Dental	\$ 2,975	\$ 3,232	\$ 3,910	\$ 4,238	\$ 3,135	\$ 4,328	\$ 3,227	\$ 4,328	0.0%	\$ 4,371	\$ 4,415	\$ 4,459
100-525220-159	Clothing Allowance	\$ 2,100	\$ 3,650	\$ 2,569	\$ 2,338	\$ 5,428	\$ 2,600	\$ 5,421	\$ 5,500	111.5%	\$ 5,555	\$ 5,611	\$ 5,667
100-525220-160	Workers Compensation	\$ 7,850	\$ 13,052	\$ 11,660	\$ 15,039	\$ 6,551	\$ 11,000	\$ 10,070	\$ 10,500	-4.5%	\$ 10,710	\$ 10,924	\$ 11,143
100-525220-161	Unemployment	\$ 48	\$ 13,052	\$ -	\$ -	\$ -	\$ 200	\$ -	\$ -		\$ -	\$ -	\$ -
100-525220-162	EAP Service	\$ 141	\$ 141	\$ 141	\$ 141	\$ 214	\$ 150	\$ 254	\$ 250	66.7%	\$ 253	\$ 255	\$ 258
100-525220-163	LOSA	\$ 18,375	\$ 18,925	\$ 19,190	\$ 19,000	\$ 19,000	\$ 19,000	\$ 19,000	\$ 23,250	22.4%	\$ 23,599	\$ 23,953	\$ 24,312
100-525220-211	Physicals	\$ 4,583	\$ 4,663	\$ 4,550	\$ 3,233	\$ 4,743	\$ 4,500	\$ 4,926	\$ 5,500	22.2%	\$ 5,610	\$ 5,722	\$ 5,837
100-525220-220	Utility Services	\$ 14,150	\$ 16,175	\$ 18,486	\$ 16,638	\$ 17,274	\$ 22,000	\$ 17,772	\$ 22,000	0.0%	\$ 23,320	\$ 24,719	\$ 26,202
100-525220-225	Telephone	\$ 3,968	\$ 3,994	\$ 4,392	\$ 5,637	\$ 3,248	\$ 4,500	\$ 2,969	\$ 4,500	0.0%	\$ 4,680	\$ 4,867	\$ 5,062
100-525220-240	Fuel, Oil, Lubricants	\$ 4,507	\$ 8,974	\$ 11,830	\$ 8,515	\$ 5,614	\$ 9,800	\$ 7,118	\$ 9,800	0.0%	\$ 9,996	\$ 10,196	\$ 10,400
100-525220-241	Rep. & Maint. IT		\$ -	\$ 1,087	\$ 1,371	\$ 825	\$ 1,200	\$ 1,200	\$ 1,200	0.0%	\$ 1,200	\$ 1,200	\$ 1,200
100-525220-242	Rep. & Maint. Vehicles	\$ 15,079	\$ 22,792	\$ 23,453	\$ 19,171	\$ 17,758	\$ 24,000	\$ 24,000	\$ 37,000	54.2%	\$ 37,370	\$ 37,744	\$ 38,121
100-525220-244	Rep. & Maint Equipment	\$ 21,072	\$ 29,071	\$ 32,495	\$ 30,125	\$ 16,323	\$ 33,000	\$ 33,000	\$ 33,000	0.0%	\$ 33,330	\$ 33,663	\$ 34,000
100-525220-246	Rep. & Maint. Office Equip	\$ 1,888	\$ 2,591	\$ 3,174	\$ 428	\$ 2,981	\$ 3,500	\$ 2,500	\$ 3,500	0.0%	\$ 3,553	\$ 3,606	\$ 3,660
100-525220-248	Rep. & Maint. Buildings	\$ 11,869	\$ 8,847	\$ 5,885	\$ 11,624	\$ 12,995	\$ 19,500	\$ 19,500	\$ 19,500	0.0%	\$ 19,890	\$ 20,288	\$ 20,694
100-525220-275	Volunteer Fire Dept.	\$ 30,023	\$ 33,528	\$ 31,965	\$ 30,100	\$ 30,100	\$ 30,100	\$ 30,100	\$ 30,100	0.0%	\$ 30,552	\$ 31,010	\$ 31,475
100-525220-275	2% Dues Expenditures						\$ 5,900	\$ 5,900	\$ 9,417	59.6%			
100-525220-276	Arson Investigation	\$ 446	\$ 500	\$ 218	\$ 230	\$ -	\$ 475	\$ -	\$ -		\$ -	\$ -	\$ -
100-525220-293	Fire Prevention	\$ 1,070	\$ 707	\$ 1,170	\$ 797	\$ 1,166	\$ 1,500	\$ 624	\$ 1,000	-33.3%	\$ 1,010	\$ 1,020	\$ 1,030
100-525220-295	Medical Service/Supply	\$ -	\$ -	\$ -	\$ 1,642	\$ 1,220	\$ 3,000	\$ 2,000	\$ 2,000	-33.3%	\$ 2,000	\$ 2,000	\$ 2,000
100-525220-296	Emergency Medical	\$ -	\$ -	\$ -	\$ 251	\$ 2,951	\$ 12,000	\$ -	\$ -		\$ -	\$ -	\$ -
100-525220-298	Contract Services	\$ 3,983	\$ 7,589	\$ 11,699	\$ 17,740	\$ 42,543	\$ 20,000	\$ 11,063	\$ 18,000	-10.0%	\$ 18,270	\$ 18,544	\$ 18,822
100-525220-310	Office Supplies/Postage	\$ 1,886	\$ 3,400	\$ 3,215	\$ 2,284	\$ 2,856	\$ 2,800	\$ 2,803	\$ 2,800	0.0%	\$ 2,842	\$ 2,885	\$ 2,928
100-525220-324	Membership Dues	\$ -	\$ -	\$ 1,593	\$ 2,240	\$ 2,475	\$ 2,300	\$ 2,504	\$ 2,500	8.7%	\$ 2,500	\$ 2,500	\$ 2,500
100-525220-330	Travel	\$ 2,212	\$ 1,310		\$ -	\$ 619	\$ 500	\$ 500	\$ 600	20.0%	\$ 612	\$ 624	\$ 637
100-525220-389	Protective Clothing	\$ 10,493	\$ 11,220	\$ 15,931	\$ 19,776	\$ 11,470	\$ 16,000	\$ 16,000	\$ 16,000	0.0%	\$ 16,320	\$ 16,646	\$ 16,979
100-525220-505	Legal Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
100-525220-520	Property and Liability Insurance	\$ 9,069	\$ 11,374	\$ 7,551	\$ 12,094	\$ 14,882	\$ 12,795	\$ 13,473	\$ 13,742	7.4%	\$ 14,017	\$ 14,297	\$ 14,583
100-525220-800	Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
TOTAL		\$ 567,904	\$ 663,327	\$ 685,144	\$ 697,789	\$ 724,942	\$ 799,723	\$ 845,958	\$ 1,046,427	30.8%	\$ 1,058,744	\$ 1,081,272	\$ 1,104,540

GENERAL GOVERNMENT

PUBLIC SAFETY: Building Inspection

The Building Inspector is charged with the task of inspecting all plans and construction within the City limits to assure that all structures are constructed safely and in compliance with the City Codes and Ordinances.

MISSION

To effectively administer the building codes and ordinances of the City of Burlington in relation to construction and remodeling, and to maintain the public safety as it relates to those codes.

2018 Goals

- Implemented an electronic permit application program
- Simplified and revised the permit fee schedule to reflect the industry standards.
- Updated and simplified the permit fee schedule
- Created an online property maintenance complaint form for residents and business owners
- Worked with the Emergency Management Team for property inspections and assessments during the July 2017 flood
- SafeBuilt completed 31 code enforcement inspections, where 26% of the cases were closed or became compliant and 74% are open and in process of becoming compliant

2017 ACCOMPLISHMENTS

- Implement a rental inspection program for change in tenant/business owners of commercial property prior to future occupancy
- Continue to analyze and update the Municipal Code where necessary
- Research and explore a potential apprenticeship/internship program for the Building Department
- Implement an online permit application and inspection program to ease the application process for builders, homeowners and staff

GENERAL GOVERNMENT

PUBLIC SAFETY: Building Inspection

SALARIES CHARGED TO THIS DEPARTMENT

Position	2017 Salary	% Charged	2017 Actual	2018 Proposed
Building Inspector	\$71,864	100.00%	\$71,864	\$74,821
TOTAL			\$71,864	\$74,821

BUDGET NOTES

2016 Budget full year of full time building inspector. Also added certification costs to in-service training.
 2016/2017 Added Membership Dues Line Item #324

2017 Budget Notes: Top 5 Expenses

Line Item	Dollars	% of Dept Exp	% of Tot Exp
Salaries	\$ 74,821	50.82%	0.8%
Contract Services	\$ 18,000	17.98%	0.3%
Health Insurance	\$ 26,472	12.23%	0.2%
Benefits (Not including Ins.)	\$ 21,804	4.35%	0.1%
Sealers Weights & Measures	\$ 6,400	14.81%	0.2%
All Other	\$ (262)	-0.18%	0.0%
TOTAL	\$ 147,235	100.00%	1.6%

3 Year Projection	2018	PY % Inc	2019	PY % Inc	2020	PY % Inc
Salaries	\$ 74,821	0.0%	\$ 74,821	0.0%	\$ 74,821	0.0%
Contract Services	\$ 18,180	1.0%	\$ 18,362	6.0%	\$ 18,545	6.0%
Health Insurance	\$ 27,002	2.0%	\$ 27,542	2.0%	\$ 28,092	2.0%
Benefits (Not including Ins.)	\$ 22,022	1.0%	\$ 22,242	1.0%	\$ 22,464	1.0%
Sealers Weights & Measures	\$ 6,400	0.0%	\$ 6,400	0.0%	\$ 6,400	0.0%
All Other	\$ (265)	1.0%	\$ (267)	1.0%	\$ (270)	1.0%
TOTAL	\$ 148,159	0.6%	\$ 149,099	0.6%	\$ 150,053	0.6%

GENERAL GOVERNMENT

PUBLIC SAFETY: Building Inspection

Expenditure Summary													
Line Item	2012	2013	2014	2015	2016	2017	2017 Est.	2018	Budget %	2019	2020	2021	
	Actual	Actual	Actual	Actual	Actual	Budget	Actual	Budget	Chg fr 2017	3 Year Projection			
100-525231-111	Salaries		\$ 59,662	\$ 69,303	\$ 55,192	\$ 74,183	\$ 71,761	\$ 71,800	\$ 74,821	4.3%	\$ 75,943	\$ 77,082	\$ 78,239
100-525231-113	Overtime		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
100-525231-133	Longevity		\$ 166	\$ 166	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
100-525231-145	Employee Reimbursement		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
100-525231-151	FICA		\$ 4,449	\$ 5,249	\$ 3,798	\$ 5,251	\$ 5,490	\$ 5,400	\$ 5,724	4.3%	\$ 5,810	\$ 5,810	\$ 5,810
100-525231-152	Retirement		\$ 3,979	\$ 4,188	\$ 3,753	\$ 4,902	\$ 4,880	\$ 4,800	\$ 4,938	1.2%	\$ 4,963	\$ 4,988	\$ 5,013
100-525231-153	Employee Benefits		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
100-525231-154	Health Insurance		\$ 20,071	\$ 23,594	\$ 15,105	\$ 21,161	\$ 22,215	\$ 22,215	\$ 26,472	19.2%	\$ 27,002	\$ 28,622	\$ 30,339
100-525231-155	Life Insurance		\$ 438	\$ 465	\$ 82	\$ 355	\$ 170	\$ 332	\$ 328	92.7%	\$ 333	\$ 338	\$ 344
100-525231-156	Vision		\$ 61	\$ 60	\$ 50	\$ 65	\$ 60	\$ 55	\$ 60	0.0%	\$ 61	\$ 62	\$ 63
100-525231-157	Inservice Training		\$ -	\$ -	\$ -	\$ 459	\$ 1,500	\$ 800	\$ 1,200	-20.0%	\$ 1,200	\$ 1,200	\$ 1,200
100-525231-158	Dental		\$ 1,118	\$ 1,086	\$ 721	\$ 1,172	\$ 541	\$ 987	\$ 1,082	100.0%	\$ 1,093	\$ 1,104	\$ 1,115
100-525231-160	Workers Compensation		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
100-525231-161	Unemployment		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
100-525231-162	EAP Service		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
100-525231-211	Physicals		\$ -	\$ -	\$ 96	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
100-525231-219	Sealers Weights & Measures		\$ -	\$ -	\$ 6,400	\$ 6,400	\$ 6,400	\$ 6,400	\$ 6,400	0.0%	\$ 6,400	\$ 6,400	\$ 6,400
100-525231-220	Utilities		\$ -	\$ 666	\$ 876	\$ 769	\$ 700	\$ 700	\$ 800	14.3%	\$ 816	\$ 832	\$ 849
100-525231-225	Telephone	\$ 1,300	\$ 2,236	\$ 468	\$ 410	\$ 805	\$ 300	\$ 800	\$ 800	166.7%	\$ 816	\$ 832	\$ 849
100-525231-241	Rep. & Maint. IT		\$ -	\$ -	\$ 172	\$ 719	\$ 100	\$ 100	\$ 200	100.0%	\$ 200		
100-525231-242	Rep. & Maint. Vehicles		\$ -	\$ -	\$ -	\$ 427	\$ 100	\$ 100	\$ 100	0.0%	\$ 101	\$ 102	\$ 103
100-525231-246	Rep. & Maint. Office Equip		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
100-525231-247	Repairs & Maint Software	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,500	\$ 2,500	\$ 2,500	-54.5%	\$ 2,500	\$ 2,500	\$ 2,500
100-525231-248	Rep. & Maint. Buildings		\$ -	\$ -	\$ -	\$ 2	\$ 100	\$ 200	\$ 100	0.0%	\$ 102	\$ 104	\$ 106
100-525231-298	Contract Services	\$ 3,117	\$ 12,715	\$ 20,933	\$ 11,299	\$ 5,034	\$ 26,000	\$ 14,000	\$ 18,000	-30.8%	\$ 18,090	\$ 18,180	\$ 18,271
100-525231-310	Office Supplies/Postage		\$ 279	\$ 1,462	\$ 1,363	\$ 1,418	\$ 1,000	\$ 1,000	\$ 1,200	20.0%	\$ 1,212	\$ 1,224	\$ 1,236
100-525231-324	Membership Dues		\$ 279	\$ 1,462	\$ -	\$ -	\$ 400	\$ 400	\$ 500	25.0%	\$ 505	\$ 510	\$ 515
100-525231-330	Travel		\$ 1,641	\$ 1,312	\$ 1,199	\$ 423	\$ 1,400	\$ 1,200	\$ 1,600	14.3%	\$ 1,600	\$ 1,600	\$ 1,600
100-525231-344	Janitor Supplies		\$ -	\$ 2	\$ -	\$ -	\$ 10	\$ 10	\$ 10	0.0%	\$ 10	\$ 10	\$ 11
100-525231-372	Auto Expense	\$ 700	\$ 1,107	\$ 1,173	\$ 435	\$ 430	\$ 400	\$ 300	\$ 400	0.0%	\$ 400	\$ 400	\$ 400
100-525231-520	Property and Liability Insurance		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
100-525231-800	Capital Outlay	\$123,724	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
TOTAL		\$128,841	\$108,201	\$131,588	\$100,953	\$123,974	\$149,027	\$ 134,098	\$147,235	-1.2%	\$149,156	\$151,900	\$154,962



This section contains expenditures for the Department of Public Works (Streets, Parks, Trash, Recycling, and Forestry) branches of the General Fund of City Government; the Utility Section of Public Works is found under Tab 13.

City of Burlington 2018 Annual Budget

Public Works

Streets

Trash & Recycling

Parks

Forestry

GENERAL GOVERNMENT

DEPARTMENT OF PUBLIC WORKS: Streets, Trash & Recycle, Parks & Forestry

The Street Department provides maintenance of public street and drainage ways, and maintains public buildings. The Solid Waste program contracts to provide sanitation services including residential, commercial collection, bulky trash collection and recycling. The Parks program is responsible for maintaining public facilities, outdoor parks, and recreation facilities.

MISSION

The City of Burlington, Department of Public Works are dedicated servants of the community. It is our duty to provide the public with a clean, safe, pleasant and affordable place for our residents to live and raise their families. We will accomplish this through fair and equitable distribution of services, with an emphasis on continuous improvement of our organization. We are efficient, professional and fiscally responsible. We are an asset to our community.

2018 Goals

2017 ACCOMPLISHMENTS

Salaries Charged to Streets & Solid Waste

Streets & Solid Waste	2017 Salary	% Charged	2017 Actual	2018 Proposed
Engineering Tech	\$62,157	50.00%	\$31,079	\$31,079
DPW Supervisor	\$73,606	50.00%	\$11,055	\$0
Mechanic	\$53,012	65.00%	\$34,458	\$34,598
Streets Foreman	\$59,261	100.00%	\$59,261	\$60,133
Maint. Worker III	\$52,611	100.00%	\$52,611	\$53,518
Laborer 1	\$0	100.00%	\$0	\$0
Laborer 1	\$49,899	100.00%	\$49,899	\$49,941
Admin. Assist.	\$38,107	50.00%	\$19,054	\$19,448
Seasonal Employee	\$5,720	100.00%	\$5,720	\$5,460
Compost	\$7,150	85.00%	\$6,078	\$6,078
Maint. Worker III	\$52,611	100.00%	\$52,611	\$53,518
Maint. Worker III	\$52,715	100.00%	\$52,715	\$53,518
TOTAL			\$374,541	\$367,291

Salaries Charged to Parks

Position	Annual Salary	% Charged	2017 Actual	2018 Proposed
DPW Supervisor	\$73,606	50.00%	\$11,055	\$0
Mechanic	\$53,012	35.00%	\$18,554	\$18,630
Admin. Assist.	\$38,107	50.00%	\$19,054	\$19,448
Parks Foreman	\$59,365	100.00%	\$59,365	\$60,133
Maint. Worker III	\$52,611	100.00%	\$52,611	\$53,518
Maint. Worker III	\$7,150	15.00%	\$1,073	\$1,073
Maint. Worker III	\$12,100	100.00%	\$12,100	\$12,100
Maint. Worker II	\$12,100	100.00%	\$12,100	\$12,100
Maint. Worker III	\$52,611	100.00%	\$52,611	\$53,518
Night & Weekend Attendants	\$5,500	100.00%	\$5,500	\$5,500
5 Seasonal Employees	\$5,460	100.00%	\$5,460	\$27,300
TOTAL			\$249,483	\$263,320

BUDGET NOTES

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2017 Budget Notes: Top 5 Expenses

Line Item	Dollars	% of Dept Exp	% of Tot Exp	
Total Salaries & Wages	\$ 686,560	25.9%	7.5%	Streets & Parks
Health Insurance	\$ 212,703	8.0%	2.3%	
Benefits Not Incl Ins.	\$ 159,229	6.0%	1.7%	
Street Lighting	\$ 270,000	10.2%	3.0%	Streets
Contract Services	\$ 148,000	5.6%	1.6%	Garbage
Contract Services Refuse	\$ 371,000	14.0%	4.1%	
Contract Services Recycling	\$ 106,000	4.0%	1.2%	
Outside Services	\$ 40,000	1.5%	0.4%	Parks
Repairs & Maint. Supplies	\$ 33,862	1.3%	0.4%	
Contract Services	\$ 22,000	0.8%	0.2%	Forestry
Spray/Fertilizer	\$ 4,500	0.2%	0.0%	
All Other	\$ 597,248	22.5%	6.5%	
TOTAL	\$ 2,651,103	100.0%	29.0%	

3 Year Projection	2018	PY % Inc	2019	PY % Inc	2020	PY % Inc
Total Salaries & Wages	\$ 696,859	1.5%	\$ 707,312	1.5%	\$ 717,921	1.5%
Health Insurance	\$ 214,830	1.0%	\$ 216,978	1.0%	\$ 219,148	1.0%
Benefits Not Incl Ins.	\$ 160,822	1.0%	\$ 162,430	1.0%	\$ 164,054	1.0%
Street Lighting	\$ 272,700	1.0%	\$ 278,154	2.0%	\$ 283,717	2.0%
Contract Services	\$ 149,480	1.5%	\$ 152,470	2.0%	\$ 155,519	2.0%
Contract Services Refuse	\$ 374,710	2.0%	\$ 382,204	2.0%	\$ 389,848	2.0%
Contract Services Recycling	\$ 107,060	2.0%	\$ 109,201	2.0%	\$ 111,385	2.0%
Outside Services	\$ 40,400	1.0%	\$ 40,804	1.0%	\$ 41,212	1.0%
Repairs & Maint. Supplies	\$ 34,201	1.0%	\$ 34,543	1.0%	\$ 34,888	1.0%
Contract Services	\$ 22,220	1.5%	\$ 22,442	1.0%	\$ 22,667	1.0%
Spray/Fertilizer	\$ 4,545	1.0%	\$ 4,590	1.0%	\$ 4,636	1.0%
All Other	\$ 603,221	1.0%	\$ 609,253	1.0%	\$ 615,345	1.0%
TOTAL	\$ 2,681,047	1.1%	\$ 2,720,381	1.5%	\$2,760,342	1.5%

GENERAL GOVERNMENT

DEPARTMENT OF PUBLIC WORKS: Streets, Trash & Recycle

Expenditure Summary											2019	2020	2021
Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017	3 Year Projection		
STREETS													
100-535321-111	Salaries	\$ 415,101	\$ 407,347	\$ 397,864	\$ 387,887	\$ 373,845	\$ 367,291	\$ 324,188	\$ 403,744	9.9%	\$ 409,800	\$ 415,947	\$ 422,186
100-535321-113	Overtime	\$ 14,681	\$ 41,027	\$ 40,220	\$ 28,804	\$ 55,774	\$ 40,000	\$ 40,000	\$ 40,000	0.0%	\$ 40,000	\$ 40,000	\$ 40,000
100-535321-133	Longevity	\$ 312	\$ 312	\$ 312	\$ 24	\$ -	\$ 300	\$ -	\$ -		\$ -	\$ -	\$ -
100-535321-145	Employee Reimbursement	\$ -	\$ -	\$ -	\$ -	\$ 75	\$ -	\$ 112	\$ 100		\$ 100	\$ 100	\$ 100
100-535321-151	FICA	\$ 32,219	\$ 34,424	\$ 33,346	\$ 31,461	\$ 32,361	\$ 31,158	\$ 26,877	\$ 33,946	8.9%	\$ 34,456	\$ 34,972	\$ 35,497
100-535321-152	Retirement	\$ 48,046	\$ 56,325	\$ 56,970	\$ 28,495	\$ 29,438	\$ 27,324	\$ 23,516	\$ 28,901	5.8%	\$ 29,074	\$ 29,249	\$ 29,424
100-535321-153	Employee Benefits	\$ 92	\$ 72	\$ 72	\$ -	\$ -	\$ 72	\$ -	\$ -		\$ -	\$ 100	\$ 100
100-535321-154	Health Insurance	\$ 133,735	\$ 137,280	\$ 120,714	\$ 106,113	\$ 122,830	\$ 145,199	\$ 125,000	\$ 199,564	37.4%	\$ 219,520	\$ 232,691	\$ 246,653
100-535321-155	Life	\$ 1,206	\$ 974	\$ 1,001	\$ 1,067	\$ 1,300	\$ 1,323	\$ 1,196	\$ 1,310	-1.0%	\$ 1,323	\$ 1,343	\$ 1,369
100-535321-156	Vision	\$ 512	\$ 383	\$ 275	\$ 211	\$ 253	\$ 279	\$ 246	\$ 279	0.0%	\$ 282	\$ 286	\$ 292
100-535321-157	In Service Training	\$ 299	\$ 820	\$ 1,544	\$ 1,655	\$ 2,034	\$ 3,000	\$ 2,000	\$ 3,500	16.7%	\$ 3,500	\$ 3,500	\$ 3,500
100-535321-158	Dental	\$ 8,687	\$ 8,118	\$ 7,103	\$ 5,571	\$ 6,095	\$ 6,247	\$ 4,631	\$ 6,247	0.0%	\$ 6,310	\$ 6,373	\$ 6,437
100-535321-159	Clothing Allowance	\$ 6,834	\$ 6,502	\$ 6,774	\$ 5,900	\$ 5,340	\$ 5,700	\$ 6,961	\$ 6,000	5.3%	\$ 6,060	\$ 6,121	\$ 6,182
100-535321-160	Workers Compensation	\$ 9,277	\$ 14,439	\$ 14,046	\$ 16,177	\$ 11,815	\$ 13,000	\$ 13,976	\$ 13,000	0.0%	\$ 13,260	\$ 13,525	\$ 13,796
100-535321-161	Unemployment	\$ 80	\$ -	\$ -	\$ -	\$ 4,517	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
100-535321-162	EAP Service	\$ 323	\$ 323	\$ 323	\$ 323	\$ 335	\$ 325	\$ 381	\$ 400	23.1%	\$ 404	\$ 408	\$ 412
100-535321-163	Insurance Opt Out	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 5,200	\$ 2,400	\$ 3,200	\$ -		\$ -	\$ -	\$ -
100-535321-211	Physicals	\$ 435	\$ 517	\$ 113	\$ 232	\$ 486	\$ 400	\$ 466	\$ 500	25.0%	\$ 510	\$ 520	\$ 531
100-535321-220	Utilities	\$ 22,463	\$ 21,281	\$ 22,499	\$ 18,323	\$ 19,534	\$ 22,000	\$ 20,000	\$ 22,000	0.0%	\$ 22,880	\$ 23,795	\$ 24,747
100-535321-225	Telephone	\$ 5,345	\$ 4,292	\$ 4,631	\$ 5,464	\$ 5,513	\$ 4,600	\$ 4,400	\$ 5,000	8.7%	\$ 5,100	\$ 5,202	\$ 5,306
100-535321-234	Salt & Sand	\$ 41,641	\$ 109,522	\$ 96,898	\$ 73,117	\$ 81,950	\$ 75,000	\$ 74,000	\$ 80,000	6.7%	\$ 81,600	\$ 83,232	\$ 84,897
100-535321-240	Fuel, Oil and Lubricants	\$ 43,553	\$ 47,072	\$ 42,935	\$ 28,465	\$ 24,725	\$ 45,000	\$ 35,000	\$ 25,000	-44.4%	\$ 25,500	\$ 26,010	\$ 26,530
100-535321-241	Rep & Maint. IT	\$ -	\$ -	\$ 513	\$ 2,203	\$ 960	\$ 3,000	\$ 1,000	\$ 1,500	-50.0%	\$ 1,500		
100-535321-242	Rep & Maint. Vehicles	\$ 39,307	\$ 44,756	\$ 44,857	\$ 17,606	\$ 22,256	\$ 35,000	\$ 32,000	\$ 25,000	-28.6%	\$ 25,250	\$ 25,503	\$ 25,758
100-535321-244	Rep & Maint. Equipment	\$ 15,459	\$ 28,240	\$ 10,623	\$ 9,657	\$ 4,960	\$ 15,500	\$ 11,000	\$ 10,000	-35.5%	\$ 10,100	\$ 10,201	\$ 10,303
100-535321-246	Rep & Maint. Office Equip	\$ 2,294	\$ -	\$ 1,066	\$ -	\$ -	\$ 2,500	\$ -	\$ 1,000	-60.0%	\$ 1,010	\$ 1,020	\$ 1,030
100-535321-248	Rep & Maint Building	\$ 7,440	\$ 6,325	\$ 6,753	\$ 1,724	\$ 674	\$ 3,000	\$ 1,500	\$ 1,000	-66.7%	\$ 1,010	\$ 1,020	\$ 1,030
100-535321-249	Rep & Maint Grounds	\$ 28	\$ -	\$ 90	\$ -	\$ -	\$ -	\$ 200	\$ 100		\$ 102	\$ 104	\$ 106
100-535321-250	Rep & Maint Seal Coat	\$ -	\$ -	\$ 46,500	\$ 24,000	\$ 12	\$ 40,560	\$ -	\$ 35,000	-13.7%			
100-535321-251	Rep & Maint Crack Filling	\$ -	\$ -	\$ 6,290	\$ 26,000	\$ 12,013	\$ 27,040	\$ -	\$ 27,000	-0.1%			
100-535321-261	Street Lighting	\$ 260,514	\$ 275,919	\$ 285,756	\$ 266,537	\$ 268,744	\$ 260,000	\$ 265,553	\$ 270,000	3.8%	\$ 275,400	\$ 280,908	\$ 286,526
100-535321-298	Contract Services	\$ 120,417	\$ 112,527	\$ 100,872	\$ 117,644	\$ 164,825	\$ 109,585	\$ 147,075	\$ 148,000	35.1%	\$ 149,480	\$ 150,975	\$ 152,485
100-535321-310	Office Supplies/Postage	\$ 3,739	\$ 5,094	\$ 5,370	\$ 3,906	\$ 3,781	\$ 4,000	\$ 6,212	\$ 4,000	0.0%	\$ 4,000	\$ 4,000	\$ 4,000
100-535321-311	Computer Software Maintenance	\$ 2,952	\$ 836	\$ 50	\$ -	\$ 1,083	\$ 2,500	\$ 139	\$ 2,500	0.0%	\$ 2,538	\$ 2,576	\$ 2,614
100-535321-313	Printing	\$ -	\$ 234	\$ -	\$ -	\$ -	\$ 600	\$ -	\$ -		\$ -	\$ -	\$ -
100-535321-324	Membership Dues	\$ 716	\$ 1,027	\$ 200	\$ -	\$ 278	\$ 500	\$ 575	\$ 600	20.0%	\$ 600	\$ 600	\$ 600
100-535321-330	Travel	\$ 3,839	\$ 363	\$ 741	\$ 306	\$ 1,010	\$ 500	\$ 500	\$ 1,000	100.0%	\$ 1,000	\$ 1,000	\$ 1,000
100-535321-350	Rep & Maint Supplies Streets	\$ 53,097	\$ 69,315	\$ 52,521	\$ 48,124	\$ 34,975	\$ 40,000	\$ 33,934	\$ 40,000	0.0%	\$ 40,400	\$ 40,804	\$ 41,212
100-535321-351	Rep & Maint Curb&Gut, Sidewalks	\$ 94,657	\$ 36,527	\$ 35,490	\$ 31,358	\$ 50,288	\$ 35,000	\$ 35,000	\$ 35,000	0.0%	\$ 35,700	\$ 36,414	\$ 37,142
100-535321-352	Rep & Maint Storm Sewers	\$ 4,741	\$ 7,160	\$ 3,867	\$ 4,836	\$ 2,682	\$ 6,500	\$ 5,223	\$ 6,500	0.0%	\$ 6,695	\$ 6,896	\$ 7,103
100-535321-353	Rep & Maint Parking Structure	\$ 2,344	\$ 4,246	\$ 7,372	\$ 8,053	\$ 14,051	\$ 7,000	\$ 200	\$ 7,000	0.0%	\$ 7,140	\$ 7,283	\$ 7,428
100-535321-354	Parking Structure Utilities	\$ 2,689	\$ 8,444	\$ 4,623	\$ 9,495	\$ 8,358	\$ 5,000	\$ 11,000	\$ 5,000	0.0%	\$ 5,200	\$ 5,408	\$ 5,624
100-535321-355	Rep & Maint Bridges	\$ -	\$ -	\$ -	\$ -	\$ 3,000	\$ 6,000	\$ -	\$ 6,000	0.0%	\$ 6,000	\$ 6,000	\$ 6,000
100-535321-356	Rep & Maint Streets	\$ -	\$ -	\$ -	\$ -	\$ 889	\$ 20,000	\$ 10,000	\$ 20,000	0.0%	\$ 20,000	\$ 20,000	\$ 20,000
100-535321-374	Emergency Government Alert	\$ 4,459	\$ 3,414	\$ 2,250	\$ 7,495	\$ 8,582	\$ 7,500	\$ 2,000	\$ 2,000	-73.3%	\$ 2,000	\$ 2,000	\$ 2,000

GENERAL GOVERNMENT

DEPARTMENT OF PUBLIC WORKS: Streets, Trash & Recycle

Expenditure Summary													
Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017	2019	2020	2021
											3 Year Projection		
100-535321-390	Supplies-Other	\$ 892	\$ 120	\$ 377	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -
100-535321-505	Legal Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -
100-535321-520	Property and Liability Ins	\$ 17,241	\$ 21,856	\$ 14,155	\$ 25,140	\$ 21,930	\$ 22,798	\$ 26,000	\$ 26,520	16.3%	\$ 27,050	\$ 27,591	\$ 28,143
100-535321-800	Capital Outlay	\$ 120	\$ 23,688	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
SUB TOTAL		\$1,426,588	\$1,545,918	\$1,482,773	\$1,348,173	\$1,408,768	\$1,444,701	\$ 1,295,262	\$1,544,211	6.9%	\$1,521,853	\$1,553,676	\$1,588,063

TRASH & RECYCLE

Expenditure Summary													
Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017	2019	2020	2021
											3 Year Projection		
100-575710-256	Monitoring Wells		\$ -	\$ 3,083	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
100-575710-296	Contract Services-Environ		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
100-575710-295	Clean Sweep	\$ 10,685	\$ 19,385	\$ 18,107	\$ 25,698	\$ 25,997	\$ 22,000	\$ 25,997	\$ 25,000	13.6%	\$ 25,625	\$ 26,266	\$ 26,922
100-575710-297	Contract Services Recycling	\$ 147,929	\$ 150,887	\$ 153,151	\$ 95,391	\$ 102,920	\$ 104,000	\$ 102,920	\$ 104,000	0.0%	\$ 97,951	\$ 101,163	\$ 104,481
100-575710-298	Contract Services Refuse	\$ 381,197	\$ 386,356	\$ 389,870	\$ 337,915	\$ 375,284	\$ 365,000	\$ 375,284	\$ 365,000	0.0%	\$ 374,019	\$ 384,765	\$ 396,308
100-575710-299	Contract Services Landfill	\$ 24,450	\$ 38,015	\$ 20,443	\$ 38,387	\$ 29,988	\$ 25,000	\$ 20,614	\$ 25,000	0.0%	\$ 25,625	\$ 26,266	\$ 26,922
SUB TOTAL		\$ 564,261	\$ 594,643	\$ 584,654	\$ 497,391	\$ 534,189	\$ 516,000	\$ 524,814	\$ 519,000	0.6%	\$ 523,220	\$ 538,459	\$ 554,633
TOTAL		\$1,990,849	\$2,140,561	\$2,067,427	\$1,845,564	\$1,942,956	\$1,960,701	\$ 1,820,076	\$2,063,211	5.2%	\$2,045,073	\$2,092,135	\$2,142,697



P.O. BOX 329
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262-473-4700 • Fax: 262-473-6775
www.johnsdisposal.com
email: office@johnsdisposal.com

DISPOSAL SERVICE, INC.

November 1, 2017

Carina Walters – City Administrator
City of Burlington
300 N. Pine St.
Burlington, WI 53105

Re: 2018 Rates – Revised

Carina,

Thank you for taking the time to meet with me today regarding our 2018 rate request. As you know Johns Disposal values the work that we do with our municipal partners and will continue to work with the City to provide whatever is best for your residents. It is because we value our partnership with the City that we would like to change our 2018 rate request as outlined in a letter dated August 8, 2017 to ask for **no increase** in 2018.

Rates for residents in the City of Burlington will remain as follows: \$9.44 (garbage), \$2.64 (recycling) for a total of \$12.33 per home per month.

Please do not hesitate to reach out to me at 262-473-4700 if you would like to discuss this further or to schedule a meeting. We would like to sincerely thank the City for continuing to choose Johns Disposal as its garbage and recycle hauler and we look forward to our continued partnership.

Sincerely,

A handwritten signature in black ink, appearing to read "Nate Austin".

Nate Austin
Municipal Sales Manager

PRINTED ON RECYCLED PAPER

Residential • Commercial • Industrial • Recycling • Refuse Disposal

GENERAL GOVERNMENT

DEPARTMENT OF PUBLIC WORKS: Parks, Forestry & Pool

Expenditure Summary											2019	2020	2021									
Line Item	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017	3 Year Projection											
100-555551-111	Salaries	\$262,114	\$258,525	\$274,087	\$295,241	\$251,949	\$263,320	\$ 224,369	\$ 305,372	16.0%	\$309,952	\$314,602	\$319,321									
100-555551-111	Part Time Wages						\$ -				\$ -	\$ -	\$ -									
100-555551-113	Overtime	\$ 7,670	\$ 15,029	\$ 16,860	\$ 15,360	\$ 27,464	\$ 17,000	\$ 25,026	\$ 17,000	0.0%	\$ 17,000	\$ 17,000	\$ 17,000									
100-555551-133	Longevity	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -									
100-555551-145	Employee Reimbursement	\$ -	\$ -	\$ -	\$ -	\$ 74	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -									
100-555551-151	FICA	\$ 20,341	\$ 21,150	\$ 21,970	\$ 23,566	\$ 21,133	\$ 21,444	\$ 18,623	\$ 24,661	15.0%	\$ 25,031	\$ 25,407	\$ 25,788									
100-555551-152	Retirement	\$ 25,796	\$ 28,009	\$ 33,256	\$ 18,163	\$ 16,799	\$ 16,831	\$ 14,743	\$ 19,009	12.9%	\$ 19,123	\$ 19,238	\$ 19,354									
100-555551-153	Employee Benefits	\$ 24	\$ 24	\$ 24	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ 100	\$ 100									
100-555551-154	Health Insurance	\$ 58,632	\$ 58,389	\$ 37,315	\$ 9,448	\$ 23,620	\$ 50,939	\$ 40,823	\$ 65,057	27.7%	\$ 71,563	\$ 75,857	\$ 80,408									
100-555551-155	Life Insurance	\$ 873	\$ 689	\$ 418	\$ 478	\$ 536	\$ 643	\$ 544	\$ 503	-21.7%	\$ 508	\$ 516	\$ 526									
100-555551-156	Vision Insurance	\$ 197	\$ 150	\$ 140	\$ 80	\$ 68	\$ 171	\$ 81	\$ 171	0.0%	\$ 173	\$ 175	\$ 179									
100-555551-157	Inservice Training	\$ -	\$ -	\$ 420	\$ 315	\$ 1,806	\$ 800	\$ 244	\$ 800	0.0%	\$ 800	\$ 800	\$ 800									
100-555551-158	Dental Insurance	\$ 3,316	\$ 3,059	\$ 3,349	\$ 3,234	\$ 3,109	\$ 4,012	\$ 2,706	\$ 3,471	-13.5%	\$ 3,505	\$ 3,540	\$ 3,576									
100-555551-159	Clothing Allowance	\$ 3,466	\$ 3,353	\$ 3,189	\$ 2,649	\$ 1,658	\$ 2,900	\$ 1,523	\$ 2,000	-31.0%	\$ 2,020	\$ 2,040	\$ 2,061									
100-555551-160	Workers Compensation	\$ 9,277	\$ 12,677	\$ 14,046	\$ 16,177	\$ 11,815	\$ 5,000	\$ 11,849	\$ 11,900	138.0%	\$ 11,900	\$ 11,900	\$ 11,900									
100-555551-161	Unemployment	\$ 4,432	\$ 2,484	\$ 3,657	\$ 2,887	\$ 4,517	\$ 3,000	\$ -	\$ 3,000	0.0%	\$ 3,060	\$ 3,121	\$ 3,184									
100-555551-162	EAP Service	\$ 153	\$ 153	\$ 153	\$ 153	\$ 123	\$ 153	\$ 127	\$ 130	-15.0%	\$ 131	\$ 133	\$ 134									
100-555551-163	Health Ins. Opt Out	\$ 4,800	\$ 4,000	\$ -	\$ -	\$ -	\$ 7,200	\$ -	\$ -		\$ -	\$ -	\$ -									
100-555551-211	Physicals	\$ 210	\$ 214	\$ 351	\$ 589	\$ 392	\$ 415	\$ 800	\$ 500	20.5%	\$ 510	\$ 520	\$ 531									
100-555551-220	Utilities	\$ 40,874	\$ 39,002	\$ 41,049	\$ 41,400	\$ 41,570	\$ 31,110	\$ 33,198	\$ 33,862	8.8%	\$ 34,540	\$ 35,230	\$ 35,935									
100-555551-225	Telephone	\$ 1,140	\$ 1,409	\$ 873	\$ 880	\$ 1,668	\$ 816	\$ 1,197	\$ 1,221	49.6%	\$ 1,245	\$ 1,270	\$ 1,296									
100-555551-240	Fuel, Oil, and Lubricants	\$ 16,123	\$ 19,897	\$ 16,023	\$ 10,647	\$ 8,518	\$ 18,000	\$ 8,915	\$ 10,000	-44.4%	\$ 10,200	\$ 10,404	\$ 10,612									
100-555551-241	Rep. & Maint. IT	\$ -	\$ -	\$ 458	\$ 2,201	\$ 810	\$ 3,000	\$ 938	\$ 1,500	-50.0%	\$ 1,511	\$ 1,523	\$ 1,534									
100-555551-242	Rep. & Maint. Vehicles	\$ 2,471	\$ 4,715	\$ 5,972	\$ 1,826	\$ 2,182	\$ 4,500	\$ 2,506	\$ 3,500	-22.2%	\$ 3,535	\$ 3,570	\$ 3,606									
100-555551-244	Rep. & Maint. Equipment	\$ 6,444	\$ 5,864	\$ 1,439	\$ 8,223	\$ 4,036	\$ 3,377	\$ 2,513	\$ 3,400	0.7%	\$ 3,434	\$ 3,468	\$ 3,503									
100-555551-245	Cemetery Grounds & Maintenance	\$ -	\$ -	\$ 4,616	\$ 343	\$ 8	\$ 7,500	\$ 5,785	\$ 6,500	-13.3%	\$ 6,565	\$ 6,631	\$ 6,697									
100-555551-246	Rep. & Maint. Office Equipment	\$ 395	\$ -	\$ 839	\$ -	\$ -	\$ -	\$ -	\$ 150		\$ 150	\$ 150	\$ 150									
100-555551-248	Rep& Maint. Bldgs	\$ 2,549	\$ 4,486	\$ 3,180	\$ 1,731	\$ 555	\$ 2,000	\$ 358	\$ 750	-62.5%	\$ 758	\$ 765	\$ 773									
100-555551-265	Festival Expenses	\$ -	\$ -	\$ -	\$ 1,900	\$ 5,572	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -									
100-555551-298	Outside Services	\$ 44,547	\$ 56,504	\$ 38,910	\$ 31,651	\$ 25,937	\$ 46,000	\$ 45,000	\$ 40,000	-13.0%	\$ 40,400	\$ 40,804	\$ 41,212									
100-555551-310	Office Supplies/Postage	\$ 1,601	\$ 1,612	\$ 1,245	\$ 709	\$ 1,427	\$ 1,200	\$ 1,238	\$ 1,300	8.3%	\$ 1,313	\$ 1,326	\$ 1,339									
100-555551-311	Computer Software Maintenance	\$ 12	\$ 656	\$ 6	\$ -	\$ 25	\$ 1,200	\$ -	\$ 1,000	-16.7%	\$ 1,010	\$ 1,020	\$ 1,030									
100-555551-324	Memberships and Dues	\$ 86	\$ -	\$ -	\$ -	\$ 117	\$ 400	\$ 23	\$ 150	-62.5%	\$ 152	\$ 153	\$ 155									
100-555551-330	Travel	\$ -	\$ -	\$ -	\$ 125	\$ -	\$ 125	\$ 139	\$ 350	180.0%	\$ 354	\$ 357	\$ 361									
100-555551-350	Repairs & Maint. Supplies	\$ 42,165	\$ 21,447	\$ 23,249	\$ 24,414	\$ 26,565	\$ 20,000	\$ 23,092	\$ 25,000	25.0%	\$ 25,500	\$ 26,010	\$ 26,530									
100-555551-505	Legal Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -									
100-555551-520	Property and Liability Ins	\$ 14,925	\$ 18,079	\$ 17,530	\$ 20,816	\$ 20,587	\$ 20,998	\$ 21,424	\$ 21,852	4.1%	\$ 22,289	\$ 22,735	\$ 23,189									
100-555551-800	Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -		\$ -	\$ -	\$ -									
TOTAL		\$574,633	\$581,577	\$564,624	\$535,208	\$504,639	\$604,054	\$ 487,782	\$ 604,110	0.0%	\$618,233	\$630,366	\$642,782									
											3%	2%	2%									
POOL											2019	2020	2021									
Expenditure Summary											3 Year Projection											
Line Item	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017	2019	2020	2021									
100-555532-350	Pool	\$ -	\$ -	\$ 25,000	\$ 6,146	\$ -	\$ -	\$ 21,000	\$ -		\$ 1,000	\$ 1,000	\$ 1,000									
TOTAL		\$ -	\$ -	\$ 25,000	\$ 6,146	\$ -	\$ -	\$ 21,000	\$ -		\$ 1,000	\$ 1,000	\$ 1,000									
FORESTRY											2019	2020	2021									
Expenditure Summary											3 Year Projection											
Line Item	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017	2019	2020	2021									
100-555561-240	Spray/Fertilizer	\$ -	\$ -	\$ 12,145	\$ 7,455	\$ 1,080	\$ 1,100	\$ 1,333	\$ 1,200	9.1%	\$ 1,212	\$ 1,224	\$ 1,236									
100-555561-298	Contract Services	\$ -	\$ 2,063	\$ 6,475	\$ 24,130	\$ 20,897	\$ 22,500	\$ 21,000	\$ 50,000	122.2%	\$ 50,500	\$ 51,005	\$ 51,515									
100-555561-350	Repairs & Maint. Supplies	\$ -	\$ -	\$ 12,768	\$ 1,310	\$ 4,316	\$ 4,000	\$ 4,000	\$ 4,500	12.5%	\$ 4,545	\$ 4,590	\$ 4,636									
TOTAL		\$ -	\$ 2,063	\$ 31,388	\$ 32,895	\$ 26,293	\$ 27,600	\$ 26,333	\$ 55,700	111.5%	\$ 56,257	\$ 56,820	\$ 57,388									
TOTAL PARKS & FORESTRY & POOL											3%	2%	2%									
TOTAL											\$574,633	\$583,639	\$621,011	\$574,249	\$530,932	\$631,654	\$ 535,115	\$ 659,810	4.5%	\$675,490	\$687,186	\$700,170
											3%	2%	2%									



This section contains expenditures for the Health, Education and Recreation branch of the General Fund in City Government. The Library is governed and controlled by its own board. The City makes an annual contribution to the Library as approved by the Common Council.

City of Burlington 2018 Annual Budget

Health, Education & Recreation
Library
Health Officer
Animal Shelter
Historical Society
Senior Citizens

GENERAL GOVERNMENT

HEALTH, EDUCATION & RECREATION

This department consists of several key areas. The Library provides a diversified selection of reading and reference materials, as well as materials to serve special interests and community needs, for the benefit of patrons residing in or visiting the City of Burlington. The City contracts with Racine County to provide health screening programs and flu shots to its residents, and with Countryside Humane Society to care for loose animals found within City limits. The City donates money annually to support the local Historical Society and appropriates money to support the work of the Historical Preservation Committee. The City also donates money annually to support the Senior Citizen Center and its programs.

BUDGET NOTES

2017 Budget Notes: Top 5 Expenses

Line Item	Dollars	% of Dept Exp	% of Tot Exp
Health Officer Contract	\$ 77,513	88.32%	0.8%
Animal Shelter	\$ 8,650	9.86%	0.1%
All Other	\$ 1,600	1.82%	0.0%
TOTAL	\$ 87,763	100.00%	1.0%

3 Year Projection	2018	PY % Inc	2019	PY % Inc	2020	PY % Inc
Health Officer Contract	\$ 79,838	2.0%	\$ 82,234	2.0%	\$ 84,701	2.0%
Animal Shelter	\$ 8,823	1.0%	\$ 8,999	2.0%	\$ 9,179	2.0%
All Other	\$ 1,616	1.0%	\$ 3,434	1.0%	\$ 3,485	1.5%
TOTAL	\$ 90,277	2.9%	\$ 94,667	4.9%	\$ 97,364	2.8%

SPECIAL REVENUE FUND

HEALTH, EDUCATION & RECREATION: Library

The Library provides a diversified selection of reading and reference materials, as well as materials to serve special interests and community needs, for the benefit of patrons residing in or visiting the City of Burlington. The Library is open to patrons six days a week (65 Hours), and offers a number of special services such as juvenile and adult programs, public internet access, interlibrary loan, books on tape, videos, CD's, and DVD's.

MISSION

The Burlington Public Library, by providing free access to diverse resources, strives to link all members of the community with the spirit and power of ideas.

2018 Goals

Realign spaces on first floor to provide for an ADA accessible meeting and activity room with a capacity of at least 50 people.
 Engage in library strategic planning process to determine priorities for building/renovation options.
 Coordinate new fundraising efforts with the Library Foundation and the Friends of the Library.
 Explore options for partially automating some collection management tasks like check-in and check-out of materials.
 Continue to increase programming and outreach output for children and adults.

2017 ACCOMPLISHMENTS

Planning to bring compensation and benefits for library staff in line with other city personnel and comparable libraries.
 Eliminated obsolete cassette formats from the collection, replacing with updated digital formats where appropriate.
 Working with book vendors to streamline ordering, acquisitions, and processing of new books and other materials.
 Maximized use of existing space by reorganizing elements of the adult collection to create a new periodicals area and reorganizing basement storage areas.
 Developed new library website using WordPress content management system and free web plug-ins.
 Fostering the creation of a Library Foundation to help with long-term fundraising and advocacy goals, and strengthen relationship with the Friends of the Library organization.
 Substantial increase in quantity of Adult Programming output.

SALARIES CHARGED TO THIS DEPARTMENT

Position	2017 Salary	% Charged	2017 Actual	2018 Proposed
Head Librarian	\$64,471	100.00%	\$64,471	\$73,216
Assistant Librarian	\$49,650	100.00%	\$49,650	\$51,785
Assistant Librarian	\$42,000	100.00%	\$42,000	\$43,806
Assistant Librarian	\$39,520	100.00%	\$39,520	\$41,219
Facilities Maint. Sup.	\$54,538	20.00%	\$10,908	\$11,354
Part Time & Seasonal Employees	\$188,578	100.00%	\$188,578	\$191,721
TOTAL			\$395,127	\$413,102

BUDGET NOTES

2017 Budget Notes: Top 5 Expenses

Line Item	Dollars	% of Dept Exp	% of Tot Exp
Total Salaries & Wages	\$ 421,000	61.07%	4.6%
Benefits	\$ 123,747	17.95%	1.4%
Health Insurance	\$ 60,000	8.70%	0.7%
Materials	\$ 83,000	12.04%	0.9%
Utilities	\$ 19,500	2.83%	0.2%
All Other	\$ 25,170	3.65%	0.3%
TOTAL	\$ 732,417	106.25%	8.0%

3 Year Projection	2018	PY % Inc	2019	PY % Inc	2020	PY % Inc
Total Salaries & Wages	\$ 427,315	1.5%	\$ 433,725	1.5%	\$ 440,231	1.5%
Benefits	\$ 124,984	1.0%	\$ 126,234	1.0%	\$ 127,497	1.0%
Health Insurance	\$ 60,600	1.0%	\$ 61,206	1.0%	\$ 61,818	1.0%
Materials	\$ 83,830	1.0%	\$ 84,668	1.0%	\$ 85,515	1.0%
Utilities	\$ 19,695	1.0%	\$ 20,089	2.0%	\$ 20,290	1.0%
All Other	\$ 25,422	1.0%	\$ 25,676	1.0%	\$ 25,933	1.0%
TOTAL	\$ 741,846	1.3%	\$ 751,598	1.3%	\$ 761,283	1.3%

SPECIAL REVENUE FUND

HEALTH, EDUCATION & RECREATION: Library

Revenue & Funding Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
251-414111-000	Taxes	\$ 405,500	\$ 405,500	\$405,500	\$ 405,500	\$ 405,500	\$ 405,500	\$ 405,500	\$ 405,500	0.0%
251-454571-000	Open Access Payments	\$ 286,988	\$ 273,106	\$247,518	\$ 230,854	\$ 254,922	\$ 271,990	\$ 271,990	\$ 305,717	12.4%
251-454572-000	Library Fines	\$ 22,347	\$ 20,196	\$ 19,756	\$ 21,314	\$ 19,091	\$ 21,000	\$ 20,500	\$ 21,000	0.0%
251-454573-000	Photocopier Income	\$ 1,490	\$ 1,597	\$ 1,600	\$ 1,458	\$ 1,642	\$ 1,000	\$ 1,500	\$ 1,500	50.0%
251-454574-000	Cataloging	\$ 2,445	\$ 167	\$ 39	\$ 43	\$ -	\$ -	\$ -	\$ -	
251-454577-000	Miscellaneous Income	\$ 3,073	\$ 3,271	\$ 3,534	\$ 2,967	\$ 3,842	\$ 1,000	\$ 3,000	\$ 3,000	200.0%
251-454578-000	Resource Development	\$ 31,888	\$ 30,345	\$ 27,502	\$ 25,650	\$ 28,324	\$ 30,221	\$ 30,221	\$ -	
251-454579-000	LSTA Lakeshores	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
251-454580-000	345 Program	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,200	\$ -	\$ -	
251-454581-000	327 Materials	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,500	\$ -	\$ -	
251-454582-000	330 Travel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
251-454585-000	LSTA 327 Kindle	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
251-454586-000	LSTA 327 Els	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
251-484811-000	Interest Income	\$ 362	\$ 344	\$ 378	\$ 304	\$ 648	\$ 300	\$ 750	\$ 700	133.3%
251-454587-000	Private Donation	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	
251-454587-220	Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
251-484835-000	Insurance Recovery	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
251-494932-000	Transfer from Other Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL		\$ 754,093	\$ 734,526	\$705,828	\$ 688,090	\$ 733,969	\$ 736,711	\$ 733,461	\$ 737,417	0.1%

Expenditure Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
251-555511-111	Salaries	\$ 428,362	\$ 405,071	\$404,867	\$ 397,464	\$ 395,100	\$ 420,995	\$ 400,518	\$ 421,000	0.0%
251-555511-145	Employee Reimbursement	\$ 9	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
251-555511-151	FICA	\$ 31,593	\$ 31,614	\$ 30,624	\$ 29,856	\$ 29,679	\$ 31,904	\$ 30,224	\$ 32,130	0.7%
251-555511-152	Retirement	\$ 23,393	\$ 33,492	\$ 30,206	\$ 23,284	\$ 22,853	\$ 32,500	\$ 23,315	\$ 25,000	-23.1%
251-555511-153	Employee Benefits Corp	\$ 269	\$ 249	\$ 201	\$ 119	\$ 41	\$ 290	\$ 33	\$ 300	3.4%
251-555511-154	Health Insurance	\$ 70,136	\$ 75,356	\$ 77,909	\$ 79,062	\$ 66,381	\$ 73,924	\$ 44,000	\$ 60,000	-18.8%
251-555511-155	Life Insurance	\$ 765	\$ 807	\$ 940	\$ 885	\$ 922	\$ 941	\$ 904	\$ 1,000	6.3%
251-555511-156	Vision	\$ 221	\$ 251	\$ 251	\$ 251	\$ 252	\$ 250	\$ 177	\$ 250	0.0%
251-555511-158	Dental	\$ 2,974	\$ 3,312	\$ 3,312	\$ 2,991	\$ 2,927	\$ 3,000	\$ 2,397	\$ 2,400	-20.0%
251-555511-160	Workers Compensation	\$ 1,292	\$ 1,782	\$ 2,138	\$ 1,435	\$ (1,233)	\$ 1,350	\$ 1,068	\$ 1,350	0.0%
251-555511-161	Unemployment	\$ 80	\$ -	\$ -	\$ 1,248	\$ 307	\$ 250	\$ 250	\$ 250	0.0%
251-555511-162	EAP Service	\$ 847	\$ 847	\$ 847	\$ 847	\$ 804	\$ 847	\$ 847	\$ 847	0.0%
251-555511-211	Physicals	\$ 96	\$ 295	\$ 114	\$ 115	\$ 434	\$ 100	\$ 220	\$ 220	120.0%
251-555511-220	Utilities	\$ 23,090	\$ 25,023	\$ 23,350	\$ 18,981	\$ 18,003	\$ 23,000	\$ 18,750	\$ 19,500	-15.2%
251-555511-225	Telephone	\$ 4,715	\$ 4,829	\$ 5,588	\$ 4,514	\$ 4,685	\$ 5,000	\$ 4,700	\$ 5,000	0.0%
251-555511-241	Rep. & Maint. IT	\$ -	\$ -	\$ -	\$ 49	\$ 125	\$ -	\$ 200	\$ 200	
251-555511-242	Rep. & Maint. Equip.	\$ 4,008	\$ 4,206	\$ 7,355	\$ 5,794	\$ 5,293	\$ 7,500	\$ 7,500	\$ 7,500	0.0%
251-555511-247	Rep./Maint. Bldg.	\$ 11,041	\$ 14,968	\$ 27,954	\$ 12,747	\$ 14,560	\$ 11,500	\$ 11,500	\$ 11,500	0.0%
251-555511-298	Contract Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500	\$ -	\$ 500	0.0%
251-555511-310	Office Supplies/Postage	\$ 12,123	\$ 11,357	\$ 10,281	\$ 8,890	\$ 11,189	\$ 16,000	\$ 12,000	\$ 12,000	-25.0%
251-555511-312	Computer Supplies	\$ 1,243	\$ 2,152	\$ 589	\$ 983	\$ 3,283	\$ 4,700	\$ 4,700	\$ 4,700	0.0%
251-555511-318	Automation	\$ 4,692	\$ 4,465	\$ 4,123	\$ 4,916	\$ 5,001	\$ 5,100	\$ 5,100	\$ 5,100	0.0%
251-555511-319	Consortium Costs	\$ 16,607	\$ 18,103	\$ 19,823	\$ 21,767	\$ 23,427	\$ 24,000	\$ 23,801	\$ 22,509	-6.2%
251-555511-324	Membership Dues	\$ 1,072	\$ 498	\$ 666	\$ 537	\$ 1,102	\$ 1,042	\$ 1,042	\$ 1,050	0.8%
251-555511-327	Materials	\$ 76,927	\$ 75,338	\$ 86,851	\$ 68,620	\$ 65,648	\$ 83,000	\$ 83,000	\$ 83,000	0.0%
251-555511-330	Inservice Training / Travel	\$ 3,088	\$ 3,811	\$ 2,736	\$ 2,658	\$ 897	\$ 4,000	\$ 3,000	\$ 4,000	0.0%
251-555511-345	Programs	\$ 447	\$ 694	\$ 57	\$ 308	\$ 886	\$ 1,000	\$ 4,800	\$ 5,611	461.1%
251-555511-519	Liability Ins.-Bldg.	\$ 3,786	\$ 4,093	\$ 4,337	\$ 5,302	\$ 5,345	\$ 5,500	\$ 5,282	\$ 5,500	0.0%
251-555511-800	Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL		\$ 722,875	\$ 722,614	\$745,118	\$ 693,624	\$ 677,910	\$ 758,193	\$ 689,327	\$ 732,417	-3.4%

OTHER FINANCING SOURCES (USES)

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
	Gen Fund Transfers In	\$0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
251-595922-000	Trfr to Equip Replacement Fund	\$ -	\$ (5,000)	\$ (5,000)	\$ -	\$ -	\$ (5,000)	\$ (5,000)	\$ (5,000)	0.0%
TOTAL		\$0	(\$5,000)	(\$5,000)	\$0	\$0	(\$5,000)	\$ (5,000)	(\$5,000)	0.0%

Beginning Fund Balances 01/01	\$69,785	\$99,448	\$106,360	\$62,069	\$56,535	\$56,535	\$ 112,594	\$151,727	
Net Change	\$ 31,218	\$ 6,912	\$ (44,291)	\$ (5,535)	\$ 56,059	\$ (26,482)	\$ 39,134	\$ -	
Ending Fund Balance 12/31	\$99,448	\$106,360	\$62,069	\$56,535	\$112,594	\$30,053	\$ 151,727	\$151,727	

City Contribution

2019	2020	2021
3 Year Projection		
\$ -	\$ -	\$ -

GENERAL GOVERNMENT

HEALTH, EDUCATION & RECREATION - Health Officer & Animal Shelter

Expenditure Summary										
Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
100-545411-291	Health Officer Contract	\$66,545	\$68,379	\$62,475	\$73,367	\$74,617	\$74,561	\$ 74,561	\$77,513	4.0%
100-545430-298	Animal Shelter	\$ 6,235	\$ 6,235	\$10,331	\$ 8,739	\$ 9,582	\$ 7,000	\$ 7,000	\$ 8,650	23.6%
TOTAL		\$72,779	\$74,614	\$72,806	\$82,106	\$84,199	\$81,561	\$ 81,561	\$86,163	5.6%

HEALTH, EDUCATION & RECREATION - Historical Society & Senior Citizens

Expenditure Summary										
Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
100-555512-291	Historical Society Donation	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	0.0%
100-555512-310	Office Supplies HPC	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
100-555514-220	Admin Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
100-555514-399	Senior Citizens Donation	\$ 2,504	\$ 2,485	\$ 2,512	\$ 2,508	\$ 2,517	\$ 2,500	\$ 207,517	\$ 600	-76.0%
TOTAL		\$ 3,504	\$ 3,485	\$ 3,512	\$ 3,508	\$ 3,517	\$ 3,500	\$ 208,517	\$ 1,600	-54.3%



This section contains expenditures for the Planning and Development Branch of the General Fund in City Government. Planning and development is monitored by the Plan Commission and conforms to the Master Plan of the City.

City of Burlington 2018 Annual Budget

Planning & Development Plan Commission Economic Development

GENERAL GOVERNMENT

PLANNING & DEVELOPMENT

The Plan Commission is authorized to create and manage a master plan for the physical development of the City, including the character and extent of streets, walks, parks, parking, airports, sites for public buildings, waterways, removal of blight and a comprehensive zoning scheme. All planning matters are referred to the Plan Commission prior going to the City Council, including but not limited to rezoning applications, minor subdivisions, major subdivisions/preliminary plats, site plans, conditional use permits, landscape plans, Stormwater management plans and final plats. The Plan Commission is charged with reviewing the information presented to them and to provide a detailed recommendation to the City Council. In addition, the City contracts with the Racine County Economic Development Corporation to solicit new business opportunities for the City. In addition, the City provides support to the Chamber of Commerce for local tourism efforts.

BUDGET NOTES

2017 Budget Notes: Top 5 Expenses

Line Item	Dollars	% of Dept Exp	% of Tot Exp
Contract Services	\$ 60,000	20.8%	0.7%
Town Annexation Revenue Sharing	\$ 500	0.2%	0.0%
Economic Development	\$ 225,000	77.8%	2.5%
All Other	\$ 3,620	1.3%	0.0%
TOTAL	\$ 289,120	100.0%	3.2%

3 Year Projection	2018	PY % Inc	2019	PY % Inc	2020	PY % Inc
Contract Services	\$ 60,600	1.0%	\$ 61,206	1.0%	\$ 61,818	1.0%
Town Annexation Revenue Sharing	\$ 420	-16.0%	\$ 220	-47.6%	\$ -	-100.0%
Economic Development	\$ 230,625	2.5%	\$ 235,238	2.0%	\$ 239,942	2.0%
All Other	\$ 3,692	2.0%	\$ 3,766	2.0%	\$ 3,842	2.0%
TOTAL	\$ 295,337	2.2%	\$ 300,430	1.7%	\$ 305,602	1.7%

GENERAL GOVERNMENT

PLANNING & DEVELOPMENT: Plan Commission

Expenditure Summary										
Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
100-565641-298	Contract Services	\$ 67,974	\$ 50,059	\$ 64,344	\$ 40,094	\$ 52,913	\$ 60,000	\$ 58,000	\$ 60,000	0.0%
100-565641-299	Land Use	\$ -	\$ -	\$ 17,291	\$ 38,713	\$ 2,915	\$ 35,000	\$ -	\$ 3,000	-91.4%
100-565641-300	Reimburse Multi PW Bldg		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
100-565641-310	Supplies & Postage	\$ 437	\$ 443	\$ 756	\$ 428	\$ 641	\$ 500	\$ 500	\$ 500	0.0%
100-565641-313	Printing		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
100-565641-800	Outlay		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
100-565643-399	Town Annexation Revenue Sharing	\$ 45,009	\$ 55,071	\$ 43,686	\$ 33,036	\$ 22,368	\$ 11,167	\$ 11,167	\$ 500	-95.5%
100-565643-399	TOL Annexation Revenue Sharing			\$ -	\$ -		\$ -		\$ 120	
100-565690-000	Property Tax Rebate		\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	
		\$ 113,420	\$ 105,574	\$ 126,077	\$ 112,271	\$ 78,837	\$ 106,667	\$ 69,667	\$ 64,120	-39.9%

PLANNING & DEVELOPMENT: Economic Development

Expenditure Summary										
Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
100-565639-399	Economic Development	\$ 72,979	\$ 81,179	\$ 249,596	\$ 108,843	\$ 146,306	\$ 80,000	\$ 102,119	\$ 225,000	181.3%
	Property Acquisition	\$ 126,759	\$ -	\$ -	\$ -		\$ -		\$ -	
TOTAL		\$ 199,738	\$ 81,179	\$ 249,596	\$ 108,843	\$ 146,306	\$ 80,000	\$ 102,119	\$ 225,000	181.3%
Total Planning & Development		\$ 313,158	\$ 186,752	\$ 375,673	\$ 221,114	\$ 225,143	\$ 186,667	\$ 171,786	\$ 289,120	54.9%



This section contains payments for City Debt (Debt Service) and an overall Debt Schedule of these payments. Income and expenditures for the Tax Increment Finance Districts (or TIF; also known as TID) in the City are also in this section. TID's are funded by Taxes specific to the property located within the TID.

City of Burlington 2018 Annual Budget

Debt Service & TIF Districts Overall Debt Payment Schedule General Debt Service TIF District 3 ER TIF District 1 TIF District 5

GENERAL GOVERNMENT

DEBT SERVICE SCHEDULES

Fund Mgr	DEBT SCHEDULES (Original Amount after description)	% Allocate	Beginning Principal	Principal Remaining	Principal 2018	Interest 2018	Total 2018	Principal Remaining
AWM	2007 Refunding Bonds 2.4M General Debt Service	100.00%	\$ 1,500,000	\$ 1,400,000.00	\$ 110,000.00	\$ 57,345.00	\$ 167,345.00	\$ 1,290,000.00
DTC	2014A Gen Obligation Refunding Bonds 6.2M TID 3 ER TID Water Waste Water General Debt Service	17.18% 30.24% 10.56% 16.21% 25.81%	\$ 6,200,000 \$ 1,065,000 \$ 1,875,000 \$ 655,000 \$ 1,005,000 \$ 1,600,000	\$ 4,670,000.00 \$ - \$ 1,875,000.00 \$ 560,000.00 \$ 860,000.00 \$ 1,375,000.00	\$ 245,000.00 \$ - \$ 125,000.00 \$ 20,000.00 \$ 40,000.00 \$ 60,000.00	\$ 112,055.00 \$ - \$ 42,757.50 \$ 14,060.00 \$ 21,337.50 \$ 33,900.00	\$ 357,055.00 \$ - \$ 167,757.50 \$ 34,060.00 \$ 61,337.50 \$ 93,900.00	\$ 4,425,000.00 \$ - \$ 1,750,000.00 \$ 540,000.00 \$ 820,000.00 \$ 1,315,000.00
DTC	2010B Gen Ob Refunding Bond 4.2M TID 3 TID 4 Gen Debt Service	87.69% 12.31%	\$ 4,290,000 \$ 3,434,769 \$ 653,263 \$ 201,968					
AWM	2011 GO Refunding Bond 9.12M TIF 3	100.00% 70.70%	\$ 9,120,000	\$ 3,055,000.00 \$ -	\$ 940,000.00	\$ 75,200.00	\$ 1,015,200.00	\$ 2,115,000.00 \$ -
COB	2010 Tax Increment Bond-Kohls Developer TIF 3	100.00%	\$ 2,000,000					
WDA	2008 Clean Water Fund Loan 5096-02 4.53M Waste Water		\$ 4,528,149	\$ 2,756,584.63	\$ 220,040.08 \$ 220,040.08	\$ 67,990.24 \$ 67,990.24	\$ 288,030.32 \$ 288,030.32	\$ 2,536,544.55
WDA	2008 Clean Water Fund Loan 5096-04 960K Waste Water	100.00%	\$ 960,910	\$ 538,869.29	\$ 48,389.16 \$ 48,389.16	\$ 12,169.85 \$ 12,169.85	\$ 60,559.01 \$ 60,559.01	\$ 490,480.13
WDA	2012 Safe Drinking Water Loan 5475-01 Water	100.00%	\$ 2,044,276	\$ 1,432,755.58	\$ 89,197.00 \$ 89,197.00	\$ 30,788.00 \$ 30,788.00	\$ 119,985.00 \$ 119,985.00	\$ 1,343,558.58
AWM	2011A Waterworks System Revenue Refunding Bond Water		\$ 2,090,000	\$ 1,085,000.00	\$ 195,000.00	\$ 30,722.50	\$ 225,722.50	\$ 890,000.00
WDA	2012 Clean Water Fund Loan 7.1M Sewer	100.00%	\$ 7,722,769	\$ 6,421,718.95	\$ 353,499.37	\$ 163,279.16	\$ 516,778.53	\$ 6,068,219.58
DTC	2012A Street Improvement Bonds Debt Service	100.00%	\$ 3,155,000	\$ 3,005,000.00	\$ 50,000.00	\$ 73,335.00	\$ 123,335.00	\$ 2,955,000.00
DTC	2012 1.46 Tax Ref Bond Princip ER TID 1 Debt Service	100.00% 65.51% 34.49%	\$ 1,146,000	\$ 565,000.00	\$ 150,000.00 \$ 100,000.00 \$ 50,000.00	\$ 4,975.00 \$ 4,600.00 \$ 375.00	\$ 154,975.00	\$ 415,000.00
DTC	2015A 4.215 GO Refunding TID 3	100.00%	\$ 4,215,000	\$ 1,410,000.00	\$ 1,410,000.00 \$ 1,410,000.00	\$ 14,100.00 \$ 14,100.00	\$ 1,424,100.00 \$ 1,424,100.00	\$ -
DTC	2015B 4.5M Taxable GO Note TID 5	100.00%	\$ 4,500,000	\$ 3,800,000.00	\$ 715,000.00 \$ 715,000.00	\$ 60,995.00 \$ 60,995.00	\$ 775,995.00 \$ 775,995.00	\$ 3,085,000.00
USB	Honeywell Lease General	100.00%	\$ 1,147,507.00	\$ 953,541.09	\$ 68,219.37 \$ 68,219.37	\$ 25,096.55 \$ 25,096.55	\$ 93,315.92 \$ 93,315.92	\$ 885,321.72
USB	USB Lease Truck Chasis Sewer	100.00%	\$ 342,000	\$ 71,371.61	\$ 71,371.61	\$ 1,534.49	\$ 72,906.10	\$ -
BMO	BMO Bank Lease DPW Truck STREETS Equipment Replacement Fund	100.00%	\$ 147,220	\$ 30,368.88	\$ 30,368.88	\$ 594.67	\$ 30,963.55 \$ -	\$ -
FRSB	FRSB Non Revolving Equity Taable Notye TID 5	100.00%	\$ 300,000	\$ 300,000.00	\$ 60,000.00	\$ 6,462.50	\$ 66,462.50	\$ 240,000.00
DTC	2017 7.99M GO Bonds 2017 Projects General Pool General Approved Advisory Referendum Water		\$ 7,990,000 \$ 2,395,000 \$ 5,320,000 \$ 275,000	\$ 7,990,000.00 \$ 2,395,000.00 \$ 5,320,000.00 \$ 275,000.00	\$ 195,000.00 \$ 15,000.00 \$ 155,000.00 \$ 25,000.00	\$ 282,911.57 \$ 81,055.63 \$ 193,465.94 \$ 8,390.00	\$ 477,911.57 \$ 96,055.63 \$ 348,465.94 \$ 33,390.00	\$ 7,795,000.00 \$ 2,380,000.00 \$ 5,165,000.00 \$ 250,000.00
DTC	2017 1.610M Sewer Revenue Bonds 2017 Projects Sewer Portion		\$ 1,610,000	\$ 1,610,000.00	\$ 65,000.00	\$ 46,292.50	\$ 111,292.50	\$ 1,545,000.00
STF	2017 896k Waterworks System Revenue Bonds Well 11 Radium Project Water		\$ 896,000	\$ 855,748.97	\$ 41,003.72	\$ 12,752.85	\$ 53,756.57	\$ 814,745.25
LEAS	1147507 ECM Honeywell Lease Multiple			\$ (66,405.43)	\$ 68,219.37	\$ 25,096.55	\$ 93,315.92	\$ (134,624.80)

GENERAL DEBT SERVICE

Revenue/Transfer In Summary

Acct	Departmental Contribution	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
313-414111-000	General Property Taxes	\$ 428,459	\$ 465,000	\$ 460,404	\$ 200,000	\$ 406,157	\$ 431,280	\$ 431,280	\$ 874,469	102.8%
313-484811-000	Interest Income	\$ 193	\$ 910	\$ 327	\$ 327	\$ 697	\$ 400	\$ 500	\$ 550	37.5%
313-491000-000	Proceeds From Borrowing	\$ -	\$ -	\$ 4,540,000	\$ -	\$ -	\$ -	\$ -	\$ -	
313-491001-000	Proceeds from Bond Sale	\$ 697,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
313-494929-000	Trans From Gen Fund	\$ -	\$ -	\$ 25,238	\$ 200,126	\$ 123,582	\$ 524,195	\$ 290,646	\$ 114,471	-78.2%
313-495010-000	Trans From TIF 3	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	
313-495020-000	Trans From TIF 4	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	
313-495030-000	Trans From Library	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
313-495040-000	Honeywell Rebates	\$ -	\$ -	\$ -	\$ 53,567	\$ -	\$ -	\$ -	\$ -	
Total		\$ 428,652	\$ 465,910	\$ 5,065,969	\$ 454,020	\$ 530,436	\$ 955,875	\$ 722,426	\$ 989,490	3.5%

Expenditure Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
313585620-646	2011 State Trust Fund Loan Principal		\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	
313-585810-643	Principal 2014 DPW Chipper Lease					\$ 28,684	\$ -	\$ 29,400	\$ 30,200	
313-585810-647	Principal 2012 3.1 Street Bonds		\$ -	\$ 4,475,000	\$ 65,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	0.0%
313-585810-642	Principal 6.5M GO Bonds	\$ 50,000	\$ 50,000	\$ -	\$ 60,000	\$ 60,000	\$ 55,000	\$ 55,000	\$ 60,000	9.1%
313-585810-621	Principal 2007 1.5M Refunding Bonds	\$ 265,482	\$ -	\$ -	\$ 62,815	\$ -	\$ 100,000	\$ 100,000	\$ 110,000	10.0%
313-585810-649	Principal 1.46M 2012B Ref Bond	\$ -	\$ 135,000	\$ 145,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	0.0%
313-585810-645	Principal 4.29M Refunding Bond					\$ 65,000				
313-585810-	Principal 7.99M 2017A Bond								\$ 195,000	
	Principal 2017 Promissory Note								\$ 21,243	
	Interest 2017 Promissory Note								\$ 145,000	
313-585820-	Interest 7.99M 2017A Bond								\$ 174,075	
313-585820-647	Interest 2012 3.1 Street Bonds	\$ 34,797	\$ -	\$ -	\$ 76,335	\$ 75,335	\$ 74,335	\$ 74,335	\$ 73,335	-1.3%
313-585820-621	Interest 2007 1.5M Refunding Bonds		\$ -	\$ -	\$ -	\$ -	\$ 61,788	\$ 55,000	\$ 57,345	-7.2%
313-585820-635	97 Bond Note	\$ 63,975	\$ 63,975	\$ 63,975	\$ 63,975	\$ -	\$ -	\$ -	\$ -	
313-585820-640	2001 Refunding Bonds Interest		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
313-585820-642	Interest 6.5M GO Bonds		\$ -	\$ -	\$ 35,005	\$ 34,735	\$ 34,393	\$ 34,393	\$ 33,900	-1.4%
313-585820-644	Interest 2010A 6.4M GO Bond	\$ 52,263	\$ 52,334	\$ 40,457	\$ -	\$ -	\$ -	\$ -	\$ -	
313-585820-645	Interest 2010B 4.29M Ref Bond	\$ 2,844	\$ 2,844	\$ 2,844	\$ 2,194	\$ 772	\$ -	\$ -	\$ -	
313-585820-646	Int 2009 State Trust Fund Loan	\$ 11,005	\$ -	\$ -	\$ 30,501	\$ -	\$ -	\$ -	\$ -	
313-585820-648	Interest 1.46M 2012B Ref Bond		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
313-585820-649	Interest 1.46M 2012B Ref Bond	\$ 27,319	\$ 10,831	\$ 7,463	\$ -	\$ 6,340	\$ 5,765	\$ 5,765	\$ 4,975	-13.7%
313-585590-900	Other Financing Charges		\$ -	\$ 211,158	\$ -	\$ -	\$ -	\$ -	\$ -	
313-585820-643	Interest 2010A 6.4M GO Bond		\$ 52,334	\$ 40,457	\$ 2,984	\$ 2,279	\$ -	\$ -	\$ -	
313-585820-635	Interest 2007 Bonds					\$ 63,975	\$ 63,975	\$ 63,975	\$ 57,345	
313-585590-900	Other Fin Use-Pay To Escrow		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
313-585810-646	Lease Honeywell Principal		\$ -	\$ 62,921	\$ 62,815	\$ 64,103	\$ 66,405	\$ 66,405	\$ 68,219	2.7%
313-585820-646	Lease Honeywell Interest		\$ -	\$ 30,995	\$ 30,995	\$ 29,213	\$ 26,910	\$ 26,910	\$ 25,097	-6.7%
313-585590900-	Debt Service Issuance Costs		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
313-595900-200	Debt Service Issuance Costs	\$ 8,461	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
313-595900-300	Debt Discount Expense	\$ 5,314	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Total		\$ 1,050,468	\$ 367,318	\$ 5,080,270	\$ 542,618	\$ 530,436	\$ 524,596	\$ 556,183	\$ 1,155,734	120.3%

OTHER FINANCING SOURCES (USES)

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
313-590000-000	Bank Charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
313-595900-000	Other Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
313-595900-100	Pay to Escrow	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
313-595900-200	Issuance Costs	\$ 8,461	\$ -	\$ 65,656	\$ -	\$ -	\$ -	\$ -	\$ -	
313-595900-300	Debt Discount	\$ 5,314	\$ -	\$ 28,210	\$ -	\$ -	\$ -	\$ -	\$ -	
313-595922-000	Debt Service Transfer Out	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
313-595921-000	General Fund transfer Out	\$ -	\$ 143,702	\$ -	\$ 9,033	\$ -	\$ -	\$ -	\$ -	
Total		\$ 13,775	\$ 143,702	\$ 93,866	\$ 9,033	\$ -	\$ -	\$ -	\$ -	

Beginning Fund Balances 01/01	15,542	(592,499)	0	79,566	0	0	\$ 0	\$ 166,243	
Net Change	(608,041)	242,294	79,566	(79,565)	(0)	431,279	\$ 166,243	\$ (166,244)	-200.0%
Ending Fund Balance 12/31	(592,499)	0	79,566	0	(0)	431,279	\$ 166,243	\$ (0)	

GENERAL GOVERNMENT

Tax Increment Financing District 3

SALARIES CHARGED TO THIS DEPARTMENT

Position	2017 Salary	% Charged	2017 Actual	2018 Proposed
City Administrator	\$ 127,005	5.00%	\$6,350	\$6,623
Finance Director Treasurer	\$ 83,574	5.00%	\$4,179	\$4,368
TOTAL			\$10,529	\$10,991

Revenue/Transfer In Summary

Acct	Departmental Contribution	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
463-414111-000	General Property Taxes	\$4,382,416	\$4,161,342	\$4,565,495	\$ 4,150,561	\$ 3,943,300	\$ 4,023,218.85	\$ 4,023,219	\$ 4,100,000.00	1.9%
463-424239-000	Exempt Computer Aid	\$ 16,852	\$ 16,630	\$ 20,583	\$ 18,451	\$ 17,743	\$ 18,000	\$ 14,497	\$ 15,000	-16.7%
463-484811-000	Interest Income	\$ 62,601	\$ 36,735	\$ 66,703	\$ 12,669	\$ 9,901	\$ 14,000	\$ 10,995	\$ 10,000	-28.6%
463-484832-000	Land Sale	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
463-494912-000	Proceeds from Borrowing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL		\$ 4,461,869	\$ 4,214,707	\$ 4,652,781	\$ 4,181,680	\$ 3,970,944	\$ 4,055,219	\$ 4,048,711	\$ 4,125,000	1.7%

EXPENDITURE SUMMARY

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
ADMINISTRATION										
463-515132-111	City Administrator Wages	\$ 6,708	\$ 6,711	\$ 6,814	\$ 4,356	\$ 6,577	\$ 5,775	\$ 6,016	\$ 6,623	14.7%
463-515132-151	Admin FICA	\$ 425	\$ 436	\$ 446	\$ 327	\$ 494	\$ 442	\$ 445	\$ 507	14.6%
463-515132-152	Admin WRS/Pension	\$ 396	\$ 446	\$ 468	\$ 276	\$ 434	\$ 393	\$ 409	\$ 437	11.2%
463-515132-154	Admin Health	\$ 2,461	\$ 1,015	\$ 982	\$ 803	\$ 1,806	\$ 1,111	\$ 1,540	\$ 1,324	19.1%
463-515132-155	Admin Life	\$ 4	\$ 5	\$ 5	\$ 1	\$ 5	\$ 8	\$ 4	\$ 5	-37.5%
463-515132-156	Admin Vision	\$ 3	\$ 3	\$ 3	\$ 2	\$ 4	\$ 3	\$ 3	\$ 3	0.0%
463-515132158-	Admin Dental	\$ 50	\$ 50	\$ 50	\$ 33	\$ 59	\$ 54	\$ 50	\$ 59	9.3%
463-515141-111	Budget Officer/Treasurer Wages	\$ 3,070	\$ 3,088	\$ 3,153	\$ 3,192	\$ 3,718	\$ 4,179	\$ 3,964	\$ 4,368	4.5%
463-515141-151	Finance FICA	\$ 223	\$ 229	\$ 236	\$ 239	\$ 279	\$ 320	\$ 297	\$ 334	4.4%
463-515141-152	Finance WRS/Pension	\$ 175	\$ 204	\$ 221	\$ 217	\$ 246	\$ 284	\$ 269	\$ 288	1.5%
463-515141-154	Finance Health	\$ 1,066	\$ 1,155	\$ 1,014	\$ 1,034	\$ 1,216	\$ 1,111	\$ 1,114	\$ 1,324	19.1%
463-515141-155	Finance Life	\$ 6	\$ 7	\$ 8	\$ 8	\$ 14	\$ 9	\$ 15	\$ 15	66.4%
463-515141-156	Finance Vision	\$ 3	\$ 3	\$ 3	\$ 3	\$ 4	\$ 3	\$ 3	\$ 3	0.0%
463-515141158	Finance Dental	\$ 34	\$ 34	\$ 34	\$ 34	\$ 40	\$ 20	\$ 34	\$ 34	68.9%
463-515141-310	Office Supplies/Postage	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
463-515161-211	Redevelopment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
SUBTOTAL		\$ 14,623	\$ 13,385	\$ 13,437	\$ 10,526	\$ 14,895	\$ 13,712	\$ 14,164	\$ 15,324	11.8%

PLANNING

463-565616-390	TIF 3 Industrial Park	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
463-565641-298	Contract Services	\$ 2,619	\$ 4,330	\$ 17,591	\$ 9,778	\$ 363	\$ 10,000	\$ -	\$ 5,000	-50.0%
463-565642-390	Developers Rebate	\$ 288,584	\$ 251,515	\$ 276,282	\$ 312,469	\$ 288,064	\$ 113,866	\$ 113,866	\$ 200,000	75.6%
463-565641-299	Miscellaneous	\$ 4,146	\$ 1,500	\$ 3,000	\$ 3,150	\$ 3,150	\$ 3,200	\$ 3,568	\$ 3,400	6.3%
463-565642-399	Consulting Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
SUBTOTAL		\$ 295,348	\$ 257,344	\$ 296,873	\$ 325,397	\$ 291,577	\$ 127,066	\$ 117,433	\$ 208,400	64.0%

GENERAL GOVERNMENT
Tax Increment Financing District 3

DEBT SERVICE PRINCIPAL										
463-585810-608	DEBT SERVICE PRINCIPAL	\$ 2,369,747	\$ 2,708,433	\$ 2,937,331	\$ 8,624,007	\$ 1,400,000	\$ 1,405,000	\$ 1,405,000	\$ 1,410,000	0.4%
463-585810-610	DEBT SERVICE PRINCIPAL					\$ 355,000	\$ 365,000	\$ 355,000	\$ -	
463-585810-611	DEBT SERVICE PRINCIPAL		\$ -	\$ -		\$ 875,000	\$ 905,000	\$ 905,000	\$ 940,000	3.9%
	SUBTOTAL	\$ 2,369,747	\$ 2,708,433	\$ 2,937,331	\$ 8,624,007	\$ 2,630,000	\$ 2,675,000	\$ 2,665,000	\$ 2,350,000	-12.1%
DEBT SERVICE INTEREST										
463-585820-608	DEBT SERVICE INTEREST	\$ 651,365	\$ 614,588	\$ 504,743	\$ 377,353	\$ -	\$ 42,250	\$ 42,250	\$ 14,100	-66.6%
463-585820-610	DEBT SERVICE INTEREST					\$ 3,443	\$ 1,278	\$ 1,278	\$ -	
463-585820-611	DEBT SERVICE INTEREST					\$ 116,609	\$ 97,131	\$ 97,131	\$ 75,200	-22.6%
	SUBTOTAL	\$ 651,365	\$ 614,588	\$ 504,743	\$ 377,353	\$ 120,052	\$ 42,250	\$ 42,250	\$ 89,300	111.4%
	TOTAL EXPENDITURES	\$ 3,331,083	\$ 3,593,751	\$ 3,752,384	\$ 9,337,283	\$ 3,056,524	\$ 2,858,028	\$ 2,838,847	\$ 2,663,024	-6.8%
	REVENUE OVER (UNDER) EXPENDITURE	\$ 1,130,786	\$ 620,956	\$ 900,396	(\$ 5,155,603)	\$ 914,421	\$ 1,197,191	\$ 1,209,864	\$ 1,461,976	22.1%
OTHER FINANCING SOURCES (USES)										
463-590000-000	Associated Bank Fees		\$ -	\$ -		\$ -	\$ -			
463-595920-399	Transfer to Debt Service Fund-323	\$ -	\$ -	\$ (10,000)	\$ -	\$ -			\$ -	
	Face Value of Long Term Debt				\$ 4,215,000					
	Premiums on Bonds Issued				\$ 69,151					
	Pay Off Debt								\$ (3,201,249)	
	Transfer to ER TID Fund 461	\$ -	\$ -	\$ -	\$ -		\$ (15,559)	\$ (150,296)	\$ (1,860,000)	11854.5%
463-595924-000	Operating Transfer to General Fund	\$ (100,000)	\$ 294,415	\$ -	\$ -	\$ -			\$ -	
	SUBTOTAL	\$ (100,000)	\$ 294,415	\$ (10,000)	\$ 4,284,151	\$ -	\$ (15,559)	\$ (150,296)	\$ (5,061,249)	32429.4%
	TOTAL	\$ 1,030,786	\$ 915,371	\$ 890,396	\$ (871,452)	\$ 914,421	\$ 1,181,632	\$ 1,059,568	\$ (3,599,273)	-404.6%
	Beginning Fund Balance 01/01	\$ 1,460,960	\$ 2,491,746	\$ 3,417,116	\$ 4,307,512	\$ 3,436,061	\$ 3,436,061	\$ 4,350,482	\$ 5,410,049	
	Net Change	\$ 1,030,786	\$ 915,371	\$ 890,396	\$ (871,452)	\$ 914,421	\$ 1,181,632	\$ 1,059,568	\$ (3,599,273)	-404.6%
	Ending Fund Balance 12/31	\$ 2,491,746	\$ 3,417,116	\$ 4,307,512	\$ 3,436,061	\$ 4,350,482	\$ 4,617,693	\$ 5,410,049	\$ 1,810,777	

GENERAL GOVERNMENT

Environmental Remediation Tax Increment Financing District 1

SALARIES CHARGED TO THIS DEPARTMENT

Position	2017 Salary	% Charged	2017 Actual	2018 Proposed
City Administrator	\$ 127,005	0.50%	\$635	\$662
Finance Director Treasurer	\$ 83,574	0.50%	\$418	\$437
TOTAL			\$1,053	\$1,099

ENVIRONMENTAL REMEDIATION TIF DISTRICT

Revenue/Transfer In Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
461-414111-000	Property Tax Increment	\$ 48,176	\$ -	\$ -	\$ 33,683	\$ 39,831	\$ 42,692	\$ 42,692	\$ 44,000.00	3.1%
461-	Intergovernmental		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
461-424239-000	Exempt Computer Aid		\$ -	\$ -	\$ 149	\$ 62	\$ 62	\$ 49	\$ 50	-19.8%
461-484810-000	Loan Reimbursements Hampton	\$ 27,919	\$ 29,937	\$ 32,053	\$ 32,755	\$ 44,918	\$ 20,000	\$ 32,755	\$ 32,000	60.0%
461-484811-000	Interest Income	\$ 80,732	\$ 78,819	\$ 76,370	\$ 75,749	\$ 51,202	\$ 73,000	\$ 45,854	\$ 50,000	-31.5%
461-491001-000	Refunding Bond Proceeds	\$ 762,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	REVENUE/TRANSFER IN	\$ 919,327	\$ 108,756	\$ 108,423	\$ 142,336	\$ 136,014	\$ 135,754	\$ 121,350	\$ 126,050	-7.1%

EXPENDITURE SUMMARY

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
461-515132-298	ADMIN Contract Servcies				\$ 85	\$ -	\$ 350	\$ -	\$ -	
461-565641-299	Miscellaneous				\$ 150	\$ 150	\$ 150	\$ 219	\$ 200	33.3%
461-565641-398	Downtown Parking Structure				\$ -	\$ -	\$ -	\$ -	\$ -	
461-515132-111	City Administrator Wages		\$ -	\$ -	\$ -	\$ 133	\$ 578	\$ 2,638	\$ 662	14.6%
461-515132-151	Admin FICA				\$ 10	\$ 44	\$ 44	\$ 195	\$ 51	15.2%
461-515132-152	Admin WRS/Pension				\$ 9	\$ 39	\$ 39	\$ 179	\$ 44	12.1%
461-515132-154	Admin Health				\$ 24	\$ 111	\$ 111	\$ 630	\$ 132	19.2%
461-515132-155	Admin Life				\$ 0	\$ -	\$ -	\$ 2	\$ 2	
461-515132-156	Admin Vision				\$ 0	\$ -	\$ -	\$ 1	\$ 1	
461-515132-158	Admin Dental				\$ 2	\$ 5	\$ 5	\$ 20	\$ 20	300.0%
461-515141-111	Finance Director Treasurer Wages				\$ 75	\$ 418	\$ 418	\$ 1,738	\$ 437	4.5%
461-515141-151	Finance FICA				\$ 6	\$ 32	\$ 32	\$ 130	\$ 33	4.4%
461-515141-152	Finance WRS/Pension				\$ 5	\$ 28	\$ 28	\$ 118	\$ 29	3.0%
461-515141-154	Finance Health				\$ 24	\$ 111	\$ 111	\$ 446	\$ 132	19.2%
461-515141-155	Finance Life				\$ 1	\$ 1	\$ 1	\$ 6	\$ 1	0.0%
461-515141-156	Finance Vision				\$ 0	\$ -	\$ -	\$ 1	\$ 1	
461-515141-158	Finance Dental				\$ 2	\$ 3	\$ 3	\$ 14	\$ 14	366.7%
461-585810-601	6.4M Principal 2010A GO Bond		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
461-585810-603	2014 6.2M GO Refunding Bond	\$ 815,419	\$ -	\$ -	\$ 95,000	\$ 95,000	\$ 95,000	\$ 95,000	\$ 125,000	31.6%
461-585820-600	Debt Service Interest	\$ 114,028	\$ 158,802	\$ 145,901	\$ -	\$ -	\$ -	\$ -	\$ 100,000	
461-585820-601	Interest 6.4M 2010A GO Bond			\$ 71,981	\$ 43,383	\$ 43,383	\$ 43,383	\$ 43,383	\$ 42,758	-1.4%
461-585820-602	Interest 2011 State Trust Fund Loan				\$ -	\$ -	\$ -	\$ -	\$ -	
461-585820-603	Interest 2012 Refunding Bond			\$ 7,939	\$ 7,036	\$ 7,036	\$ 5,944	\$ 5,944	\$ 4,600	-22.6%
461-595900-000	Debt Discount		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
461-595900-200	Issuance Costs		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	SUBTOTAL	\$ 929,447	\$ 158,802	\$ 217,882	\$ 146,556	\$ 145,861	\$ 146,197	\$ 150,664	\$ 274,117	87.5%

OPERATING EXPENSES/TRANSFERS

461-585810-603	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	0	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
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OPERATING EXPENSES/TRANSFERS

461-595900-000	Other Fin Use-Debt Discount		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
461-595920-000	Transfer to Debt Service Fund		\$ 39,675	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	
461-494924-000	Transfer in from TID 3				\$ -	\$ -	\$ 1,833,692	\$ 150,296	\$ 1,860,000	1.4%
	FaceValue of Bonds Issued						\$ -	\$ -	\$ -	
	Discount Paid on Issued Bonds						\$ -	\$ -	\$ -	
	SUBTOTAL	\$ -	\$ 39,675	\$ 30,000	\$ -	\$ -	\$ 1,833,692	\$ 150,296	\$ 1,860,000	1137.6%

Total Expenditures \$ 929,447 \$ 198,477 \$ 187,882 \$ 146,556 \$ 145,861 \$(1,687,495) \$ 368 \$(1,585,883) -6.0%

Beginning Fund Balance 01/01 (\$1,729,181) (\$1,729,181) (\$1,739,301) (\$1,818,759) (\$1,822,980) (\$1,822,980) (\$1,832,826) (\$1,711,844) -6.1%

Net Change \$ (10,120) \$ (10,372) \$ (79,459) \$ (4,220) \$ (9,847) \$ 1,823,249 \$ 120,982 \$ 1,711,933 -6.1%

Ending Fund Balance 12/31 (\$1,739,301) (\$1,739,552) (\$1,818,759) (\$1,822,980) (\$1,832,826) \$270 (\$1,711,844) \$88 -67.2%

GENERAL GOVERNMENT										
Special Tax Increment Financing District 5										
SALARIES CHARGED TO THIS DEPARTMENT										
Position	2017 Salary	% Charged	2017 Actual	2018 Proposed						
City Administrator	\$ 127,005	3.00%	\$3,810	\$3,974						
Finance Director Treasurer	\$ 83,574	3.00%	\$2,507	\$2,621						
TOTAL			\$6,317	\$6,595						
TAX INCREMENT DISTRICT 5										
Revenue/Transfer In Summary										
Acct	Departmental Contribution	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
452-484811-000	General Property Taxes			\$ -	\$ 2,463	\$ 1,082	\$ 140,255	\$ 140,255	\$ 528,000	276.5%
452-494921-000	Exempt Computer Aid			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
452-410000-000	Developer Revenue			\$ 113,622	\$ -	\$ -	\$ 719,256	\$ 719,256	\$ 247,995	-65.5%
452-410000-001	Developer Revenue: PILOT					\$ -				
452-494912-000	Bond Proceeds				\$ 4,500,000	\$ -	\$ -			
452-494912-001	Loan Proceeds Fox River				\$ 300,000	\$ -				
		\$ -	\$ -	\$ -	\$ 4,916,085		\$ 859,511	\$ 859,511	\$ 775,995	-9.7%
EXPENDITURE SUMMARY										
Line Item	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
ADMINISTRATION										
452-515132-111	City Administrator Wages					\$ 3,489	\$ 3,465	\$ 3,810	\$ 3,974	14.7%
452-515132-151	Admin-FICA					\$ 262	\$ 265	\$ 265	\$ 304	14.7%
452-515132-152	Admin WRS/Pension					\$ 230	\$ 236	\$ 236	\$ 262	11.1%
452-515132-154	Admin Health					\$ 955	\$ 666	\$ 666	\$ 794	19.2%
452-515132-155	Admin Life					\$ 3	\$ 5	\$ 5	\$ 5	0.0%
452-515132-156	Admin Vision					\$ 2	\$ 2	\$ 2	\$ 2	0.0%
452-515132158-	Admin Dental					\$ 30	\$ 32	\$ 32	\$ 32	0.0%
452-515141-111	Treasurer Wages					\$ 1,972	\$ 2,507	\$ 2,507	\$ 2,621	4.5%
452-515141-151	Finance FICA					\$ 148	\$ 192	\$ 192	\$ 200	4.4%
452-515141-152	Finance WRS/Pension					\$ 130	\$ 170	\$ 170	\$ 173	1.7%
452-515141-154	Finance Health					\$ 645	\$ 666	\$ 666	\$ 794	19.2%
452-515141-155	Finance Life					\$ 7	\$ 9	\$ 9	\$ 9	-0.2%
452-515141-156	Finance Vision					\$ 2	\$ 3	\$ 3	\$ 3	0.0%
452-515141158	Finance Dental					\$ 21	\$ 20	\$ 20	\$ 20	1.3%
	SUBTOTAL	\$ -	\$ -	\$ -	\$ -	\$ 7,896	\$ 8,238	\$ 8,583	\$ 9,194	11.6%
STREETS OUTLAY										
	Streets Outlay	\$ -	\$ -	\$ -	\$ -	\$ -				
	SUBTOTAL	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	
PLANNING										
										70%
452-565639-399	TID 5 Planning Expenditures			\$ 180,805	\$ 451,718	\$ 18,881	\$ 1,500	\$ 100	\$ 1,500	0.0%
452-565641-298	TID 5 Contract Services			\$ 14,000	\$ 4,042,657	\$ 209,695	\$ -	\$ 569		
	TOL Revenue Share						\$ 112		\$ 112	-0.4%
	SUBTOTAL	\$ -	\$ -	\$ 194,805	\$ 4,494,375	\$ 228,576	\$ 1,612	\$ 669	\$ 1,612	0.0%
DEBT SERVICE										
452-585810-601	2015A Taxable GO Promissory Note Principal			\$ -	\$ -	\$ -	\$ 700,000	\$ 700,000	\$ 715,000	2.1%
452-585810-602	Fox River Taxable Loan Principal			\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000	
452-585820-601	2015A Taxable GO Promissory Note Interest			\$ 26,767	\$ 69,828	\$ 67,378	\$ 67,378	\$ 67,378	\$ 60,995	-9.5%
452-585820-602	Fox River Taxable Loan Interest			\$ -	\$ 5,419	\$ 6,825	\$ 6,825	\$ 6,825	\$ 6,463	-5.3%
452-585831-000	Discounts on Bonds Issued			\$ 9,000	\$ -	\$ -	\$ -	\$ -	\$ -	
452-585831-001	Loan Issuance Costs			\$ 41,080	\$ -	\$ -	\$ -	\$ -	\$ -	
	SUBTOTAL	\$ -	\$ -	\$ -	\$ 76,847	\$ 75,246	\$ 774,203	\$ 774,203	\$ 842,458	8.8%
OPERATING EXPENSES/TRANSFERS										
	Transfer (IN)/OUT									
	SUBTOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	Total Expenditures	\$ -	\$ -	\$ 194,805	\$ 4,571,222	\$ 311,718	\$ 784,053	(\$161,661)	\$1,171,229	49.4%
	Beginning Fund Balance 01/01	\$0	\$0	\$0	(\$194,805)	\$150,057	\$150,057	\$150,057	\$1,171,229	680.5%
	Net Change	\$ -	\$0	\$ (194,805)	\$ 344,862	\$ (311,718)	\$ 75,459	\$ 1,021,172	\$ (395,234)	-623.8%
	Ending Fund Balance 12/31	\$0	\$0	(\$194,805)	\$150,057	(\$161,661)	\$225,515	\$1,171,229	\$775,995	244.1%



This section contains
The Enterprise Funds for the
City. These entities are treated as
business entities. They are funded
by their own revenues rather than
by taxes. Water and Sewer Utili-
ties are a part of Public Works.
The Municipal Airport
is also an Enterprise Fund.

City of Burlington 2018 Annual Budget

Enterprise Funds

Utility Debt Payment Schedule

Water Utility

Sewer Utility

Municipal Airport

ENTERPRISE FUNDS

ENTERPRISE FUNDS LONG TERM DEBT

Water Utility							
Line Item	Original Principal	2017 Principal	2017 Interest	2018 Principal	2018 Interest	2019 Principal	2019 Interest
Long Term Debt							
2011A Water Revenue Refunding Bonds April		\$ 190,000	\$ 19,674	\$195,000	\$ 16,824	\$ 200,000	\$ 13,899
2011a Water Revenue Refunding Bonds Oct			\$ 16,824		\$ 13,899		\$ 10,899
2014 GO Refunding Bond Water Portion May		\$ 25,000	\$ 7,168	\$ 20,000	\$ 7,080	\$ 25,000	\$ 6,980
2014 GO Refunding Bond Water Portion Nov			\$ 7,080		\$ 6,980		\$ 6,824
2012 Safe Drinking Water Loan May		\$ 93,104	\$ 17,969	\$ 95,153	\$ 16,945	\$ 97,246	\$ 15,898
2012 Safe Drinking Water Loan Nov			\$ 16,945		\$ 15,898		\$ 14,829
2017 8.96M Water Revenue Bond May				\$ 37,376	\$ 8,382		
2017 8.96M Water Revenue Bond Nov					\$ 8,033		
TOTAL LTD		\$ 308,104	\$ 85,659	\$ 347,529	\$ 94,041	\$ 322,246	\$ 69,328
Waste Water Utility							
Line Item		2017 Principal	2017 Interest	2018 Principal	2018 Interest	2019 Principal	2019 Interest
Long Term Debt							
2015 GO Ref. Bond WasteWater Portion May		\$ 40,000	\$ 10,909	\$ 40,000	\$ 10,769	\$ 40,000	\$ 10,569
2014 GO Ref. Bond Waste Water Portion Nov			\$ 10,769		\$ 10,569		\$ 10,319
2008 Clean Water Fund Loan 5096-02 May		\$ 214,529	\$ 38,164	\$220,040	\$ 35,408	\$ 225,693	\$ 32,582
2008 Clean Water Fund Loan 5096-02 Nov			\$ 35,408		\$ 32,582		\$ 29,683
2008 Clean Water Fund Loan 5096-04 May		\$ 47,271	\$ 6,930	\$ 48,389	\$ 6,371	\$ 49,534	\$ 5,799
2008 Clean Water Fund Loan 5096-04 Nov			\$ 6,371		\$ 5,799		\$ 5,213
2012 Clean Water Fund Loan-WWTP Phase 2		\$ 332,204	\$ 85,333	\$340,925	\$ 80,973	\$ 362,779	\$ 76,498
2012 Clean Water Fund Loan-WWTP Phase 2			\$ 80,973		\$ 76,498		\$ 71,906
US Bank Sewer Truck Lease	\$ 276,599.10	\$ 69,869	\$ 3,036	\$ 71,372	\$ 1,534		
2017 Sewer Rev Bond May				\$ 65,000	\$ 23,358		
2017 Sewer Rev Bond Nov					\$ 22,935		
TOTAL LTD		\$ 703,874	\$ 277,893	\$ 785,725	\$ 306,796	\$ 678,006	\$ 242,569

ENTERPRISE FUNDS

DEPARTMENT OF PUBLIC WORKS: Water Utility

The Water Utility provides adequate water flows and pressures throughout the service area for domestic consumption and fire fighting purposes, and maintains a quality and cost efficient product by the operation and management of a cost effective distribution system. This division also repairs all water lines, towers, tanks and apparentness.

MISSION

To be responsible custodians and to provide good quality drinking water at adequate pressures and in sufficient quantity for consumption and fire protection purposes to all current and future utility customers.

2018 Goals

2017 ACCOMPLISHMENTS

ENTERPRISE FUNDS

DEPARTMENT OF PUBLIC WORKS: Water Utility

SALARIES CHARGED TO THIS DEPARTMENT

Position	Annual Salary	% Charged	2017 Actual	2018 Proposed
Finance Director Treasurer	\$83,574	22.50%	\$18,804	\$19,656
City Administrator	\$127,005	25.00%	\$31,751	\$33,143
City Clerk	\$56,867	25.00%	\$14,217	\$14,847
Admin. Assist.	\$36,920	25.00%	\$9,230	\$9,368
Payroll Clerk/ Benefit Coord.	\$46,482	25.00%	\$11,621	\$11,886
PT Administrative Assistant	\$21,123	15.00%	\$3,168	\$3,168
Facilities Maint. Sup.	\$54,538	5.00%	\$2,727	\$2,838
Director of Admin Services	\$68,328	10.00%	\$6,833	\$7,144
Engineering Tech	\$61,838	50.00%	\$30,919	\$15,538
Mayor	\$7,200	25.00%	\$1,800	\$1,800
Alderman	\$3,600	25.00%	\$900	\$900
Alderman	\$3,600	25.00%	\$900	\$900
Alderman	\$3,600	25.00%	\$900	\$900
Alderman	\$3,600	25.00%	\$900	\$900
Alderman	\$3,600	25.00%	\$900	\$900
Alderman	\$3,600	25.00%	\$900	\$900
Alderman	\$3,600	25.00%	\$900	\$900
Alderman	\$3,600	25.00%	\$900	\$900
PT Utility Clerk	\$8,410	100.00%	\$8,410	\$8,700
DPW Director	\$83,574	50.00%	\$41,787	\$43,628
Billing Coord.	\$40,602	70.00%	\$28,421	\$29,609
Water Foreman	\$63,378	100.00%	\$63,378	\$73,207
Water Operator	\$54,538	100.00%	\$54,538	\$57,289
Water Operator	\$55,307	100.00%	\$55,307	\$58,619
FT Utility Clerk	\$43,222	60.00%	\$25,933	\$27,106
TOTAL			\$416,044	\$424,746

BUDGET NOTES

BUDGET NOTES

2017 Budget Notes: Top 5 Expenses

Line Item	Dollars	% of Dept Exp	% of Tot Exp
Total Salaries & Wages	\$ 439,288	19.62%	4.8%
All Benefits	\$ 263,928	11.79%	2.9%
Health Insurance	\$ 143,021	6.39%	1.6%
Power	\$ 230,000	10.27%	2.5%
Chemicals	\$ 45,000	2.01%	0.5%
All Other	\$ 1,323,518	59.12%	14.5%
TOTAL	\$ 2,301,735	102.82%	25.2%

3 Year Projection	2018	PY % Inc	2019	PY % Inc	2020	PY % Inc
Total Salaries & Wages	\$ 445,878	1.5%	\$ 452,566	1.5%	\$ 459,354	1.5%
All Benefits	\$ 266,567	1.0%	\$ 269,233	1.0%	\$ 271,925	1.0%
Health Insurance	\$ 144,452	1.0%	\$ 145,896	1.0%	\$ 147,355	1.0%
Power	\$ 230,000	0.0%	\$ 232,300	1.0%	\$ 234,623	1.0%
Chemicals	\$ 45,450	1.0%	\$ 45,905	1.0%	\$ 46,364	1.0%
All Other	\$ 1,336,754	1.0%	\$ 1,350,121	1.0%	\$ 1,363,622	1.0%
TOTAL	\$ 2,469,100	7.3%	\$ 2,496,020	1.1%	\$ 2,523,243	1.1%

ENTERPRISE FUNDS

DEPARTMENT OF PUBLIC WORKS: Water Utility Overall Financial

OPERATING REVENUES

Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
Charges for Sales & Services									
Water Utility Sales	2,332,569	2,344,258	1,999,630	2,135,214	2,242,850	2,267,704	2,187,547	2,355,000	3.8%
Assessments & Contributions	321,115	39,730	12,966	1,081,005	91,593	34,500	19,500	24,000	-30.4%
Other Sources/(USES)	(107,208)	-	(46,060)	(99,187)	(50,983)	138,366	(85,659)	(94,041)	-168.0%
Other Sales	12,009	12,420	9,330	8,305	2,522	276,000	1,012,500	339,000	22.8%
TOTAL OPERATING REVENUE	2,558,486	2,396,408	1,975,866	3,125,337	2,285,982	2,716,570	3,133,887	2,623,960	-3.4%

OPERATING EXPENSES

Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
Operation & Maintenance	\$1,161,129	\$1,100,833	\$1,163,464	\$1,016,122	\$1,062,028	\$1,268,092	\$1,142,757	\$1,226,598	-3.3%
Depreciation	\$525,664	\$587,906	\$593,376	\$610,265	\$611,526	\$630,000	\$615,000	\$620,000	-1.6%
Taxes (Tax Equivalent)	\$451,999	\$475,447	\$467,064	\$507,989	\$478,123	\$500,000	\$480,913	\$485,000	-3.0%
TOTAL EXPENSES	\$2,138,791	\$2,164,186	\$2,223,904	\$2,134,375	\$2,151,677	\$2,398,092	\$2,238,670	\$2,331,598	-2.8%

Revenue Over (UNDER) Expenses	\$ 419,694	\$ 232,222	\$ (248,038)	\$ 990,962	\$ 134,304	\$ 318,478	\$ 895,217	\$ 292,361	-8.2%
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CASHFLOW

Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget
Sales Revenue		\$2,396,408	\$2,021,927	\$3,224,524	\$2,336,965	\$2,578,204	\$3,219,547	\$2,623,960
Expenses		(\$2,164,186)	(\$2,223,904)	(\$2,134,375)	(\$2,151,677)	(\$2,398,092)	(\$2,238,670)	(\$2,331,598)
Add Back Depreciation		\$587,906	\$ 593,376	\$610,265	\$611,526	\$630,000	\$615,000	\$620,000
Subtotal Cash before Debt	\$0.00	\$820,127.85	\$391,398.53	\$1,700,414	\$796,813	\$810,112	\$1,595,876	\$912,361
Bond Principal Payments		(\$280,343)	(\$276,761)	(\$294,139)	(\$100,131)	(\$301,100)	(\$301,100)	\$ (347,529)
Other				(\$28,349)	(\$28,349)		(\$28,000)	(\$28)
Sub total before Capital	\$0	\$539,785	\$114,638	\$1,377,926	\$668,334	\$509,012	\$1,266,776	\$564,804
Capital Improvements/Equip Replace		(\$308,562)	(\$68,000)	(\$181,876)	\$0	(\$589,280)	(\$1,580,200)	(\$305,200)
Subtotal Before Restricted Cash	\$0	\$231,223	\$46,638	\$1,196,049	\$668,334	(\$80,268)	(\$313,424)	\$259,604
Adjusted Contributions A/P, A/R		\$65,781	\$74,448	\$57,123	\$57,123	\$68,000	\$68,000	\$68,000
Due to other Funds (Net Chg)		\$23,669	\$25,000	\$20,455	\$20,455	\$26,000	\$26,000	\$26,000
Required Cash for Bond Payments		(\$23,362)	(\$23,063)	(\$29,236)	(\$13,069)	(\$25,092)	(\$29,758)	(\$28,965)
Cont. to Municipal Activity (Sheldon St)		(\$249,885)		\$6,976				
Other Balancing								
Net Cash	\$0	\$47,426	\$123,022	\$1,251,367	\$739,818	(\$11,360)	(\$249,182)	\$324,639

ENTERPRISE FUNDS

DEPARTMENT OF PUBLIC WORKS: Water Utility Revenues

Revenue Summary											3 Year Projection		
Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017	2019	2020	2021
SALES REVENUE													
622-404601-000	Unmetered Water Residential	\$ 118	\$ 238	\$ 244	\$ 331	\$ 296	\$ 401	\$ 401	\$ 400	-0.2%	\$ 401	\$ 401	\$ 401
622-404602-000	Unmetered Water Commercial	\$ 355	\$ 355	\$ 812	\$ 788	\$ 812	\$ 903	\$ 745	\$ 800	-11.4%	\$ 745	\$ 745	\$ 745
622-404610-000	Residential	\$ 814,379	\$ 761,231	\$ 756,133	\$ 789,705	\$ 833,845	\$ 930,000	\$ 850,000	\$ 950,000	2.2%	\$ 950,000	\$ 978,500	\$ 1,007,855
622-404611-000	Commercial	\$ 480,614	\$ 447,220	\$ 351,719	\$ 366,368	\$ 393,558	\$ 360,000	\$ 360,000	\$ 375,000	4.2%	\$ 375,000	\$ 382,500	\$ 390,150
622-404612-000	Industrial	\$ 439,121	\$ 300,071	\$ 279,560	\$ 342,704	\$ 346,379	\$ 360,000	\$ 360,000	\$ 375,000	4.2%	\$ 375,000	\$ 378,750	\$ 382,538
622-404620-000	Fire Protection-Private	\$ 34,651	\$ 35,476	\$ 35,857	\$ 38,246	\$ 41,130	\$ 38,000	\$ 38,000	\$ 40,000	5.3%	\$ 40,000	\$ 41,200	\$ 42,436
622-404630-000	Hydrant Rental	\$ 469,895	\$ 472,563	\$ 486,497	\$ 503,709	\$ 528,243	\$ 497,000	\$ 497,000	\$ 515,000	3.6%	\$ 515,000	\$ 530,450	\$ 546,364
622-404640-000	Public	\$ 56,803	\$ 49,402	\$ 51,798	\$ 56,801	\$ 59,638	\$ 56,000	\$ 56,000	\$ 59,000	5.4%	\$ 59,000	\$ 60,180	\$ 61,384
622-404700-000	Forfeited Discounts	\$ 23,435	\$ 22,532	\$ 22,230	\$ 21,472	\$ 22,439	\$ 20,000	\$ 20,000	\$ 24,000	20.0%	\$ 24,000	\$ 24,720	\$ 25,462
622-404710-000	Misc Services Revenue	\$ 4,318	\$ 3,496	\$ 5,277	\$ 4,697	\$ 5,641	\$ 4,000	\$ 4,000	\$ 5,600	40.0%	\$ 5,600	\$ 5,656	\$ 5,713
622-404740-000	Other Water Revenue	\$ 417	\$ 242,725	\$ 60	\$ 517	\$ 398	\$ 500	\$ 500	\$ 400	-20.0%	\$ 400	\$ 408	\$ 416
622-404750-000	Sewer Billing Fees/Mtr Ret	\$ 8,463	\$ 8,948	\$ 9,444	\$ 9,876	\$ 10,470	\$ 900	\$ 900	\$ 9,800	988.9%	\$ 9,800	\$ 9,996	\$ 10,196
622-404780-000	Loan Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 270,000	\$ 1,010,000	\$ 335,000	24.1%			
SUBTOTAL		2,332,569	2,344,258	\$1,999,630	\$2,135,214	\$2,242,850	\$2,537,704	\$ 3,197,547	\$2,690,000	6.0%	\$2,354,947	\$2,413,507	\$2,473,659
SPECIAL ASSESSMENTS & CONTRIBUTIONS													
622-454542-000	Special Assessment - Water		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 12,000	\$ 12,000	\$ 12,000
622-454565-000	Contributions in Aid	\$ 1,953	\$ 2,445	\$ 1,966	\$ 2,976	\$ 2,286	\$ 2,500	\$ 2,500	\$ 3,000	20.0%	\$ 2,550	\$ 2,601	\$ 2,653
622-454566-000	Contributions - Developers	\$ 92,020	\$ -	\$ 11,000	\$ 4,000	\$ 89,307	\$ 12,000	\$ 12,000	\$ 11,000	-8.3%	\$ 12,000	\$ 12,000	\$ 12,000
622-454567-000	Contributions - City		\$ 37,285	\$ -	\$ 1,074,029	\$ -	\$ 20,000	\$ 5,000	\$ 10,000	-50.0%	\$ 5,000	\$ 5,000	\$ 5,000
622-454568-000	Contributions - State of WI	\$ 227,142	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
SUBTOTAL		321,115	39,730	\$ 12,966	\$1,081,005	\$ 91,593	\$ 34,500	\$ 19,500	\$ 24,000	-30.4%	\$ 31,550	\$ 31,601	\$ 31,653
MISCELLANEOUS REVENUE													
622-484811-000	Interest Revenue	\$ 12,009	\$ 12,420	\$ 9,330	\$ 8,305	\$ 2,522	\$ 6,000	\$ 2,500	\$ 4,000	-33.3%	\$ 2,500	\$ 2,500	\$ 2,500
SUBTOTAL		12,009	12,420	\$ 9,330	\$ 8,305	\$ 2,522	\$ 6,000	\$ 2,500	\$ 4,000	-33.3%	\$ 2,500	\$ 2,500	\$ 2,500
OTHER SOURCES/Expenses													
622-404270-000	Interest Series 2002			\$ (40,543)	\$ (38,596)	\$ (36,606)	\$ (36,498)	\$ (36,498)	\$ (30,723)	-15.8%	\$ (36,498)	\$ (36,498)	\$ (36,498)
622-400270-000	Interest 2011 Revenue Bond				\$ (46,098)	\$ -							
622-404271-000	Int Series 2003-925K	\$(108,556)	\$ -	\$ -	\$ -	\$ -	\$ -				\$ -	\$ -	\$ -
622-404272-025	GO Bond Interest			\$ (5,517)	\$ (14,510)	\$ (14,377)	\$ (7,168)	\$ (14,248)	\$ (14,060)	96.2%			
622-404275-000	2014 Refunding Bond Int			\$ -	\$ 17	\$ -	\$ -						
622-404274-026	2017 8.96M Water Rev Bond		\$ -	\$ -	\$ -	\$ -	\$ (17,969)	\$ (34,914)	\$ (32,843)	82.8%	\$ (19,952)	\$ (18,971)	\$ (17,969)
622-404280-000	Amort of Debt Discount	\$ (10,384)	\$ -	\$ -	\$ -	\$ -	\$ -		\$ (16,415)		\$ -	\$ -	\$ -
622-404281-000	Amortization/BAB Rebate	\$ 11,732	\$ -	\$ -	\$ -	\$ -	\$ -				\$ -	\$ -	\$ -
622-494929-000	Transfer from Sewer utility		\$ -	\$ -			\$ 200,000				\$ -	\$ -	\$ -
622-494929-000	Transfer (to) from other Funds		\$ -	\$ -	\$ -	\$ -	\$ -				\$ -	\$ -	\$ -
SUBTOTAL		(107,208)	-	(46,060)	(99,187)	(50,983)	138,366	(85,659)	(94,041)	-168.0%	\$ (56,449)	\$ (55,469)	\$ (54,467)
TOTAL		2,558,486	2,396,408	\$1,975,866	\$3,125,337	\$2,285,982	\$2,716,570	\$ 3,133,887	\$2,623,960	-3.4%	\$2,332,547	\$2,392,139	\$2,453,345

ENTERPRISE FUNDS

DEPARTMENT OF PUBLIC WORKS: Water Utility Expenses & Capital

Expense Summary												2019	2020	2021
Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017				
UTILITY PLANT ACCOUNTS											3 Year Projection			
622-501503-000	Materials & Supplies Main inv.	\$ 1,349	\$ 2,348	\$ 1,409	\$ 1,079	\$ 1,354	\$ 3,500	\$ 1,810	\$ 2,500	-28.6%	\$ 2,538	\$ 2,576	\$ 2,614	
622-501505-000	Hydrant Inventory	\$ 298	\$ -	\$ 366	\$ 552	\$ -	\$ 3,500	\$ 3,593	\$ 3,500	0.0%	\$ 3,500	\$ 3,500	\$ 3,500	
622-503460-000	Meters & Labor	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 66,241	\$ 77,000	\$ 75,000	13.2%	\$ 75,000	\$ 75,000	\$ 75,000	
622-503460-001	New Meter Labor	\$ -	\$ 684	\$ 965	\$ 29	\$ -	\$ 1,000	\$ 1,397	\$ 1,500	50.0%	\$ 1,500	\$ 1,500	\$ 1,500	
622-503480-000	New Hydrants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ -		\$ -	\$ -	\$ -	
622-504030-000	Depreciation	\$ 407,608	\$ 469,181	\$ 474,519	\$ 491,218	\$ 492,550	\$ 510,000	\$ 495,000	\$ 498,000	-2.4%	\$ 507,960	\$ 518,119	\$ 528,482	
622-504030-100	Depreciation Contributed	\$ 118,056	\$ 118,725	\$ 118,857	\$ 119,047	\$ 118,975	\$ 120,000	\$ 120,000	\$ 122,000	1.7%	\$ 123,220	\$ 124,452	\$ 125,697	
622-504080-000	Tax Equivalent City	\$ 451,999	\$ 475,447	\$ 467,064	\$ 507,989	\$ 478,123	\$ 500,000	\$ 480,913	\$ 485,000	-3.0%	\$ 489,850	\$ 494,749	\$ 499,696	
622-504270-000	Interest/Bond Debt	\$ 32	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	
622-504280-000	Amortization	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	
622-504399-000	Operating Transfer Sewer	\$ 122,434	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	
622-504400-000	Oper Transfer - Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	
	SUBTOTAL	1,101,776	1,066,385	\$ 1,063,178	\$ 1,119,914	\$ 1,091,003	\$ 1,224,241	\$ 1,179,712	\$ 1,187,500	-3.0%	\$ 1,203,568	\$ 1,219,895	\$ 1,236,488	
PUMPING EXPENSES											3 Year Projection			
622-506200-000	Labor	\$ 51,022	\$ 62,422	\$ 65,801	\$ 53,482	\$ 65,062	\$ 54,503	\$ 49,451	\$ 54,000	-0.9%	\$ 54,810	\$ 55,632	\$ 56,467	
622-506220-000	Power	\$ 256,857	\$ 221,946	\$ 214,195	\$ 223,661	\$ 206,582	\$ 230,000	\$ 198,967	\$ 230,000	0.0%	\$ 232,300	\$ 234,623	\$ 236,969	
622-506230-000	Supplies	\$ 8,785	\$ 10,864	\$ 7,351	\$ 7,298	\$ 10,284	\$ 10,000	\$ 10,552	\$ 11,000	10.0%	\$ 11,220	\$ 11,444	\$ 11,673	
622-506250-000	Maintenance - supplies	\$ 28,606	\$ 30,012	\$ 35,523	\$ 19,229	\$ 17,549	\$ 40,000	\$ 14,750	\$ 17,000	-57.5%	\$ 17,340	\$ 17,687	\$ 18,041	
622-506250-001	Maint - labor	\$ 31,709	\$ 30,342	\$ 25,633	\$ 27,691	\$ 34,240	\$ 28,200	\$ 23,773	\$ 25,000	-11.3%	\$ 25,375	\$ 25,756	\$ 26,142	
622-506310-000	Chemicals	\$ 51,717	\$ 35,907	\$ 26,866	\$ 25,042	\$ 36,138	\$ 40,000	\$ 35,697	\$ 45,000	12.5%	\$ 47,250	\$ 49,613	\$ 52,093	
622-506320-000	Operation Sup & Exp.	\$ 5,406	\$ 2,550	\$ 4,750	\$ 3,353	\$ 1,210	\$ 6,000	\$ 9,715	\$ 4,000	-33.3%	\$ 4,080	\$ 4,162	\$ 4,245	
	SUBTOTAL	434,102	394,042	\$ 380,119	\$ 359,757	\$ 371,064	\$ 408,703	\$ 342,905	\$ 386,000	-5.6%	\$ 392,375	\$ 398,916	\$ 405,630	
TRANSMISSION EXPENSES											3 Year Projection			
622-506400-000	Labor	\$ 19,041	\$ 20,051	\$ 20,947	\$ 16,485	\$ 15,324	\$ 16,800	\$ 22,990	\$ 17,000	1.2%	\$ 17,255	\$ 17,514	\$ 17,777	
622-506410-000	Supplies	\$ 1,101	\$ 1,155	\$ 1,401	\$ 2,289	\$ 1,968	\$ 2,000	\$ 2,980	\$ 2,100	5.0%	\$ 2,142	\$ 2,185	\$ 2,229	
622-506500-000	Reservoirs - supplies	\$ 15,272	\$ 5,124	\$ 8,833	\$ 6,786	\$ 7,736	\$ 10,000	\$ 1,206	\$ 7,700	-23.0%	\$ 7,854	\$ 8,011	\$ 8,171	
622-506500-001	Reservoirs - labor	\$ 1,235	\$ 920	\$ 372	\$ 165	\$ 431	\$ 168	\$ -	\$ -		\$ -	\$ -	\$ -	
622-506510-000	Main Breaks- supplies	\$ 22,977	\$ 87,676	\$ 62,098	\$ 14,266	\$ 21,867	\$ 50,000	\$ 20,632	\$ 25,000	-50.0%	\$ 25,500	\$ 26,010	\$ 26,530	
622-506510-001	Main Breaks - labor	\$ 22,383	\$ 26,842	\$ 22,571	\$ 18,722	\$ 24,880	\$ 19,079	\$ 23,043	\$ 24,000	25.8%	\$ 24,360	\$ 24,725	\$ 25,096	
622-506520-000	Service - supplies	\$ 15,860	\$ 13,532	\$ 46,409	\$ 18,166	\$ 19,953	\$ 15,500	\$ 13,508	\$ 15,000	-3.2%	\$ 15,300	\$ 15,606	\$ 15,918	
622-506520-001	Service - labor	\$ 3,407	\$ 2,765	\$ 11,204	\$ 3,159	\$ 5,975	\$ 3,220	\$ 4,153	\$ 3,300	2.5%	\$ 3,350	\$ 3,400	\$ 3,451	
622-506530-000	Meter Repairs & Testing Supplies	\$ 1,568	\$ 2,932	\$ 1,881	\$ 2,563	\$ 2,778	\$ 4,000	\$ 7,639	\$ 4,000	0.0%	\$ 4,080	\$ 4,162	\$ 4,245	
622-506653-001	Meter Repairs - labor	\$ 2,291	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500		\$ 1,523	\$ 1,545	\$ 1,569	
622-506540-000	Hydrants - supplies	\$ 11,801	\$ 10,327	\$ 14,222	\$ 17,942	\$ (42)	\$ 10,000	\$ 3,256	\$ 10,000	0.0%	\$ 10,200	\$ 10,404	\$ 10,612	
622-506540-001	Hydrants - labor	\$ 1,689	\$ 1,503	\$ 2,112	\$ 1,988	\$ 3,606	\$ 2,026	\$ 1,996	\$ 2,000	-1.3%	\$ 2,030	\$ 2,060	\$ 2,091	
622-506550-000	Maintenance Plant	\$ -	\$ 1,988	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ -		\$ -	\$ -	\$ -	
622-506550-001	Maintenance Plant Labor	\$ -	\$ 383	\$ 145	\$ 1,492	\$ 482	\$ 1,520	\$ 1,030	\$ 1,200	-21.1%	\$ 1,218	\$ 1,236	\$ 1,255	
	SUBTOTAL	118,625	175,197	\$ 192,195	\$ 104,023	\$ 104,957	\$ 154,313	\$ 102,432	\$ 112,800	-26.9%	\$ 114,811	\$ 116,859	\$ 118,943	
CUSTOMER ACCOUNT EXPENSES											3 Year Projection			
622-509010-000	Labor/Meter Reading	\$ 8,840	\$ 6,823	\$ 7,948	\$ 5,109	\$ 6,214	\$ 5,207	\$ 6,146	\$ 6,200	19.1%	\$ 6,293	\$ 6,387	\$ 6,483	
622-509020-000	A/C Labor	\$ 73,764	\$ 78,236	\$ 83,778	\$ 82,341	\$ 82,656	\$ 83,913	\$ 42,780	\$ 83,000	-1.1%	\$ 84,245	\$ 85,509	\$ 86,791	
622-509030-000	Office Supplies	\$ 3,307	\$ 2,003	\$ 1,671	\$ 2,686	\$ 966	\$ 5,000	\$ 4,240	\$ 5,000	0.0%	\$ 5,050	\$ 5,101	\$ 5,152	
622-509040-000	Uncollectibles	\$ 1,205	\$ 3,596	\$ (815)	\$ 543	\$ (1,014)	\$ 800	\$ 1,033	\$ 500	-37.5%	\$ 525	\$ 551	\$ 579	
	SUBTOTAL	87,117	90,659	\$ 92,581	\$ 90,680	\$ 88,822	\$ 94,920	\$ 54,199	\$ 94,700	-0.2%	\$ 96,113	\$ 97,548	\$ 99,005	

ENTERPRISE FUNDS

DEPARTMENT OF PUBLIC WORKS: Water Utility Expenses & Capital

ADMINISTRATIVE & GENERAL EXPENSES											3 Year Projection		
622-509200-000	Labor	\$ 104,423	\$ 110,361	\$ 125,080	\$ 106,504	\$ 130,275	\$ 127,386	\$ 128,000	\$ 134,183	5.3%	\$ 136,196	\$ 138,239	\$ 140,313
622-509200-001	Sick, Vacation, & Comp.	\$ 26,477	\$ 32,804	\$ 36,615	\$ 41,911	\$ 33,828	\$ 41,000	\$ 40,000	\$ 41,000	0.0%	\$ 41,820	\$ 42,656	\$ 43,510
622-509210-000	Office Supply	\$ 14,886	\$ 14,074	\$ 15,293	\$ 15,490	\$ 16,696	\$ 13,000	\$ 13,000	\$ 15,000	15.4%	\$ 15,150	\$ 15,302	\$ 15,455
622-509230-000	Outside Services	\$ 13,547	\$ 25,756	\$ 35,562	\$ 17,211	\$ 20,209	\$ 42,000	\$ 100,000	\$ 38,000	-9.5%	\$ 38,760	\$ 39,535	\$ 40,326
622-509240-000	Property Ins.	\$ 15,260	\$ 13,273	\$ 14,289	\$ 20,881	\$ 17,938	\$ 14,790	\$ 19,773	\$ 20,168	36.4%	\$ 20,572	\$ 20,983	\$ 21,403
622-509250-000	Education - supplies	\$ 435	\$ 702	\$ 511	\$ 284	\$ 1,362	\$ 450	\$ 801	\$ 1,000	122.2%	\$ 1,010	\$ 1,020	\$ 1,030
622-509250-001	Education - labor	\$ 1,028	\$ 1,001	\$ 836	\$ 1,271	\$ 1,198	\$ 1,295	\$ 1,477	\$ 2,000	54.4%	\$ 2,030	\$ 2,060	\$ 2,091
622-509260-000	Benefits		\$ 3,277	\$ 3,865	\$ 6,522	\$ 8,415	\$ 5,000	\$ 2,344	\$ 5,000	0.0%	\$ 5,050	\$ 5,101	\$ 5,152
622-509260-145	Employee Reimbursement	\$ 10,053	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
622-509260-151	FICA	\$ 26,523	\$ 28,189	\$ 31,023	\$ 27,664	\$ 31,694	\$ 33,996	\$ 30,901	\$ 34,000	0.0%	\$ 34,680	\$ 35,374	\$ 36,081
622-509260-152	Pension	\$ 34,785	\$ 40,197	\$ 45,542	\$ 24,562	\$ 27,438	\$ 27,294	\$ 27,468	\$ 26,865	-1.6%	\$ 27,134	\$ 27,405	\$ 27,679
622-509260-153	EBC	\$ 95	\$ 83	\$ 96	\$ 128	\$ 42	\$ 125	\$ 45	\$ 125	0.0%	\$ 125	\$ 125	\$ 125
622-509260-154	Health Insurance	\$ 95,212	\$ 103,267	\$ 127,265	\$ 131,635	\$ 149,395	\$ 148,407	\$ 140,959	\$ 172,885	16.5%	\$ 183,258	\$ 194,254	\$ 310,806
622-509260-155	Life Insurance	\$ 962	\$ 764	\$ 926	\$ 835	\$ 1,048	\$ 924	\$ 960	\$ 886	-4.2%	\$ 903	\$ 917	\$ 935
622-509260-156	Vision	\$ 408	\$ 334	\$ 264	\$ 247	\$ 267	\$ 344	\$ 217	\$ 329	-4.5%	\$ 335	\$ 340	\$ 347
622-509260-158	Dental	\$ 4,826	\$ 4,935	\$ 5,425	\$ 5,841	\$ 7,031	\$ 5,398	\$ 6,012	\$ 5,127	-5.0%	\$ 5,230	\$ 5,308	\$ 5,414
622-509260-160	Workers Compensation	\$ 5,840	\$ 7,655	\$ 7,227	\$ 6,461	\$ 5,164	\$ 7,400	\$ 5,757	\$ 7,400	0.0%	\$ 7,548	\$ 7,699	\$ 7,853
622-509260-161	Unemployment	\$ 64	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
622-509260-162	EAP	\$ 19	\$ 199	\$ 199	\$ 199	\$ 163	\$ 200	\$ 169	\$ 175	-12.5%	\$ 175	\$ 175	\$ 175
622-509260-163	Insurance Opt Out		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
622-509260-220	City Hall Utilities		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
622-509260-505	Legal Fees		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
622-509270-000	Bank Fees/Credit Cards		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
622-509280-000	Reg. Comm. Exp.	\$ 139	\$ 247	\$ 125	\$ 372	\$ 217	\$ 200	\$ 4,363	\$ 350	75.0%	\$ 354	\$ 357	\$ 361
622-509300-000	Miscellaneous - supplies	\$ 1,202	\$ 1,681	\$ 2,942	\$ 2,167	\$ 1,453	\$ 2,000	\$ 2,444	\$ 1,500	-25.0%	\$ 1,515	\$ 1,530	\$ 1,545
622-509300-151	Social Security				\$ 685	\$ (685)	\$ 726	\$ -	\$ 700	-3.6%			
622-509300-001	Misc - labor	\$ 242	\$ 323	\$ 400	\$ 1,085	\$ 2,640	\$ 1,105	\$ 895	\$ 1,105	0.0%	\$ 1,127	\$ 1,150	\$ 1,173
622-509330-000	Transportation - supplies	\$ 10,982	\$ 11,756	\$ 8,300	\$ 9,368	\$ 7,008	\$ 9,500	\$ 7,692	\$ 9,500	0.0%	\$ 9,595	\$ 9,691	\$ 9,788
622-509330-001	Trans - labor	\$ 425	\$ 722	\$ 752	\$ 2,696	\$ 2,438	\$ 2,747	\$ 2,005	\$ 2,700	-1.7%	\$ 2,754	\$ 2,809	\$ 2,865
622-509350-000	General Plant - supplies	\$ 25,957	\$ 32,542	\$ 28,394	\$ 30,463	\$ 24,577	\$ 25,000	\$ 19,134	\$ 25,000	0.0%	\$ 25,250	\$ 25,503	\$ 25,758
622-509350-001	General Plant - labor	\$ 3,382	\$ 3,761	\$ 4,899	\$ 5,522	\$ 6,020	\$ 5,628	\$ 5,006	\$ 5,600	-0.5%	\$ 5,712	\$ 5,826	\$ 5,943
SUBTOTAL		397,171	437,903	495,830	460,003	495,830	515,915	\$ 559,422	\$ 550,598	6.7%	\$ 566,283	\$ 583,359	\$ 706,126
TOTAL EXPENSES		2,138,791	2,164,186	2,223,904	2,134,375	2,151,677	2,398,092	2,238,670	2,331,598	-2.8%	2,373,149	2,416,577	2,566,193

ENTERPRISE FUNDS

DEPARTMENT OF PUBLIC WORKS: Water Utility Expenses & Capital

DEPARTMENT OF PUBLIC WORKS: Water Utility Capital Expense Summary								
Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget
Backup Generators Small						\$ 5,000	\$ 5,000	
Well House Generator: 1 of 3						\$ 200,000	\$ 200,000	\$ 200,000
Kendall Street Reconstruct						\$ 281,280	\$ 281,200	
Well 10 Roof						\$ 20,000	\$ 20,000	
SCADA Upgrades			\$ 35,000			\$ -		
Vehicle				\$ 181,876		\$ 63,000	\$ 63,000	\$ 53,200
StandPipe Gate						\$ -		\$ 12,000
Air Conditioning at Well #7 & StrndP		\$ 73,449						
Gross Alpha & Radium Removal								
Air Conditioning At wells 7, 9,10	\$ 25,000	\$ 5,000						
Well 8 Pump Rehab	\$ 10,000	\$ 30,000						
New Parking Lot/Roadwork Imp.		\$ 11,760						
James & Johnson		\$ 188,353						
Meter Replacement						\$ 20,000		\$ 40,000
Radium/Strontium We11 11				\$ -			\$1,011,000	
Standpipe Painting				\$ -				
Cable Line Locator			\$ 8,000					
Valve Operator			\$ 25,000					
TOTALS	\$ 35,000	\$ 308,562	\$ 68,000	\$ 181,876	\$ -	\$ 589,280	\$1,580,200	\$ 305,200

ENTERPRISE FUNDS

DEPARTMENT OF PUBLIC WORKS: Sewer Utility

The Wastewater Treatment Plant is responsible for the treatment and disposal of all waste water (sewage) that is generated in the Sanitary Sewer Service (SSA) area in a method that meets all State and Federal requirements. The SSA includes City of Burlington, Bohner's Lake Sanitary District, Echo Lak Sanitary District, and Brown's Lake Sanitary District.

MISSION

To be the responsible custodian of Wastewater Collection for all current and future customers consistent with state and federal regulations in the most cost effective manner possible and to educate the public about the benefits of being a good water steward.

2018 Goals

2017 ACCOMPLISHMENTS

ENTERPRISE FUNDS

DEPARTMENT OF PUBLIC WORKS: Sewer Utility

SALARIES CHARGED TO THIS DEPARTMENT

Position	Annual Salary	% Charged	2017 Actual	2018 Proposed
Finance Director Treasurer	\$83,574	22.50%	\$18,804.24	\$19,656
City Administrator	\$127,005	25.00%	\$31,751.20	\$33,143
City Clerk	\$56,867	25.00%	\$14,216.80	\$14,847
Payroll Clerk/Benefits Coordinator	\$45,448	25.00%	\$11,362.00	\$11,886
PT Administrative Assistant	\$21,123	15.00%	\$3,168.38	\$7,393
Engineering Tech	\$61,838	25.00%	\$15,459.60	\$15,538
Mayor	\$7,200	25.00%	\$1,800.00	\$1,800
Alderman	\$3,600	25.00%	\$900.00	\$900
Alderman	\$3,600	25.00%	\$900.00	\$900
Alderman	\$3,600	25.00%	\$900.00	\$900
Alderman	\$3,600	25.00%	\$900.00	\$900
Alderman	\$3,600	25.00%	\$900.00	\$900
Alderman	\$3,600	25.00%	\$900.00	\$900
Alderman	\$3,600	25.00%	\$900.00	\$900
Alderman	\$3,600	25.00%	\$900.00	\$900
DPW Director	\$83,574	50.00%	\$41,787.20	\$43,628
WWTP Operator	\$56,035	100.00%	\$56,035.20	\$56,769
Lab Tech	\$60,757	100.00%	\$60,756.80	\$62,890
Lab Tech	\$46,738	100.00%	\$46,737.60	\$48,063
PT Lab Tech	\$28,405	100.00%	\$28,405.00	\$47,439
WWTP Operator	\$54,642	100.00%	\$54,641.60	\$56,665
WWTP Foreman	\$63,482	100.00%	\$63,481.60	\$62,682
WWTP Operator	\$54,538	100.00%	\$54,537.60	\$56,665
Administrative Assistant	\$39,520	100.00%	\$39,520.00	\$45,593
Billing Coordinator	\$40,602	30.00%	\$12,180.48	\$12,690
TOTAL			\$ 561,845	\$604,542

BUDGET NOTES

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2017 Budget Notes: Top 5 Expenses

Line Item	Dollars	% of Dept Exp	% of Tot Exp
Total Salaries & Wages	\$ 620,542	17.17%	0.07
Benefits, Less Health Insurance	\$ 318,003	8.80%	0.03
220-Electric	\$ 224,400	6.21%	0.02
Health Insurance	\$ 190,555	5.27%	0.02
Sludge Removal	\$ 100,000	2.77%	0.01
All Other	\$ 2,534,235	70.13%	0.28
TOTAL	\$ 3,797,180	100.00%	0.42

3 Year Projection	2018	PY % Inc	2019.00	PY % Inc	2020	PY % Inc
Total Salaries & Wages	\$ 629,850	1.5%	639297.96	1.5%	\$ 648,887	1.5%
Benefits, Less Health Insurance	\$ 321,183	1.0%	324394.80	1.0%	\$ 327,639	1.0%
220-Electric	\$ 233,376	4.0%	238043.52	2.0%	\$ 242,804	2.0%
Health Insurance	\$ 190,555	0.0%	192460.36	1.0%	\$ 194,385	1.0%
Sludge Removal	\$ 102,000	2.0%	103020.00	1.0%	\$ 104,050	1.0%
All Other	\$ 2,584,919	2.0%	2636617.70	2.0%	\$ 2,689,350	2.0%
TOTAL	\$ 4,061,883	7.0%	4133834.34	1.8%	\$ 4,207,116	1.8%

ENTERPRISE FUNDS

DEPARTMENT OF PUBLIC WORKS: Sewer Utility Overall Financial

OPERATING REVENUES

Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
Public Charges for Services	\$2,642,222	\$ 2,321,954	\$ 3,049,942	\$ 3,036,691	\$ 3,164,837	\$ 3,307,750	\$ 3,074,305	\$ 3,295,051	-0.4%
Miscellaneous Revenues	\$ 22,131	\$ 51,279	\$ 40,846	\$ 31,227	\$ 19,481	\$ 8,050	\$ 19,100	\$ 20,500	154.7%
Other Funding Sources	\$ 465,195	\$ -	\$ 660,506	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL OPERATING REVENUE	\$3,129,548	\$ 2,373,233	\$ 3,751,294	\$ 3,067,918	\$ 3,184,317	\$ 3,315,800	\$ 3,093,405	\$ 3,315,551	0.0%

OPERATING EXPENSES

Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
Wages & Benefits	\$ 813,690	\$ 876,964	\$ 836,915	\$ 794,460	\$ 878,982	\$ 927,838	\$ 862,321	\$ 975,095	5.1%
Operation Expenses	\$1,718,798	\$ 1,860,564	\$ 1,905,946	\$ 2,644,355	\$ 2,100,181	\$ 2,675,233	\$ 2,474,121	\$ 2,576,895	-3.7%
Utilities	\$ 302,604	\$ 335,175	\$ 320,422	\$ 292,490	\$ 282,739	\$ 295,000	\$ 277,000	\$ 282,540	-4.2%
Transfer to Water Utility									
TOTAL EXPENSES	\$2,835,091	\$ 3,072,703	\$ 3,063,282	\$ 3,731,305	\$ 3,261,902	\$ 3,898,071	\$ 3,613,442	\$ 3,834,530	-1.6%

Revenue OVER (UNDER) Expenses	\$ 294,457	\$ (699,470)	\$ 688,012	\$ (663,387)	\$ (77,585)	\$ (582,271)	\$ (520,037)	\$ (518,979)	-10.9%
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CASHFLOW

Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget
Sales Revenue		\$ 2,373,233	\$ 3,751,294	\$ 3,067,918	\$ 3,184,317	\$ 3,315,800	\$ 3,093,405	\$ 3,315,551
Expenses		\$(3,072,703)	\$(3,063,282)	\$(3,731,305)	\$(3,261,902)	\$(3,898,071)	\$(3,613,442)	\$(3,834,530)
Bond Proceeds		\$6,558,920				\$0	\$0	
Add Back Depreciation		\$ 1,366,840	\$ 1,482,904	\$ 1,666,752	\$ 1,684,870	\$ 1,850,000	\$ 1,702,980	\$ 1,721,098
Subtotal Cash before Debt		\$ 7,226,290	\$ 2,170,916	\$ 1,003,365	\$ 1,607,285	\$ 1,267,729	\$ 1,182,943	\$ 1,202,119
Loan/Bond Principal Payments		\$(841,882)	\$(591,576)	\$(665,805)	\$(310,339)	\$(686,814)	\$(686,814)	\$(703,874)
Other Transfer Out								
Sub total before Capital		\$ 6,384,408	\$ 1,579,340	\$ 337,560	\$ 1,296,946	\$ 580,915	\$ 496,129	\$ 498,246
Capital Improvements		\$(7,808,822)	\$(202,906)	\$(77,572)	\$(72,906)	\$(1,803,394)	\$(1,803,394)	\$(116,906)
Subtotal Before Restricted Cash		\$(1,424,414)	\$ 1,376,434	\$ 259,988	\$ 1,224,040	\$ (1,222,479)	\$(1,307,265)	\$ 381,340
Adjusted Contributions A/P, A/R		\$709,052	\$66,000	\$291,220	\$291,220	\$66,000	\$66,000	\$250,000
Due to other Funds (Net Chg)		\$311,536	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$27,000
Required Cash for Bond Payments		\$(70,157)	\$(49,298)	\$(85,253)	\$(51,723)	\$(57,235)	\$(91,311)	\$(91,746)
Other Transfer Out		\$122,434	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000
Advance to Water Utility								
Net Cash		\$(351,549)	\$1,478,136	\$550,955	\$1,548,537	\$(1,128,713)	\$(1,247,576)	\$626,594

ENTERPRISE FUNDS													
DEPARTMENT OF PUBLIC WORKS: Sewer Utility Revenues													
Revenue Summary													
Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017	2019	2020	2021
OTHER SEWER REVENUES											3 Year Projection		
621-404740-000	Other Sewer Revenues	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
SUBTOTAL		-	-	-	-		-	-	-		-	-	-
PUBLIC CHARGES FOR SERVICES											3 Year Projection		
621-454542-000	Special Assessment - Sewer	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
621-454560-000	Sewer Charge	\$ 1,531,718	\$ 1,453,311	\$ 1,871,449	\$ 1,883,784	\$ 1,924,830	\$ 1,995,000	\$ 1,900,000	\$ 2,000,000	0.3%	\$ 1,957,000	\$ 2,015,710	\$ 2,076,181
621-454561-000	Echo Lake Sewer Charge	\$ 204,308	\$ 48,704	\$ 42,798	\$ 27,153	\$ 26,351	\$ 126,000	\$ 24,000	\$ 24,000	-81.0%	\$ 250,000	\$ 300,000	\$ 350,000
621-454562-000	Browns Lake Sewer Charge	\$ 284,883	\$ 195,513	\$ 345,589	\$ 323,539	\$ 440,781	\$ 420,000	\$ 420,000	\$ 440,000	4.8%	\$ 420,000	\$ 420,000	\$ 420,000
621-454563-000	WWTP Lab Testing	\$ 35,505	\$ 37,420	\$ 37,195	\$ 32,717	\$ 36,061	\$ 40,000	\$ 40,000	\$ 50,000	25.0%	\$ 40,000	\$ 36,000	\$ 37,000
621-454564-000	Septage	\$ 321,925	\$ 305,699	\$ 397,073	\$ 405,564	\$ 414,149	\$ 400,000	\$ 413,630	\$ 440,000	10.0%	\$ 400,000	\$ 450,000	\$ 500,000
621-454565-000	Contributions in Aid	\$ 59,250	\$ 58,848	\$ 74,787	\$ 101,871	\$ 108,900	\$ 60,000	\$ 60,000	\$ 109,000	81.7%	\$ 60,000	\$ 60,000	\$ 60,000
621-454566-000	Bohners Lake Sewer Charge	\$ 186,716	\$ 202,963	\$ 252,655	\$ 245,261	\$ 197,088	\$ 250,000	\$ 200,000	\$ 200,000	-20.0%	\$ 200,000	\$ 200,000	\$ 200,000
621-454567-000	Sewer Forfeited Discounts	\$ 17,597	\$ 16,455	\$ 17,199	\$ 16,618	\$ 16,516	\$ 16,000	\$ 16,000	\$ 16,000	0.0%	\$ 16,500	\$ 17,000	\$ 175,000
621-454569-000	WWTP Miscellaneous Services	\$ 320	\$ 3,039	\$ 11,196	\$ 185	\$ 160	\$ 750	\$ 675	\$ 200	-73.3%	\$ 500	\$ 500	\$ 500
SUBTOTAL		2,642,222	2,321,954	3,049,942	3,036,691	3,164,837	3,307,750	3,074,305	3,279,200	-0.9%	3,344,000	3,499,210	3,818,681
MISCELLANEOUS REVENUE											3 Year Projection		
621-484811-000	Interest on Investments	\$ 16,727	\$ 14,528	\$ 7,416	\$ 20,732	\$ 19,435	\$ 7,500	\$ 19,000	\$ 19,000	153.3%	\$ 9,000	\$ 9,000	\$ 9,000
621-484812-000	Interest on TIF Advances		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
621-484831-000	Sale of General Property	\$ 1,155	\$ 1,667	\$ 274	\$ 4,655	\$ -	\$ 300	\$ -	\$ -		\$ -	\$ -	\$ -
621-484832-000	Miscellaneous Income		\$ 35,084	\$ 1,532	\$ 5,840	\$ 46	\$ 250	\$ 100	\$ 1,500	500.0%	\$ 100	\$ 100	\$ 100
621-484835-000	Insurance Recovery	\$ 4,249	\$ -	\$ 31,624	\$ -	\$ -					\$ -	\$ -	\$ -
SUBTOTAL		22,131	51,279	40,846	31,227	19,481	8,050	19,100	20,500	154.7%	9,100	9,100	9,100
OTHER FINANCING SOURCES											3 Year Projection		
621-494900-000	Capital Reserves		\$ -	\$ -	\$ -	\$ -					\$ -	\$ -	\$ -
621-494912-000	Long Term Debt Project		\$ -	\$ -	\$ -	\$ -					\$ -	\$ -	\$ -
621-494921-000	Transfer from General Fund		\$ -	\$ -	\$ -	\$ -					\$ -	\$ -	\$ -
621-494922-000	Operating Transfers In	\$ 122,434	\$ -	\$ 660,506	\$ -	\$ -					\$ -	\$ -	\$ -
621-499000-000	Contributions Other	\$ 342,762	\$ -	\$ -	\$ -	\$ -					\$ -	\$ -	\$ -
SUBTOTAL		\$ 465,195	\$ -	\$ 660,506	\$ -		\$ -	\$ -	\$ -				
TOTAL		\$ 3,129,548	\$ 2,373,233	\$ 3,751,294	\$ 3,067,918	\$ 3,184,317	\$ 3,315,800	\$ 3,093,405	\$ 3,299,700	-0.5%	\$ 3,353,100	\$ 3,508,310	\$ 3,827,781

ENTERPRISE FUNDS

DEPARTMENT OF PUBLIC WORKS: Sewer Utility Expenses & Capital

Expense Summary											2019	2020	2021
Acct	Line Item	2012	2013	2014	2015	2016	2017	2017 Est.	2018	Budget %	3 Year Projection		
		Actual	Actual	Actual	Actual	Actual	Budget	Actual	Budget	Chg fr 2017			
621-506410-000	Uncollectible Accounts	\$ 1,189	\$ 4,111	\$ 16	\$ (201)	\$ 547	\$ 200	\$ (54)	\$ 500	150.0%	\$ 500	\$ 500	\$ 500
621-575740-111	Salaries	\$ 499,969	\$ 525,891	\$ 504,420	\$ 496,634	\$ 546,784	\$ 594,172	\$ 535,471	\$ 604,542	1.7%	\$ 613,610	\$ 622,814	\$ 632,157
621-575740-113	Overtime	\$ 22,841	\$ 27,266	\$ 21,222	\$ 20,810	\$ 21,438	\$ 16,000	\$ 31,347	\$ 16,000	0.0%	\$ 16,000	\$ 16,000	\$ 16,000
621-575740-143	Longevity	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
621-575740-145	Employee Reimbursement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
621-575740-151	FICA	\$ 38,222	\$ 40,366	\$ 39,719	\$ 38,673	\$ 42,061	\$ 48,614	\$ 41,560	\$ 49,429	1.7%	\$ 50,171	\$ 50,923	\$ 51,687
621-575740-152	Retirement	\$ 52,816	\$ 62,671	\$ 64,060	\$ 33,858	\$ 37,880	\$ 40,880	\$ 37,693	\$ 40,362	-1.3%	\$ 72,651	\$ 130,772	\$ 235,390
621-575740-153	Employee Benefits	\$ 74	\$ 62	\$ 62	\$ 100	\$ 138	\$ 100	\$ 137	\$ 138	38.0%	\$ 138	\$ 138	\$ 138
621-575740-154	Health Insurance	\$ 170,300	\$ 184,572	\$ 181,395	\$ 171,317	\$ 197,031	\$ 194,679	\$ 183,290	\$ 227,905	17.1%	\$ 250,695	\$ 265,737	\$ 281,681
621-575740-155	Life Insurance	\$ 1,580	\$ 908	\$ 931	\$ 783	\$ 1,044	\$ 1,110	\$ 985	\$ 1,069	-3.7%	\$ 1,080	\$ 1,096	\$ 1,118
621-575740-156	Vision	\$ 414	\$ 296	\$ 263	\$ 270	\$ 293	\$ 284	\$ 245	\$ 269	-5.5%	\$ 271	\$ 275	\$ 281
621-575740-157	Inservice Training	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
621-575740-158	Dental	\$ 7,350	\$ 7,779	\$ 7,645	\$ 7,731	\$ 9,089	\$ 7,852	\$ 7,717	\$ 7,582	-3.4%	\$ 7,657	\$ 7,772	\$ 7,928
621-575740-159	Clothing Allowance	\$ 4,934	\$ 4,987	\$ 5,467	\$ 5,188	\$ 4,866	\$ 5,500	\$ 5,426	\$ 5,500	0.0%	\$ 5,480	\$ 5,535	\$ 5,590
621-575740-160	Workers Compensation	\$ 13,699	\$ 17,234	\$ 15,175	\$ 17,543	\$ 13,038	\$ 17,000	\$ 16,870	\$ 17,000	0.0%	\$ 17,000	\$ 17,000	\$ 17,000
621-575740-161	Unemployment	\$ 2,826	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
621-575740-162	EAP Service	\$ 447	\$ 447	\$ 447	\$ 447	\$ 366	\$ 447	\$ 381	\$ 400	-10.5%	\$ 400	\$ 400	\$ 400
621-575740-163	Sick, Vacation, & Comp	\$ (1,781)	\$ 4,485	\$ (3,892)	\$ 1,107	\$ 4,956	\$ 1,200	\$ 1,200	\$ 4,900	308.3%	\$ 1,224	\$ 1,248	\$ 1,273
621-575740-164	Insurance Opt Out	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
621-575740-211	Physicals-Med.	\$ 367	\$ 355	\$ 334	\$ 559	\$ 279	\$ 830	\$ 800	\$ 800	-3.6%	\$ 808	\$ 816	\$ 824
621-575740-220	Electric	\$ 240,317	\$ 263,554	\$ 227,234	\$ 225,505	\$ 224,190	\$ 220,000	\$ 220,000	\$ 224,400	2.0%	\$ 237,864	\$ 252,136	\$ 267,264
621-575740-221	Water	\$ 25,948	\$ 26,821	\$ 26,564	\$ 27,551	\$ 29,335	\$ 25,000	\$ 25,000	\$ 25,500	2.0%	\$ 26,265	\$ 27,053	\$ 27,865
621-575740-222	Gas	\$ 36,339	\$ 44,800	\$ 66,624	\$ 39,434	\$ 29,214	\$ 50,000	\$ 32,000	\$ 32,640	-34.7%	\$ 33,293	\$ 33,959	\$ 34,638
621-575740-225	Telephone	\$ 2,959	\$ 3,830	\$ 5,605	\$ 5,483	\$ 5,017	\$ 5,200	\$ 5,300	\$ 5,406	4.0%	\$ 5,514	\$ 5,624	\$ 5,737
621-575740-240	Fuel, Oil and Lubricants	\$ 10,921	\$ 10,161	\$ 11,366	\$ 9,132	\$ 6,623	\$ 7,500	\$ 7,500	\$ 7,500	0.0%	\$ 7,650	\$ 7,803	\$ 7,959
621-575740-241	Repairs & Maint - IT	\$ -	\$ -	\$ -	\$ 1,275	\$ 375	\$ 500	\$ -	\$ 400	-20.0%	\$ -	\$ -	\$ -
621-575740-242	Repairs and Maint - Vehicles	\$ 4,950	\$ 5,682	\$ 3,675	\$ 6,814	\$ 8,805	\$ 5,000	\$ 4,000	\$ 5,000	0.0%	\$ 5,100	\$ 5,202	\$ 5,306
621-575740-244	Repairs and Maint - Equip	\$ 63,285	\$ 48,619	\$ 47,256	\$ 32,318	\$ 34,427	\$ 50,000	\$ 50,000	\$ 50,000	0.0%	\$ 51,000	\$ 52,020	\$ 53,060
621-575740-245	Ground Improvements	\$ 1,426	\$ 1,105	\$ 2,199	\$ 714	\$ 2,618	\$ 2,500	\$ 4,200	\$ 4,200	68.0%	\$ 4,326	\$ 4,456	\$ 4,589
621-575740-246	Repairs and Maint - Off Equip	\$ 7,120	\$ 3,043	\$ 4,183	\$ 4,650	\$ 4,073	\$ 5,000	\$ 6,000	\$ 5,000	0.0%	\$ 5,050	\$ 5,101	\$ 5,152
621-575740-247	WWTP Reserve Plant Replacement	\$ 2,658	\$ -	\$ 3,379	\$ -	\$ -	\$ 13,810	\$ 22,000	\$ 22,000	59.3%	\$ 22,000	\$ 22,000	\$ 22,000
621-575740-248	Plant Operation	\$ 26,508	\$ 29,476	\$ 25,797	\$ 32,846	\$ 20,674	\$ 50,000	\$ 54,000	\$ 50,000	0.0%	\$ 51,000	\$ 52,020	\$ 53,060
621-575740-249	Laboratory	\$ 26,690	\$ 24,300	\$ 22,203	\$ 22,236	\$ 24,617	\$ 25,000	\$ 22,000	\$ 25,000	0.0%	\$ 26,250	\$ 27,563	\$ 28,941
621-575740-252	Manhole Repair	\$ 2,137	\$ 13,110	\$ -	\$ 1,275	\$ -	\$ 5,000	\$ -	\$ 2,000	-60.0%	\$ 2,060	\$ 2,122	\$ 2,185
621-575740-253	Phosphate Removal	\$ 19,289	\$ 14,193	\$ 13,789	\$ 15,990	\$ 15,382	\$ 35,000	\$ 21,000	\$ 35,000	0.0%	\$ 42,000	\$ 50,400	\$ 60,480
621-575740-254	Sludge Removal	\$ 12,204	\$ 132,918	\$ 89,075	\$ 96,331	\$ 89,685	\$ 100,000	\$ 90,000	\$ 100,000	0.0%	\$ 110,000	\$ 121,000	\$ 133,100
621-575740-298	Contract Services	\$ 56,066	\$ 86,813	\$ 65,460	\$ 58,532	\$ 76,922	\$ 57,000	\$ 57,000	\$ 57,000	0.0%	\$ 58,710	\$ 60,471	\$ 62,285
621-575740-310	Office Supplies/Postage	\$ 5,450	\$ 6,645	\$ 8,508	\$ 6,966	\$ 8,271	\$ 6,000	\$ 8,100	\$ 8,100	35.0%	\$ 8,262	\$ 8,427	\$ 8,596
621-575740-330	Sewer Travel	\$ 4,600	\$ 2,769	\$ 1,677	\$ 7,244	\$ 2,744	\$ 5,000	\$ 5,000	\$ 5,000	0.0%	\$ 5,000	\$ 5,000	\$ 5,000
621-575740-342	Disinfection Ultra Violet	\$ 4,108	\$ 2,090	\$ 3,023	\$ 1,085	\$ 920	\$ 5,000	\$ 4,000	\$ 4,000	-20.0%	\$ 4,120	\$ 4,244	\$ 4,371
621-575740-353	Rep. & Maint. Lift St.	\$ 32,049	\$ 12,755	\$ 14,040	\$ 7,414	\$ 10,644	\$ 30,000	\$ 15,000	\$ 15,000	-50.0%	\$ 15,750	\$ 16,538	\$ 17,364
621-575740-359	San. Sewer Rep/Maint.	\$ 40,121	\$ 9,824	\$ 16,016	\$ 32,575	\$ 9,925	\$ 25,000	\$ 15,000	\$ 25,000	0.0%	\$ 25,750	\$ 26,523	\$ 27,318
621-575740-371	Reg/Permits & Outside	\$ 24,150	\$ 24,317	\$ 21,860	\$ 20,516	\$ 18,587	\$ 35,000	\$ 21,000	\$ 35,000	0.0%	\$ 35,000	\$ 35,000	\$ 35,000
621-575740-374	Safety	\$ 4,360	\$ 4,170	\$ 5,719	\$ 6,908	\$ 3,910	\$ 5,000	\$ 4,000	\$ 4,000	-20.0%	\$ 4,000	\$ 4,000	\$ 4,000
621-575740-375	TV & Seal San. Sewer	\$ 10,030	\$ 8,941	\$ 9,984	\$ 11,084	\$ 14,884	\$ 17,000	\$ 15,000	\$ 20,000	17.6%	\$ 20,600	\$ 21,218	\$ 21,855
621-575740-400	Depreciation	\$ 1,307,845	\$ 1,366,840	\$ 1,482,904	\$ 1,666,752	\$ 1,684,870	\$ 1,850,000	\$ 1,702,980	\$ 1,721,098	-7.0%	\$ 1,686,676	\$ 1,652,943	\$ 1,619,884
621-575740-505	Legal Fees	\$ 1,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
621-575740-510	Insurance	\$ 40,005	\$ 48,607	\$ 47,897	\$ 61,950	\$ 55,930	\$ 57,000	\$ 62,348	\$ 63,595	11.6%	\$ 64,867	\$ 66,164	\$ 67,487
621-575740-520	Loan/Bond Interest	\$ -	\$ -	\$ -	\$ 225,128	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
621-575740-622	Interest Expense (Debt Service)	\$ 50	\$ -	\$ -	\$ 308,576	\$ -	\$ 277,893	\$ 277,893	\$ 306,796	10.4%	\$ 306,796	\$ 306,796	\$ 306,796
621-575740-630	Amortization	\$ 6,761	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
	TOTAL	\$ 2,835,091	\$ 3,072,703	\$ 3,063,282	\$ 3,731,305	\$ 3,261,902	\$ 3,898,071	\$ 3,613,442	\$ 3,834,530	-1.6%	\$ 3,902,088	\$ 3,996,307	\$ 4,142,759

ENTERPRISE FUNDS

DEPARTMENT OF PUBLIC WORKS: Sewer Utility Expenses & Capital

DEPARTMENT OF PUBLIC WORKS: Sewer Utiliyy Capital Expense Summary								
Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget
Tanker Truck Replacement						\$ 125,000.00	\$ 125,000.00	
WW Plant Expansion Phase 2	\$2,000,000.00	\$5,722,769.00						
Vactor Sewer Truck		\$0.00	\$72,906.10	\$77,572.00	\$72,906.00	\$72,906.00	\$72,906.00	\$72,906
DPW Building Portion	\$150,000.00							
Stand-By Generator		\$75,000.00						
1-Ton Service Truck			\$70,000.00					\$44,000
Flare Replacement			\$40,000.00					
Pump Upgrades			\$20,000.00					
Pine Street Extension						\$10,488.00	\$10,488.00	
Sewer Capital Projects						\$413,737.00	\$413,737.00	
Kendall Street Reconstruct						\$1,306,263.00	\$1,306,263.00	
	\$2,150,000	\$5,797,769	\$202,906	\$77,572	\$72,906	\$1,803,394	\$1,803,394	\$116,906

ENTERPRISE FUNDS

Burlington Municipal Airport

The Burlington Municipal Airport operates, and maintains the taxiways, runways and hangar space at the Airport

BUDGET NOTES

2015 and forward - Airport sold hangar building housing office to City, Now renting space from City. City sold storage hangar to Airport.

2017 Budget Notes: Top 5 Expenses

Line Item	Dollars	% of Dept Exp	% of Tot Exp
Fuel For Resale	\$ 539,000	70.40%	5.9%
Contract Services	\$ 14,000	1.83%	0.2%
Repairs & Maint Grounds	\$ 10,000	1.31%	0.1%
Electric	\$ 13,286	1.74%	0.1%
Snow Removal	\$ 12,000	1.57%	0.1%
All Other	\$ 192,796	25.18%	2.1%
TOTAL	\$ 781,081	102.02%	8.5%

3 Year Projection	2018	PY % Inc	2019	PY % Inc	2020	PY % Inc
Fuel For Resale	\$ 549,780	2.0%	\$ 555,278	1.0%	\$ 560,831	1.0%
Contract Services	\$ 14,350	2.5%	\$ 14,637	2.0%	\$ 14,930	2.0%
Repairs & Maint Grounds	\$ 10,200	2.0%	\$ 10,404	2.0%	\$ 10,612	2.0%
Electric	\$ 13,286	0.0%	\$ 13,418	1.0%	\$ 13,553	1.0%
Snow Removal	\$ 12,240	2.0%	\$ 12,362	1.0%	\$ 12,486	1.0%
All Other	\$ 196,651	2.0%	\$ 200,584	2.0%	\$ 204,596	2.0%
TOTAL	\$ 796,507	2.0%	\$ 806,684	1.3%	\$ 817,007	1.3%

ENTERPRISE FUNDS

Burlington Municipal Airport Financials

Revenue Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017	2019	2020	2021
											3 Year Projection		
TAXES													
623-414111-000	Tax Levy		\$ -	\$ -				\$ -	\$ -		\$ -	\$ -	\$ -
	Subtotal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
SECIAL ASSESSMENT													
623-454542-000	Special Assess-Airport	\$ -	\$ -	\$ -				\$ -	\$ -		\$ -	\$ -	\$ -
	Subtotal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
MISCELLANEOUS REVENUE													
623-484811-000	Interest Income	\$ 21	\$ 45	\$ 73	\$ 63	\$ -	\$ 70	\$ -	\$ -		\$ -	\$ -	\$ -
623-484821-000	Rent/Lease Buildings	\$ -	\$ -	\$ 38,394	\$ 67,313	\$ 71,593	\$ 67,000	\$ 78,456	\$ 75,000	11.9%	\$ -	\$ -	\$ -
623-484828-000	Agricultural Lease	\$ 8,688	\$ 6,250	\$ 11,121	\$ 11,121	\$ 11,121	\$ 11,000	\$ 8,341	\$ 10,000	-9.1%	\$ 10,100	\$ 10,201	\$ 10,303
623-484829-000	Rents	\$ 22,466	\$ 26,100	\$ 20,695	\$ 25,308	\$ 16,891	\$ 26,000	\$ 2,750	\$ 16,891	-35.0%	\$ 16,891	\$ 16,891	\$ 16,891
623-484830-000	Hangar Sales Revenue	\$ (567)	\$ 6,265	\$ 108,735	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
623-484832-000	Miscellaneous Income	\$ 300	\$ 300	\$ 25	\$ 16	\$ -	\$ 20	\$ -	\$ -		\$ -	\$ -	\$ -
623-484840-000	Fuel Surcharge	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
623-484848-000	Fuel Sales	\$ 860,705	\$ 882,401	\$ 848,199	\$ 744,324	\$ 554,543	\$ 775,000	\$ 595,833	\$ 600,000	-22.6%	\$ 630,000	\$ 661,500	\$ 694,575
	Subtotal	\$ 891,612	\$ 921,361	\$ 1,027,242	\$ 848,145	\$ 654,147	\$ 879,090	\$ 685,380	\$ 701,891	-22.0%	\$ 656,991	\$ 688,592	\$ 721,769
OTHER SOURCES													
623-494929-000	Transfer from other Fund	\$ -	\$ -	\$ -				\$ -	\$ -		\$ -	\$ -	\$ -
623-499950-000	Capital Contributions	\$ -	\$ -	\$ -				\$ -	\$ -		\$ -	\$ -	\$ -
	Subtotal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
	TOTAL	\$ 891,612	\$ 921,361	\$ 1,027,242	\$ 848,145	\$ 654,147	\$ 879,090	\$ 685,380	\$ 701,891	2.4%	\$ 656,991	\$ 688,592	\$ 721,769

Expense Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017	2019	2020	2021
											3 Year Projection		
623-575740-200	Fuel For Resale	\$ 743,644	\$ 778,822	\$ 758,900	\$ 576,610	\$ 469,437	\$ 600,000	\$ 538,502	\$ 539,000	-10.2%	\$ 544,390	\$ 549,834	\$ 555,332
623-575740-205	Fuel Tax	\$ 10,696	\$ 10,521	\$ 11,480	\$ 12,118	\$ 10,469	\$ 12,960	\$ 9,771	\$ 9,800	-24.4%	\$ 6,315	\$ 6,378	\$ 6,442
623-575740-210	Credit Card Fees	\$ 18,570	\$ 19,481	\$ 18,434	\$ 16,208	\$ 12,327	\$ 17,440	\$ 13,048	\$ 13,100	-24.9%	\$ 13,383	\$ 13,672	\$ 13,967
623-575740-220	Electric	\$ 8,799	\$ 9,758	\$ 14,362	\$ 13,863	\$ 12,994	\$ 14,000	\$ 13,025	\$ 13,286	-5.1%	\$ 13,684	\$ 14,095	\$ 14,518
623-575740-225	Telephone	\$ 2,346	\$ 2,576	\$ 2,852	\$ 3,019	\$ 2,023	\$ 3,000	\$ 2,152	\$ 2,196	-26.8%	\$ 2,239	\$ 2,284	\$ 2,330
623-575740-242	Repairs & Maint Equipment	\$ 3,790	\$ 14,707	\$ 13,175	\$ 17,767	\$ 6,042	\$ 10,000	\$ 8,578	\$ 9,000	-10.0%	\$ 9,450	\$ 9,923	\$ 10,419
623-575740-244	Snow Removal	\$ 6,102	\$ 16,011	\$ 14,580	\$ 12,935	\$ 8,052	\$ 13,000	\$ 1,217	\$ 12,000	-7.7%	\$ 12,600	\$ 13,230	\$ 13,892
623-575740-245	Repairs & Maint Grounds	\$ 22,671	\$ 13,033	\$ 18,301	\$ 19,272	\$ 20,526	\$ 10,000	\$ 17,605	\$ 10,000	0.0%	\$ 10,200	\$ 10,404	\$ 10,612
623-575740-246	Repairs & Maint Taxiway	\$ 10,780	\$ 2,608	\$ 8,009	\$ 2,395	\$ 12,625	\$ 2,500	\$ 7,674	\$ 8,000	220.0%	\$ 8,120	\$ 8,242	\$ 8,365
623-575740-247	Repairs & Maint Buildings	\$ 1,167	\$ 1,004	\$ 5,344	\$ 12,339	\$ 3,566	\$ 30,000	\$ 1,340	\$ 15,000	-50.0%	\$ 15,300	\$ 15,606	\$ 15,918
623-575740-249	Weathermation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
623-575740-265	Airport Fly-In	\$ 1,006	\$ 830	\$ 777	\$ 1,267	\$ 2,029	\$ 2,000	\$ 683	\$ 2,000	0.0%	\$ 2,000	\$ 2,000	\$ 2,000
623-575740-298	Contract Services	\$ 13,823	\$ 21,970	\$ 11,950	\$ 11,172	\$ 13,364	\$ 12,000	\$ 19,330	\$ 14,000	16.7%	\$ 14,280	\$ 14,566	\$ 14,857
623-575740-310	Operating Supplies	\$ 501	\$ 723	\$ 1,456	\$ 1,241	\$ 1,587	\$ 1,500	\$ 2,752	\$ 2,500	66.7%	\$ 2,500	\$ 2,500	\$ 2,500
623-575740-330	Travel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
623-575740-400	Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
623-575740-450	Rent	\$ 10,380	\$ 10,380	\$ 4,325	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
623-575740-500	New Taxiway Refunds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
623-575740-505	Legal Fees	\$ -	\$ -	\$ 2,100	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
623-575740-510	Insurance	\$ 5,224	\$ 5,280	\$ 3,878	\$ 5,281	\$ 5,925	\$ 5,995	\$ 8,100	\$ 6,000	0.1%	\$ 6,060	\$ 6,121	\$ 6,182
623-575740-511	Depreciation	\$ 83,886	\$ 83,818	\$ 92,429	\$ 99,752	\$ 96,708	\$ 100,000	\$ 96,708	\$ 100,000	0.0%	\$ 100,600	\$ 100,500	\$ 100,400
623-575740-512	Advertising/Printing	\$ 95	\$ 98	\$ 98	\$ 98	\$ 98	\$ 100	\$ 150	\$ 200	100.0%	\$ 200	\$ 200	\$ 200
623-575740-623	Operating Transfer Out/Admin	\$ -	\$ 15,000	\$ -	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	0.0%	\$ 25,000	\$ 25,000	\$ 25,000
	TOTAL	\$ 943,479	\$ 1,006,620	\$ 982,450	\$ 830,337	\$ 702,771	\$ 859,495	\$ 765,635	\$ 781,081	-10.9%	\$ 786,321	\$ 794,553	\$ 802,933
	Revenue Over (Under) Expenses	(\$51,866.99)	(\$85,259.06)	\$44,791.56	\$17,808.07	(\$48,624.25)	\$19,595.00	(\$80,254.70)	(\$79,190)	-1.3%	(\$129,330.48)	(\$105,961.42)	(\$81,164.34)



This section contains Non-Major Funds. These funds are used to finance specific purposes in the city. Funding can be from the General Fund, Donations, Grants or Loans.

City of Burlington 2018 Annual Budget

Non-Major Funds

- 2017 Projects Fund
- Community Development Block Grant Fund
- Storm Water Management Fund
- Downtown Redevelopment Fund
- Façade Grant Fund
- TIF 3 Revolving Loan Fund
- Donations Fund
- Capital Projects Infrastructure Fund
- Library Trust Fund
- Park Development Fund
- Wemhoff Trust Fund

NON-MAJOR FUNDS

NON-MAJOR FUNDS: 2017 Projects Fund 453

Revenue/Transfer In Summary

Acct	Departmental Contribution	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
453-484810-000	PRINCIPLE					\$ -		\$ -	\$ -	
453-484811-000	INTEREST ON LGIP INVESTMENTS					\$ -	\$ -	\$ 17,686	\$ -	
453-484812-000	INTEREST					\$ -		\$ -	\$ -	
453-484841-000	DONATIONS 2017: POOL					\$ 4,000		\$ -	\$ -	
453-494912-000	PROCEEDS FROM BORROWING					\$ -		\$ 9,615,206	\$ -	
453-494920-000	CAPITAL PROJECTS					\$ -		\$ -	\$ -	
TOTAL		\$ -	\$ -	\$ -	\$ -	\$ 4,000	\$ -	\$ 9,632,892	\$ -	

Expenditure Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
453-515157-213	AUDIT & ACCOUNTING					\$ -	\$ -	\$ -	\$ -	
453-555551-399	Other 2018 Water Projects					\$ -		\$ -	\$ 736,000	
453-565616-821	2017 Parks Projects					\$ -		\$ 168,000	\$ -	
453-565616-823	2017 Pool Construction Project					\$ 65,915		\$ 2,500,000	\$ 2,834,085	
453-565616-825	2017 Kendall Street Street/Storm Portion					\$ -		\$ 603,311	\$ -	
453-565616-826	2017 Lewis Street Project					\$ -		\$ 250,000	\$ -	
453-565616-827	2017 Water Portion Kendall St					\$ -		\$ 28,180	\$ -	
453-565616-829	2017 Sewer Portion Kendall St					\$ -		\$ 1,306,263	\$ -	
453-575720-298	Pine Street Sewer Extension					\$ -	\$ -	\$ 104,088	\$ -	
453-595923-399	Standby Generator-Water					\$ -	\$ -	\$ 200,000	\$ 200,000	
	Transfers (IN) OUT					\$ -	\$ -	\$ -	\$ -	
TOTAL		\$ -	\$ -	\$ -	\$ -	\$ 65,915	\$ -	\$ 5,159,842	\$ 3,770,085	

Beginning Fund Balances 01/01	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (61,915)	\$ 4,411,135	
Net Change	\$0	\$0	\$0	\$0	\$0	(\$61,915)	\$0	\$4,473,050	(\$3,770,085)	
Ending Fund Balance 12/31	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (61,915)	\$ -	\$ 4,411,135	\$ 641,050	

NON-MAJOR FUNDS

NON-MAJOR FUNDS: Community Development Block Grant Fund 253

Revenue/Transfer In Summary										
Acct	Departmental Contribution	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
253-484811-000	Investment Income	\$ 15,467	\$ 13,566	\$ 12,575	\$ 10,706	\$ 5,460	\$ 15,000	\$ 12,000	\$ 15,000	0.0%
253-484810-000	Loan Reimbursements	\$ 33,181	\$ 33,593	\$ 34,255	\$ 54,067	\$ 19,126	\$ 33,000	\$ 50,000	\$ 50,000	51.5%
253-484812-000	Interest		\$ 837	\$ -	\$ -	\$ 926		\$ -	\$ -	
TOTAL		\$ 48,648	\$ 47,996	\$ 46,831	\$ 64,773	\$ 25,511	\$ 48,000	\$ 62,000	\$ 65,000	35.4%
Expenditure Summary										
Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
253-565639-299	565639-299 DOC Repayment		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
253-565639-298	565639-298 Contract Services	\$ 2,508	\$ 9,650	\$ 3,226	\$ 1,859	\$ -	\$ 2,500	\$ 1,860	\$ 1,900	-24.0%
253-565639-399	565639-399 Economic Development	\$ -	\$196,110	\$ -	\$ 29,132	\$ 4,028	\$ 45,000	\$ -	\$ -	
TOTAL		\$ 2,508	\$205,760	\$ 3,226	\$ 30,992	\$ 4,028	\$ 47,500	\$ 1,860	\$ 1,900	-96.0%
OTHER FINANCING SOURCES (USES)										
Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual		2017 Budget	2012 Actual	2018 Budget	Budget % Chg fr 2017
253-595921-000	Gen Fund Transfers Out		\$ -	\$ -		\$ -	\$ -	\$ -		
	Transfer to Debt Service Fund		\$ -	\$ -			\$ -	\$ -		
	Property Sales		\$ -	\$ -			\$ -	\$ -		
	Debt Service Reimbursements		\$ -	\$ -			\$ -	\$ -		
TOTAL		\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	
Beginning Fund Balances 01/01		\$88,267	\$134,408	(\$23,356)	\$20,248	\$54,029	\$54,029	\$54,029	\$114,169	
Net Change		\$46,140	(\$157,764)	\$43,604	\$33,781	\$21,484	\$500	\$60,140	\$63,100	12520.0%
Ending Fund Balance 12/31		\$134,408	(\$23,356)	\$20,248	\$54,029	\$75,513	\$54,529	\$114,169	\$177,269	

NON-MAJOR FUNDS

NON-MAJOR FUNDS: Storm Water Management Fund 462

Revenue/Transfer In Summary										
Acct	Departmental Contribution	2012 Actual	2013 Actual	2014 Budget	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
462-484811-000	Interest on Investments	\$ 1	\$ 3	\$ 3	\$ 4	\$ -	\$ 3	\$ 3	\$ 3	0.0%
	Loan Proceeds					\$ -	\$ 69,451	\$ 69,451		
462-474745-000	Management Fees	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	
	TOTAL	\$ 1	\$ 3	\$ 3	\$ 4	\$ -	\$ 69,454	\$ 69,454	\$ 3	-100.0%
Expenditure Summary										
Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
462-565617-800	Industrial Park Outlay	\$ -	\$ -	\$ -	\$ 11,209	\$ -	\$ -	\$ -		
462-565641-298	Contract Services				\$ 12,702	\$ 117,123	\$121,844	\$ 109,142		
462-595921-399	Transfer (IN)/OUT	\$ -	\$ -	\$ -	\$ 86	\$(127,826)	\$ -	\$ -	\$ (39,684)	
	TOTAL	\$ -	\$ -	\$ -	\$ 23,997	\$ (10,703)	\$ 121,844	\$ 109,142	\$ (39,684)	-132.6%
Beginning Fund Balance 01/01		\$13,282	\$13,284	\$13,287	\$13,290	(\$10,703)	(\$10,703)	\$1	(\$39,687)	
Net Change		\$1	\$3	\$3	(\$23,993)	\$10,703	(\$52,390)	(\$39,688)	\$39,687	-175.8%
Ending Fund Balance 12/31		\$13,284	\$13,287	\$13,290	(\$10,703)	\$1	(\$63,093)	(\$39,687)	(\$0)	

NON-MAJOR FUNDS

DOWNTOWN ECONOMIC DEVELOPMENT

Revenue/Transfer In Summary										
Acct	Departmental Contribution	2012 Actual	2013 Actual	2014 Budget	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
466-424241-000	Intergovernmental (Grants)		\$ -	\$ -	\$205,000	\$ -	\$ -	\$ 157,020		
466-484811-000	Investment Income	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
466-494912-000	Proceeds From Borrowing		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
TOTAL		\$ -	\$ -	\$ -	\$205,000	\$ -	\$ -	\$ 157,020	\$ -	
Expenditure Summary										
Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
466-565641-399	Conservation & Development	\$ -	\$ 30	\$ -	\$205,000	\$ -	\$ -	\$ 157,020	\$ -	
466-565641-398	Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL		\$ -	\$ 30	\$ -	\$205,000	\$ -	\$ -	\$ 157,020	\$ -	
Other Financing Sources (Uses)										
Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
	Transfer In		\$ 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	Transfer Out		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL		\$ -	\$ 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Beginning Fund Balance 01/01		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Net Change		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Ending Fund Balance 12/31		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	

NON-MAJOR FUNDS

FAÇADE GRANTS

Revenue/Transfer In Summary

Acct	Contribution	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
467-484811-000	Investment Income	\$ 14	\$ 11	\$ 34	\$ 8	\$ 86	\$ 14	\$ 14	\$ 14	0.0%
467-494926-000	Transfer In	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000	\$50,000	\$ 50,000	\$ 50,000	0.0%
TOTAL		\$ 14	\$ 11	\$ 34	\$ 20,008	\$ 20,086	\$50,014	\$ 50,014	\$ 50,014	0.0%

EXPENDITURE SUMMARY

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
467-535320-500	Conservation & Development	\$11,644	\$ 5,575	\$ 2,529	\$ 10,888	\$ 16,975	\$20,000	\$ 20,000	\$ 50,000	150.0%
467-595921-000	Operating Transfer	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL		\$11,644	\$ 5,575	\$ 2,529	\$ 10,888	\$ 16,975	\$20,000	\$ 20,000	\$ 50,000	150.0%

Beginning Fund Balances 01/01	\$1,614	(\$10,016)	(\$15,579)	(\$18,074)	(\$8,954)	(\$8,954)	(\$5,843)	\$24,171	
Net Change	(\$11,630)	(\$5,564)	(\$2,495)	\$9,120	\$3,111	\$30,014	\$30,014	\$14	-100.0%
Ending Fund Balance 12/31	(\$10,016)	(\$15,579)	(\$18,074)	(\$8,954)	(\$5,843)	\$21,060	\$24,171	\$24,185	

NON-MAJOR FUNDS

TIF 3 REVOLVING LOAN FUND

Revenue/Transfer In Summary										
Acct	Departmental Contribution	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
468-484810-000	Loan Reimbursements	\$ 3,673	\$ 3,375	\$ 3,453	\$ 2,392	\$ 11,438	\$ 3,453	\$ 15,000	\$ 15,000	334.4%
468-484811-000	Investment Income	\$ 460	\$ 367	\$ 287	\$ 147	\$ 2,472	\$ 460	\$ 3,900	\$ 4,000	769.6%
468-484812-000	Land Sales		\$ -	\$ -	\$ -	\$ -				
	TOTAL	\$ 4,133	\$ 3,742	\$ 3,740	\$ 2,539	\$ 13,909	\$ 3,913	\$ 18,900	\$ 19,000	385.6%
Expenditure Summary										
Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
468-535320-500	Conservation & Development	\$ 411	\$250,030	\$250,000	\$150,000	\$ 51,701		\$ 183,299	\$ -	
468-535320-501	Downtown Projects	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	
	TOTAL	\$ 411	\$250,030	\$250,000	\$150,000	\$ 51,701	\$ -	\$ 183,299	\$ -	
OTHER FINANCING SOURCES (USES)										
Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
468-494927-000	Transfers In	\$ -	\$ -	\$ -	\$ -	\$ 158,914	\$ -	\$ 164,399		
468-595921-000	Transfers Out	\$ -	\$ -	\$ (25,238)	\$ (29,511)	\$ (29,295)	\$ -	\$ -	\$ (19,000)	
	TOTAL	\$ -	\$ -	\$ (25,238)	\$ (29,511)	\$ 129,619	\$ -	\$ 164,399	\$ (19,000)	
	Beginning Fund Balances 01/01	\$ 599,208	\$ 602,930	\$ 356,642	\$ 85,144	\$ (91,827)	\$ (91,827)	\$ (0)	\$ (0)	
	Net Change	\$3,722	(\$246,288)	(\$271,498)	(\$176,972)	\$91,827	\$3,913	\$0	\$0	
	Ending Fund Balance 12/31	\$ 602,930	\$ 356,642	\$ 85,144	\$ (91,827)	\$ (0)	\$ (87,914)	\$ (0)	\$ (0)	

NON-MAJOR FUNDS

Donations Fund

Revenue/Transfer In Summary

Acct	Departmental Contribution	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
802-484811-000	Investment Income		\$ 2	\$ 4	\$ 4	\$ -	\$ 3	\$ 3	\$ 3	0.0%
802-484840-000	K9 Unit					\$ -	\$ -		\$ 2,500	
802-484841-000	DARE Program					\$ -	\$ -		\$ -	
802-484842-000	Miscellaneous Donations		\$6,630	\$ 5,843	\$ 5,030	\$12,875	\$ 5,000	\$ 5,000	\$ 1,000	
802-484843-000	Defib Donations					\$ -	\$ -		\$ -	
802-484844-000	Disaster Relief Donations					\$ -		\$ 75,000	\$ -	
TOTAL REVENUE		\$ -	\$ 6,632	\$ 5,847	\$ 5,034	\$12,875	\$ 5,003	\$ 80,003	\$ 3,503	-30.0%

EXPENDITURE SUMMARY

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
802-515132-390	Disaster Relief Expenditure	\$ -				\$ -	\$ 5,000	\$ 75,000	\$ -	
802-525211-292	Radio Repair					\$ -	\$ -	\$ -	\$ -	
802-525211-299	Defibrilators					\$ -	\$ -	\$ -	\$ -	
802-525211-310	Supplies for K9 Unit		\$3,510	\$ 2,500	\$ 2,500	\$ -	\$ -	\$ 4,000	\$ 2,500	
802-525211-390	DARE Donations					\$ 4,143	\$ -	\$ -	\$ -	
802-525211-392	Misc Donations	\$ -	\$ -	\$ -	\$ 2,487	\$ -	\$ -	\$ 1,000	\$ 1,000	
SUBTOTAL		\$ -	\$ 3,510	\$ 2,500	\$ 4,987	\$ 4,143	\$ 5,000	\$ 80,000	\$ 3,500	-30.0%

OPERATING EXPENSES/TRANSFERS

		\$ -	\$ -				\$ -	\$ -		
		\$ -	\$ -	\$ -			\$ -	\$ -		
		\$ -	\$ -	\$ -			\$ -	\$ -		
		\$ -	\$ -	\$ -			\$ -	\$ -		
		\$ -	\$ -	\$ -			\$ -	\$ -		
SUBTOTAL		\$ -								

Total Expenditures \$ - \$ 3,510 \$ 2,500 \$ 4,987 \$ 4,143 \$ 5,000 \$ 80,000 \$ 3,500

Beginning Fund Balance 01/01	\$0	\$5,033	\$8,155	\$11,502	\$11,549	\$11,549	\$20,281	\$20,284	
Net Change	\$0	\$3,122	\$3,347	\$47	\$8,732	\$3	\$3	\$3	0.0%
Ending Fund Balance 12/31	\$5,033	\$8,155	\$11,502	\$11,549	\$20,281	\$11,552	\$20,284	\$20,287	

NON-MAJOR FUNDS

CAPITAL PROJECTS INFRASTRUCTURE

Revenue/Transfer In Summary

Acct	Departmental Contribution	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
470-492000-000	Loan Proceeds		\$ -	\$ -	\$ -	\$ -	\$ 6,003,311	\$ -	\$ -	
	Grant Income						\$ -	\$ -	\$ -	
470-495100-000	Transfer In Gen Fund		\$ -	\$ -	\$ -	\$ -	\$ 430,000	\$ -	\$ -	
470-495100-000	Transfer In Gen 465 Fund						\$ -	\$ -	\$ -	
470-484840-000	Misc Income	\$ 1,717,974	\$ 955,501	\$ 14,701	\$ -	\$ -	\$ -	\$ -	\$ -	
470-484811-000	Investment Income	\$ 4,300	\$ 7,184	\$ 1,184	\$ -	\$ 36,254	\$ 1,200	\$ 500	\$ 1,000	-16.7%
TOTAL		\$ 1,722,274	\$ 962,685	\$ 15,885	\$ -	\$ 36,254	\$ 6,434,511	\$ 500	\$ 1,000	-100.0%

Expenditure Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
470-515100-800	Street Project	\$ 11,882	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
470-535321-800	Kendall Street Reconstruct Street/Storm		\$ -	\$ -		\$ 10,991	\$ 603,311	\$ -	\$ -	
470-555551-800	Lewis Street Retaining Wall Rebuild		\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	
470-515100-801	2 Yr Street Project 2012-2013	\$ 1,633,713	\$ 786,365	\$ 505,039	\$ -	\$ -	\$ -	\$ -	\$ -	
470-565641-300	Public Works		\$ -	\$ -	\$ 27,605	\$ -	\$ -	\$ -	\$ -	
470-525220-800	Washington St Roadwork/FD Parking Lot	\$ 20,226	\$ 190,727	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
470-535321-800	Other Projects & Pool	\$ 2,527	\$ -	\$ -	\$ -		\$ 5,400,000	\$ -	\$ -	
470-535321-800	Bridge Repair/Maintenance		\$ -	\$ -	\$ -		\$ 180,000	\$ -	\$ -	
470-585900-100	Cost of Debt Issuance	\$ 34,913	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
470-585900-200	Debt Discounts	\$ 14,713	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	Transfers (IN) OUT		\$(447,761)	\$ -			\$ -	\$ -	\$ -	
TOTAL		\$ 1,717,974	\$ 529,330	\$ 505,039	\$ 27,605	\$ 10,991	\$ 6,433,311	\$ -	\$ -	

Beginning Fund Balances 01/01	\$ (983,502)	\$ (979,202)	\$ (545,848)	\$ (1,035,002)	\$ (1,062,607)	\$ (1,062,607)	\$ (1,037,344)	\$ (1,036,844)	
Net Change	\$ 4,300	\$ 433,354	\$(489,154)	\$(27,605)	\$ 25,263	\$ 1,200	\$ 500	\$ 1,000	-16.7%
Ending Fund Balance 12/31	\$ (979,202)	\$ (545,848)	\$ (1,035,002)	\$ (1,062,607)	\$ (1,037,344)	\$ (1,061,407)	\$ (1,036,844)	\$ (1,035,844)	

NON-MAJOR FUNDS

LIBRARY TRUST FUND

Revenue/Transfer In Summary										
Acct	Departmental Contribution	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
811-454571-000	Book Sales	\$ 4,227	\$ 2,045	\$ 2,289	\$ 1,992	\$ 1,821	\$ 2,000	\$ 2,000	\$ 2,000	0.0%
811-484811-000	Interst Income	\$ 716	\$ 576	\$ 558	\$ 336	\$ 417	\$ 350	\$ 350	\$ 500	42.9%
811-484841-000	Donations (Friends)	\$ 6,198	\$ 230	\$ 404	\$ 595	\$ 1,314	\$ 600	\$ 600	\$ 700	16.7%
811-494949-000	Other Revenue	\$ 2,632	\$ 2,125	\$ 23,642	\$ 12,711	\$ 2,172	\$ -	\$ -	\$ 2,200	
811-494949-001	Grocery Receipts	\$ 1,626	\$ 1,847	\$ 1,320	\$ 1,157	\$ 1,165	\$ 1,200	\$ 1,200	\$ 1,200	0.0%
811-494949-002	Grants	\$ -	\$ -	\$ 300	\$ -	\$ -	\$ -	\$ -	\$ -	
811-494949-003	Ink Cartridge Recycle	\$ 77	\$ 96	\$ 71	\$ 91	\$ 49	\$ 100	\$ 100	\$ 50	-50.0%
811-494949-004	Donations (Books/Mags)	\$ 1,000	\$ 3,045	\$ 3,329	\$ 2,722	\$ 8,397	\$ 2,800	\$ 2,800	\$ 3,000	7.1%
811-494949-005	Miscellaneous	\$ -	\$ 4	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL		\$ 16,476	\$ 9,968	\$ 31,911	\$ 19,601	\$ 15,335	\$ 7,050	\$ 7,050	\$ 9,650	36.9%
Expenditure Summary										
Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
811-555511-324	Member	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	0.0%
811-555511-326	Advertising	\$ 332	\$ 269	\$ -	\$ -	\$ -	\$ 500	\$ 500	\$ -	
811-555511-327	PR Materials	\$ 4,300	\$ 2,606	\$ 5,931	\$ 8,230	\$ 8,232	\$ 5,000	\$ 5,000	\$ 8,200	64.0%
811-555511-390	Misc Expense	\$ 14,328	\$ 6,243	\$ 5,171	\$ 4,358	\$ 25,322	\$ 5,000	\$ 5,000	\$ 5,000	0.0%
811-555511-800	Outlay		\$ 246	\$ 2,253	\$ 50	\$ -	\$ 50	\$ 50	\$ 50	0.0%
TOTAL		\$ 19,010	\$ 9,415	\$ 13,404	\$ 12,688	\$ 33,604	\$ 10,600	\$ 10,600	\$ 13,300	25.5%
Beginning Fund Balance January 1st		\$ 101,801	\$ 99,268	\$ 99,821	\$ 118,328	\$ 125,241	\$ 125,241	\$ 106,972	\$ 103,422	
Net Change		(\$2,534)	\$553	\$18,507	\$6,914	(\$18,269)	(\$3,550)	(\$3,550)	(\$3,650)	2.8%
Fund Balance December 31st		\$ 99,268	\$ 99,821	\$ 118,328	\$ 125,241	\$ 106,972	\$ 121,691	\$ 103,422	\$ 99,772	

NON-MAJOR FUNDS

PARK DEVELOPMENT FUND

Revenue/Transfer In Summary

Acct	Departmental Contribution	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
820-424241-000	Grants	\$ 3,623	\$ -	\$ -	\$ -	\$ 10	\$ -	\$ -	\$ -	
820-424250-000	Riverside Park Grant	\$ 2,428	\$ 42,230	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
820-454590-000	Park Development	\$ 35,279	\$ 17,026	\$ 16,452	\$ -	\$ 76,834	\$ 16,546	\$ 3,800	\$ 3,800	-77.0%
820-484835-000	Insurance Recovery					\$ -				
820-484835-000	Bond Proceeds		\$ 42,227	\$ 18,409	\$ -	\$ -	\$ -	\$ -	\$ -	
820-484811-000	Investment Income	\$ 9	\$ 28	\$ 95	\$ 8	\$ -	\$ 10	\$ -	\$ -	
820-484841-000	Donations & Materials	\$ 140	\$ 100	\$ -	\$ 68	\$ 71	\$ 70	\$ 630	\$ 100	42.9%
820-484842-000	Public Site Fee				\$ 9,050	\$ 8,550	\$ 8,600	\$ 8,750	\$ 8,500	-1.2%
TOTAL		\$ 41,480	\$ 101,611	\$ 34,956	\$ 9,126	\$ 85,465	\$ 25,226	\$ 13,180	\$ 12,400	-50.8%

EXPENDITURE SUMMARY

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
820-555511-225	Beaumont Field Backstop		\$ -	\$ -	\$ -	\$ -	\$ 66,184	\$ 66,184	\$ -	
820-555551-800	2018 Park Development Expend						\$ -		\$ 130,000	
820-555551-200	Echo Park	\$ 45,503	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
820-555551-298	Contract Services	\$ 396	\$ 5,254	\$ 31,854	\$ 7,243	\$ (1,064)	\$ 6,000	\$ 6,000	\$ 5,000	-16.7%
820-555551-399	Miscellaneous		\$ -	\$ -	\$ 1,581	\$ -	\$ -	\$ -	\$ -	
820-555551-600	2017 Other Projects		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
820-555551-800	2017 Bathrooms	\$ 11,337	\$ 1,624	\$ 204,112	\$ 21,010	\$ 2,250	\$ 168,000	\$ -	\$ -	
820-595929-399	Transfer (In) From Wemhoff		\$ -	\$ -	\$ -	\$ -	\$ (53,000)	\$ -	\$ -	
TOTAL		\$ 57,236	\$ 6,878	\$ 235,966	\$ 29,834	\$ 1,186	\$ 187,184	\$ 72,184	\$ 135,000	-27.9%

OTHER FINANCING SOURCES (USES)

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
820-494929-000	General Fund Contribtuion	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 30,000	\$ 30,000	\$ 30,000	0.0%
		\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 30,000	\$ 30,000	\$ 30,000	0.0%
Beginning Fund Balance January 1st		\$ 69,108	\$ 78,352	\$ 198,084	\$ 22,075	\$ 26,366	\$ 26,366	\$ 135,645	\$ 106,641	
Net Change		\$9,244	\$119,733	(\$176,010)	\$4,291	\$109,279	(\$131,958)	(\$29,004)	(\$92,600)	-29.8%
Fund Balance December 31st		\$ 78,352	\$ 198,084	\$ 22,075	\$ 26,366	\$135,645	\$ (105,592)	\$ 106,641	\$ 14,041	

NON-MAJOR FUNDS

WEMHOFF TRUST FUND

Revenue/Transfer In Summary										
Acct	Departmental Contribution	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
821-484811-000	Investment Income	\$ 116	\$ 235	\$ 1,436	\$ (3,305)	\$ 4,277	\$ 1,500	\$ 131	\$ 150	-90.0%
	Total	\$ 116	\$ 235	\$ 1,436	\$ (3,305)	\$ 4,277	\$ 1,500	\$ 131	\$ 150	-90.0%
EXPENDITURE SUMMARY										
Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
821-555551-399	Misc Expenditure	\$ 2,730	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	
	Total	\$ 2,730	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
OTHER FINANCING SOURCES (USES)										
Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
	Transfer In		\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	
821-595919-399	Transfer Out		\$ -	\$ -		\$ -	\$ (53,000)	\$ -	\$ -	
	Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (53,000)	\$ -	\$ -	
	Beginning Fund Balances 01/01	\$ 54,746	\$ 52,132	\$ 52,366	\$ 53,802	\$ 50,497	\$ 50,497	\$ 54,774	\$ 54,905	
	Net Change	\$ (2,614)	\$ 235	\$ 1,436	\$ (3,305)	\$ 4,277	\$ (51,500)	\$ 131	\$ 150	-100.3%
	Ending Fund Balance 12/31	\$ 52,132	\$ 52,366	\$ 53,802	\$ 50,497	\$ 54,774	\$ (1,003)	\$ 54,905	\$ 55,055	



This section contains Internal Service Funds. These funds are funded by taxes or by General Fund revenue transfers and are for specific purposes. The City is self insured for employee benefits. Equipment Replacement is designed as a savings account for equipment purchases, so the impact to the General Fund can be minimized.

City of Burlington 2018 Annual Budget

Internal Service Funds
Self Insurance Fund
Equipment Replacement Fund

INTERNAL SERVICE FUND

SELF INSURANCE FUND

Revenue/Transfer In Summary

Acct	Departmental Contribution	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
501-474929-000	Dental Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
501-474930-000	Premiums from Departments	\$ 1,142,628	\$ 1,168,076	\$ 1,112,204	\$ 1,001,989	\$ 1,120,292	\$ 1,200,000	\$ 1,200,000	\$ 1,250,000.00	4.2%
501-474931-000	Premiums from Retirees	\$ 63,673	\$ 74,960	\$ 55,825	\$ 41,110	\$ 34,632	\$ 50,000	\$ 50,000	\$ 50,000	0.0%
501-474932-000	Stop Loss reimbursement	\$ 106,120	\$ 227,892	\$ 166,052	\$ 140,768	\$ 356,611	\$ 150,000	\$ 338,408	\$ 340,000	126.7%
501-474935-000	Prior Year Subrogation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
501-474936-000	Miscellaneous Income	\$ 4,745	\$ 3,359	\$ 2,748	\$ 2,509	\$ 2,180	\$ 2,500	\$ 2,070	\$ 2,200	-12.0%
501-484811-000	Investment Income	\$ 1,383	\$ 1,747	\$ 5,914	\$ 1,358	\$ 4,506	\$ 3,500	\$ 3,500	\$ 4,500	28.6%
TOTAL FUNDING		\$ 1,318,549	\$ 1,476,033	\$ 1,342,743	\$ 1,187,734	\$ 1,518,221	\$ 1,406,000	\$ 1,593,978	\$ 1,646,700	17.1%

EXPENDITURE SUMMARY

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget	Budget % Chg fr 2017
CLAIMS & ADMINISTRATION										
501-514800-000	Claims Expense	\$ 291,467	\$ 297,597	\$ 262,430	\$ 305,423	\$ 325,871	\$ 315,000	\$ 315,000	\$ 315,000	0.0%
501-514900-000	Administrative Exp.	\$ 105,352	\$ 125,992	\$ 97,862	\$ 94,582	\$ 99,081	\$ 100,000	\$ 100,000	\$ 100,000	0.0%
501-514900-001	Healthy Emp. Partnership	\$ 20,970	\$ 18,344	\$ 18,684	\$ 17,940	\$ 17,886	\$ 18,000	\$ 18,000	\$ 18,000	0.0%
501-541900-145	ADMIN Emp Reimburse	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
501-514900-151	ADMIN FICA	\$ 919	\$ 892	\$ 897	\$ 873	\$ 918	\$ 900	\$ 361	\$ -	
501-514900-154	ADMIN Health Insurance	\$ 3,703	\$ 3,706	\$ 3,633	\$ 3,331	\$ -	\$ 3,400	\$ -	\$ -	
501-514900-155	ADMIN Life Insurance	\$ -	\$ 33	\$ 1	\$ -	\$ 0	\$ -	\$ -	\$ -	
501-514900-156	ADMIN Vision Insurance	\$ -	\$ 15	\$ -	\$ 0	\$ -	\$ -	\$ -	\$ -	
501-514900-158	ADMIN Dental Insurance	\$ -	\$ 277	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
501-514950-000	Dental expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
501-515000-000	Vision Insurance Expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Subtotal		\$ 422,411	\$ 446,857	\$ 383,508	\$ 422,150	\$ 443,756	\$ 437,300	\$ 433,361	\$ 433,000	-1.0%
501-515132-154	ADMIN Claims	\$ 164,143	\$ 26,952	\$ 32,297	\$ 41,170	\$ 32,968	\$ 35,000	\$ 48,525	\$ 35,000	0.0%
501-515140-154	CLERK Claims	\$ 1,591	\$ 311	\$ -	\$ 443	\$ 32	\$ 1,000	\$ 1,506	\$ 2,000	100.0%
501-515141-154	FINANCE Claims	\$ 23,429	\$ 3,574	\$ 2,210	\$ 10,555	\$ 30,351	\$ 5,000	\$ 450	\$ 5,000	0.0%
501-515154-154	ASSESSOR Dental	\$ -	\$ 7,638	\$ -	\$ 6,657	\$ -	\$ -	\$ -	\$ -	
Subtotal		\$ 189,163	\$ 38,475	\$ 34,507	\$ 58,825	\$ 63,351	\$ 41,000	\$ 35,000	\$ 42,000	2.4%
501-525211-154	POLICE Claims	\$ 267,812	\$ 164,405	\$ 192,359	\$ 278,693	\$ 181,196	\$ 190,000	\$ 237,311	\$ 240,000	26.3%
501-525220-154	FIRE Claims	\$ 42,424	\$ 35,691	\$ 12,090	\$ 21,482	\$ 10,258	\$ 25,000	\$ 5,227	\$ 15,000	-40.0%
501-525231-154	BLDG INSPECTOR Claims	\$ -	\$ 5,712	\$ 23,922	\$ 745	\$ 7,597	\$ 5,000	\$ 1,480	\$ 7,000	40.0%
Subtotal		\$ 310,236	\$ 205,807	\$ 228,370	\$ 300,920	\$ 199,051	\$ 220,000	\$ 244,018	\$ 262,000	19.1%

INTERNAL SERVICE FUND

SELF INSURANCE FUND

501-515132-154	STREETS Claims	\$ 71,847	\$ 26,952	\$ 32,297	\$ 41,170	\$ 32,968	\$ 40,000	\$ 48,525	\$ 50,000	25.0%
Subtotal		\$ 71,847	\$ 26,952	\$ 32,297	\$ 41,170	\$ 32,968	\$ 40,000	\$ 48,525	\$ 50,000	25.0%
501-555511-154	LIBRARY Claims	\$ 8,077	\$ 6,135	\$ 36,580	\$ 52,614	\$ 221,988	\$ 120,000	\$ 5,226	\$ 50,000	-58.3%
501-555551-154	PARKS Claims	\$ 183,163	\$ 228,264	\$ 241,322	\$ 257,371	\$ 292,418	\$ 260,000	\$ 267,087	\$ 270,000	3.8%
Subtotal		\$ 191,239	\$ 234,399	\$ 277,903	\$ 309,985	\$ 514,405	\$ 380,000	\$ 272,314	\$ 320,000	-15.8%
501-575740154	WASTE WATER CLAIMS	\$ 100,184	\$ 64,543	\$ 111,059	\$ 48,074	\$ 133,149	\$ 50,000	\$ 272,496	\$ 150,000	200.0%
501-575750154	WATER Claims	\$ 73,574	\$ 23,460	\$ 66,286	\$ 83,133	\$ 97,026	\$ 80,000	\$ 233,646	\$ 100,000	25.0%
Subtotal		\$ 173,758	\$ 88,003	\$ 177,345	\$ 131,207	\$ 230,175	\$ 130,000	\$ 506,142	\$ 250,000	92.3%
501-580000-000	RETIREEES Health Expense	\$ 203,823	\$ 168,746	\$ 193,032	\$ 56,932	\$ 88,686	\$ 60,000	\$ 10,989	\$ 60,000	0.0%
501-581000-000	ELECTED and OTHER	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Subtotal		\$ 203,823	\$ 168,746	\$ 193,032	\$ 56,932	\$ 88,686	\$ 60,000	\$ 10,989	\$ 60,000	0.0%
501-590000-000	OPERATING TRANSFER OUT	\$ 134,531	\$ 9,504	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	
Subtotal		\$ 134,531	\$ 9,504	\$ 300,000	\$ -					
TOTAL		\$ 1,697,008	\$ 1,218,743	\$ 1,626,961	\$ 1,321,189	\$ 1,572,392	\$ 1,308,300	\$ 1,550,349	\$ 1,417,000	8.3%
BEGINNING BALANCE 1/01		\$654,927	\$276,468	\$533,759	\$249,542	\$116,086	\$66,488	\$61,915	\$105,545	
Net Change		(\$378,459)	\$257,291	(\$284,217)	(\$133,456)	(\$54,171)	\$97,700	\$43,630	\$229,700	135.1%
ENDING BALANCE 12/31		\$276,468	\$533,759	\$249,542	\$116,086	\$61,915	\$164,188	\$105,545	\$335,245	

INTERNAL SERVICE FUNDS

EQUIPMENT REPLACEMENT FUND

Department Allocation to Determine Funding

Acct	Departmental Contribution	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget
	Administration	\$ 10,500	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 7,000	\$ 7,000	\$ 7,000
	Finance	\$ 10,500	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 4,000	\$ 4,000	\$ 4,000
	Clerk	\$ 10,500	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 4,000	\$ 4,000	\$ 4,000
	Council	\$ 10,500	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 4,000	\$ 4,000	\$ 4,000
	Police	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 70,000	\$ 14,000	\$ 14,000	\$ 46,000
	Fire	\$ 155,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 145,000	\$ 14,000	\$ 14,000	\$ 110,000
	Streets	\$ 195,000	\$ 57,000	\$ 57,000	\$ 57,000	\$ 135,000	\$ 13,000	\$ 13,000	\$ 110,000
	Parks	\$ 33,000	\$ 33,000	\$ 33,000	\$ 33,000	\$ 25,000	\$ 10,000	\$ 10,000	\$ 15,000
	Library	\$ -	\$ 5,000	\$ 5,000	\$ -		\$ 5,000	\$ 5,000	\$ 5,000
	Levy Amount	\$ 500,000	\$ 255,000	\$ 255,000	\$ 250,000	\$ 400,000	\$ 75,000	\$ 75,000	\$ 305,000

Revenue Summary

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget
465-494926-000	Transfer from Other Funds	\$ 500,000	\$ 255,000	\$ 255,000	\$ 250,000	\$ 400,000	\$ 75,000	\$ 75,000	\$ 305,000
465-424273-000	Police Grants Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
465-454540-000	Sale of Equipment	\$ 22,515	\$ 57,291	\$ 20,862	\$ 250	\$ 2,850	\$ 1,500	\$ 1,500	\$ 5,000
465-484811-000	Interest	\$ 506	\$ 745	\$ 3,160	\$ (5,752)	\$ 7,656	\$ 500	\$ 500	\$ 700
465-484831-000	Sale of Property: PD	\$ 2,565	\$ -	\$ 300	\$ -	\$ -	\$ -	\$ -	\$ -
465-484841-000	Vehicles - DPW	\$ 12,255		\$ 90,046	\$ 6,341	\$ -	\$ 8,000	\$ 8,000	\$ 8,000
465-494926-000	Operating Transfer						\$ -	\$ -	
	TOTAL FUNDING	\$ 537,841	\$ 313,036	\$ 369,368	\$ 250,839	\$ 410,506	\$ 85,000	\$ 85,000	\$ 318,700

**INTERNAL SERVICE FUNDS
EQUIPMENT REPLACEMENT FUND**

EXPENDITURE SUMMARY

Acct	Line Item	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Budget	2017 Est. Actual	2018 Budget
CITY COUNCIL/MAYOR									
465-515111-800	Capital Outlay-Computer	\$ 67	\$ 5,000	\$ 5,000	\$ 7,590	\$ 1,358	\$ -	\$ -	\$ -
Subtotal		\$ 67	\$ 5,000	\$ 5,000	\$ 7,590	\$ 1,358	\$ -	\$ -	\$ -
ADMINISTRATION									
465-515132-801	Website Software			\$ 3,738	\$ -	\$ -			\$ -
465-515132-802	Facility Dude & Digicorp				\$ -	\$ 19,907			\$ -
465-515132-801	Server Upgrade/ CGIS & Network		\$ 26,358		\$ -	\$ -			\$ 20,000
465-515132-801	Laser Fich Upgrade		\$ 21,663		\$ -	\$ -			\$ -
465-515132-801	Whiteboards for EOC				\$ -	\$ -			\$ 5,000
465-515132-801	Server/Duplex Scanner		\$ 29,790		\$ -	\$ -			\$ -
465-515132-800	Software Upgrades	\$ 26,730	\$ -	\$ 5,000	\$ 11,619	\$ 26,526			\$ -
Subtotal		\$ 26,730	\$ 77,811	\$ 8,738	\$ 11,619	\$ 46,433	\$ -	\$ -	\$ 25,000
FINANCE									
465-515141-802	Finance Dept Outlay (Server Licensing)			\$ -		\$ -	\$ -		\$ -
465-515141-800	Computer Software Upgrades/Accounting			\$ -	\$ 49,608	\$ 3,836			\$ 7,000
Subtotal		\$ -	\$ -	\$ -	\$ 49,608	\$ 3,836	\$ -	\$ -	\$ 7,000
CITY CLERK									
465-515140-800	Voting Machines		\$ -	\$ -	\$ -	\$ 1,999	\$ 20,000	\$ 19,000	
465-515140-800	Microphones & Laptops for Elections			\$ 3,800	\$ -				
Subtotal		\$ -	\$ -	\$ 3,800	\$ -	\$ 1,999	\$ 20,000	\$ 19,000	\$ -
MUNICIPAL COURT									
	Software Upgrades		\$ -	\$ -	\$ -		\$ -	\$ -	
Subtotal		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**INTERNAL SERVICE FUNDS
EQUIPMENT REPLACEMENT FUND**

POLICE									
465-525211-800	Police Outlay		\$ 49,312	\$ -	\$ -				
465-525211-800	K-9 Program Expenditures						\$ 16,000	\$ 16,000	
465-525211-802	Defibrilator Unit		\$ -	\$ -	\$ -	\$ -	\$ -		\$ 29,434
465-525211-803	Smart Speed Radar Unit			\$ -		\$ 4,484	\$ -		
465-525211-800	Communication Equip				\$ 26,714	\$ 239	\$ -		
465-525211-803	A/C Unit				\$ 63,370		\$ -		
465-525211-803	Intercom/Recorder	\$ 145,374	\$ 11,073				\$ -		
465-525211-802	Computer/Server	\$ 2,560	\$ -		\$ -	\$ -	\$ -		
465-525211-805	Dodge Van						\$ -		
465-525211-805	Squad 1: 902 2018 (Van)			\$ 31,500	\$ 27,173	\$ 30,904	\$ 36,500	\$ 36,500	\$ 36,000
465-525211-805	Squad 2 from 2014	\$ 77,737	\$ 59,735	\$ 31,500			\$ 36,500	\$ 36,500	\$ 35,000
465-525211-805	Squad 3 from 2014				\$ -		\$ -		\$ 35,000
Subtotal		\$ 225,671	\$ 120,120	\$ 63,000	\$ 117,256	\$ 35,627	\$ 89,000	\$ 89,000	\$ 135,434
FIRE									
465-525220-805	F-150 Pick Up Truck Replacement			\$ -	\$ -	\$ -	\$ -		\$ 50,000
465-525220-803	Power Operated Equipment			\$ -	\$ -	\$ -	\$ -		
465-525220-804	Roof Replacement	\$ 30,835	\$ -		\$ -	\$ -	\$ -		
465-525220-800	Thermal Imaging Camera		\$ -		\$ -	\$ -	\$ 13,095	\$ 13,095	\$ 20,000
465-525220-807	SCBA Bottles & Compressor	\$ 10,464	\$ 9,750	\$ 9,850	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ 54,000
465-525220-805	Command Vehicle			\$ 37,900	\$ -	\$ -	\$ -	\$ -	
465-525220-806	Communication Equip	\$ 15,473	\$ -		\$ -	\$ -	\$ 60,582	\$ 60,582	
Subtotal		\$ 56,772	\$ 9,750	\$ 47,750	\$ -	\$ -	\$ 83,677	\$ 83,677	\$ 124,000
STREETS & SOLID WASTE									
465-535321-800	Dump Box				\$ -	\$ -			\$ 40,850
465-535321-803	Backhoe Payment				\$ -	\$ -	\$ 12,000	\$ 12,000	\$ 12,000
465-535321-804	Zero Turn Mower (2018)		\$ 47,315		\$ 6,551	\$ -	\$ -		\$ 14,650
465-535321-803	Graco Line Laser Lining System		\$ 10,900	\$ 10,400	\$ -	\$ -			
465-535321-801	Landtec GEM Gas Analyzer		\$ 9,462	\$ 9,500	\$ -	\$ -			
465-535321-802	Outlay Vehicles Chipper Lease		\$ 81,050	\$ 81,000	\$ 30,946	\$ -	\$ 64,760	\$ 64,760	\$ 64,760
465-535321-802	Outlay Computer	\$ 165,284	\$ -		\$ 64,759	\$ -			
465-535321-801	Heat Patch Machine	\$ 9,185	\$ -		\$ -	\$ -			
465-535321-802	2018: Replace Large Snow Blower	\$ 18,804	\$ -			\$ -			\$ 154,000
465-535321-805	Vehicles & Equipment (2017 Blower)			\$ 74,073		\$ 223,348	\$ 6,500	\$ 6,500	
465-535321-800	Plow Wing				\$ -	\$ -	\$ 17,000	\$ 17,000	
Subtotal		\$ 193,272	\$ 148,727	\$ 174,973	\$ 102,256	\$ 223,348	\$ 100,260	\$ 100,260	\$ 286,260

**INTERNAL SERVICE FUNDS
EQUIPMENT REPLACEMENT FUND**

EQUIPMENT REPLACEMENT FUND									
	PARKS								
465-555551-804	Power Op Equip: John Deere 2018				\$ 2,746	\$ 13,119	\$ 34,000	\$ 34,000	\$ 43,490
465-555551-804	Hurricane Leaf Blower								\$ 10,000
465-555551-802	Vehicles: 3/4 Ton Pickups (3)				\$ -	\$ -	\$ -		\$ 78,000
	Subtotal	\$ -	\$ -	\$ -	\$ 2,746	\$ 13,119	\$ 34,000	\$ 34,000	\$ 131,490
	MISC OTHERS								
465-565641-298	Contract Services				\$ -	\$ 101	\$ -	\$ -	
465-535354-800	Airport				\$ -	\$ 4,836	\$ -	\$ -	
	Subtotal	\$ -	\$ -	\$ -	\$ -	\$ 4,937	\$ -	\$ -	\$ -
	LIBRARY								
465-555511-800	2018 - Tuck Pointing			\$ 10,100	\$ 3,155	\$ -	\$ -	\$ -	\$ 19,000
465-555511-800	Carpeting				\$ -	\$ -	\$ -	\$ -	
465-555511-800	Boiler Replace		\$ 51,000	\$ -	\$ -	\$ -	\$ -	\$ -	
465-555511-800	Roof Repair	\$ 60,419	\$ -		\$ -	\$ -	\$ -	\$ -	
465-555511-800	Microfilm Reader		\$ 14,700		\$ -	\$ -	\$ -	\$ -	
465-555511-800	Copier Replacement				\$ -	\$ -	\$ -		
	Subtotal	\$ 60,419	\$ 65,700	\$ 10,100	\$ 3,155	\$ -	\$ -	\$ -	\$ 19,000
	TOTAL EXPENDITURE	\$ 562,932	\$ 427,108	\$ 313,361	\$ 294,230	\$ 330,658	\$ 326,937	\$ 325,937	\$ 728,184
	Beginning Balance 01/01	\$ 1,608,452	\$ 1,583,361	\$ 1,469,289	\$ 1,525,297	\$ 1,481,905	\$ 1,481,905	\$ 1,561,754	\$ 1,320,817
	Net Change	(\$25,091)	(\$114,072)	\$56,007	(\$43,391)	\$79,849	(\$241,937)	(\$240,937)	(\$409,484)
	Ending Balance 12/31	\$ 1,583,361	\$ 1,469,289	\$ 1,525,297	\$ 1,481,905	\$ 1,561,754	\$ 1,239,968	\$ 1,320,817	\$ 911,333

FLEET PROJECTION/STORM WATER DIVISION

UNIT	DESCRIPTION	APPLICATION	YEAR	MAKE	MODEL	ID NUMBER	PUR. PRICE	PUR. DATE	NET RETURN	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	
	Sweeper											\$44,000.00	\$44,000.00	\$44,000.00	\$44,000.00	\$44,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
TOTAL STORM WATER DIVISION PROJECTIONS										\$0.00	\$0.00	\$44,000.00	\$44,000.00	\$44,000.00	\$44,000.00	\$44,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
RETURNS																						
GRAND TOTALS:										\$0.00	\$0.00	\$44,000.00	\$44,000.00	\$44,000.00	\$44,000.00	\$44,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	

FLEET PROJECTION WASTEWATER TREATMENT PLANS

UNIT	DESCRIPTION	APPLICATION	YEAR	MAKE	MODEL	ID NUMBER	PUR. PRICE	PUR. DATE	NET RETURN	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	
72	Tanker	Flush truck	2017	Kenworth	T370	HM164823	\$95,930.50	Sep-16	\$15,000.00	\$130,000.00	Replace in 2026											
73	Pickup	General	2015	Chev	2500	FZ537193	\$41,268.00	7/15/2015	\$10,000.00										\$67,221.00			
76	Jetter	Jetting	2014	Kenworth	T440	393520	\$342,217.50	11/1/2013	\$150,000.00						\$ 516,000.00							
77	Pickup	General	2008	GMC	2500		\$27,044.90	8/1/2008	\$6,000			\$44,000.00										
78	Service	General	2002	GMC	2500		\$29,357.04	5/1/2002	\$2,000.00				\$70,237.00									
79	Pickup	General	2006	Chev	Colorado		\$16,499.00	5/1/2006	\$3,000.00				\$31,000.00									
TOTAL WASTEWATER TREATMENT PROJECTIONS										\$186,000.00	\$130,000.00	\$0.00	\$44,000.00	\$31,000.00	\$70,237.00	\$516,000.00	\$0.00	\$0.00	\$0.00	\$67,221.00	\$0.00	\$0.00
RETURNS																						
GRAND TOTALS:										\$186,000.00	\$130,000.00	\$0.00	\$44,000.00	\$31,000.00	\$70,237.00	\$516,000.00	\$0.00	\$0.00	\$0.00	\$67,221.00	\$0.00	\$0.00

FLEET PROJECTION WATER UTILITY

UNIT	DESCRIPTION	APPLICATION	YEAR	MAKE	MODEL	ID NUMBER	PUR. PRICE	PUR. DATE	NET RETURN	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	
21	Service	General	2015	Chev	3500	FZ537010	\$63,252.60	9/17/2015	\$20,000.00										\$103,000.00			
22	Service	General	2007	GMC	2500	7E581189	\$28,282	7/17/2007	\$8,000.00			\$53,200.00										
23	Service	General	2011	Ford	F250	BEC54556	\$33,912.50	9/27/2011	\$8,000.00						\$60,730.00							
TOTAL WATER UTILITY PROJECTIONS										\$36,000.00	\$0.00	\$0.00	\$53,200.00	\$0.00	\$0.00	\$60,730.00	\$0.00	\$0.00	\$0.00	\$103,000.00	\$0.00	\$0.00
RETURNS																						
GRAND TOTALS:										\$36,000.00	\$0.00	\$0.00	\$53,200.00	\$0.00	\$0.00	\$60,730.00	\$0.00	\$0.00	\$0.00	\$103,000.00	\$0.00	\$0.00





FLEET PROJECTIONS/PARKS

UNIT	DESCRIPTION	APPLICATION	YEAR	MAKE	MODEL	ID NUMBER	PUR. PRICE	PUR. DATE	NET RETURN	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	
100	Zero Turn	Mowing	2017	Toro	74961	400485698	\$9,629.00	4/13/2017	\$4,500.00									\$14,500				
101	Zero Turn	Mowing	2017	Toro	74961	400436475	\$9,629.00	4/13/2017	\$4,500.00									\$14,500				
102	Diamond Rake	Ball Diamonds	2005	Toro	5020	101	\$13,679.00	2004	\$2,500.00				\$24,600.00									
105	Zero Turn	Mowing	2008	Toro	Z-Master	251	\$8,995.00	2008	\$2,500.00			\$14,650.00										
106	Zero Turn	Mowing	2008	Toro	Z-Master	164	\$9,370.00	2008	\$2,500.00				\$16,200.00									
107	16' mower	Park Mowin	2010	Toro	31599	311000111	\$78,009.62	2011	\$5,000.00					\$24,200.00	\$24,200.00	\$24,200.00	\$24,200.00	\$24,200.00				
108	Z-turn/polartrac	Mowing/Plowing	2012	Toro	7210	312000116	\$40,891.82	4/15/2012	\$7,000.00					\$12,200.00	\$12,200.00	\$12,200.00	\$12,200.00	\$12,200.00				
109	Z-turn/polartrac	Mowing/Plowing	2012	Toro	7210	312000118	\$40,891.82	4/15/2012	\$7,000.00					\$12,200.00	\$12,200.00	\$12,200.00	\$12,200.00	\$12,200.00				
110	Zero Turn	Mowing	2014	Toro	Z-Master	314000323	\$9,400.00	6/4/2014	\$3,000.00									\$14,000.00				
111	Zero Turn	Mowing	2014	Toro	Z-Master	314000357	\$9,400.00	6/4/2014	\$3,000.00									\$14,000.00				
300	Chipper	Brush Chipping	2009	Vermeer	BC1500	2259	\$35,950.00	2009	\$7,500.00								\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00	
301	Spreader/Sprayer	Fertilizing	2017	Toro	34215	315000147	\$7,099.00	3/23/2017	\$3,000.00									\$12,200.00				
507	One Ton	Dump Box	2007	Chev	3500	6497	\$26,867.70	2007	\$7,000.00			\$40,850.00										
509	One Ton	Dump,Salt, Plow	2008	GMC	3500	9878	\$55,309.50	2008	\$10,000.00				\$18,200.00	\$18,200.00	\$18,200.00	\$18,200.00	\$18,200.00					
510	One Ton	Dump,Salt, Plow	2008	GMC	3500	60822	\$55,309.50	2008	\$10,000.00				\$18,200.00	\$18,200.00	\$18,200.00	\$18,200.00	\$18,200.00					
* 609	Bucket Truck	Tree Work	2013	Kenworth	T370	DM353160	\$199,954.00	2/15/2013	\$20,000.00													
TOTAL PARK PROJECTIONS											\$0.00	\$55,500.00	\$77,200.00	\$85,000.00	\$85,000.00	\$85,000.00	\$97,000.00	\$129,800.00	\$12,000.00	\$12,000.00	\$12,000.00	
* 609 - (Replace in 2032 for \$360,000.00)											\$0.00	\$9,500.00	\$25,000.00	\$19,000.00	\$0	\$0	\$7,500.00	\$6,000.00	\$0	\$0	\$0	\$0
RETURNS										\$0.00	\$0.00	\$9,500.00	\$25,000.00	\$19,000.00	\$0	\$0	\$7,500.00	\$6,000.00	\$0	\$0	\$0	
GRAND TOTALS:										\$0.00	\$46,000.00	\$52,200.00	\$66,000.00	\$85,000.00	\$85,000.00	\$89,500.00	\$123,800.00	\$12,000.00	\$12,000.00	\$12,000.00		

FLEET PROJECTION/STREETS

UNIT	DESCRIPTION	APPLICATION	YEAR	MAKE	MODEL	ID NUMBER	PUR. PRICE	PUR. DATE	NET RETURN	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
48	Pickup	General	2005	Chev	3/4 ton	92544	\$17,714.00	2005	\$5,000.00			\$26,000.00									
49	Pickup	General	2016	Chev	1 ton	540119	\$34,331.79		\$7,000.00										\$55,900.00		
50	Pickup	General	2012	Chev	Colorado	81584462	\$18,729.00	6/22/2012	\$5,000.00							\$42,000.00					
51	Pickup	General	2005	Chev	3/4 ton	94717	\$17,714.00	2005	\$5,000.00			\$26,000.00									
52	Pickup	General	2016	Chev	1 ton	540142	\$30,426.50		\$7,000.00										\$49,560.00		
53	Pickup	General	2005	Chev	3/4 ton	94961	\$17,714.00	2005	\$5,000.00			\$26,000.00									
54	Pickup	General	2009	Ford	3/4 ton	9EB00216	\$21,252.08	2009	\$5,000.00				\$37,000.00								
400	Air comp.	Street Repairs	2001	Ingersoll-Rand	XP185WJD	326325ULL2222	\$10,997.00	2001	\$2,000.00											\$29,000.00	
508	One Ton	Dump Box	2015	Chev	3500	FF508432	\$34,047.96	3/10/2015	\$8,000.00				5 year lease last payment in 2029						\$11,200.00	\$11,200.00	\$11,200.00
511	One Ton	Dump Box	2009	GMC	3500	9F168712	\$29,391.13	2009	\$7,500.00	511 and 511A make up one unit when updating we must update both					\$13,500.00	\$13,500.00	\$13,500.00	\$13,500.00	\$13,500.00	\$13,500.00	
511A	Hot patch	Cold Patching	2012	Hotpatch	N/A	N/A	\$9,150.00	5/7/2012	\$250.00												
514	Plow Truck	5 Yard Dump	2017	Mack	Granite	HM010761	\$183,267.00	11/30/2016	\$50,000.00			Replace in 2032									
515	Plow Truck	5 Yard Dump	2016	Mack	Granite	GM010224	\$147,220.00	6/10/2015	\$50,000.00	\$30,963.00	\$30,963.00	\$30,963.00	\$30,963.00	keep for 15 years							
516	Plow Truck	5 Yard Dump	2010	Peterbilt	340	AM106063	\$139,104.00	2009	\$30,000.00					\$47,000.00	\$47,000.00	\$47,000.00	\$47,000.00	\$47,000.00			
517	Plow Truck	5 Yard Dump	2010	Peterbilt	340	AM106064	\$139,104.00	2009	\$30,000.00				5 year lease last payment in 2028				\$54,400.00	\$54,400.00	\$54,400.00	\$54,400.00	
518	Plow Truck	5 yard dump	2010	Peterbilt	340	AM106065	\$150,104.00	2009	\$30,000.00				\$45,000.00	\$45,000.00	\$45,000.00	\$45,000.00	\$45,000.00	\$45,000.00			
519	Plow Truck	5 yard dump	2010	Peterbilt	340	AM106066	\$150,104.00	2009	\$30,000.00				\$45,000.00	\$45,000.00	\$45,000.00	\$45,000.00	\$45,000.00	\$45,000.00			
520	Plow Truck	5 yard dump	1991	Mack	RD688P	11255	\$86,557.00	1991	\$7,000.00			\$52,500.00	\$52,500.00	\$52,500.00	\$52,500.00	\$52,500.00					
520A	Leaf Unit	Picks Leaves	2011	American Road M	D816-1500-G4	DT12161-064830	\$41,200.00	2011	\$1,000.00												
** 600	Roadside Mowe	Mowing	2010	John Deere	6430	H623817	\$69,350.00	2010	\$10,000.00											replace in 2030	
601R	Backhoe	Street Repairs	2015	Case	580 Super N	720587	\$1000.00mth	6/26/2015	\$0.00	\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00	
603	Skid steer	Park Use	2014	New Holland	L223	NFM4844034	\$42,758.00	9/30/2014	\$10,000.00										\$69,650.00		
802	Snow blower	Downtown Blowing	1980	Snow-go	MP-3D	3239	\$43,424.00	1980	\$4,200.00			\$31,500.00	\$31,500.00	\$31,500.00	\$31,500.00	\$31,500.00	keep for 20 years				
803	Snow blower	Downtown Blowing	1999	Snow-go	MP-3D	3726	\$76,279.00	1998	\$6500.00					Replace in 2023	\$44000.00 per year for 5 years						
810R	Loader	Loading, Plowing	2012	Case	721F	215441	\$1150.00mth	3/20/2013	\$0.00	\$13,800.00	\$13,800.00	\$16,800.00	\$16,800.00	\$16,800.00	\$16,800.00	\$16,800.00					
811R	Loader	Loading, Plowing	2012	Case	721F	215453	\$1150.00mth	3/19/2013	\$0.00	\$13,800.00	\$13,800.00	\$16,800.00	\$16,800.00	\$16,800.00	\$16,800.00	\$16,800.00					
Painter	Street Painter	Paint Streets	2013	Graco	250sps	BA118	\$14,696.00	4/1/2013	\$3,000.00								\$24,000.00				
Grinder	Grinder	Line Grinder	2015	Graco	Grindlazer	BA1009	\$6,550.00	2/24/2015	\$500.00										\$11,000.00		
TOTAL STREET PROJECTIONS										\$70,563.00	\$70,563.00	\$238,563.00	\$197,563.00	\$219,600.00	\$266,600.00	\$322,100.00	\$186,500.00	\$286,550.00	\$242,560.00	\$108,100.00	\$65,600.00
RETURNS										\$15,000.00	\$0.00	\$26,200.00	\$5,000.00	\$60,000.00	\$30,000.00	\$12,500.00	\$3,000.00	\$40,000.00	\$22,500.00	\$0	\$0
GRAND TOTALS:										\$55,563.00	\$70,563.00	\$212,363.00	\$192,563.00	\$159,600.00	\$236,600.00	\$309,600.00	\$183,500.00	\$246,550.00	\$220,060.00	\$108,100.00	\$65,600.00

** 600 - (Replace in 2030 for \$167,252.00)
601R - Rental
810R - Rental
811R - Rental

DEPT	CLASS	YEAR PRCH	QTY.	AVG LIFE	DESCRIPTION	Serial numbers	COST	YEAR OF REPLACE	2019	2020	2021	2022	2023	
CITY HALL	OFFICE													
		2037	1	15	Replace Voting Machine		\$ 5,200	2017						
		2017	1	15	NEW VOTING Machine		\$ 12,207	2037	1,191.21	1,191.21	1,191.21	1,191.21	1,191.21	
		2009	1	10	City Hall Carpeting		\$ 4,445	2019	(6,209.79)					
		2037	1	15	Replace Voting Machine		\$ 5,200	2017						
		2017	1	15	NEW VOPTing Machine		\$ 12,207	2037	1,191.21	1,191.21	1,191.21	1,191.21	1,191.21	
		2010	1	5	TOSHIBA DIGITAL COPIER		\$ 9,225	2016	3,093.02	3,093.02	3,093.02	(15,465.11)	3,655.83	
		2009	1	11	CITY HALL TUCK POINTING		\$ 24,380	2020	3,201.61	(32,016.07)	4,204.37	4,204.37	4,204.37	
		2009	1	11	CITY HALL CENTRAL AC		\$ 9,600	2020	1,260.68	(12,606.79)	1,655.53	1,655.53	1,655.53	
		2009	1	11	CITY HALL FURNACE		\$ 12,190	2020	1,600.80	(16,008.05)	2,102.19	2,102.19	2,102.19	
		2015	10	5	Tablet PC's Council		\$ 10,000	2020	2,363.92	(11,819.60)	2,794.06	2,794.06	2,794.06	
CITY HALL	COMM													
		2008	1	15	REP. SOUND SYS.-COUNCIL CHAMBERS		\$ 10,975	2023	1,208.15	1,208.15	1,208.15	1,208.15	(18,122.27)	
		2011	1	5	WEB SITE SOFTWARE		\$ 5,000	2016	1,397.03	1,397.03	1,397.03	(6,985.14)		
		2008	1	5	REP. COMPUTER SERVER UPGRADE		\$ 22,300	2013	4,542.31	4,542.31	(27,253.86)			
		2011	1	9	NEW COMPUTER SOFTWARE UPGRADE		\$ 36,295	2020	5,070.52	(50,705.16)				
		2007	1	6	REP. COMP. SERVER/DUPLEX SCANNER		\$ 24,375	2013	4,964.97	(29,789.82)				
		2001	1	6	LASERFICHE		\$ 14,500	2007	2,953.52	2,953.52	(17,721.12)			
		2007	1	6	REP. LASERFICHE		\$ 17,725	2013	(25,140.28)					
CITY HALL	VEHICLE													
		2014	1		2013 Ford Escape FWD		\$ 15,000	2025	2,095.54	2,095.54	2,095.54	2,095.54	2,095.54	
		2015	1	15	Finance Software		\$ 56,000	2026	7,353.96	7,353.96	7,353.96	7,353.96	7,353.96	
LIBRARY	EQUIP													
		2012	1	20	Roof		\$ 59,000	2032	5,757.48	5,757.48	5,757.48	5,757.48	5,757.48	
		2011	1	10	Carpeting		\$ 30,817	2021	4,305.22	4,305.22	(43,052.24)			
		2012	1	9	Shelving		\$ 9,500	2021	1,426.15	1,426.15	(12,835.37)			
		2011	1	10	A/C - Heat - Furnace		\$ 4,000	2021	558.81	558.81	(5,588.12)			
		2010	1	5	Copier		\$ 8,600	2015	2,002.41	2,002.41	2,002.41	(12,014.45)		
		Total Value:						\$ 473,109						
TOTAL To be replaced									(31,350.08)	(152,945.49)	(106,450.71)	(34,464.70)	(18,122.27)	

DEPT	CLASS	YEAR PRCH	QTY.	DESCRIPTION	COST	YEAR OF REPLACE	2019	2020	2021	2022	2023	
FIRE	VEHICLES	2005	1	05 PIERCE ENFORCER AERIAL	6A0294938	\$ 465,512	2035	42,308.32	42,308.32	42,308.32	42,308.32	42,308.32
		2009	1	REP. PIERCE ENGINE		\$ 282,995	2029					
		1996	1	UNIT 923	1HTSEAN8V	\$ 114,900	2016					
		2016	1	REP. UNIT 923		\$ 224,250	2036	53,085.96	53,085.96	53,085.96	53,085.96	53,085.96
		1996	1	PIERCE - 100' AERIAL PLATFORM	4PICT0257T	\$ 544,000	2026	49,441.75	49,441.75	49,441.75	49,441.75	49,441.75
		1997	1	1998 D458FORD PU 2FTPF27L6WCA58429	2FTPF27L6WCA58429	\$ 16,000	2011					
		2011	1	REP. D458FORD PU		\$ 24,450	2021	2,788.93	2,788.93	(36,256.15)	5,065.09	5,065.09
		2000	1	PIERCE ENFORCER PUMPER/CHASSIS		\$ 274,994	2021	26,426.23	26,426.23	(554,950.86)	54,154.59	54,154.59
		2014	1	2014 Ford Explorer Command Vehcle		\$ 38,000	2024	5,308.71	5,308.71	5,308.71	5,308.71	5,308.71
FIRE	TOOLS	1993	1	MAKO AIR COMPRESSOR		\$ 15,000	2013					
		2013	1	REP. MAKO AIR COMPRESSOR		\$ 29,275	2033	2,856.79	2,856.79	2,856.79	2,856.79	2,856.79
		1998	1	ADCO CHRYSLER GENERATOR	00319	\$ 12,003	2023	1,107.55	1,107.55	1,107.55	1,107.55	(27,688.75)
		2009	1	REP. THERMAL IMAGING CAMERA		\$ 15,100	2018	2,947.05	2,947.05	2,947.05	2,947.05	2,947.05
		2006	1	THERMAL IMAGING CAMERA		\$ 7,723	2013					
		2013	1	REP. THERMAL IMAGING CAMERA		\$ 9,760	2020	1,761.96	(12,333.71)	1,723.05	1,723.05	1,723.05
		2010	1	REP. THERMAL IMAGING CAMERA		\$ 10,363	2017	1,829.51	1,829.51	1,829.51	1,829.51	1,829.51
		2002	30	Pagers		\$ 10,000	2010	1,805.28	1,805.28	1,805.28	(12,636.99)	
		2011	1	Re-Roof		\$ 43,000	2031	4,196.13	4,196.13	4,196.13	4,196.13	4,196.13
		2018	10	SCBA Bottles		\$ 10,000	2022	3,333.34	3,333.33	(10,000.00)	2,857.74	2,857.74
		2017	10	SCBA Bottles		\$ 10,000	2021	3,333.34	(10,000.00)	2,857.74	2,857.74	2,857.74
		2016	10	SCBA Bottles		\$ 10,000	2020	(10,000.00)	2,857.74	2,857.74	2,857.74	2,857.74
		2015	10	SCBA Bottles		\$ 10,000	2019	2,857.74	2,857.74	2,857.74	2,857.74	(11,430.95)
FIRE	COMM	2002	1	COMMUNICATION SYSTEM		\$ 36,689	2017	6,669.00	6,669.00	6,669.00	6,669.00	6,669.00
		2009	1	Phone System		\$ 3,500	2024	385.29	385.29	385.29	385.29	385.29
Total Value:						\$2,217,514						

TOTAL To be replaced				DEPT. TOTAL TO BE PURCHASED THIS YEAR:			(10,000.00)	(22,333.71)	(601,207.02)	(12,636.99)	(39,119.69)
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DEPT	CLASS	YEAR PRCH	QTY.	DESCRIPTION	COST	YEAR OF REPLACE	2019	2020	2021	2022	2023	
PARKS	VEHICLES	1989	1	89 IHC TRK 1HTLCCFM5KH638977	1HTLCCFM5KH638977	\$ 65,355	2012					
		2012	1	REP. IHC TRK		\$ 141,000	2035	13,227.07	13,227.07	13,227.07	13,227.07	13,227.07
		2007	1	REP. CHEVY TRUCK		\$ 45,400	2018					
		2007	1	REP. CHEVY TRUCK		\$ 45,400	2018					
		2008	1	REP. DUMP TRUCK		\$ 29,750	2020	3,702.99	(44,435.84)			
PARKS	PO EQU	2004	1	DIAMOND GROOMER		\$ 13,679	2020	1,459.70	(23,355.17)			
		2009	1	CHIPPER		\$ 31,725	2025	3,385.40	3,385.40	3,385.40	3,385.40	3,385.40
		2011	1	REP. SMITH SUPER RIG 3 WHEEL		\$ 17,600	2028	1,827.73	1,827.73	1,827.73	1,827.73	1,827.73
		2011	1	REP. JOHN DEER TRACTOR		\$ 30,735	2027	3,279.76	3,279.76	3,279.76	3,279.76	3,279.76
		2011	1	REP. JOHN DEER TRACTOR		\$ 30,735	2027	3,279.76	3,279.76	3,279.76	3,279.76	3,279.76
		2011	1	REP. SWEEPSTAR		\$ 27,895	2024	3,313.98	3,313.98	3,313.98	3,313.98	3,313.98
		2008	1	REP. JOHN DEER		\$ 11,240	2018					
		2008	1	REP. JOHN DEER		\$ 19,890	2018					
		2012	1	REP. ROTARY MOWER		\$ 97,100	2020	13,565.15	(135,651.51)			
		2005	1	Toro Zero-Turn		\$ 7,702	2015					
		2015	1	REP. TORO ZERO TURN		\$ 10,760	2025	1,503.20	1,503.20	1,503.20	1,503.20	1,503.20
		2005	1	Toro Zero-Turn		\$ 7,702	2015					
		2015	1	REP. TORO ZERO TURN		\$ 10,760	2025	1,503.20	1,503.20	1,503.20	1,503.20	1,503.20
		2010	1	Behnke Trailer		\$ 2,672	2025	294.14	294.14	294.14	294.14	294.14
		2010	1	Behnke Trailer 2		\$ 2,672	2025	294.14	294.14	294.14	294.14	294.14
Total Value:						\$ 754,827						

TOTAL To be replaced				DEPT. TOTAL TO BE PURCHASED THIS YEAR:			-	(203,442.52)	-	-	-
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DEPT	CLASS	YEAR PRCH	QTY.	DESCRIPTION		COST	YEAR OF REPLACE	2019	2020	2021	2022	2023
DPW	OFFICE	2003	1	LINEAR COPIER	59V001686	\$ 12,000	2010					
		2005	1	PLOTTER	C3196A	\$ 5,084	2015					
		2015	1	REP. PLOTTER		\$ 7,105	2025	992.59	992.59	992.59	992.59	992.59
DPW	VEHICLES											
		1989	1	87 IHC TRK 1HTLDTVN8HH516114	1HTLDTVN8HH516114	\$ 68,000	2009					
		2009	1	REP. 505		\$ 7,112	2024	782.90	782.90	782.90	782.90	782.90
		1991	1	91 MACK TRK IM2P285C3MM011255	IM2P285C3MM011255	\$ 72,000	2011					
		2009	1	REP. 520		\$ 158,000	2027	16,023.39	16,023.39	16,023.39	16,023.39	16,023.39
		1995	1	95 TRK 1FTEF25Y9SLB92387	1FTEF25Y9SLB92387	\$ 14,146	2009					
		2009	1	REP. 57		\$ 21,850	2021	2,595.82	2,595.82	(33,745.70)		
	sold	1995	1	96 FORD DUMP 1FDYK82E5TVAO1085	1FDYK82E5TVAO1085	\$ 71,112	2009					
		2009	1	REP. 504		\$ 175,000	2026	18,173.49	18,173.49	18,173.49	18,173.49	18,173.49
	sold	1995	1	96 FORD TRK	1FDYK82E7TVAO1086	\$ 71,112	2009					
		2009	1	REP. 506		\$ 170,000	2026	17,654.25	17,654.25	17,654.25	17,654.25	17,654.25
	sold	1996	1	97 FORD TRK IFDYK82E8VVA14271	IFDYK82E8VVA14271	\$ 71,142	2009					
		2009	1	REP. 508		\$ 170,000	2024	18,713.96	18,713.96	18,713.96	18,713.96	18,713.96
		2001	1	01 STERLING SNOWPLOW TRUCK	2FZAAWBSX1AH17701	\$ 101,493	2016					
		2016	1	REP. 503		\$ 167,590	2031	18,448.66	18,448.66	18,448.66	18,448.66	18,448.66
		2005	1	05 CHEVY CC25903 292544		\$ 17,714	2015					
		2015	1	REP. 48		\$ 24,745	2025	3,456.95	3,456.95	3,456.95	3,456.95	3,456.95
		2005	1	05 CHEVY CC25903 294717		\$ 17,714	2015					
		2015	1	REP. 51		\$ 24,745	2025	3,456.95	3,456.95	3,456.95	3,456.95	3,456.95
		2005	1	05 CHEVY CC25903 294961		\$ 17,714	2015					
		2015	1	REP. 53		\$ 24,745	2025	3,456.95	3,456.95	3,456.95	3,456.95	3,456.95
DPW	TOOLS	1985	1	FLYGT PUMP		\$ 8,776	2015					
		2015	1	REP. PUMP		\$ 23,930	2045	2,174.89	2,174.89	2,174.89	2,174.89	2,174.89
		1996	1	ALITEC MILLING MACHINE #CP18BH	220020394	\$ 7,600	2016					
		2016	1	REP. MILLING MACHINE		\$ 14,835	2036	1,447.67	1,447.67	1,447.67	1,447.67	1,447.67
	PO EQU	2008	1	REP. TIGER		\$ 64,820	2033	5,981.12	5,981.12	5,981.12	5,981.12	5,981.12
		2008	1	REP. CASE LOADER		\$ 41,067	2028	4,007.50	4,007.50	4,007.50	4,007.50	4,007.50
		2007	1	REP. WACKER		\$ 31,035	2025	3,147.38	3,147.38	3,147.38	3,147.38	3,147.38
		2010	1	REP. CASE LOADER		\$ 135,045	2022	14,866.04	14,866.04	14,866.04	(222,990.62)	
		2010	1	REP. WHEEL LOADER		\$ 165,700	2025	18,240.61	18,240.61	18,240.61	18,240.61	18,240.61
		2009	1	REP. CASE		\$ 102,700	2022	12,200.96	12,200.96	12,200.96	(158,612.51)	
		2012	1	REP. LEAF LOADER		\$ 21,770	2027	2,396.49	2,396.49	2,396.49	2,396.49	2,396.49
		2008	1	REP. PLOW BUCKET		\$ 15,370	2018					
		1998	1	SNOWBLOWER MP3D SCHMIDT ENG	3726	\$ 76,279	2023	7,038.47	7,038.47	7,038.47	7,038.47	(175,961.83)
		2007	1	REP. GARBAGE TRUCK		\$ 114,760	2035	10,452.20	10,452.20	10,452.20	10,452.20	10,452.20
		1980	1	SNOWBLOWER MP-3D		\$ 39,000	2014					
		2009	1	REP. SNOWBLOWER		\$ 102,840	2038	9,351.04	9,351.04	9,351.04	9,351.04	9,351.04
				Total Value:		\$2,566,150		(220,000.00)				
TOTAL To be replaced				DEPT. TOTAL TO BE PURCHASED THIS YEAR:				(220,000.00)	-	(33,745.70)	(381,603.13)	(175,961.83)
TOTAL To be replaced				TOTAL STREETS & PARKS				(220,000.00)	(203,442.52)	(33,745.70)	(381,603.13)	(175,961.83)

DEPT	CLASS	YEAR PRCH	QTY.	DESCRIPTION		COST	YEAR OF REPLACE	2019	2020	2021	2022	2023
POLICE	VEHICLE	2001	1	907 2001 JEEP WRANGLER	1J4FA49561P340193	\$ 16,000	2009					
		2009	1	REP. 907	173778	\$ 20,200	2015					
		2008	1	901 Van		\$ 22,000	2016					
		2009	1	908 REP. Charger		\$ 11,800	2014					
		2005	1	909 2005 FORD EXPEDITION 00128	00128	\$ 25,000	2012					
		2011	1	906 REP		\$ 26,100	2013					
		2012	1	902 Rep. 902		\$ 22,000	2018					
		2008	1	903								
		2016		HVAC Unit								
		2016	1	Boilers								
		2012	1	904 Ford Police Utility Vehcile SUV/Explorer		\$ 26,589	2015					
		2006	1									
		2009	1	REP. 905								
		2010	1	REP. 905		\$ 24,500						
		2010	1	New Police Squad		\$ 26,500	2016	9,255.32	9,255.32	9,255.32	(46,276.58)	17,053.03
		2016	1	REPL NEW 2010 SQUAD		\$ 30,000	2022	6,110.73	6,110.73	6,110.73	(36,664.39)	13,510.92
		2010	1	New Police Squad		\$ 26,500	2016	9,255.32	9,255.32	(37,021.27)	13,642.43	13,642.43
		2016	1	REPL NEW 2010 SQUAD		\$ 30,000	2022	6,110.73	6,110.73	6,110.73	(36,664.39)	13,510.92
		2011	1	New Squad 906-Interceptor		\$ 22,500	2017	13,449.96	13,449.96	(40,349.88)	14,869.03	14,869.03
		2011	1	New Squad 903-Interceptor		\$ 22,500	2017	13,449.96	13,449.96	(40,349.88)	14,869.03	14,869.03
		2014		Squad		\$ 23,400	2018	11,459.16	11,459.16	11,459.16	11,459.16	(45,836.62)
		2014		Squad		\$ 23,400	2018	11,459.16	11,459.16	11,459.16	11,459.16	(45,836.62)
		1998	3	DEFIB	10969658-59-61-63-66	\$ 15,875	2018	8,411.44	8,411.44	8,411.44	8,411.44	(33,645.75)
		2018	3	REP. DEFIB		\$ 23,310	2038	2,274.69	2,274.69	2,274.69	2,274.69	2,274.69
POLICE	TOOLS	2001	1	CCTVSYSTEM		\$ 18,766	2013					
		2013	1	REP. CCTVSYSTEM		\$ 28,030	2025	3,488.90	3,488.90	3,488.90	3,488.90	3,488.90
		2001	1	RADAR UNIT-SMART SPEED SIGNAL		\$ 13,000	2016	2,998.86	2,998.86	2,998.86	2,998.86	2,998.86
		2016	1	REP. RADAR UNIT		\$ 21,470	2031	2,363.46	2,363.46	2,363.46	2,363.46	2,363.46
POLICE	PO EQU											
		2010	1	REP. GENERATOR		\$ 34,295	2014	5,601.51	5,601.51	5,601.51	5,601.51	(44,812.08)
		2011	3	REP. Dispatch console		\$ 44,990	2040	4,090.85	4,090.85	4,090.85	4,090.85	4,090.85
		2004	9	BASE REPEATER AND 9 PORTABLE RADIOS		\$ 8,091	2014					
		2014	9	REP. BASE REPEATER		\$ 11,300	2024	1,578.64	1,578.64	1,578.64	1,578.64	1,578.64
		2010	2	Sump Pump		\$ 6,000	2010	(6,858.57)	1,960.00	1,960.00	1,960.00	1,960.00
POLICE	COMM	1990	1	911 SYSTEM		\$ 38,163	2011					
		2011	1	REP. 911 SYSTEM		\$ 74,480	2031	7,268.09	7,268.09	7,268.09	7,268.09	7,268.09
		1998	1	MOTOROLA COMMAND DISPATCH CONSOLE		\$ 14,500	2013					
		2013	1	REP. COMMAND DISPATCH CONS		\$ 23,900	2028	2,630.96	2,630.96	2,630.96	2,630.96	2,630.96
		2012	5	REP. VIDEO CASSETTE RECORDERS		\$ 28,400	2019	(35,889.06)	6,479.00	6,479.00	6,479.00	6,479.00
		2012	1	REP. VOICE LOGGER		\$ 28,450	2022	3,974.55	3,974.55	3,974.55	(39,745.47)	5,552.56
		1983	1	Radio Base Station for PD Dept.		\$ 75,000	2011					
		2003	20	PORTABLE RADIOS		\$ 73,500	2019	(125,491.98)				
		2019	20	REP. PORTABLE RADIOS		\$ 125,500	2035	13,392.21	13,392.21	13,392.21	13,392.21	13,392.21
	COMP	2008	1	COMPUTER SERVER		\$ 6,600	2013	1,560.19	(7,800.93)	1,844.08	1,844.08	1,844.08
		2008	5	Laptops COMPUTERS		\$ 22,000	2013	5,200.62	(26,003.11)	6,146.93	6,146.93	6,146.93
		2013	1	Server for Badger Tracks		\$ 7,000	2020	1,474.32	1,474.32	(8,845.90)	2,091.10	2,091.10
				Muni court computer								
				Total Value:		\$ 1,269,393						
TOTAL To be replaced				DEPT. TOTAL TO BE PURCHASED THIS YEAR:				(168,239.61)	(33,804.05)	(126,566.93)	(159,350.84)	(170,131.08)

CITY OF BURLINGTON, WISCONSIN

EQUIPMENT REPLACEMENT FUND EXPENDITURE

Budget Year: 2018

Date Equipment will be replaced: 2018

Classification of Expenditure:	Computer Software
---------------------------------------	-------------------

Addition or Replacement to Fleet?	Addition
--	----------

Initial Cost	\$3,500	This is a Scheduled Replacement X New Item to be scheduled
Anticipated Annual Maintenance Cost/Cost of Operation	\$200	
Cost Over 5 years	\$1,000	
TOTAL	\$4,500	

Est. Salvage Value of Former Capital Asset	\$0
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EST. INITIAL INVESTMENT	\$3,500
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Justification for Equipment Replacement Fund Expenditure

The City uses two credit card processing companies. One to handle City related charges and a different one to handle Municipal Court/Ticket/Parking Ticket processing. Our provider for City charges, Payment Service Network (PSN), is modifying some of their processing to be more compatible with our Clarity accounting software, which can now include the credit card processing of tickets and Muni Court Charges. The cost is the amount for the module to accomplish this. Cost may be slightly higher than actual. Module is expected to be available in January 2018. Estimated amount above also includes the cost of a terminal for PD and a terminal for the Municipal Court Clerk.

How will this improve our service level and efficiency?

Currently with Ticket and Muni Court processing, a person has to pay online. There is no terminal at the PD or Court Clerk office. There is also a transaction charge of \$7 per charge to use the credit card, paid by the offender. The person taking the information in the Court Clerk office or PD posts to the online system, then posts again to Clarity to record the charge and payment. Adding this module and a Credit Card terminal at the PD would eliminate one step. Processing charges can either be covered by the City at 2.75% - similar to our other acceptance fee at the Front Counter in City Hall or DPW, or may possibly be paid for by the "Payer". Some changes have been occurring in the industry in this "fee" area and who pays. "Payer" paying the fee may be eliminated in the near future. The City currently foots the "fee" bill at 50 cents per water bill paid via credit card and the customer pays \$2.99 when paying online. Other charges for miscellaneous items like permit fees are charged to the City at 2.75% plus 30 cents. This fee is budgeted in the Finance budget.

How will NOT fulfilling this request impact your operations?

Paying a parking ticket of \$20 by credit card adds \$6.99 to the bill. Customers are told this up front and sometimes will go to the bank and withdraw cash instead. Business as usual would continue in the current manner with "double posting" and higher fees to the customer.

CITY OF BURLINGTON, WISCONSIN

EQUIPMENT REPLACEMENT FUND EXPENDITURE

Budget Year: 2018

Date Equipment will be replaced: 2018

Classification of Expenditure:	Computer Software
---------------------------------------	-------------------

Addition or Replacement to Fleet?	Addition
--	----------

Initial Cost	\$3,350	This is a Scheduled Replacement X New Item
Anticipated Annual Maintenance Cost/Cost of Operation	\$5,000	
Cost Over 5 years	\$25,000	
TOTAL	\$28,350	to be scheduled

Est. Salvage Value of Former Capital Asset	\$0
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EST. INITIAL INVESTMENT	\$3,350
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Justification for Equipment Replacement Fund Expenditure

In prior years the City has used a vendor to provide data dashboard services. This system used Crystal Reports and Flash as its main analysis and display technology. Crystal Reports is extremely cumbersome to use and the dashboard had to be redesigned every month to account for new data. Flash is an aging technology that is not supported in most current web browsers. Outputting data and uploading flash files was very cumbersome and time intensive. This system is web based and has a number of advantages in that the system also uses US Census, State and local municipal data, along with top comparison cities as a measuring and comparative method. The system is still easy to use and much more intuitive.

How will this improve our service level and efficiency?

Transparency in Government is a hot issue. The City has always published as much data as possible to keep the Citizens informed. While the annual cost of \$5,000 is high, the end result is a much more informative and useful system. Residents are able to see how Burlington compares to other state and national informational databases. Residents are also able to see specific Burlington Data and even enter their total tax bill and calculate their share of costs on the Burlington levy. Users can drill down to Account Payable checks that have been issued if so desired. All of this data comes as a software export from the City accounting software.

How will NOT fulfilling this request impact your operations?

The City can continue in its current fashion of publishing Budget and Audit data. The old dashboard system was suspended 2 years ago due to display and use issues.

ClearGov, Inc.

a proposal for:

Burlington, WI

October 09, 2017

Thomas Heffernan
ClearGov Inc.
Market Development
theffernan@cleargov.com
(617) 599-7082



Introduction

Our mission is to enable local governments to leverage data that helps them operate and communicate more efficiently and effectively. We do this by delivering a turn-key fiscal transparency and benchmarking platform – the ClearGov Insights Platform, including:

- Transparency Profile:** ClearGov’s transparency profile utilizes elegant, simple-to-understand infographics to present complex government financial information in a way that every citizen can understand. We also enable our clients to customize their profile with commentary that provides the full context behind the numbers and brings their data stories to life. Plus, clients can integrate the ClearGov profile to their Web site via a private domain, create and activate custom peer groups, publish and share budget data and much more.
- Admin Console:** ClearGov’s powerful backend benchmarking tools empower clients to compare any line item in their budget against a relevant set of peer communities based on the selected filters. The ClearGov benchmarking dashboard and data visualization tools enable civic and school leaders to easily and quickly perform a true apples-to-apples comparison and gain valuable insights into opportunities to be more efficient with their expenditures.

The following table summarizes the key features included the Premier ClearGov Insights Platform subscription:

Feature	Preview	Premier
Profile overview page	✓	✓
Customized banner with civic logo		✓
Private-branded subdomain support		✓
Citizen tax bill input/analysis		✓
Unlock all Revenue details pages		✓
Unlock all Expense details pages		✓
Open checkbook integration		✓
Admin Console users		Unlimited
Access to benchmarking application		Unlimited
Access to budget visualization application		Unlimited
Ability to self-manage/update financials		✓
Ability to add budgeted financials		✓
Access to commentary application		✓
Ability to respond to public comments		✓
Custom Public and Private Peer Groups		Unlimited
Website widget application		✓
“Transparency Center” banner for Website		✓

Proposal

This proposal outlines the terms and conditions for ClearGov Insights Platform subscription for Burlington.

General Terms

- **Service Level:** ClearGov Civic Insights – Premier
- **Customer Tier:** Small
- **Initial Service Period:**
 - **Start Date:** January 1, 2018
 - **End Date:** December 31, 2018
- **Investment:**
 - **Set-Up (One time):** \$1,200.00
 - **Annual Subscription:** \$5,500.00
 - **50% Early Adopter Discount:** -\$3350
 - **Year-1 Total:** \$3,350

Additional Terms

- **Customer Satisfaction Guarantee:** Burlington may cancel the service at any time within the first thirty (30) days following the Service Start Date.
- **Proposal Expiration:** The terms presented herein are valid through October 31, 2017.

Next Steps

Please let us know if you have any questions about the terms presented herein. Otherwise, the key next steps include:

- **Service Order:** Upon your request, ClearGov will create and send Burlington a final Service Order for review. Upon execution of such Service Order, the client activation process will begin
- **Client Activation:** The first step in the client activation process is to schedule a brief kick-off call with the ClearGov On-Boarding team.

CITY OF BURLINGTON, WISCONSIN

EQUIPMENT REPLACEMENT FUND EXPENDITURE

Budget Year: 2018

Date Equipment will be replaced: 2018

Classification of Expenditure:	Network Upgrade
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Addition or Replacement to Fleet?	Addition
--	----------

Initial Cost	\$20,000	This is a Scheduled Replacement X New Item
Anticipated Annual Maintenance Cost/Cost of Operation	\$500	
Cost Over 5 years	\$2,500	
TOTAL	\$22,500	to be scheduled

Est. Salvage Value of Former Capital Asset	\$0
---	-----

EST. INITIAL INVESTMENT	\$20,000
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Justification for Equipment Replacement Fund Expenditure

In 2012-2013, the City upgraded its servers and equipment running the network, data and communications (phone). This was a planned replacement and was budgeted at about \$100,000 for the project. Phase 3 of the 4-phase project was network upgrades. The proposal here allows the City to meet CGIS requirements of data separation for the PD/Muni Court and also to segment the IP addresses to allow for more equipment to be installed that utilize the internet and network.

How will this improve our service level and efficiency?

This upgrade will allow additional devices to be added to the City network - such as printers, scanners, cell phones, laptops, HVAC controls by segmenting IP addresses for each building. Each location would have 254 allowed devices rather than 254 devices City wide. Most electronic equipment is "network" ready now and device IDs are sparse in the current setup. Additionally, the CGIS will eventually recommend physical separation of data/storage for PD and Muni Court related data. Prior to this time, the data separation by Software Servers was sufficient and is our current separation protocol. This upgrade will allow a future "split" of those systems when they are required. The new telephone system will also utilize this reconfiguration.

How will NOT fulfilling this request impact your operations?

CGIS will eventually require a physical split of data servers rather than "software" and network security splits. Not being able to add other network capable devices will be an issue moving forward into the future without additional IP addresses.

BUDGET PROPOSAL FOR: City of Burlington
PROPOSAL DATE: November 1, 2017
ESTIMATED PROJECT COST: \$ 16,000.00 to \$ 20,000.00
PROJECT DESCRIPTION: Network Segmentation

CURRENT NETWORK CONFIGURATION:

Flat network (no segmenting or vlans) using the 192.168.34.X Class C network throughout the City for both Data and Voice traffic.

PROPOSED NETWORK CHANGES: Work to be completed as part of the conversion:

1. Segment each Facility building onto its own network, separation of Data and Voice traffic.

a. Burlington PD	Data: 192.168.34.X (PD will remain the same) Voice: 192.168.234.X
b. Burlington City Hall	Data: 192.168.35.X Voice: 192.168.235.X
c. Burlington FD	Data: 192.168.36.X Voice: 192.168.236.X
d. Burlington WW	Data: 192.168.37.X Voice: 192.168.237.X
e. Burlington DPW	Data: 192.168.38.X Voice: 192.168.238.X

2. Installation of Firewalls at each location to provide network security at each segment and to provide secondary Internet support.

3. Configuration changes to network equipment will be required to utilize the new network configuration. This includes PCs, network switches, printers, phone system components.

4. Vendor support will be engaged to make configuration changes to additional vendor supported devices and systems currently using the existing network scheme.

PROFESSIONAL SERVICES:

<u>QTY</u>	<u>DESCRIPTION</u>	<u>Extended Price</u>
1	Digicorp Professional Network Engineering Services to complete the project described. -Estimated Cost to complete the project -Not to Exceed project cost	 \$ 16,000.00 \$ 20,000.00

PROJECT NOTES: Freight and applicable taxes are not included. Proposal assumes all necessary wiring is in place. Pricing is budgetary and subject to change.

From: Michael Farnsworth
To: [Steven DeQuaker](#)
Subject: CJIS bullet points
Date: Wednesday, November 1, 2017 3:34:50 PM
Attachments: [image001.png](#)

Steve,

Here are a list of a few of the key CJIS requirements for separating data and communication with the PD from the rest of the network and outside access. Most of this boils down to having a firewall between the PD and the rest of the network to ensure that no other non-compliant, non-authorized segments of the network have access to CJIS information at or through the PD, which also includes access to County resources.

By installing the firewall between the PD and the rest of the network, this requires that one side or the other must change their network addressing. As the PD is registered with the state for their PSN IDs, the PD would remain the same. The rest of the network would then need to change addresses which is the reason for the network restructuring as proposed.

- Boundary protection device (firewall) located between the Criminal Justice Agency(CJA-PD) segment of the network and the rest of the non-CJA network segments.
- Firewall monitoring and access control at the perimeter, including Internet and local network segments.
- Physical and electronic access to equipment and electronic media must be controlled and secured.
- Encryption at the firewall via secured tunnel when transmitting CJIS information.

Michael Farnsworth
Digicorp, Inc.
3315 North 124th Street, Suite E
Brookfield, WI 53005

For support issues please call or email:
262-402-6105 (Support Center) | SupportCenter@digicorp-inc.com



DIGICORP, INC | DIGICORP-INC.COM

262-402-6100 (Main) | 262-402-6101 (Fax)

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If you have a CRITICAL service issue and need emergency service outside of normal business hours, please contact our After Hours support line @ 262-821-7604.

CITY OF BURLINGTON, WISCONSIN

EQUIPMENT REPLACEMENT FUND EXPENDITURE

Budget Year: 2018

Date Equipment will be replaced: Second half of 2018

Classification of Expenditure:	Ford Police Interceptor Utility Vehicle
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Addition or Replacement to Fleet?	Replacement
--	-------------

Initial Cost	\$37,000	This is a Scheduled Replacement
Anticipated Annual Maintenance Cost/Cost of Operation	\$1,000	
Cost Over 5 years	\$5,000	
TOTAL	\$42,000	

Est. Salvage Value of Former Capital Asset	\$2,000
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EST. INITIAL INVESTMENT	\$35,000
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Justification for Equipment Replacement Fund Expenditure

The police department will be replacing a 2015 Ford Police Interceptor Utility Vehicle with over 90,000 miles at the time of replacement. We will replace this vehicle with a new Ford Police Interceptor Utility Vehicle which will be equipped with all of the essential equipment needed for patrol and during critical incidents such as traffic crashes, crime scenes, medical responses, mutual aid requests, etc. This vehicle will be all-wheel drive which is essential during snow storms. These vehicles have been proven to be an exceptional patrol vehicle.

How will this improve our service level and efficiency?

Patrol vehicles are driven almost 24-hours-a-day / 7-days-a-week. This extensive use requires us to replace them frequently. As patrol vehicles approach 100,000 miles, they become increasingly costly to maintain adequate levels of performance. By replacing such vehicles, it prevents costly repairs as well as out-of-service time. The vehicle's performance is reduced and does not perform as well in emergency driving situations.

How will NOT fulfilling this request impact your operations?

Police vehicles with over 100,000 miles become very costly to maintain. The performance of the squad is significantly reduced and does not perform as needed during emergency driving. Repair costs and out-of-service time may increase significantly.

Attach documentation & pictures

CITY OF BURLINGTON, WISCONSIN

EQUIPMENT REPLACEMENT FUND EXPENDITURE

Budget Year: 2018

Date Equipment will be replaced: Second half of 2018

Classification of Expenditure:	Ford Police Interceptor Utility Vehicle
---------------------------------------	---

Addition or Replacement to Fleet?	Replacement
--	-------------

Initial Cost	\$37,000	This is a Scheduled Replacement
Anticipated Annual Maintenance Cost/Cost of Operation	\$1,000	
Cost Over 5 years	\$5,000	
TOTAL	\$42,000	

Est. Salvage Value of Former Capital Asset	\$2,000
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EST. INITIAL INVESTMENT	\$35,000
--------------------------------	----------

Justification for Equipment Replacement Fund Expenditure

The police department will be replacing a 2016 Ford Police Interceptor Utility Vehicle with over 90,000 miles at the time of replacement. We will replace this vehicle with a new Ford Police Interceptor Utility Vehicle which will be equipped with all of the essential equipment needed for patrol and during critical incidents such as traffic crashes, crime scenes, medical responses, mutual aid requests, etc. This vehicle will be all-wheel drive which is essential during snow storms. These vehicles have been proven to be an exceptional patrol vehicle.

How will this improve our service level and efficiency?

Patrol vehicles are driven almost 24-hours-a-day / 7-days-a-week. This extensive use requires us to replace them frequently. As patrol vehicles approach 100,000 miles, they become increasingly costly to maintain adequate levels of performance. By replacing such vehicles, it prevents costly repairs as well as out-of-service time. The vehicle's performance is reduced and does not perform as well in emergency driving situations.

How will NOT fulfilling this request impact your operations?

Police vehicles with over 100,000 miles become very costly to maintain. The performance of the squad is significantly reduced and does not perform as needed during emergency driving. Repair costs and out-of-service time may increase significantly.

Attach documentation & pictures

CITY OF BURLINGTON, WISCONSIN

EQUIPMENT REPLACEMENT FUND EXPENDITURE

Budget Year: 2018

Date Equipment will be replaced: First half of 2018

Classification of Expenditure:	Ford Police Interceptor Utility Vehicle
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Addition or Replacement to Fleet?	Replacement
--	-------------

Initial Cost	\$37,000	This is a Scheduled Replacement
Anticipated Annual Maintenance Cost/Cost of Operation	\$1,000	
Cost Over 5 years	\$5,000	
TOTAL	\$42,000	

Est. Salvage Value of Former Capital Asset	\$1,000
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EST. INITIAL INVESTMENT	\$36,000
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Justification for Equipment Replacement Fund Expenditure

The police department will be replacing a 2007 Dodge Caravan with over 100,000 miles at the time of replacement. We will replace this vehicle with a new Ford Police Interceptor Utility Vehicle which will be equipped with all of the essential equipment needed for patrol and during critical incidents such as traffic crashes, crime scenes, medical responses, mutual aid requests, etc. This vehicle will be all-wheel drive which is essential during snow storms. These vehicles have been proven to be an exceptional patrol vehicle and will be used for patrol, court and training travel.

How will this improve our service level and efficiency?

Patrol vehicles are driven almost 24-hours-a-day / 7-days-a-week. This extensive use requires us to replace them frequently. As patrol vehicles approach 100,000 miles, they become increasingly costly to maintain adequate levels of performance. By replacing such vehicles, it prevents costly repairs as well as out-of-service time. The vehicle's performance is reduced and does not perform as well in emergency driving situations.

How will NOT fulfilling this request impact your operations?

Police vehicles with over 100,000 miles become very costly to maintain. The performance of the squad is significantly reduced and does not perform as needed during emergency driving. Repair costs and out-of-service time may increase significantly.

Attach documentation & pictures

CITY OF BURLINGTON, WISCONSIN

EQUIPMENT REPLACEMENT FUND EXPENDITURE

Budget Year: 2018

Date Equipment will be replaced: 2018

Classification of Expenditure:	New vehicle
---------------------------------------	-------------

Addition or Replacement to Fleet?	Replacement
--	-------------

Initial Cost	\$50,000	This is a <input checked="" type="checkbox"/> Scheduled Replacement <input type="checkbox"/> New Item to be scheduled
Anticipated Annual Maintenance Cost/Cost of Operation	\$0	
Cost Over 5 years	\$0	
TOTAL	\$50,000	

Est. Salvage Value of Former Capital Asset	\$5,000
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EST. INITIAL INVESTMENT	\$45,000
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Justification for Equipment Replacement Fund Expenditure

Replace 1999 Ford pickup. Pickup is now 21 years old has reached its life cycle. Showing body rust thru and heavy wear and tear.

How will this improve our service level and efficiency?

By purchasing we will have the warranty. Plan is also to outfit with a snow plow to enhance our snow removal for the City and also have the capability to plow ahead of rescue during snow emergencies.

How will NOT fulfilling this request impact your operations?

Current vehicel is past replacement stage and repairs will become more costly.

Attach documentation & pictures

CITY OF BURLINGTON, WISCONSIN

EQUIPMENT REPLACEMENT FUND EXPENDITURE

Budget Year: 2018

Date Equipment will be replaced: 2018

Classification of Expenditure:	SCBA Compressor
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Addition or Replacement to Fleet?	Replacement
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Initial Cost	\$45,000	This is a <input checked="" type="checkbox"/> Scheduled Replacement <input type="checkbox"/> New Item to be scheduled
Anticipated Annual Maintenance Cost/Cost of Operation	\$0	
Cost Over 5 years	\$0	
TOTAL	\$45,000	

Est. Salvage Value of Former Capital Asset	\$1,000
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EST. INITIAL INVESTMENT	\$44,000
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Justification for Equipment Replacement Fund Expenditure

Current air compressor is 24 years old and does not meet NFPA, OSHA, UL and DOT safety standards. Additionally the compressor does not adequately fill current bottles.

How will this improve our service level and efficiency?

Safer operation when filling SCBA bottles and more cost effective.

How will NOT fulfilling this request impact your operations?

NFPA 1901 standards require an enclosed containment chamber to protect against and contain the full impact of a catastrophic cylinder, valve or hose failure.

Attach documentation & pictures

CITY OF BURLINGTON, WISCONSIN

EQUIPMENT REPLACEMENT FUND EXPENDITURE

Budget Year: 2018

Date Equipment will be replaced: 2018

Classification of Expenditure:	Thermal Imaging Camera
---------------------------------------	------------------------

Addition or Replacement to Fleet?	Addition X2
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Initial Cost	\$20,000	This is a <input checked="" type="checkbox"/> Scheduled Replacement <input type="checkbox"/> New Item to be scheduled
Anticipated Annual Maintenance Cost/Cost of Operation	\$0	
Cost Over 5 years	\$0	
TOTAL	\$20,000	

Est. Salvage Value of Former Capital Asset	\$0
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EST. INITIAL INVESTMENT	\$20,000
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Justification for Equipment Replacement Fund Expenditure

Additional cameras for fire apparatus and crews.

How will this improve our service level and efficiency?

Additional cameras will outfit more crews for safer rescue and fire ground operations.

How will NOT fulfilling this request impact your operations?

Forces crews to use outdated , unreliable equipment or possibly no camera at all.

Attach documentation & pictures

City of Burlington, Wisconsin

EQUIPMENT REPLACEMENT FUND EXPENDITURE

Budget Year: 2018

Date Equipment will be replaced: 2018

Classification of Expenditure:	Repair of Walkway on Wehmhoff Yunker Bike Bridge
Addition or Replacement to Fleet?	Replacement

Initial Cost	\$7,000	This is a new cost and a needed item
Anticipated Annual Maintenance Cost/Cost of Operation		
Cost Over 5 years	\$0	
TOTAL	\$7,000	

Est. Salvage Value of Former Capital Asset

EST. INITIAL INVESTMENT **\$7,000**

Justification for Equipment Replacement Fund Expenditure

The bridge that crosses from Wehmhoff Yunker to Riverside Park needs the walkway boards replaced. The City should budget \$7000 to start the project. Board cost \$57 each. This is a major use bridge for running events, Chocolate Fest, walkers and for parties.

How will this improve our service level and efficiency?

Safety... One person falls through and the boards would have been cheaper.

How will NOT fulfilling this request impact your operations?

The bridge will become a safety hazard until the City is forced to close it. Keeping the boards replaced will preclude it being closed. Aaron Degrave in the Parks Department is your contact for this project.

Attach documentation & pictures

City of Burlington, Wisconsin

EQUIPMENT REPLACEMENT FUND EXPENDITURE

Budget Year: 2018

Date Equipment will be replaced: 2018

Classification of Expenditure:	Chevy 1 ton Pickup #507
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Addition or Replacement to Fleet?	Replacement
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Initial Cost	\$40,850	This is a new cost and a needed item
Anticipated Annual Maintenance Cost/Cost of Operation	\$1,000	
Cost Over 5 years	\$5,000	
TOTAL	\$45,850	

Est. Salvage Value of Former Capital Asset	\$6,500
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EST. INITIAL INVESTMENT	\$34,350
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Justification for Equipment Replacement Fund Expenditure

The 1 ton pickup has reached its 10 year life cycle. This purchased would be to update the fleet.

How will this improve our service level and efficiency?

By purchasing a new pickup, it would be covered under warranty.

How will NOT fulfilling this request impact your operations?

Efficiency will remain the same. As with any vehicle, efficiency lowers during a major break down.

Attach documentation & pictures

City of Burlington, Wisconsin

EQUIPMENT REPLACEMENT FUND EXPENDITURE

Budget Year: 2018

Date Equipment will be replaced: 2018

Classification of Expenditure:	2006 Chevy Colorado Pickup Wastewater Dept., #79
Addition or Replacement to Fleet?	Replacement

Initial Cost	\$29,500	This is a new cost and a needed item
Anticipated Annual Maintenance Cost/Cost of Operation	\$1,000	
Cost Over 5 years	\$5,000	
TOTAL	\$34,500	

Est. Salvage Value of Former Capital Asset \$3,000

EST. INITIAL INVESTMENT \$26,500

Justification for Equipment Replacement Fund Expenditure

The service truck has reached its 10 year life cycle. Currently it is operating Ok. It has 55000 miles. By purchasing this truck, the City would have a new truck under warranty. The current Colorado pickup is to small for any real utility use. It has worse gas mileage than a current 3/4 pickup.

How will this improve our service level and efficiency?

Efficiency will go up because the purchase of a larger truck will give waste water more options for hauling equipment and people when classes are attended away from the shop.

How will NOT fulfilling this request impact your operations?

If a new truck is not purchased, wastewater will be left with a truck that is to small to help but uses just as much fuel as a large truck. It would be best to replace the Colorado truck with a full size truck.

Attach documentation & pictures

City of Burlington, Wisconsin

EQUIPMENT REPLACEMENT FUND EXPENDITURE

Budget Year: 2018

Date Equipment will be replaced: 2018

Classification of Expenditure:	GMC 2007 2500 Service Truck Water Department
Addition or Replacement to Fleet?	Replacement

Initial Cost	\$63,200	This is a new cost and a needed item
Anticipated Annual Maintenance Cost/Cost of Operation	\$1,000	
Cost Over 5 years	\$5,000	
TOTAL	\$68,200	

Est. Salvage Value of Former Capital Asset	\$6,500
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EST. INITIAL INVESTMENT	\$56,700
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Justification for Equipment Replacement Fund Expenditure

The service truck has reached its 10 year life cycle. Currently it is operating Ok. It has 53000 miles. By purchasing this truck the City would have a new truck under warranty.

How will this improve our service level and efficiency?

Efficiency will remain the same. The water department has three trucks. IF one breaks down, the two others can cover for it.

How will NOT fulfilling this request impact your operations?

Nothing will be impacted by not purchasing a new truck. Warranty is the main issue.

Attach documentation & pictures

City of Burlington, Wisconsin

EQUIPMENT REPLACEMENT FUND EXPENDITURE

Budget Year: 2018

Date Equipment will be replaced: 2018

Classification of Expenditure:	Pickup Truck Replacement
	Three 3/4 tons trucks
Addition or Replacement to Fleet?	Replacement

Initial Cost	\$80,000	This is a scheduled replacement due to the age of the trucks.
Anticipated Annual Maintenance Cost/Cost of Operation	\$600	
Cost Over 5 years	\$3,000	
TOTAL	\$83,000	

Est. Salvage Value of Former Capital Asset \$15,000

EST. INITIAL INVESTMENT \$65,000

Justification for Equipment Replacement Fund Expenditure

Replace three, 2005 pickups. All three trucks are at 5000 hours and 90,000 miles each. Currently we have spent \$9800.00 in maintenance and repairs on them. All three trucks have exceeded the 10 years life cycle.

How will this improve our service level and efficiency?

Our level of efficiency will be the same, just lower maintenance costs for the first 5 years. The truck fleet will be more dependable and be in the new 10 year life cycle.

How will NOT fulfilling this request impact your operations?

Our operation will remain the same but the equipment is getting older and maintenance higher. We will face normal break downs for a truck this age.

Attach documentation & pictures

City of Burlington, Wisconsin

EQUIPMENT REPLACEMENT FUND EXPENDITURE

Budget Year: 2018

Date Equipment will be replaced: 2018

Classification of Expenditure:	Hurricane Leaf Blower
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Addition or Replacement to Fleet?	Addition
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Initial Cost	\$12,000	This is a Scheduled Replacement _____ New Item to be scheduled
Anticipated Annual Maintenance Cost/Cost of Operation	\$200	
Cost Over 5 years	\$1,000	
TOTAL	\$13,000	

Est. Salvage Value of Former Capital Asset	\$2,000	auction
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EST. INITIAL INVESTMENT	\$10,000
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Justification for Equipment Replacement Fund Expenditure

The reason for purchasing the new stand on leaf blower is to speed up cleaning of the parks in the fall. With minimized staff, more efficient equipment is now needed. The leaf blower will be faster at moving leaves to a general location where the vacuum can pick them up.

How will this improve our service level and efficiency?

Leaves can be moved faster to the take away area by use of this machine. This will work well in the cemetery also. If we were to use a mower leaf vacuum we would have to stop and empty it every so often because of its smaller size. The leaf blower can push leaves to the vacuum truck which holds much more.

How will NOT fulfilling this request impact your operations?

Things will stay the same and leaf pickup will remain slow.

Attach documentation & pictures

City of Burlington, Wisconsin

EQUIPMENT REPLACEMENT FUND EXPENDITURE

Budget Year: 2018

Date Equipment will be replaced: 2018

Classification of Expenditure:	Snow Blower for Wheel Loader
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Addition or Replacement to Fleet?	replacement
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Initial Cost	\$157,000	This is a replacement item
Anticipated Annual Maintenance Cost/Cost of Operation	\$500	
Cost Over 5 years	\$2,500	
TOTAL	\$159,500	

Est. Salvage Value of Former Capital Asset	\$3,000
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EST. INITIAL INVESTMENT	\$154,000
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Justification for Equipment Replacement Fund Expenditure

This snowblower is used for our downtown cleanup process once snow is deep enough. The snow is piled into the street and the large blower is attached to the front of the wheel loader and blows the snow into the waiting trucks. This process works best for removing snow from the down town area. We have two blowers in the shop. The one to be replaced is the oldest. We feel it is best to have two blowers seeing the price rented dump trucks cost during cleanup. This blower has surpassed its life cycle and parts are harder to find. This is a type of machine that sees low use but high stress on metal. Metal fatigue is something to worry about with this equipment.

How will this improve our service level and efficiency?

Our efficiency will stay the same but we will be less worried about a break down during a critical time. The critical time is when we have 10 to 12 dump trucks lined up for filling and the blower shuts down. The trucks are still being paid while we are trying to fix the blower. It get expensive fast when nothing is moving in snow removal.

How will NOT fulfilling this request impact your operations?

Our process remains the same but the chance of break down is increasing. This blower is over 36 years old.

Attach documentation & pictures

City of Burlington, Wisconsin

EQUIPMENT REPLACEMENT FUND EXPENDITURE

Budget Year: 2018

Date Equipment will be replaced: 2018

Classification of Expenditure:	Toro Mower Replacement
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Addition or Replacement to Fleet?	Replacement
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Initial Cost	\$10,100	This is a new cost and a needed item
Anticipated Annual Maintenance Cost/Cost of Operation	\$500	
Cost Over 5 years	\$2,500	
TOTAL	\$12,600	

Est. Salvage Value of Former Capital Asset	\$3,500
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EST. INITIAL INVESTMENT	\$6,600
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Justification for Equipment Replacement Fund Expenditure

Currently, DPW has spent \$2700.00 on the 2008 Toro Mower. DPW suggests that the mower should be sold before a major mechanical repair is needed. The suggested auction price for our current mower is \$3500 to \$4000. This will lower the over all cost down to \$6500. A major repair will place this mower in the class of costing more than it is worth.

How will this improve our service level and efficiency?

Lower maintenance cost with a mower that is under warranty.

How will NOT fulfilling this request impact your operations?

Efficiency will be better due to the mower being newer. Less chance of a break down.

Attach documentation & pictures